



WELLTOWER INC.  
4500 DORR STREET  
TOLEDO, OHIO 43615

# Your **Vote** Counts!

**WELLTOWER INC.**

2026 Annual Meeting

Vote by May 20, 2026

11:59 PM ET



V90743-P45601

## You invested in WELLTOWER INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the shareholder meeting to be held on May 21, 2026.**

## Get informed before you vote

View the 2026 Notice of Annual Meeting of Shareholders and Proxy Statement and 2025 Annual Report online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 7, 2026. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit [www.ProxyVote.com](http://www.ProxyVote.com), (2) call 1-800-579-1639 or (3) send an email to [sendmaterial@proxyvote.com](mailto:sendmaterial@proxyvote.com). If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit [www.ProxyVote.com](http://www.ProxyVote.com)

Control #

### Smartphone users

Point your camera here and vote without entering a control number



### Vote Virtually at the Meeting\*

May 21, 2026  
9:30 A.M. Central Time

Virtually at:  
[www.virtualshareholdermeeting.com/WELL2026](http://www.virtualshareholdermeeting.com/WELL2026)

\*Please check the meeting materials for any special requirements for meeting attendance.

## THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. You may view the proxy materials online at [www.proxyvote.com](http://www.proxyvote.com), scan the QR Barcode on the reverse side, or easily request a paper or email copy. We encourage you to access and review all of the important information contained in the proxy materials before voting.

Voting Items	Board Recommends
<b>Company Proposals</b>	
1. Election of Directors	
<b>Nominees:</b>	
1a. Kenneth J. Bacon	✔ For
1b. Karen B. DeSalvo	✔ For
1c. Andrew Gundlach	✔ For
1d. Dennis G. Lopez	✔ For
1e. Shankh Mitra	✔ For
1f. Ade J. Patton	✔ For
1g. Sergio D. Rivera	✔ For
1h. Johnese M. Spisso	✔ For
1i. Kathryn M. Sullivan	✔ For
2. The ratification of the selection of Ernst & Young LLP as Welltower Inc.'s independent registered public accounting firm for the year ending December 31, 2026.	✔ For
3. The approval, on an advisory basis, of the compensation of the named executive officers.	✔ For

**NOTE:** The proxies are authorized to vote in their discretion upon any other business as may properly come before the meeting or any adjournment or postponement thereof.