



WELLTOWER INC.  
4500 DORR STREET  
TOLEDO, OHIO 43615



**SCAN TO  
VIEW MATERIALS & VOTE**



**VOTE BY INTERNET**

*Prior to the Virtual Annual Meeting - Go to [www.proxyvote.com](http://www.proxyvote.com) or scan the QR Barcode above*

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 P.M. Eastern Time the day before the meeting date. Have your proxy card in hand when you access the website and follow the instructions to obtain your records and to create an electronic voting instruction form.

*During The Virtual Annual Meeting - Go to [www.virtualshareholdermeeting.com/WELL2026](http://www.virtualshareholdermeeting.com/WELL2026)*

**VOTE BY INTERNET DURING THE VIRTUAL ANNUAL MEETING**

To participate in the virtual meeting, including to vote, ask questions and to view the list of registered shareholders as of the record date during the meeting, you must access the meeting website at [www.virtualshareholdermeeting.com/WELL2026](http://www.virtualshareholdermeeting.com/WELL2026). Have the information that is printed in the box marked by the arrow → [XXXXXXXXXXXX] (located on the below page) available and follow the instructions. The meeting webcast will begin promptly at 9:30 A.M. Central Time. Online check-in will begin approximately 30 minutes before then and we encourage you to allow ample time for check-in procedures.

**VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 P.M. Eastern Time the day before the meeting date. Have your proxy card in hand when you call and then follow the instructions.

**VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Welltower Inc., c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

If you have not voted via the Internet or by telephone, detach and return the bottom portion in the enclosed envelope.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

V90729-P45601

KEEP THIS PORTION FOR YOUR RECORDS  
DETACH AND RETURN THIS PORTION ONLY

**THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.**

**WELLTOWER INC.**

The Board of Directors recommends you vote FOR each nominee in Item 1 and FOR Items 2 and 3.

**Company Proposals**

1. Election of Directors

**Nominees:**

1a. Kenneth J. Bacon

1b. Karen B. DeSalvo

1c. Andrew Gundlach

1d. Dennis G. Lopez

1e. Shankh Mitra

1f. Ade J. Patton

1g. Sergio D. Rivera

1h. Johnese M. Spisso

1i. Kathryn M. Sullivan

**For Against Abstain**

2. The ratification of the selection of Ernst & Young LLP as Welltower Inc.'s independent registered public accounting firm for the year ending December 31, 2026.

3. The approval, on an advisory basis, of the compensation of the named executive officers.

**NOTE:** The proxies are authorized to vote in their discretion upon any other business as may properly come before the meeting or any adjournment or postponement thereof.

Please sign exactly as your name(s) appear(s) hereon. When signing as attorney, executor, administrator, or other fiduciary, please give full title as such. Joint owners should each sign personally. All holders must sign. If a corporation or partnership, please sign in full corporate or partnership name by authorized officer.

Signature [PLEASE SIGN WITHIN BOX] Date

Signature (Joint Owners) Date

**Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:**  
The 2026 Notice of Annual Meeting of Shareholders and Proxy Statement and 2025 Annual Report  
are available at [www.proxyvote.com](http://www.proxyvote.com).

V90730-P45601

**WELLTOWER INC.**  
**Virtual Annual Meeting of Shareholders**  
**May 21, 2026 9:30 A.M. Central Time**  
**This proxy is solicited by the Board of Directors**

The undersigned hereby appoint(s) Matthew G. McQueen and Timothy G. McHugh, or either of them, as proxies, each with the power to appoint his substitute, and hereby authorize(s) them, or either of them, to represent and to vote, as designated on the reverse side of this ballot, all of the shares of common stock of WELLTOWER INC. that the undersigned is/are entitled to vote at the Virtual Annual Meeting of Shareholders to be held at 9:30 A.M. Central Time on Thursday, May 21, 2026 in a virtual format, at [www.virtualshareholdermeeting.com/WELL2026](http://www.virtualshareholdermeeting.com/WELL2026), and any adjournment or postponement thereof.

**This proxy, when properly executed, will be voted in the manner directed herein. If no such direction is made, this proxy will be voted in accordance with the Board of Directors' recommendations, as indicated on the reverse side. This proxy will be voted in the discretion of the proxies on any other business that may properly come before the meeting or any adjournment or postponement thereof (including, if applicable, on any matter which the Board of Directors did not know would be presented at the Virtual Annual Meeting of Shareholders by a reasonable time before the proxy solicitation was made or for the election of a person to the Board of Directors if any nominee named in Proposal 1 becomes unable to serve or for good cause will not serve). The undersigned hereby revokes all proxies previously given by the undersigned to vote at the Virtual Annual Meeting of Shareholders or any adjournment or postponement thereof.**

Continued and to be marked, dated and signed on reverse side