

A low-angle, upward-looking photograph of several skyscrapers. The image is partially covered by a dark blue rectangular overlay. The word 'welltower' is written in white lowercase letters on the blue overlay. The year '2021' is written in large, dark blue numbers at the bottom right of the page.

welltower®

ANNUAL  
REPORT

2021





# LETTER FROM THE CEO & CIO



## Dear Fellow Shareholders,

When I last wrote to you one year ago, we were continuing to navigate through the uncharted waters of the pandemic and in the early stages of the vaccine rollout. The loss of life, the impact of social isolation, and the economic hardships experienced over the past two years have been far reaching. We remain ever grateful for the heroic and tireless efforts of the front-line workers in our communities for keeping their residents safe and healthy while also managing the rapid (yet complicated) distribution of the vaccine.

While 2021 was fraught with challenges, I am amazed by the ability of our team and partners to not only persevere through these unforeseen difficulties, but also to thrive under these extraordinary circumstances. The actions we've taken over the past year - within operations, capital deployment, operator platform enhancement, and talent acquisition - have set us up for many years of success. As I outlined last year, we view these areas to be the key drivers of our growth allowing us to continue our mission to deliver outsized per share value for our long-term owners.



## GREEN SHOOTS

At this time last year, we were confident that a rebound in occupancy for our seniors housing portfolio was coming, but uncertain about the timing. Not only did that inflection point come sooner than we had expected, but also the speed with which residents moved into our communities was truly surprising. Seniors housing is a needs-based business with few viable alternatives for much of the population. The unprecedented occupancy gain we witnessed from the trough in mid-March of last year is a clear testament to this point. Notably, this occupancy growth was achieved even during the Delta and Omicron waves of the pandemic, providing further validation of our product.

This brings us to a very interesting juncture. There are very few times in history in which cyclical and secular troughs for an asset class occur simultaneously. That is, the cyclical tailwinds we're experiencing coming out of the pandemic are being further compounded by a never-before-seen shift in the demographic profile of the country, with a doubling of the 80+ population expected over the next 20 years. And, this unprecedented level of demand comes at a time when new construction of seniors housing communities is back to levels not seen since shortly after the Great Recession.

While that backdrop alone is exciting, we have also recognized a massive opportunity to improve and modernize the operations within this largely mom-and-pop industry. In fact, the wave of modernization which has catapulted the operational advancement of other industries through the use of technology, systems, and processes has seemingly bypassed seniors housing altogether. Our solution to this problem? Going outside of our industry to hire John Burkart, a veteran of the multifamily space and one of the most talented professionals I have ever known.

In August, John joined our team as Chief Operating Officer, bringing with him 25 years of experience from one of the most well-regarded companies within the commercial real estate industry. John helped transform the operations of his prior company by leveraging data and technology, dramatically improving profitability in the process. John's mission is a similar one at Welltower. He's been a road warrior since coming on board, visiting communities on a weekly basis (and occasionally spending the night in some of them) and has consistently come away with two findings: (1) the incredible care being provided by our operators is second to none and (2) the business is absolutely ripe for modernization. John often uses the analogy of Ray Kroc and the McDonald brothers to describe the current state of seniors housing: Kroc used the same burger, fries, and shakes of the McDonald brothers but scaled



and transformed the diners into the McDonald's we know today. Or, consider the transformation of the multifamily business – John's previous home – a mom-and-pop business in the 1970s and 1980s to a professionalized business which has experienced tremendous revenue growth and expense reductions. We believe that seniors housing is at the edge of a similar transformation which will benefit residents, front-line staff, our operating partners, and our investors. Over time, we expect incremental yet disruptive change in the operations of our communities which should result in significantly higher margins than we've historically attained.

The growth runway for this business has never appeared as attractive as it does today.

## CAPITAL ALLOCATION

Perhaps my favorite topic - and not just because of our accomplishments over the past 18 months. Since our pivot to offense in October 2020 through year-end 2021, Welltower deployed approximately \$5.6 billion of capital, with a significant amount put to work during the depths of the pandemic at extremely attractive economics to our shareholders. Additionally, we have completed or announced an additional \$1.3 billion of capital deployment in the first quarter of this year, making 2022 one of the most active starts to the year for investment

activity in Welltower's history. These deals, which were largely completed in a granular and off-market manner, were often identified through our data analytics platform (more on that later). When most other players in the seniors housing space left the business or remained on the sidelines, Welltower was the lone capital provider to distressed operators in the sector. These operators are some of the best in the business but lacked the balance sheet strength to contend with a once-in-a-generation pandemic. As I described in my letter last year, instead of charging exorbitant costs for this capital at the peak of the crisis, we instead procured exclusive rights to build and buy assets with these preeminent operators and developers for the next 10-15 years. This has provided yet another avenue of growth for Welltower well into the next decade, at economics defined during the pandemic, as part of our centralized capital allocation model. We're also proud of the "win-win" solutions we've designed whereby the economic interests of our operators are strongly aligned with those of our shareholders. To paraphrase one of my mentors, the hallmarks of great investments are (1) superior returns, (2) lower risk, and (3) long duration. While most people focus on #1, we at Welltower are squarely focused on #2 and #3. The long-term win-win relationships that we've built are a perfect example of our focus on duration.



But it isn't only capital that we bring to the table. What truly differentiates Welltower from any other company within the real estate sector is our data analytics platform. Our business is one of local scale - not national. What attracts operators to Welltower is the full suite of capabilities we offer, paramount amongst them being our data tools and product knowledge, in addition to our capital (which is ultimately a commodity). We help our partners scale their business within their local markets which allows them to focus on what they do best - providing exceptional care to residents.

## CREATING A DEEPER AND WIDER MOAT

Contrary to popular belief, real estate isn't all about "location, location, location". Real estate is about the right product for a given location at an appropriate price point. Would Costco build a store on Fifth Avenue in New York City? Despite an incredible brand and incredible location, the two are likely not destined for each other. We believe that the vast majority of the questions of where to own or build can be solved through statistical and machine learning. Over the last six years, Welltower has built a data science and artificial intelligence-based platform using a vast number of data sources consisting of billions of data points which comprise demographics, psychographic and health information. None of this is novel - it has been used for decades by retailers

(e.g. Costco and Walmart), property & casualty insurers (e.g. Progressive), credit card companies (e.g. American Express and Capital One), and in numerous other industries. Welltower has brought those ideas and talent into the real estate space to provide us with an informational advantage over all other players. As dispassionate, data-driven investors, our data analytics platform serves as the foundation for all of our capital allocation decisions. Throughout the pandemic, we used our data analytics tools to quickly narrow an opportunity set from tens of thousands of properties to a curated "wish-list" of communities worthy of our time, money, and human capital to underwrite. Did all of these opportunities pan out? No. But it did allow us to move with speed and precision and proactively pursue opportunities against virtually no other competition. I am perhaps even more proud of the median size of our transactions (approximately \$25 million) and the economics of our deals than I am the quantum of capital we've deployed. This is a true demonstration of the incredible acumen of our investments and business insights teams.

Since the current management team arrived at Welltower in 2016, we have used our data tools to re-position our portfolio through the sale of approximately \$12.7 billion of assets (at very attractive valuations). Our seniors housing portfolio is now concentrated in the luxury-end of the wealthiest

micro-markets on the east and west coasts of the US and greater London (where average *monthly* rent exceeds \$10,000). In many of these markets, Welltower maintains strong market share of the high-end private pay senior living segment. The superior care provided by our operators and compelling product offering, coupled with generally inelastic demand for seniors housing, has allowed our operators to meaningfully raise rental rates in recent months to more than offset recent inflationary pressures. This pricing power has been achieved despite current occupancy in the high 70%s. Can you think of any other real estate asset class which maintains such pricing power with occupancy in the 70%s?

We will continue to leverage our data analytics platform – our true moat – to strengthen our portfolio, create more long-term relationships, and optimize the operations of our properties.

## TALENT ACQUISITION

I'm extraordinarily humbled and grateful to be working alongside the most passionate and dedicated professionals who set out each day to create value for our shareholders. Our team – at all levels – is inspired by great capital allocators and leaders of preeminent businesses from all industries. In recent years, we've made a concerted effort to bring in professionals who have attained significant experience and success in areas outside of healthcare real estate, including multifamily (John

Burkart), technology, and academia. In fact, I wouldn't be surprised if we employed more Ph.D.s, data scientists, and statisticians than any other real estate company. At Welltower, we value knowledge and *kinetic* energy more than experience and *potential* energy.

Over the past two years, we have added 88 members into new positions on our diverse team, who embrace our culture of ownership and alignment. That is, we have created an environment in which all members of our team are incentivized to think and behave like owners (not simply managers) and recognize that we will all share in the upside or downside of our decisions with our operating partners and our owners. Our management team receives the vast majority of its compensation in *performance-based* stock and options. We are all-in on the future of this company and to paraphrase Warren Buffet, we eat our own cooking.

## CORPORATE RESPONSIBILITY

Our commitment to being a good corporate citizen is directed from the top down and from the bottom up. While our Board of Directors, through the Nominating Corporate/Governance Committee, oversees and advances our Environmental, Social and Governance (ESG) initiatives, our employees are intricately involved in identifying and driving best practices. We know that being a good corporate citizen is not only the right thing to do but benefits



our shareholders and is fundamental to our business.

2021 was another year of strong ESG results at Welltower. We have a serious and ongoing commitment to operate in a responsible, transparent, and sustainable manner. Our efforts have been duly recognized by the top ESG indices such as MSCI and the Bloomberg Gender-Equality Index, and we once again maintained our sustained excellence ranking as an ENERGY STAR Partner of the Year - the highest level of recognition from the US Environmental Protection Agency - to name but a few awards. And yet, we want to emphasize that we realize the standards for excellence in ESG are ever evolving and we are committed to meeting those increasingly more rigorous thresholds with accuracy and transparency.

Diversity and Inclusion is an organic process at Welltower. Our guiding principle is first and foremost to hire the best talent we can find. That approach has made us one of the most multi-talented, non-traditional companies in our space with one of the most diverse groups of directors of any industry. We know firsthand that a diverse team brings creative approaches and drives enhanced returns.

## Gratitude

I would like to express my deepest appreciation to the Welltower Board

of Directors, led by Ken Bacon, and consisting of the wisest and steadiest hands a CEO could ask for. I continue to learn from this talented and diverse group of professionals and remain grateful for their invaluable guidance.

2021 was another difficult year for our country and for the world, but a year in which our partners and team stepped up in myriad ways to better position our company to deliver significant long-term per share growth for our owners. We are proud of our many accomplishments (and, admittedly, caught a few favorable breaks) but remind ourselves and our shareholders that this is just the beginning of a long journey. We've learned not to take anything for granted - perhaps, most of all, the capital you have entrusted us with - and are committed to excellence across the board as we strive to be the partner of choice, the employer of choice, and the investment of choice.

And, in closing, allow me to thank each of you, our valued, fellow shareholders, for your belief in our mission, for your confidence in our team, and for your ongoing support.

Sincerely,



Shankh Mitra

CEO and CIO, Welltower Inc.



# Form 10-K

welltower



# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2021

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_ to \_\_\_\_

Commission File Number 1-8923

# welltower WELLTOWER INC.

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**34-1096634**

(I.R.S. Employer  
Identification No.)

**4500 Dorr Street, Toledo, Ohio**

(Address of principal executive offices)

**43615**

(Zip Code)

**(419) 247-2800**

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of Each Exchange on Which Registered
Common Stock, \$1.00 par value	WELL	New York Stock Exchange
4.800% Notes due 2028	WELL28	New York Stock Exchange
4.500% Notes due 2034	WELL34	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically, every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate by check mark whether the registrant has filed a report on and attestation of the effectiveness of its internal control over financial reporting under Section 404(b) of Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by registered public accounting firm that prepared or issued its audit report

The aggregate market value of the shares of voting common stock held by non-affiliates of the registrant, computed by reference to the closing sales price of such shares on the New York Stock Exchange as of the last business day of the registrant's most recently completed second fiscal quarter was \$35,091,527,000. As of February 4, 2022, the registrant had 447,279,642 shares of common stock outstanding.

### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's definitive proxy statement for the annual stockholders' meeting to be held May 9, 2022, are incorporated by reference into Part III.

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**WELLTOWER INC. AND SUBSIDIARIES**  
**2021 FORM 10-K ANNUAL REPORT**  
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## PART I

### Item 1. *Business*

#### General

Welltower Inc. (NYSE:WELL), an S&P 500 company headquartered in Toledo, Ohio, is driving the transformation of health care infrastructure. The company invests with leading seniors housing operators, post-acute providers and health systems to fund the real estate and infrastructure needed to scale innovative care delivery models and improve people's wellness and overall health care experience. Welltower™, a real estate investment trust ("REIT"), owns interests in properties concentrated in major, high-growth markets in the United States ("U.S."), Canada and the United Kingdom ("U.K."), consisting of seniors housing, post-acute communities and outpatient medical properties. More information is available on the Internet at [www.welltower.com](http://www.welltower.com). The information on our website is not incorporated by reference in this Annual Report on Form 10-K, and our web address is included as an inactive textual reference only.

Our primary objectives are to protect stockholder capital and enhance stockholder value. We seek to pay consistent cash dividends to stockholders and create opportunities to increase dividend payments to stockholders as a result of annual increases in net operating income and portfolio growth. To meet these objectives, we invest across the full spectrum of seniors housing and health care real estate and diversify our investment portfolio by property type, relationship and geographic location.

References herein to "we," "us," "our" or the "company" refer to Welltower Inc., a Delaware corporation, and its subsidiaries unless specifically noted otherwise.

#### Portfolio of Properties

Please see "Item 7 – Management's Discussion and Analysis of Financial Condition and Results of Operation – Executive Summary – Company Overview" for a table that summarizes our portfolio as of December 31, 2021.

#### Property Types

We invest in seniors housing and health care real estate and evaluate our business through three reportable segments: Seniors Housing Operating, Triple-net and Outpatient Medical. For additional information regarding our segments, please see Note 18 to our consolidated financial statements. The accounting policies of the segments are the same as those described in the summary of significant accounting policies in Note 2 to our consolidated financial statements. The following is a summary of our various property types.

##### *Seniors Housing Operating*

Our Seniors Housing Operating properties include seniors apartments, independent living and independent supportive living, continuing care retirement communities, assisted living, Alzheimer's/dementia care and include care homes with or without nursing (U.K.), which assist with activities of daily living that preserve a person's mobility and social systems to promote cognitive engagement. Our properties include stand-alone properties that provide one level of service, combination properties that provide multiple levels of service and communities or campuses that provide a wide range of services. Properties are primarily held in joint venture entities with operating partners. We utilize the structure authorized by the REIT Investment Diversification and Empowerment Act of 2007, which is commonly referred to as a "RIDEA" structure (the provisions of the Internal Revenue Code authorizing the RIDEA structure were enacted as part of the Housing and Economic Recovery Act of 2008).

*Seniors Apartments* Seniors apartments generally refer to age-restricted multi-unit housing with self-contained living units for older adults, usually aged 55+ who are able to care for themselves. Seniors apartments generally do not offer other additional services such as meals.

*Independent Living and Independent Supportive Living (Canada)* Independent living and independent supportive living generally refers to age-restricted, multifamily properties with central dining that provide residents access to meals and other services such as housekeeping, linen service, transportation and social and recreational activities.

*Continuing Care Retirement Communities* Continuing care retirement communities typically include a combination of detached homes and properties offering independent living, assisted living and/or long-term/post-acute care services on one campus. These communities appeal to residents because there is no need to relocate when health and medical needs change. Resident payment plans vary, but can include entrance fees, condominium fees and rental fees. Many of these communities also charge monthly maintenance fees in exchange for a living unit, meals and some health services.

*Assisted Living* Assisted living refers to state-regulated rental properties that provide independent living services, but also provide supportive care from trained employees to residents who require assistance with activities of daily living, including, but not limited to, management of medications, bathing, dressing, toileting, ambulating and eating.

*Alzheimer's/Dementia Care* Alzheimer's/Dementia Care refers to state-regulated rental properties that generally provide assisted living and independent living services, but also provide supportive care to residents with memory loss, Alzheimer's disease and/or other types of dementia. Amenities vary, but may include enhanced security, specialized design features and memory-enhancing therapies that promote relaxation and help slow cognitive decline.

*Care Homes with or without Nursing (U.K.)* Care homes without nursing, regulated by the Care Quality Commission ("CQC"), are rental properties that provide essentially the same services as U.S. assisted living. Care homes with nursing, also regulated by the CQC, are licensed daily rate or rental properties where most individuals require 24-hour nursing and/or medical care. Generally, these properties are licensed for various national and local reimbursement programs. Unlike the U.S., care homes with nursing in the U.K. generally do not provide post-acute care.

Our Seniors Housing Operating segment accounted for 68%, 67% and 67% of total revenues for the years ended December 31, 2021, 2020 and 2019, respectively. As of December 31, 2021, we had relationships with 38 operators to manage our Seniors Housing Operating properties. In each instance, our partner provides management services to the properties pursuant to an incentive-based management contract. We rely on our partners to effectively and efficiently manage these properties. For the year ended December 31, 2021, our relationship with Sunrise Senior Living accounted for approximately 33% of our Seniors Housing Operating segment revenues and 22% of our total revenues. Additionally Revera accounted for approximately 11% of our Seniors Housing Operating segment revenues and 7% our total revenues. Revera owns a controlling interest in Sunrise Senior Living.

### ***Triple-net***

Our Triple-net properties offer services including independent living and independent supportive living (Canada), assisted living, continuing care retirement communities, Alzheimer's/dementia care and care homes with or without nursing (U.K.) described above, as well as long-term/post-acute care. Our properties include stand-alone properties that provide one level of service, combination facilities that provide multiple levels of service, and communities or campuses that provide a wide range of services. We invest primarily through acquisitions, development and joint venture partnerships. Our properties are primarily leased to operators under long-term, triple-net master leases that obligate the tenant to pay all operating costs, utilities, real estate taxes, insurance, building repairs, maintenance costs and all obligations under certain ground leases. We are not involved in property management.

*Long-Term/Post-Acute Care Facilities* Post-acute care is at the leading edge of reducing health care costs while improving quality. These high-impact centers help patients recover from illness or surgery with the goals of getting the patient home and healed faster and reducing hospital readmission rates. Our long-term/post-acute care properties generally offer skilled nursing/post-acute care, inpatient rehabilitation and long-term acute care services. Skilled nursing/post-acute care refers to licensed daily rate or rental properties where most individuals require 24-hour nursing and/or medical care. Generally, these properties are licensed for Medicaid and/or Medicare reimbursement in the U.S. or provincial reimbursement in Canada. All properties offer some level of rehabilitation services. Some properties focus on higher acuity patients and offer rehabilitation units specializing in cardiac, orthopedic, dialysis, neurological or pulmonary rehabilitation. Inpatient rehabilitation properties provide intensive inpatient services after illness, injury or surgery to patients able to tolerate and benefit from three hours of rehabilitation per day. Long-term acute care properties provide inpatient services for patients with complex medical conditions that require more intensive care, monitoring or emergency support than is available in most skilled nursing/post-acute care properties.

Our Triple-net segment accounted for 19%, 17% and 19% of total revenues for the years ended December 31, 2021, 2020 and 2019, respectively. For the year ended December 31, 2021, our revenues related to our relationship with ProMedica Health System ("ProMedica") accounted for approximately 26% of our Triple-net segment revenues and 5% of total revenues. As of December 31, 2021, our relationship with ProMedica was comprised of a master lease for 205 properties owned by a joint venture landlord of which we own 80%. In addition to rent, the master lease requires ProMedica to pay all operating costs, utilities, real estate taxes, insurance, building repairs, maintenance costs and all obligations under certain ground leases. All obligations under the master lease have been guaranteed by ProMedica.

For the year ended December 31, 2021, our revenues related to our relationship with Genesis Healthcare ("Genesis") accounted for approximately 6% of our Triple-net segment revenues and 1% of our total revenues. During 2020, Genesis indicated substantial doubt as to their ability to continue as a going concern. As a result, effective July 1, 2020, we recognized reserves for all existing straight-line rent receivable balances of \$91,025,000 as a reduction to rental income and now recognize rental income from Genesis on a cash basis. Additionally, in March 2021, we entered into definitive agreements to substantially exit our operating relationship with Genesis. As of December 31, 2021, we have transitioned nine facilities to an 80/20 joint venture with ProMedica. Additionally, operations have transitioned to new operators for 39 of the remaining 42 properties, with three properties expected to transition at a later date. We have entered into definitive agreements to sell the 42 properties to either a joint venture with Aurora Health Network, the new operator and us, or to sell outright. As of December 31, 2021, we have closed on the sale of 25 of those properties. An additional ten properties are classified as held for sale and the remaining seven properties are expected to be sold in 2023. As a result, as of December 31, 2021, our relationship with Genesis was comprised of three properties owned 100% by us and master leased to Genesis, which are currently classified as held for sale, a loan balance net of allowance for credit losses of \$154,476,000, approximately 9.5 million shares of GEN Series A common stock and a 25% ownership stake in an unconsolidated joint venture that includes two master leases for 28 properties operated by Genesis.

## ***Outpatient Medical***

*Outpatient Medical Buildings* Demand for outpatient medical services is growing as more procedures are performed safely and efficiently outside the hospital setting. State-of-the-art outpatient centers are needed in accessible, consumer-friendly locations. Our portfolio of outpatient medical buildings is an integral part of creating health care provider connectivity in local markets and generally include physician offices, ambulatory surgery centers, diagnostic facilities, outpatient services and/or labs. Approximately 87% of our outpatient medical building portfolio is affiliated with health systems (buildings directly on or adjacent to hospital campuses or with tenants that are satellite locations for the health system and its physicians). We typically lease our outpatient medical buildings to multiple tenants and provide varying levels of property management. Our Outpatient Medical segment accounted for 13%, 16% and 13% of total revenues for each of the years ended December 31, 2021, 2020 and 2019, respectively. No single tenant exceeds 20% of segment revenues.

## **Investments**

Providing high-quality and affordable health care to an aging global population requires vast investments and infrastructure development. We invest in seniors housing and health care real estate primarily through acquisitions, developments and joint venture partnerships. For additional information regarding acquisition and development activity, please see Note 3 to our consolidated financial statements. Our portfolio creates opportunities to connect partners across the continuum of care and drive efficiency. We seek to diversify our investment portfolio by property type, relationship and geographic location. In determining whether to invest in a property, we focus on the following: (1) the experience of the obligor's/partner's management team; (2) the historical and projected financial and operational performance of the property; (3) the credit of the obligor/partner; (4) the security for any lease or loan; (5) the real estate attributes of the building and its location; (6) the capital committed to the property by the obligor/partner; and (7) the operating fundamentals of the applicable industry.

We monitor our investments through a variety of methods determined by the type of property. Our asset management process for seniors housing properties generally includes review of monthly financial statements and other operating data for each property, review of obligor/partner creditworthiness, property inspections, and review of covenant compliance relating to licensure, real estate taxes, letters of credit and other collateral. Our internal property management division manages and monitors the outpatient medical portfolio with a comprehensive process including review of, among other things, tenant relations, lease expirations, the mix of health service providers, hospital/health system relationships, property performance, capital improvement needs, and market conditions.

## ***Investment Types***

*Real Property* Our properties are primarily comprised of land, buildings, improvements and related rights. Our triple-net properties are generally leased to operators under long-term operating leases. The leases generally have a fixed contractual term of 12 to 15 years and contain one or more five to 15-year renewal options. Certain of our leases also contain purchase options, a portion of which could result in the disposition of properties for less than full market value if the options were to be exercised. Most of our rents are received under triple-net leases requiring the operator to pay rent and all additional charges incurred in the operation of the leased property. The tenants are required to repair, rebuild and maintain the leased properties. Substantially all these operating leases are designed with escalating rent structures. Leases with fixed annual rental escalators are generally recognized on a straight-line basis over the initial lease period, subject to a collectability assessment. Rental income related to leases with contingent rental escalators is generally recorded based on the contractual cash rental payments due for the period.

At December 31, 2021, approximately 94% of our triple-net properties were subject to master leases. A master lease is a lease of multiple properties to one tenant entity under a single lease agreement. From time to time, we may acquire additional properties that are then leased to the tenant under the master lease. The tenant is required to make one monthly payment that represents rent on all the properties that are subject to the master lease. Typically, the master lease tenant can exercise its right to purchase the properties or to renew the master lease only with respect to all leased properties at the same time. We believe this bundling feature benefits us because the tenant cannot limit the purchase or renewal to better performing properties and terminate the leasing arrangement with respect to poorer performing properties. This spreads our risk among the entire group of properties within the master lease. The bundling feature should provide a similar advantage to us if the master lease tenant is in bankruptcy. Subject to certain restrictions, a debtor in bankruptcy has the right to assume or reject its unexpired leases and executory contracts. In the context of integrated master leases such as ours, our tenants in bankruptcy would be required to assume or reject the master lease as a whole, rather than deciding on a property by property basis.

Our Outpatient Medical portfolio is primarily self-managed and consists mainly of multi-tenant properties leased to health care providers. Our leases typically include increasers and some form of operating expense reimbursement by the tenant. As of December 31, 2021, 65% of our portfolio included leases with full pass through, 30% with a partial expense reimbursement (modified gross) and 5% with no expense reimbursement (gross). Our outpatient medical leases are non-cancellable operating leases that have a weighted-average remaining term of five years at December 31, 2021 and are often credit enhanced by security deposits, guarantees and/or letters of credit.

*Construction* We provide for the construction of properties for tenants primarily as part of long-term operating leases. We capitalize certain interest costs associated with funds used for the construction of properties owned by us. The amount capitalized is based upon the amount advanced during the construction period using the rate of interest that approximates our company-wide cost of financing. Our interest expense is reduced by the amount capitalized. The construction period commences upon funding and terminates upon the earlier of the completion of the applicable property or the end of a specified period. During the construction period, we advance funds to the tenants in accordance with agreed upon terms and conditions which require, among other things, periodic site visits by a company representative. During the construction period, we generally require an additional credit enhancement in the form of payment and performance bonds and/or completion guarantees. At December 31, 2021, we had outstanding construction investments of \$651,389,000 and were committed to provide additional funds of approximately \$1,208,913,000 to complete construction for consolidated investment properties. We also provide for construction loans which, depending on the terms and conditions, could be treated as loans, real property or investments in unconsolidated entities.

*Loans* Our real estate loans are typically structured to provide us with interest income, principal amortization and transaction fees. Real estate loans consist of mortgage loans and other real estate loans which are primarily collateralized by a first, second or third mortgage lien, a leasehold mortgage on, or an assignment of the partnership interest in the related properties, corporate guarantees and/or personal guarantees. Non-real estate loans are generally corporate loans with no real estate backing. At December 31, 2021, we had outstanding loans, net of allowances, of \$1,292,308,000 with an interest yield of approximately 11.2% per annum. Our yield on loans depends upon a number of factors, including the stated interest rate, average principal amount outstanding during the term of the loan and any interest rate adjustments. The loans outstanding at December 31, 2021 are generally subject to one to 15-year terms with principal amortization schedules and/or balloon payments of the outstanding principal balances at the end of the term.

*Investments in Unconsolidated Entities* Investments in entities that we do not consolidate but for which we can exercise significant influence over operating and financial policies are reported under the equity method of accounting. At December 31, 2021, we had investments in unconsolidated entities of \$1,039,043,000. Our investments in unconsolidated entities generally represent interests ranging from 10% to 65% in real estate assets. Under the equity method of accounting, our share of the investee's earnings or losses is included in our consolidated results of operations. The initial carrying value of investments in unconsolidated entities is based on the amount paid to purchase the entity interest inclusive of transaction costs. We evaluate our equity method investments for impairment based upon a comparison of the estimated fair value of the equity method investment to its carrying value. When we determine a decline in the estimated fair value of such an investment below its carrying value is other-than-temporary, an impairment is recorded.

*In Substance Real Estate* Additionally, we provide loans to third parties for the acquisition, development and construction of real estate. Under these arrangements, it is possible that we will participate in the expected residual profits of the project through the sale, refinancing or acquisition of the property. We evaluate the characteristics of each arrangement, including its risks and rewards, to determine whether they are more similar to those associated with a loan or an investment in real estate. Arrangements with characteristics implying real estate joint ventures are treated as in substance real estate investments, accounted for using the equity method, and are presented as investments in unconsolidated entities. We have made loans related to twelve properties with a carrying value of \$317,647,000 as of December 31, 2021, which are classified as in substance real estate investments.

## **Principles of Consolidation**

The consolidated financial statements are in conformity with U.S. general accepted accounting principles ("U.S. GAAP") and include the accounts of our wholly-owned subsidiaries and joint venture entities that we control, through voting rights or other means. All material intercompany transactions and balances have been eliminated in consolidation.

At inception of joint venture transactions, we identify entities for which control is achieved through means other than voting rights ("variable interest entities" or "VIEs") and determine which business enterprise is the primary beneficiary of its operations. A VIE is broadly defined as an entity where either (i) the equity investors as a group, if any, do not have a controlling financial interest, or (ii) the equity investment at risk is insufficient to finance that entity's activities without additional subordinated financial support. We consolidate investments in VIEs when we are determined to be the primary beneficiary. Accounting Standards Codification Topic 810, "Consolidations", requires enterprises to perform a qualitative approach to determining whether or not a VIE will need to be consolidated. This evaluation is based on an enterprise's ability to direct and influence the activities of a VIE that most significantly impact that entity's economic performance.

For investments in joint ventures, U.S. GAAP may preclude consolidation by the sole general partner in certain circumstances based on the type of rights held by the limited partner(s). We assess the limited partners' rights and their impact on our consolidation conclusions, and we reassess if there is a change to the terms or in the exercisability of the rights of the limited partners, the sole general partner increases or decreases its ownership of limited partnership interests, or there is an increase or decrease in the number of outstanding limited partnership interests. We similarly evaluate the rights of managing members of limited liability companies.

## Borrowing Policies

We utilize a combination of debt and equity to fund investments. Generally, we intend to issue unsecured, fixed-rate public debt with long-term maturities to approximate the maturities on our triple-net leases and investment strategy. For short-term purposes, we may borrow on our primary unsecured credit facility or issue commercial paper. We replace these borrowings with long-term capital such as senior unsecured notes or common stock. When terms are deemed favorable, we may invest in properties subject to existing mortgage indebtedness. In addition, we may obtain secured financing for unleveraged properties in which we have invested or may refinance properties acquired on a leveraged basis. In certain agreements with our lenders, we are subject to restrictions with respect to secured and unsecured indebtedness.

## Competition

We compete with other real estate investment trusts, real estate partnerships, private equity and hedge fund investors, banks, insurance companies, finance/investment companies, government-sponsored agencies, taxable and tax-exempt bond funds, health care operators, developers and other investors in the acquisition, development, leasing and financing of health care and seniors housing properties. We compete for investments based on a number of factors including relationships, certainty of execution, investment structures and underwriting criteria. Our ability to successfully compete is impacted by economic and demographic trends, availability of acceptable investment opportunities, our ability to negotiate beneficial investment terms, availability and cost of capital, construction and renovation costs and applicable laws and regulations.

The operators/tenants of our properties compete with properties that provide comparable services in the local markets. Operators/tenants compete for patients and residents based on a number of factors including quality of care, reputation, physical appearance of properties, location, services offered, family preferences (including a preference for home health services instead of residing in one of our communities), physicians, staff and price. Throughout the COVID-19 pandemic, seniors housing operators have experienced broad-based occupancy declines and as a result, we expect competition to continue in 2022 and beyond as operators attempt to fill unoccupied units. We also face competition from other health care facilities for tenants, such as physicians and other health care providers that provide comparable facilities and services.

For additional information on the risks associated with our business, please see “Item 1A — Risk Factors” of this Annual Report on Form 10-K.

## Environmental, Social and Governance

***Environmental, Social and Governance (“ESG”) Approach*** We are committed to operating in a responsible, transparent and sustainable manner. Our leadership and Board of Directors (through the Nominating Corporate/Governance Committee), oversee and advance our ESG initiatives. We recognize that focusing on ESG engagement, integration and impact benefit our stakeholders and are fundamental to our business. Our corporate responsibility and sustainability strategy is focused on adopting leading ESG practices across our business and we were recognized for our leadership in this space over the past year in the following ways:

- Elevated by CDP to the highest available band level of leadership with an improved score of “A-” for taking coordinated action on climate issues;
- Raised MSCI ESG rating from A to AA;
- Named in 2021 to the Dow Jones Sustainability North American Index for the sixth consecutive year;
- Listed in the FTSE4Good Index since 2012;
- Recognized by the U.S. Environmental Protection Agency (EPA) and U.S. Department of Energy as an ENERGY STAR Partner of the Year for the third consecutive year and elevated to the level of Sustained Excellence, the EPA’s highest recognition within the ENERGY STAR program;
- Maintained Gold Level Green Lease Leader status by the Institute for Market Transformation and the U.S. Department of Energy’s Better Buildings Alliance;
- Named to the Bloomberg Gender-Equality Index for the third consecutive year;
- Named to the Workplace Health Achievement Index by the American Heart Association for the fourth consecutive year, and increased from Bronze to Silver level;
- Maintained Prime status under the ISS-ESG Corporate rating for the third consecutive year;
- Named by S&P Global in collaboration with RobecoSAM for the fourth consecutive year in the 2021 edition of The Sustainability Yearbook;
- Named to the top 20 percent of Newsweek’s America’s Most Responsible Companies list for the third consecutive year;
- Named to Sustainalytics 2021 Top-Rated ESG Companies list;
- Named as one of the top sustainable REITs in Barron’s list of America’s Most Sustainable Companies for the second consecutive year;

- Honored at the Women’s Forum of New York Breakfast of Champions for the second time for our representation of women on our Board of Directors; and
- Opened Sunrise at East 56th, the recipient of all three LEED Silver, WELL Certification at the Silver level, and WELL Health-Safety Rating Seal certifications.

*Environmental* We strive to reduce our environmental impact by increasing energy and water efficiency, reducing greenhouse gas emissions, and by investing in projects that reduce energy and water consumption that meet our rate of return threshold. After several years of portfolio and program evolution, along with our increased ability to collect data in partnership with our operators and tenants, our property-level sustainability dataset (energy, greenhouse gas ("GHG"), water, and waste) is evolving to become a set of tools for benchmarking. A portion of our self-managed Outpatient Medical portfolio is benchmarked in EPA ENERGY STAR Portfolio Manager ("ESPM") and we regularly engage with our operators and tenants on ENERGY STAR, utility bill aggregators, utility companies, and others to add to our number of ESPM benchmarked properties throughout our portfolio. In 2021, we continued to work towards our goals of a 10% reduction in GHG emissions and energy and water usage by 2025 from our 2018 baseline.

We have employee, tenant, operator/manager and vendor engagement programs in place, focused on operational strategies to drive energy and water efficiency. We have issued guidance with accompanying training to assist them to successfully benchmark our buildings and to engage them to improve energy and water efficiency, as well as increase their recycling diversion rates.

In December 2019, we issued our inaugural green bond of \$500,000,000 of 2.700% notes due 2027. The net proceeds from the offering have been, and continue to be, used to fund energy efficiency, water conservation and green building projects. As of September 30, 2021, we have utilized \$277,732,000 of proceeds from this issuance on such projects.

We understand that as we continue to make our operations and buildings more sustainable, we also have a responsibility to effectuate the same in our supply chain and our purchasing decisions. As such, we partner with suppliers that offer take back programs for their products, look for the ENERGY STAR label when purchasing eligible items, seek to purchase office supply products that contain recycled content and purchase paper products that are either Forest Stewardship Council or Sustainable Forestry Initiative certified.

*Social* We value and are committed to our employees. We believe that a diverse workplace produces a variety of perspectives, motivates employees and helps us understand and better serve our stakeholders, and the communities in which we do business. As of December 31, 2021, our U.S. employees self-identified as follows:

Ethnicity	Male	Female
Asian	5 %	7 %
Black or African American	5 %	7 %
Hispanic or Latino	7 %	7 %
Native Hawaiian or Other Pacific Islander	— %	1 %
Two or More Races	1 %	1 %
White	82 %	77 %
	100 %	100 %
Gender	51 %	49 %

We have reinforced our already strong commitment to diversity and inclusion through our Diversity Council and support of our eight employee network groups ("ENGs"). Our ENGs include women, families, racial and ethnic minorities, military, young professionals, and those who identify as LGBTQI+ and their allies. Our ENGs provide support, education, networking opportunities and community belonging for our employees. Our support of diversity and inclusion through our Diversity Council and ENGs, taken together with other employee initiatives, such as tailored messaging, training and discussions on equality and belonging, support our efforts to compete for and foster talent and inclusiveness in an ever-changing workforce.

In addition, we have several social initiatives in place that are focused on fostering a more diverse workforce, engaging with our communities and promoting the health and well-being of our employees, tenants and residents. The Welltower Charitable Foundation (the "Foundation") financially supports charitable initiatives related to aging, health care, the environment, education and the arts. We encourage our employees to give back to the community by matching their contributions and donating their time to eligible charitable organizations. Funds are also allocated to each of our ENGs to make charitable contributions in support of their programming efforts. Additionally, the Foundation facilitates presentations for charities to compete in the Give-WELL campaign. This campaign enables our employees to present and vote for charities that will receive donations from the Foundation. During 2021, we sponsored our second annual Day of Giving so our employees could collaborate to make an impact with local charitable organizations through volunteer opportunities. See Human Capital section below for additional information regarding employee initiatives and programs.

*Governance* Our commitment to diversity starts at the top with a highly knowledgeable, skilled and diverse Board of Directors. As of December 31, 2021, our 11 Directors self-identified as follows:

Board Composition			
Ethnicity		Gender	
Asian	9 %	Male	64 %
Black or African American	18 %	Female	36 %
Hispanic or Latino	18 %		<u>100 %</u>
White	55 %		
	<u>100 %</u>		

Ten of our 11 Directors are independent and the independent Chair of our Board is held by a Black/African American male. Four or 36% of our five Board committees are chaired by either a Female (2), Hispanic/Latino (1) or Black/African American (1) Director.

Additional information regarding our ESG programs and initiatives is available in our 2020 Environmental, Social and Governance Report (located on our website at [www.welltower.com](http://www.welltower.com)). Information on our website, including our Environmental, Social and Governance Report or sections thereof, is not incorporated by reference into this Annual Report.

### Human Capital

Our employees are our greatest asset. As of December 31, 2021, we had 464 employees (443 located in United States, 13 in the United Kingdom, six in Canada and two in Luxembourg). We are committed to the success of our people and the unique combination of skills and experiences they bring to achieving our mission.

*Employee Engagement* High employee engagement and satisfaction are critical to attracting and retaining top talent. During 2021, we conducted an employee engagement survey through an independent third party, measuring our progress on important employee issues such as manager relationships, employee empowerment, performance management and resources and support, and identifying opportunities for growth and improvement. Scores have been shared with all managers and action plans to improve and prioritize focus areas are being put into place.

*Employee Development Programs and Performance Management* Development through the talent pipeline, recognizing and rewarding performance and providing opportunities for continued growth are the cornerstones of our Human Capital strategy. We offer employees resources, trainings and tools designed to develop future leaders, advance careers and attract and retain talent including but not limited to our robust early career programs, formal mentorship and coaching programs, manager development training, skill development courses and education assistance. During 2021, we launched executive management coaching programs to equip leaders with structured 360 feedback, customized development plans and guidance on company-wide succession planning. For our vice presidents, we partnered with a virtual coaching platform that scales individual access to expert coaches, training opportunities and enables behavioral change through award-winning artificial intelligence. For our senior vice presidents, we partnered with an independent advisory firm to provide one-on-one coaching, including an extensive 360 feedback process to focus on maximizing their executive leadership potential.

*Compensation and Benefits* In addition to salary, our compensation and benefits programs include annual short term incentive bonuses, long-term incentive stock awards, retirement plans, an employee stock purchase plan, healthcare and insurance benefits, health savings and flexible spending accounts, paid time off, maternity and caregiver leave, senior wellness leave, employee assistance programs, tuition assistance and health and wellness reimbursement programs, among many others. With the assistance of independent third parties, we annually evaluate and benchmark the competitiveness of our compensation and benefits programs focusing on fair pay practices that reward performance and support the needs of our employees.

*Health, Safety and Wellness* The success of our business is fundamentally connected to the safety and well-being of our employees, tenants, operators and managers, and their residents and visitors, as the case may be. We provide our employees and their families with access to numerous innovative, flexible and convenient health and wellness programs that support physical, mental and financial well-being. As we continued to navigate COVID-19 in 2021, we took a number of actions designed to provide for the safety and well-being of our employees such as allowing remote and hybrid work, and flexible schedules where feasible, establishing office protocols for employee safety, conducting training courses on COVID-19 prevention and encouraging COVID-19 vaccinations and boosters across our workforce through paid time off in order to obtain vaccinations and boosters and manage side effects. Also during 2021, we increased internal communications across the organization through podcasts, town hall meetings, team events (virtually and in person) and dedicated communication channels for the ENGs, resulting in more connectivity and engagement. We continued to provide access to personal protective equipment, and enhanced cleaning and sanitation procedures.

**Credit Concentrations** Please see Note 9 to our consolidated financial statements.

**Geographic Concentrations** Please see “Item 2 – Properties” below and Note 18 to our consolidated financial statements.

## Certain Government Regulations

### United States

#### *Health Law Matters — Generally*

Typically, operators of seniors housing facilities do not receive significant funding from government programs and are largely subject to state laws, as opposed to federal laws. Operators of long-term/post-acute care facilities and hospitals do receive significant funding from government programs, and these facilities are subject to extensive regulation, including federal and state laws covering the type and quality of medical and/or nursing care provided, ancillary services (e.g., respiratory, occupational, physical and infusion therapies), qualifications of the administrative personnel and nursing staff, the adequacy of the physical plant and equipment, reimbursement and rate setting and operating policies. In addition, as described below, operators of these facilities are subject to extensive laws and regulations pertaining to health care fraud and abuse, including, but not limited to, the federal Anti-Kickback Statute (“AKS”), the federal Stark Law (“Stark Law”), and the federal False Claims Act (“FCA”), as well as comparable state laws. Hospitals, physician group practice clinics, and other health care providers that operate in our portfolio are subject to extensive federal, state, and local licensure, registration, certification, and inspection laws, regulations, and industry standards, as well as other conditions of participation in federal and state government programs such as Medicare and Medicaid. Further, operators of long-term care facilities are required to have in place compliance and ethics programs that meet the requirements of federal laws and regulations. Our tenants’ failure to comply with applicable laws and regulations could result in, among other things: loss of accreditation; denial of reimbursement; imposition of fines; suspension, decertification, or exclusion from federal and state health care programs; loss of license; or closure of the facility. See risk factors “The requirements of, or changes to, governmental reimbursement programs, such as Medicare or Medicaid, could have a material adverse effect on our obligors’ liquidity, financial condition and results of operations, which could adversely affect our obligors’ ability to meet their obligations to us” and “Our operators’ or tenants’ failure to comply with federal, state, local, and industry-regulated licensure, certification and inspection laws, regulations, and standards could adversely affect such operators’ or tenants’ operations, which could adversely affect our operators’ and tenants’ ability to meet their obligations to us” in “Item 1A – Risk Factors” below. Moreover, in light of certain arrangements that Welltower may pursue with healthcare entities who are directly subject to laws and regulations pertaining to health care fraud and abuse, and, given that certain of our arrangements are structured under the provisions of the REIT Investment Diversification and Empowerment Act of 2007 (“RIDEA”), certain health care fraud and abuse laws and data privacy laws could apply directly to Welltower. See risk factor “We assume operational and legal risks with respect to our properties managed in RIDEA structures that could have a material adverse effect on our business results of operations, and financial condition” in “Item 1A - Risk Factors” below.

#### *Licensing and Certification*

The primary regulations that affect seniors housing facilities are state licensing and certification laws. For example, certain health care facilities are subject to a variety of licensure and certificate of need (“CON”) laws and regulations. Where applicable, CON laws generally require, among other requirements, that a facility demonstrate the need for (1) constructing a new facility, (2) adding beds or expanding an existing facility, (3) investing in major capital equipment or adding new services, (4) changing the ownership or control of an existing licensed facility or (5) terminating services that have been previously approved through the CON process. Certain state CON laws and regulations may restrict the ability of operators to add new properties or expand an existing facility’s size or services. In addition, CON laws may constrain the ability of an operator to transfer responsibility for operating a particular facility to a new operator.

With respect to licensure, generally our long-term/post-acute care facilities are required to be licensed by the applicable state regulatory authority and certified for participation in Medicare, Medicaid and other federal and state health care programs. The failure of our operators to maintain or renew any required license or regulatory approval as well as the failure of our operators to correct serious deficiencies identified in a compliance survey could require those operators to discontinue operations at a property. In addition, if a property is found to be out of compliance with Medicare, Medicaid or other federal or state health care program conditions of participation, the property operator may be excluded from participating in those government health care programs.

#### *Reimbursement*

The reimbursement methodologies applied to health care facilities continue to evolve. Federal and state authorities have considered and implemented and may continue seeking to implement new or modified reimbursement methodologies, including value-based reimbursement methodologies that may negatively impact health care property operations. Likewise, third-party payors may continue imposing greater controls on operators, including through changes in reimbursement rates and fee structures. The impact of any such changes, if implemented, may result in a material adverse effect on our portfolio. No assurance can be given that current revenue sources or levels will be maintained. Accordingly, there can be no assurance that payments under a government health care program are currently, or will be in the future, sufficient to fully reimburse the property operators for their operating and capital expenses.

- *Seniors Housing Facilities* The majority of the revenues received by the operators of U.S. seniors housing facilities are from private pay sources. The remaining revenue source is primarily Medicaid provided under state waiver programs for home and community-based care. There can be no guarantee that a state Medicaid program operating pursuant to a waiver will be able to maintain its waiver status. Rates paid by self-pay residents are set by the facilities and are determined by local market conditions and operating costs. Generally, facilities receive a higher payment per day for a private pay resident than for a Medicaid beneficiary who requires a comparable level of care. The level of Medicaid reimbursement varies from state to state. Thus, the revenues generated by operators of our assisted living facilities may be adversely affected by payor mix, acuity level, or changes in Medicaid eligibility and reimbursement levels.
- *Long-Term/Post-Acute Care Facilities* The majority of the revenues received by the operators of these facilities are from the Medicare and Medicaid programs, with the balance representing reimbursement payments from private payors and patients. Consequently, changes in federal or state reimbursement policies may adversely affect an operator's ability to cover its expenses, including our rent or debt service. Long-term/post-acute care facilities are subject to periodic pre- and post-payment reviews and other audits by federal and state authorities. A review or audit of a property operator's claims could result in recoupments, denials or delay of payments in the future. Due to the significant judgments and estimates inherent in payor settlement accounting, no assurance can be given as to the adequacy of any reserves maintained by our property operators to cover potential adjustments to reimbursements or to cover settlements made to payors.
  - *Medicare Reimbursement* Generally, long-term/post-acute care facilities are reimbursed by Medicare under prospective payment systems, which generally provide reimbursement based upon a predetermined fixed amount per episode of care and are updated by CMS, an agency of the Department of Health and Human Services ("HHS") annually. There is a risk under these payment systems that costs will exceed the fixed payments, or that payments may be set below the costs to provide certain items and services. Further, there is risk that Medicare Skilled Nursing Facility ("SNF") payment reforms may impact our tenants and operators. In addition, the HHS Office of Inspector General has released recommendations to address SNF billing practices and Medicare payment rates. If followed, these recommendations regarding SNF payment reform may impact our tenants and operators.
  - *Medicaid Reimbursement* Many states reimburse SNFs using fixed daily rates, which are applied prospectively based on patient acuity and the historical costs incurred in providing patient care. In most states, Medicaid does not fully reimburse the cost of providing services. Certain states are attempting to slow the rate of Medicaid growth by freezing rates or restricting eligibility and benefits. In addition, Medicaid reimbursement rates may decline if state revenues in a particular state are not sufficient to fund budgeted expenditures.
- *Medicare Reimbursement for Physicians, Hospital Outpatient Departments ("HOPDs"), and Ambulatory Surgical Centers ("ASCs")* Changes in reimbursement to physicians, HOPDs and ASCs may further affect our tenants and operators. Generally, Medicare reimburses physicians under the Physician Fee Schedule, while HOPDs and ASCs are reimbursed under prospective payment systems. The Physician Fee Schedule and the HOPD and ASC prospective payment systems are updated annually by CMS. These annual Medicare payment regulations have resulted in lower net pay increases than providers of those services have often expected. In addition, the Medicare and Children's Health Insurance Program Reauthorization Act of 2015 ("MACRA") includes payment reductions for providers who do not meet government quality standards. The implementation of pay-for-quality models like those required under MACRA has the potential to produce funding disparities that could adversely impact some provider tenants in outpatient medical buildings and other health care properties. Changes in Medicare Advantage plan payments may also indirectly affect our operators and tenants that contract with Medicare Advantage plans.
- *Health Reform Laws* The Patient Protection and Affordable Care Act and the Health Care and Education Reconciliation Act of 2010 (collectively, the "Health Reform Laws") dramatically altered how health care is delivered and reimbursed in the U.S. and contained various provisions, including Medicaid expansion and the establishment of Health Insurance Exchanges ("HIEs") providing subsidized health insurance, that may directly impact us or the operators and tenants of our properties. The status of the Health Reform Laws may be subject to change as a result of political, legislative, regulatory and administrative developments and judicial proceedings. While there have been multiple attempts to repeal or amend the Health Reform Laws through legislative action and legal challenges, legislative attempts to completely repeal the Health Reform Laws have been unsuccessful to date, and on June 17, 2021, the U.S. Supreme Court dismissed the most recent judicial challenge to the Health Reform Laws brought by several states without specifically ruling on the constitutionality of the Health Reform Laws. Nevertheless, the status of the Health Reform Laws may be subject to change and other health reform measures could be implemented as a result of political, legislative, regulatory and administrative developments and judicial proceedings. Further, the impact that the Biden Administration or U.S. Congress may have on health reform (including through new legislative, executive order, or regulatory efforts) remains uncertain, and any changes will likely take time to unfold and could have an impact on coverage and reimbursement for health care items and services covered by plans that were authorized by the Health Reform Laws. We cannot predict whether the existing Health Reform Laws, or future health care reform legislation, executive order, or regulatory changes, will have a material impact on our operators' or tenants' property or business.

## ***Fraud & Abuse Enforcement***

Long-term/post-acute care facilities (and seniors housing facilities that receive Medicaid payments) are subject to federal, state, and local laws, regulations, and applicable guidance that govern the operations and financial and other arrangements that may be entered into by health care providers. Certain of these laws, such as the AKS and Stark Law, prohibit direct or indirect payments of any kind for the purpose of inducing or encouraging the referral of patients for medical products or services reimbursable by government health care programs. Other government health program laws require providers to furnish only medically necessary services and submit to the government valid and accurate statements for each service. Our operators and tenants that receive payments from federal health care programs, such as Medicare and Medicaid, are subject to substantial financial penalties under the Civil Monetary Penalties Act and the FCA upon a finding of noncompliance with such laws. In addition, states may also have separate false claims acts, which, among other things, generally prohibit health care providers from filing false claims or making false statements to receive payments. Federal and state FCAs contain "whistleblower" provisions that permit private individuals to bring health care fraud enforcement claims on behalf of the government. Still other laws require providers to comply with a variety of safety, health and other requirements relating to the condition of the licensed property and the quality of care provided. Sanctions for violations of these laws, regulations and other applicable guidance may include, but are not limited to, criminal and/or civil penalties and fines, loss of licensure, immediate termination of government payments, exclusion from any government health care program, damage assessments and imprisonment. In certain circumstances, violation of these rules (such as those prohibiting abusive and fraudulent behavior) with respect to one property may subject other facilities under common control or ownership to sanctions, including exclusion from participation in the Medicare and Medicaid programs, as well as other government health care programs, and revocation of healthcare licenses. In the ordinary course of its business, a property operator is regularly subjected to inquiries, investigations and audits by the federal and state agencies that oversee these laws and regulations.

Prosecutions, investigations or whistleblower actions could have a material adverse effect on a property operator's liquidity, financial condition, and operations, which could adversely affect the ability of the operator to meet its financial obligations to us. In addition, government investigations and enforcement actions brought against the health care industry have increased dramatically over the past several years and are expected to continue. The costs for an operator of a health care property associated with both defending such enforcement actions and the undertakings in settling these actions can be substantial and could have a material adverse effect on the ability of an operator to meet its obligations to us. In addition, Welltower could potentially be directly subject to these health care fraud and abuse laws, as well as potential investigation or enforcement, as a result of our RIDEA-structured arrangements, and certain collaboration or other arrangements we may pursue with stakeholders who are directly subject to these laws.

## ***Federal and State Data Privacy and Security Laws***

The Health Insurance Portability and Accountability Act of 1996 ("HIPAA"), as amended by the Health Information Technology for Economic and Clinical Health Act, and numerous other state and federal laws govern the collection, security, dissemination, use, access to and confidentiality of personal information, including individually identifiable health information. Violations of these laws may result in substantial civil and/or criminal fines and penalties. The costs to a business such as ours or to an operator of a health care property associated with developing and maintaining programs and systems to comply with data privacy and security laws, defending against privacy and security related claims or enforcement actions and paying any assessed fines, can be substantial. Moreover, such costs could have a material adverse effect on the ability of an operator to meet its obligations to us. Finally, data privacy and security laws and regulations continue to develop, including with regard to HIPAA and U.S. state privacy laws such as the California Consumer Privacy Act and the new California Privacy Rights Act, and other similar laws in Colorado and Virginia that will go into effect in 2023. As we use data to better inform our investments and the efficacy of care in our communities, these developments may add potential uncertainty and costs towards compliance obligations, business operations or transactions that depend on data. These new privacy laws may create restrictions or requirements in our, our operators' and other business partners' use, sharing and securing of data. New privacy and security laws could require substantial investment in resources to comply with regulatory changes as privacy and security laws proliferate in divergent ways or impose additional obligations, and potentially create new privacy related legal risks.

## **United Kingdom**

In the U.K., care home services are principally regulated by the Health and Social Care Act 2008 (as amended) and other regulations. This legislation subjects service providers to a number of legally binding "Fundamental Standards" and requires, amongst other things, that all persons carrying out "Regulated Activities" in the U.K., and the managers of such persons, be registered. Providers of care home services are also subject (as data controllers) to laws governing their use of personal data (including in relation to their employees, clients and recipients of their services). These laws currently take the form of the U.K.'s Data Protection Act 2018 and the U.K. General Data Protection Regulation (collectively "U.K. DP Laws"). U.K. DP Laws impose a significant number of obligations on controllers with the potential for fines of up to 4% of annual worldwide turnover or £17.5 million, whichever is greater. Further, to the extent that an entity established in the U.K. or any other jurisdiction offers goods or services to individuals in the European Economic Area, that entity may also be subject to the E.U. General Data Protection Regulation ("E.U. GDPR"). Similarly, the E.U. GDPR imposes obligations on controllers with the

potential for fines of up to 4% of annual worldwide turnover or €20 million, whichever is greater. Entities incorporated in or carrying on a business in the U.K., as well as individuals residing in the U.K., are also subject to the U.K. Bribery Act 2010. The U.K. has national minimum wage legislation with a maximum fine for non-payment of £20,000 per worker and employers who fail to pay will be banned from being a company director for up to 15 years. In addition, there is a bill currently going through the U.K. Parliament which will require a care home provider, where entering into a contract for the provision of healthcare or social care services with a local public authority, to enter into mandatory contractual terms to provide the local public authority with evidence that it pays the national minimum wage to all of its employees engaged in the provision of services for which the provider has contracted for (e.g., a national minimum wage record). Further, the Working Time and Holiday Pay Bill 2019-2021 is currently going through the U.K. Parliament, which makes provision for the expiration of the Working Time Regulations 1998, provides for additional regulations governing working time and makes provisions for holiday pay for employees.

## **Canada**

Senior living residences in Canada are provincially regulated. Within each province, there are different categories for senior living residences that are generally based on the level of care sought and/or required by a resident (e.g. assisted or retirement living, senior living residences, residential care, long-term care). In some of these categories and depending on the province, residences may be government funded, or the individual residents may be eligible for a government subsidy, while other residences are exclusively private-pay. The governing legislation and regulations vary by province, but generally the object of the laws is to set licensing requirements and minimum standards for senior living residences, and regulate operations. These laws empower regulators in each province to take a variety of steps to ensure compliance, conduct inspections, issue reports and generally regulate the industry.

Our operations in Canada are subject to privacy legislation, including, in certain provinces, privacy laws specifically related to personal health information. Although the obligations of senior living residences in the various provinces differ, they all include the obligation to protect personal information. Under some of these laws, notification to the regulator in the event of an actual or suspected privacy breach is mandatory. The powers of privacy regulators and penalties for violations of privacy law vary according to the applicable law or are left to the courts. In September 2021, the province of Quebec adopted significant amendments to its privacy legislation, including a new enforcement scheme with significant penalties and fines: up to CAD \$10 million or 2% of global turnover (whichever is greater) for administrative monetary penalties and up to CAD \$25 million or 4% of global turnover for penal fines. The amendments will go into effect in three stages: (i) a few provisions on September 22, 2022, (ii) most provisions on September 22, 2023 (including the new enforcement scheme), and (iii) one provision on September 23, 2024. Senior living residences may also be subject to laws pertaining to residential tenancy, provincial and/or municipal laws applicable to fire safety, food services, zoning, occupational health and safety, public health and the provision of community health care and funded long-term/post-acute care.

## **Taxation**

The following summary of the taxation of the company and the material U.S. federal income tax consequences to the holders of our debt and equity securities is for general information only and is not tax advice. This summary does not address all aspects of taxation that may be relevant to certain types of holders of stock or securities (including, but not limited to, insurance companies, tax-exempt entities, financial institutions or broker-dealers, persons holding shares of common stock as part of a hedging, integrated conversion, or constructive sale transaction or a straddle, traders in securities that use a mark-to-market method of accounting for their securities, investors in pass-through entities and foreign corporations and persons who are not citizens or residents of the United States).

This summary does not discuss all of the aspects of U.S. federal income taxation that may be relevant to you in light of your particular investment or other circumstances. In addition, this summary does not discuss any state or local income taxation or foreign income taxation or other foreign tax consequences. This summary is based on current U.S. federal income tax laws. A discussion of the potential implications to the Company of the Tax Act is provided at the end of this summary below. Subsequent developments in U.S. federal income tax law, including changes in law or differing interpretations, which may be applied retroactively, could have a material effect on the U.S. federal income tax consequences of purchasing, owning and disposing of our securities as set forth in this summary. Before you purchase our securities, you should consult your own tax advisor regarding the particular U.S. federal, state, local, foreign and other tax consequences of acquiring, owning and selling our securities.

### *General*

We elected to be taxed as a REIT commencing with our first taxable year. We intend to continue to operate in such a manner as to qualify as a REIT, but there is no guarantee that we will qualify or remain qualified as a REIT for subsequent years. Qualification and taxation as a REIT depends upon our ability to meet a variety of qualification tests imposed under U.S. federal income tax law with respect to our income, assets, distributions and share ownership, as discussed below under "Qualification as a REIT." There can be no assurance that we will qualify or remain qualified as a REIT.

In any year in which we qualify as a REIT, in general, we will not be subject to U.S. federal income tax on that portion of our REIT taxable income or capital gain that is distributed to stockholders. We may, however, be subject to tax at normal corporate rates on any taxable income or capital gain not distributed. If we elect to retain and pay income tax on our net capital gain, stockholders would be taxed on their proportionate share of our undistributed net capital gain and would receive a refundable credit for their share of any taxes paid by us on such gain.

Despite the REIT election, we may be subject to U.S. federal income and excise tax as follows:

- To the extent that we do not distribute all of our net capital gain or distribute at least 90%, but less than 100%, of our “REIT taxable income,” as adjusted, we will be subject to tax on the undistributed amount at regular corporate tax rates;
- If we have net income from the sale or other disposition of “foreclosure property” that is held primarily for sale to customers in the ordinary course of business or other non-qualifying income from foreclosure property, such income will be taxed at the highest corporate rate;
- Any net income from prohibited transactions (which are, in general, sales or other dispositions of property held primarily for sale to customers in the ordinary course of business, other than dispositions of foreclosure property) will be subject to a 100% tax;
- If we fail to satisfy either the 75% or 95% gross income tests (as discussed below), but nonetheless maintain our qualification as a REIT because certain other requirements are met, we will be subject to a 100% tax on an amount equal to (1) the gross income attributable to the greater of (i) 75% of our gross income over the amount of qualifying gross income for purposes of the 75% gross income test (discussed below) or (ii) 95% of our gross income over the amount of qualifying gross income for purposes of the 95% gross income test (discussed below) multiplied by (2) a fraction intended to reflect our profitability;
- If we fail to distribute during each year at least the sum of (1) 85% of our REIT ordinary income for the year, (2) 95% of our REIT capital gain net income for such year (other than capital gain that we elect to retain and pay tax on) and (3) any undistributed taxable income from preceding periods, we will be subject to a 4% excise tax on the excess of such required distribution over amounts actually distributed; and
- We will be subject to a 100% tax on certain amounts from certain transactions involving our “taxable REIT subsidiaries” that are not conducted on an arm’s length basis. See “Qualification as a REIT - Investments in Taxable REIT Subsidiaries.

If we acquire any assets from a corporation, which is or has been a “C” corporation, in a carryover basis transaction (including where a “C” corporation elects REIT status), we could be liable for specified liabilities that are inherited from the “C” corporation. A “C” corporation is generally defined as a corporation that is required to pay full corporate level U.S. federal income tax. If we recognize gain on the disposition of the assets during the five-year period beginning on the date on which the assets were acquired by us, then, to the extent of the assets’ “built-in gain” (e.g., the excess of the fair market value of the asset over the adjusted tax basis of the asset, in each case determined as of the beginning of the five-year period), we will be subject to tax on the gain at the highest regular corporate rate applicable. The results described in this paragraph with respect to the recognition of built-in gain assume that the “C” corporation did not make and was not treated as making an election to treat the built-in gain assets as sold to an unrelated party. For those properties that are subject to the built-in gains tax, the potential amount of built-in gains tax will be an additional factor when considering a possible sale of the properties within the five-year period beginning on the date on which the properties were acquired by us. See Note 19 to our consolidated financial statements for additional information regarding the built-in gains tax.

#### *Qualification as a REIT*

A REIT is defined as a corporation, trust or association:

- (1) which is managed by one or more trustees or directors;
- (2) the beneficial ownership of which is evidenced by transferable shares or by transferable certificates of beneficial interest;
- (3) which would be taxable as a domestic corporation but for the U.S. federal income tax law relating to REITs;
- (4) which is neither a financial institution nor an insurance company;
- (5) the beneficial ownership of which is held by 100 or more persons in each taxable year of the REIT except for its first taxable year;
- (6) not more than 50% in value of the outstanding stock of which is owned during the last half of each taxable year, excluding its first taxable year, directly, indirectly or constructively, by or for five or fewer individuals (which includes certain entities) (the “Five or Fewer Requirement”); and
- (7) which meets certain income and asset tests described below.

Conditions (1) to (4), inclusive, must be met during the entire taxable year and condition (5) must be met during at least 335 days of a taxable year of 12 months or during a proportionate part of a taxable year of less than 12 months. For purposes of conditions (5) and (6), pension funds and certain other tax-exempt entities are treated as individuals, subject to a “look-through” exception in the case of condition (6).

Based on publicly available information, we believe we have satisfied the share ownership requirements set forth in (5) and (6) above. In addition, Article VI of our by-laws provides for restrictions regarding ownership and transfer of shares. These restrictions are intended to assist us in continuing to satisfy the share ownership requirements described in (5) and (6) above but may not ensure that we will, in all cases, be able to satisfy such requirements.

We have complied with, and will continue to comply with, regulatory rules to send annual letters to certain of our stockholders requesting information regarding the actual ownership of our stock. If, despite sending the annual letters, we do not know, or after exercising reasonable diligence would not have known, whether we failed to meet the Five or Fewer Requirement, we will be treated as having met the Five or Fewer Requirement. If we fail to comply with these regulatory rules, we will be subject to a monetary penalty. If our failure to comply were due to intentional disregard of the requirement, the penalty would be increased. However, if our failure to comply were due to reasonable cause and not willful neglect, no penalty would be imposed.

We may own a number of properties through wholly owned subsidiaries. A corporation will qualify as a “qualified REIT subsidiary” if 100% of its stock is owned by a REIT, and the REIT does not elect to treat the subsidiary as a taxable REIT subsidiary. A “qualified REIT subsidiary” will not be treated as a separate corporation for U.S. federal income tax purposes, and all assets, liabilities and items of income, deductions and credits of a “qualified REIT subsidiary” will be treated as assets, liabilities and items (as the case may be) of the REIT for U.S. federal income tax purposes. A “qualified REIT subsidiary” is not subject to U.S. federal income tax, and our ownership of the voting stock of a qualified REIT subsidiary will not violate the restrictions against ownership of securities of any one issuer which constitute more than 10% of the value or total voting power of such issuer or more than 5% of the value of our total assets, as described below under “- Asset Tests.”

If we invest in an entity treated as a partnership for U.S. federal income tax purposes, we will be deemed to own a proportionate share of the entity’s assets. Likewise, we will be treated as receiving our share of the income and loss of the entity, and the gross income will retain the same character in our hands as it has in the hands of the entity. These “look-through” rules apply for purposes of the income tests and assets tests described below.

The deduction of business interest is limited to 30% (50% in the case of taxable years beginning in 2019 or 2020) of adjusted taxable income, which may limit the deductibility of interest expense by us, our taxable REIT subsidiaries, or our joint venture and partnership arrangements. A “real property trade or business” may irrevocably elect out of the applicability of the limitation, but if it does so it must use the less favorable alternative depreciation system to depreciate real property used in the trade or business. Regulations provide guidance on how to allocate interest deductions among multiple trades or businesses and contain special rules, including a safe harbor, regarding the allocation of a REIT’s interest deductions to a “real property trade or business.”

*Income Tests* There are two separate percentage tests relating to our sources of gross income that we must satisfy each taxable year:

- At least 75% of our gross income (excluding gross income from certain sales of property held primarily for sale) generally must be directly or indirectly derived each taxable year from “rents from real property,” other income from investments relating to real property or mortgages on real property or certain income from qualified temporary investments.
- At least 95% of our gross income (excluding gross income from certain sales of property held primarily for sale) generally must be directly or indirectly derived each taxable year from any of the sources qualifying for the 75% gross income test and from dividends (including dividends from taxable REIT subsidiaries) and interest.

Income from hedging and foreign currency transactions is excluded from the 95% and 75% gross income tests if certain requirements are met but otherwise will constitute gross income which does not qualify under the 95% or 75% gross income tests.

Rents received by us will qualify as “rents from real property” for purposes of satisfying the gross income tests for a REIT only if several conditions are met:

- The amount of rent must not be based in whole or in part on the income or profits of any person, although rents generally will not be excluded merely because they are based on a fixed percentage or percentages of receipts or sales.
- Rents received from a tenant will not qualify as rents from real property if the REIT, or an owner of 10% or more of the REIT, also directly or constructively owns 10% or more of the tenant, unless the tenant is our taxable REIT subsidiary and certain other requirements are met with respect to the real property being rented.
- If rent attributable to personal property leased in connection with a lease of real property is greater than 15% of the total rent received under the lease, then the portion of rent attributable to such personal property will not qualify as “rents from real property.”

- For rents to qualify as rents from real property, we generally must not furnish or render services to tenants, other than through a taxable REIT subsidiary or an “independent contractor” from whom we derive no income, except that we may directly provide services that are usually or customarily rendered in the geographic area in which the property is located in connection with the rental of real property for occupancy only or are not otherwise considered rendered to the occupant for his convenience.
- We may lease “qualified health care properties” on an arm’s-length basis to a taxable REIT subsidiary if the property is operated on behalf of such subsidiary by a person who qualifies as an “independent contractor” and who is, or is related to a person who is, actively engaged in the trade or business of operating health care facilities for any person unrelated to us or our taxable REIT subsidiary (such person, an “eligible independent contractor”). If this is the case, the rent that the REIT receives from the taxable REIT subsidiary generally will be treated as “rents from real property.” A “qualified health care property” includes any real property and any personal property that is, or is necessary or incidental to the use of, a hospital, nursing facility, assisted living facility, congregate care facility, qualified continuing care facility, or other licensed facility that extends medical or nursing or ancillary services to patients and is operated by a provider of such services that is eligible for participation in the Medicare program with respect to such facility.

A REIT is permitted to render a de minimis amount of impermissible services to tenants and still treat amounts received with respect to that property as rent from real property. The amount received or accrued by the REIT during the taxable year for the impermissible services with respect to a property may not exceed 1% of all amounts received or accrued by the REIT directly or indirectly from the property. The amount received for any service or management operation for this purpose shall be deemed to be not less than 150% of the direct cost of the REIT in furnishing or rendering the service or providing the management or operation. Furthermore, impermissible services may be furnished to tenants by a taxable REIT subsidiary subject to certain conditions, which would permit us to still treat rents received with respect to the property as rent from real property.

The term “interest” generally does not include any amount if the determination of the amount depends in whole or in part on the income or profits of any person, although an amount generally will not be excluded from the term “interest” solely by reason of being based on a fixed percentage of receipts or sales.

If we fail to satisfy one or both of the 75% or 95% gross income tests for any taxable year, we may nevertheless qualify as a REIT for such year if we are eligible for certain relief provisions provided by the Internal Revenue Code. These relief provisions generally will be available if (1) following our identification of the failure, we file a schedule for such taxable year describing each item of our gross income, and (2) the failure to meet such tests was due to reasonable cause and not due to willful neglect. It is not now possible to determine the circumstances under which we may be entitled to the benefit of these relief provisions. If these relief provisions apply, a 100% tax is imposed on an amount equal to (1) the gross income attributable to (i) 75% of our gross income over the amount of qualifying gross income for purposes of the 75% income test and (ii) 95% of our gross income over the amount of qualifying gross income for purposes of the 95% income test, multiplied by (2) a fraction intended to reflect our profitability. The Secretary of the Treasury is given broad authority to determine whether particular items of income or gain qualify under the 75% and 95% gross income tests and to exclude items from the measure of gross income for such purposes.

*Asset Tests* Within 30 days after the close of each quarter of our taxable year, we must also satisfy several tests relating to the nature and diversification of our assets determined in accordance with generally accepted accounting principles. At least 75% of the value of our total assets must be represented by real estate assets (including interests in real property, interests in mortgages on real property or on interests in real property, shares in other REITs and debt instruments issued by publicly offered REITs), cash, cash items (including receivables arising in the ordinary course of our operation), government securities and qualified temporary investments. Although the remaining 25% of our assets generally may be invested without restriction, we are prohibited from owning securities representing more than 10% of either the vote (the “10% vote test”) or value (the “10% value test”) of the outstanding securities of any issuer other than a qualified REIT subsidiary, another REIT or a taxable REIT subsidiary. Further, no more than 20% of our total assets may be represented by securities of one or more taxable REIT subsidiaries (the “20% asset test”) and no more than 5% of the value of our total assets may be represented by securities of any non-governmental issuer other than a qualified REIT subsidiary (the “5% asset test”), another REIT or a taxable REIT subsidiary. Each of the 10% vote test, the 10% value test and the 20% and 5% asset tests must be satisfied at the end of each quarter. There are special rules which provide relief if the value-related tests are not satisfied due to changes in the value of the assets of a REIT.

Certain items are excluded from the 10% value test, including: (1) straight debt securities meeting certain requirements; (2) any loan to an individual or an estate; (3) any rental agreement described in Section 467 of the Internal Revenue Code, other than with a “related person”; (4) any obligation to pay rents from real property; (5) certain securities issued by a state or any subdivision thereof, the District of Columbia, a foreign government, or any political subdivision thereof, or the Commonwealth of Puerto Rico; (6) any security issued by a REIT; and (7) any other arrangement that, as determined by the Secretary of the Treasury, is excepted from the definition of security (“excluded securities”). If a REIT, or its taxable REIT subsidiary, holds (1) straight debt securities of a corporate or partnership issuer and (2) securities of such issuer that are not excluded securities and

have an aggregate value greater than 1% of such issuer's outstanding securities, the straight debt securities will be included in the 10% value test.

A REIT's interest as a partner in a partnership is not treated as a security for purposes of applying the 10% value test to securities issued by the partnership. Further, any debt instrument issued by a partnership that is not an excluded security will not be a security for purposes of applying the 10% value test (1) to the extent of the REIT's interest as a partner in the partnership or (2) if at least 75% of the partnership's gross income (excluding gross income from prohibited transactions) would qualify for the 75% gross income test. For purposes of the 10% value test, a REIT's interest in a partnership's assets is determined by the REIT's proportionate interest in any securities issued by the partnership (other than the excluded securities described in the preceding paragraph).

If a REIT or its "qualified business unit" uses a foreign currency as its functional currency, the term "cash" includes such foreign currency, but only to the extent such foreign currency is (i) held for use in the normal course of the activities of the REIT or "qualified business unit" which give rise to items of income or gain that are included in the 95% and 75% gross income tests or are directly related to acquiring or holding assets qualifying under the 75% asset test, and (ii) not held in connection with dealing or engaging in substantial and regular trading in securities.

With respect to corrections of failures as to violations of the 10% vote test, the 10% value test or the 5% asset test, a REIT may avoid disqualification as a REIT by disposing of sufficient assets to cure a violation due to the ownership of assets that do not exceed the lesser of 1% of the REIT's assets at the end of the relevant quarter or \$10,000,000, provided that the disposition occurs within six months following the last day of the quarter in which the REIT first identified the assets. For violations of any of the REIT asset tests due to reasonable cause and not willful neglect that exceed the thresholds described in the preceding sentence, a REIT can avoid disqualification as a REIT after the close of a taxable quarter by taking certain steps, including disposition of sufficient assets within the six month period described above to meet the applicable asset test, paying a tax equal to the greater of \$50,000 or the highest corporate tax rate multiplied by the net income generated by the non-qualifying assets during the period of time that the assets were held as non-qualifying assets and filing a schedule with the Internal Revenue Service that describes the non-qualifying assets.

*Investments in Taxable REIT Subsidiaries* REITs may own more than 10% of the voting power and value of securities in taxable REIT subsidiaries. Unlike a qualified REIT subsidiary, other disregarded entity or partnership, the income and assets of a taxable REIT subsidiary are not attributable to the REIT for purposes of satisfying the income and asset ownership requirements applicable to REIT qualification. We and any taxable corporate entity in which we own an interest are allowed to jointly elect to treat such entity as a "taxable REIT subsidiary."

Certain of our subsidiaries have elected taxable REIT subsidiary status. Taxable REIT subsidiaries are subject to full corporate level U.S. federal taxation on their earnings but are permitted to engage in certain types of activities that cannot be performed directly by REITs without jeopardizing their REIT status. Our taxable REIT subsidiaries will attempt to minimize the amount of these taxes, but there can be no assurance whether or the extent to which measures taken to minimize taxes will be successful. To the extent our taxable REIT subsidiaries are required to pay U.S. federal, state or local taxes, the cash available for distribution as dividends to us from our taxable REIT subsidiaries will be reduced.

The Internal Revenue Service may redetermine amounts from transactions between a REIT and its taxable REIT subsidiary where there is a lack of arm's-length dealing between the parties. Any taxable income allocated to, or deductible expenses allocated away, from a taxable REIT subsidiary would increase its tax liability. Further, certain amounts from certain transactions involving a REIT and its taxable REIT subsidiaries could be subject to a 100% tax if not conducted on an arm's length basis. Additional taxable REIT subsidiary elections may be made in the future for additional entities in which we obtain an interest.

*Annual Distribution Requirements* In order to avoid being taxed as a regular corporation, we are required to make distributions (other than capital gain distributions) to our stockholders which qualify for the dividends paid deduction in an amount at least equal to (1) the sum of (i) 90% of our "REIT taxable income" (computed without regard to the dividends paid deduction and our net capital gain) and (ii) 90% of the after-tax net income, if any, from foreclosure property, minus (2) a portion of certain items of non-cash income. These distributions must be paid in the taxable year to which they relate, or in the following taxable year if declared before we timely file our tax return for that year and if paid on or before the first regular distribution payment after such declaration. Prior to 2014, with respect to all REITs the amount distributed could not be preferential. This means that every stockholder of the class of stock to which a distribution is made must be treated the same as every other stockholder of that class, and no class of stock may be treated otherwise than in accordance with its dividend rights as a class (the "preferential dividend rule"). Beginning in tax years after 2014, the preferential dividend rule no longer applies to publicly offered REITs, however, the rule is still applicable to other entities taxed as REITs, which would include several of our subsidiaries. To the extent that we do not distribute all of our net capital gain or distribute at least 90%, but less than 100%, of our "REIT taxable income," as adjusted, we will be subject to tax on the undistributed amount at regular corporate tax rates. As discussed above, we may be subject to an excise tax if we fail to meet certain other distribution requirements. We believe we have satisfied the annual distribution requirements for the year of our initial REIT election and each year thereafter through the

year ended December 31, 2021. Although we intend to make timely distributions sufficient to satisfy these annual distribution requirements for subsequent years, economic, market, legal, tax or other factors could limit our ability to meet those requirements. See “Item 1A - Risk Factors.”

It is also possible that, from time to time, we may not have sufficient cash or other liquid assets to meet the 90% distribution requirement, or to distribute such greater amount as may be necessary to avoid income and excise taxation, due to, among other things, (1) timing differences between (i) the actual receipt of income and actual payment of deductible expenses and (ii) the inclusion of income and deduction of expenses in arriving at our taxable income, or (2) the payment of severance benefits that may not be deductible to us. In the event that timing differences occur, we may find it necessary to arrange for borrowings or, if possible, pay dividends in the form of taxable stock dividends in order to meet the distribution requirement.

Under certain circumstances, including in the event of a deficiency determined by the Internal Revenue Service, we may be able to rectify a resulting failure to meet the distribution requirement for a year by paying “deficiency dividends” to stockholders in a later year, which may be included in our deduction for distributions paid for the earlier year. Thus, we may be able to avoid being disqualified as a REIT and/or taxed on amounts distributed as deficiency dividends; however, we will be required to pay applicable penalties and interest based upon the amount of any deduction taken for deficiency dividend distributions.

#### *Failure to Qualify as a REIT*

If we fail to qualify for taxation as a REIT in any taxable year, we will be subject to U.S. federal income tax on our taxable income at regular corporate rates. Distributions to stockholders in any year in which we fail to qualify as a REIT will not be deductible nor will any particular amount of distributions be required to be made in any year. All distributions to stockholders will be taxable as dividends to the extent of current and accumulated earnings and profits allocable to these distributions and, subject to certain limitations, will be eligible for the dividends received deduction for corporate stockholders. Unless entitled to relief under specific statutory provisions, we also will be disqualified from taxation as a REIT for the four taxable years following the year during which qualification was lost. It is not possible to state whether in all circumstances we would be entitled to statutory relief. Failure to qualify for even one year could result in our need to incur indebtedness or liquidate investments in order to pay potentially significant resulting tax liabilities.

In addition to the relief described above under “Income Tests” and “Asset Tests,” relief is available in the event that we violate a provision of the Internal Revenue Code that would result in our failure to qualify as a REIT if: (1) the violation is due to reasonable cause and not due to willful neglect; (2) we pay a penalty of \$50,000 for each failure to satisfy the provision; and (3) the violation does not include a violation described under “Income Tests” or “Asset Tests” above. It is not now possible to determine the circumstances under which we may be entitled to the benefit of these relief provisions.

#### *U.S. Federal Income Taxation of Holders of Our Stock*

*Treatment of Taxable U.S. Stockholders* The following summary applies to you only if you are a “U.S. stockholder.” A “U.S. stockholder” is a holder of shares of stock who, for U.S. federal income tax purposes, is:

- a citizen or resident of the United States;
- an entity classified as a corporation or partnership, created or organized in or under the laws of the United States or of any political subdivision of the United States, including any state;
- an estate, the income of which is subject to U.S. federal income taxation regardless of its source; or
- a trust, if, in general, a U.S. court is able to exercise primary supervision over the trust’s administration and one or more U.S. persons, within the meaning of the Internal Revenue Code, has the authority to control all of the trust’s substantial decisions.

So long as we qualify for taxation as a REIT, distributions on shares of our stock made out of the current or accumulated earnings and profits allocable to these distributions (and not designated as capital gain dividends) will be taxable as dividends for U.S. federal income tax purposes. None of these distributions will be eligible for the dividends received deduction for U.S. corporate stockholders.

Generally, the current maximum marginal rate of tax payable by individuals on dividends received from corporations that are subject to a corporate level of tax is 20%. Except in limited circumstances, this tax rate will not apply to dividends paid to you by us on our shares, because generally we are not subject to U.S. federal income tax on the portion of our REIT taxable income or capital gains distributed to our stockholders. The reduced maximum U.S. federal income tax rate will apply to that portion, if any, of dividends received by you with respect to our shares that are attributable to: (1) dividends received by us from non-REIT corporations or other taxable REIT subsidiaries; (2) income from the prior year with respect to which we were required to pay U.S. federal corporate income tax during the prior year (if, for example, we did not distribute 100% of our REIT taxable income for the prior year); or (3) the amount of any earnings and profits distributed by us and accumulated in a non-REIT year.

Although the preferential 20% rate on qualified dividends is generally not applicable to dividends to our shareholders, the Internal Revenue Code provides for a deduction from income for individuals, trusts and estates for 20% of taxable REIT

dividends not eligible for the preferential rate, excluding capital gain dividends. This deduction is not taken into account for purposes of determining the 3.8% tax on net investment income (described below) and, unlike the preferential rate, expires after 2025.

Distributions that are designated as capital gain dividends will be taxed as long-term capital gains (to the extent they do not exceed our actual net capital gain for the taxable year), without regard to the period for which you held our stock. However, if you are a corporation, you may be required to treat a portion of some capital gain dividends as ordinary income.

If we elect to retain and pay income tax on any net capital gain and designate such amount in a timely notice to you, you would include in income, as long-term capital gain, your proportionate share of this net capital gain. You would also receive a refundable tax credit for your proportionate share of the tax paid by us on such retained capital gains, and you would have an increase in the basis of your shares of our stock in an amount equal to your includable capital gains less your share of the tax deemed paid.

You may not include in your U.S. federal income tax return any of our net operating losses or capital losses. U.S. federal income tax rules may also require that certain minimum tax adjustments and preferences be apportioned to you. In addition, any distribution declared by us in October, November or December of any year on a specified date in any such month shall be treated as both paid by us and received by you on December 31 of that year, provided that the distribution is actually paid by us no later than January 31 of the following year.

We will be treated as having sufficient earnings and profits to treat as a dividend any distribution up to the amount required to be distributed in order to avoid imposition of the 4% excise tax discussed under “General” and “Qualification as a REIT - Annual Distribution Requirements” above. As a result, you may be required to treat as taxable dividends certain distributions that would otherwise result in a tax-free return of capital. Moreover, any “deficiency dividend” will be treated as a dividend (an ordinary dividend or a capital gain dividend, as the case may be), regardless of our earnings and profits. Any other distributions in excess of current or accumulated earnings and profits will generally not be taxable to you to the extent these distributions do not exceed the adjusted tax basis of your shares of our stock. You will be required to reduce the tax basis of your shares of our stock by the amount of these distributions until the basis has been reduced to zero, after which these distributions will be taxable as capital gain, if the shares of our stock are held as capital assets. The tax basis as so reduced will be used in computing the capital gain or loss, if any, realized upon the sale of the shares of our stock. Any loss upon a sale or exchange of shares of our stock which were held for six months or less (after application of certain holding period rules) will generally be treated as a long-term capital loss to the extent you previously received capital gain distributions with respect to these shares of our stock.

Upon the sale or exchange of any shares of our stock to or with a person other than us or a sale or exchange of all shares of our stock (whether actually or constructively owned) with us, you will generally recognize gain or loss equal to the difference between the amount realized on the sale or exchange and your adjusted tax basis in these shares of our stock. This gain or loss will be capital gain or loss if you held these shares of our stock as a capital asset.

If we redeem any of your shares in us, the treatment can only be determined on the basis of particular facts at the time of redemption. In general, you will recognize gain or loss (as opposed to dividend income) equal to the difference between the amount received by you in the redemption and your adjusted tax basis in your shares redeemed if such redemption: (1) results in a “complete termination” of your interest in all classes of our equity securities; (2) is a “substantially disproportionate redemption”; or (3) is “not essentially equivalent to a dividend” with respect to you. In applying these tests, you must take into account your ownership of all classes of our equity securities (e.g., common stock, preferred stock, depositary shares and warrants). You also must take into account any equity securities that are considered to be constructively owned by you.

If, as a result of a redemption by us of your shares, you no longer own (either actually or constructively) any of our equity securities or only own (actually and constructively) an insubstantial percentage of our equity securities, then it is probable that the redemption of your shares would be considered “not essentially equivalent to a dividend” and, thus, would result in gain or loss to you. However, whether a distribution is “not essentially equivalent to a dividend” depends on all of the facts and circumstances, and if you rely on any of these tests at the time of redemption, you should consult your tax advisor to determine their application to the particular situation.

Generally, if the redemption does not meet the tests described above, then the proceeds received by you from the redemption of your shares will be treated as a distribution taxable as a dividend to the extent of the allocable portion of current or accumulated earnings and profits. If the redemption is taxed as a dividend, your adjusted tax basis in the redeemed shares will be transferred to any other shareholdings in us that you own. If you own no other shareholdings in us, under certain circumstances, such basis may be transferred to a related person, or it may be lost entirely.

Gain from the sale or exchange of our shares held for more than one year is generally taxed at a maximum long-term capital gain rate of 20% in the case of stockholders who are individuals and 21% in the case of stockholders that are corporations. Pursuant to Internal Revenue Service guidance, we may classify portions of our capital gain dividends as eligible for specific treatment provided under the Internal Revenue Code, which, depending on the nature of the capital gains, may result in taxation of such portions at rates of either 20% or 25%. Capital losses recognized by a stockholder upon the disposition of our shares

held for more than one year at the time of disposition will be considered long-term capital losses. The deduction for capital losses is subject to limitations.

An additional tax of 3.8% generally will be imposed on the “net investment income” of U.S. stockholders who meet certain requirements and are individuals, estates or certain trusts. Among other items, “net investment income” generally includes gross income from dividends and net gain attributable to the disposition of certain property, such as shares of our common stock or warrants. In the case of individuals, this tax will only apply to the extent such individual’s modified adjusted gross income exceeds \$200,000 (\$250,000 for married couples filing a joint return and surviving spouses, and \$125,000 for married individuals filing a separate return). U.S. stockholders should consult their tax advisors regarding the possible applicability of this additional tax in their particular circumstances.

*Treatment of Tax-Exempt U.S. Stockholders* Tax-exempt entities, including qualified employee pension and profit sharing trusts and individual retirement accounts (“Exempt Organizations”), generally are exempt from U.S. federal income taxation. However, they are subject to taxation on their unrelated business taxable income (“UBTI”). The Internal Revenue Service has issued a published revenue ruling that dividend distributions from a REIT to an exempt employee pension trust do not constitute UBTI, provided that the shares of the REIT are not otherwise used in an unrelated trade or business of the exempt employee pension trust. Based on this ruling, amounts distributed by us to Exempt Organizations generally should not constitute UBTI. However, if an Exempt Organization finances its acquisition of the shares of our stock with debt, a portion of its income from us will constitute UBTI pursuant to the “debt financed property” rules. Likewise, a portion of the Exempt Organization’s income from us would constitute UBTI if we held a residual interest in a real estate mortgage investment conduit. A tax-exempt U.S. stockholder that is subject to tax on its UBTI will be required to segregate its taxable income and loss for each unrelated trade or business activity for purposes of determining its UBTI.

*Backup Withholding and Information Reporting* Under certain circumstances, you may be subject to backup withholding at applicable rates on payments made with respect to, or cash proceeds of a sale or exchange of, shares of our stock. Backup withholding will apply only if you: (1) fail to provide a correct taxpayer identification number, which if you are an individual, is ordinarily your social security number; (2) furnish an incorrect taxpayer identification number; (3) are notified by the Internal Revenue Service that you have failed to properly report payments of interest or dividends; or (4) fail to certify, under penalties of perjury, that you have furnished a correct taxpayer identification number and that the Internal Revenue Service has not notified you that you are subject to backup withholding.

Backup withholding will not apply with respect to payments made to certain exempt recipients, such as corporations and tax-exempt organizations. You should consult with a tax advisor regarding qualification for exemption from backup withholding, and the procedure for obtaining an exemption. Backup withholding is not an additional tax. Rather, the amount of any backup withholding with respect to a payment to a stockholder will be allowed as a credit against such stockholder’s U.S. federal income tax liability and may entitle such stockholder to a refund, provided that the required information is provided to the Internal Revenue Service.

*Taxation of Foreign Stockholders* The following summary applies to you only if you are a foreign person. A “foreign person” is a holder of shares of stock who, for U.S. federal income tax purposes, is not a U.S. stockholder. The U.S. federal taxation of foreign persons is a highly complex matter that may be affected by many considerations.

Except as discussed below, distributions to you of cash generated by our real estate operations in the form of ordinary dividends, but not by the sale or exchange of our capital assets, generally will be subject to U.S. withholding tax at a rate of 30%, unless an applicable tax treaty reduces that tax and you file with us the required form evidencing the lower rate.

In general, you will be subject to U.S. federal income tax on a graduated rate basis rather than withholding with respect to your investment in our stock if such investment is “effectively connected” with your conduct of a trade or business in the United States. A corporate foreign stockholder that receives income that is, or is treated as, effectively connected with a United States trade or business may also be subject to the branch profits tax, which is payable in addition to regular United States corporate income tax. The following discussion will apply to foreign stockholders whose investment in us is not so effectively connected. We expect to withhold United States income tax, as described below, on the gross amount of any distributions paid to you unless (1) you file an Internal Revenue Service Form W-8ECI with us claiming that the distribution is “effectively connected” or (2) certain other exceptions apply.

Distributions by us that are attributable to gain from the sale or exchange of a United States real property interest will be taxed to you under the Foreign Investment in Real Property Tax Act of 1980 (“FIRPTA”) as if these distributions were gains “effectively connected” with a United States trade or business. Accordingly, you will be taxed at the normal capital gain rates applicable to a U.S. stockholder on these amounts, subject to any applicable alternative minimum tax and a special alternative minimum tax in the case of nonresident alien individuals. Distributions subject to FIRPTA may also be subject to a branch profits tax in the hands of a corporate foreign stockholder that is not entitled to treaty exemption. We will be required to withhold tax at a rate of 21% from distributions subject to FIRPTA. We will be required to withhold from distributions subject to FIRPTA, and remit to the Internal Revenue Service, 21% of designated capital gain dividends, or, if greater, 21% of the amount of any distributions that could be designated as capital gain dividends. In addition, if we designate prior distributions as

capital gain dividends, subsequent distributions, up to the amount of the prior distributions not withheld against, will be treated as capital gain dividends for purposes of withholding.

Any capital gain dividend with respect to any class of stock that is “regularly traded” on an established securities market will be treated as an ordinary dividend if the foreign stockholder did not own more than 10% of such class of stock at any time during the taxable year. Foreign stockholders generally will not be required to report distributions received from us on U.S. federal income tax returns and all distributions received by such stockholders treated as dividends for U.S. federal income tax purposes (including any such capital gain dividends) will be subject to a 30% U.S. withholding tax (unless reduced under an applicable income tax treaty) as discussed above. In addition, the branch profits tax will not apply to such distributions.

Unless our shares constitute a “United States real property interest” within the meaning of FIRPTA or are effectively connected with a U.S. trade or business, a sale of our shares by you generally will not be subject to United States taxation. Even if our shares were to constitute a “United States real property interest,” non-U.S. stockholders that are “qualified foreign pension funds” (or are owned by a qualified foreign pension fund) meeting certain requirements may be exempt from FIRPTA withholding on the sale or disposition of our shares. Our shares will not constitute a United States real property interest if we qualify as a “domestically controlled REIT.” We believe that we qualify as and expect to continue to qualify as a domestically controlled REIT. A domestically controlled REIT is a REIT in which at all times during a specified testing period less than 50% in value of its shares is held directly or indirectly by foreign stockholders. Generally, we are permitted to assume that holders of less than 5% of our shares at all times during a specified testing period are U.S. persons. However, if you are a nonresident alien individual who is present in the United States for 183 days or more during the taxable year and certain other conditions apply, you will be subject to a 30% tax on such capital gains. In any event, a purchaser of our shares from you will not be required under FIRPTA to withhold on the purchase price if the purchased shares are “regularly traded” on an established securities market or if we are a domestically controlled REIT. Otherwise, under FIRPTA, the purchaser may be required to withhold 15% of the purchase price and remit such amount to the Internal Revenue Service.

Backup withholding tax and information reporting will generally not apply to distributions paid to you outside the United States that are treated as: (1) dividends to which the 30% or lower treaty rate withholding tax discussed above applies; (2) capital gains dividends; or (3) distributions attributable to gain from the sale or exchange by us of U.S. real property interests. Payment of the proceeds of a sale of stock within the United States or conducted through certain U.S. related financial intermediaries is subject to both backup withholding and information reporting unless the beneficial owner certifies under penalties of perjury that he or she is not a U.S. person (and the payor does not have actual knowledge that the beneficial owner is a U.S. person) or otherwise establishes an exemption. You may obtain a refund of any amounts withheld under the backup withholding rules by filing the appropriate claim for refund with the Internal Revenue Service.

Withholding tax at a rate of 30% will be imposed on certain payments to you or certain foreign financial institutions (including investment funds) and other non-US persons receiving payments on your behalf, including distributions in respect of shares of our stock, if you or such institutions fail to comply with certain due diligence, disclosure and reporting rules, as set forth in Treasury regulations. Accordingly, the entity through which shares of our stock are held will affect the determination of whether such withholding is required. Stockholders that are otherwise eligible for an exemption from, or reduction of, U.S. withholding taxes with respect to such dividends will be required to seek a refund from the Internal Revenue Service to obtain the benefit of such exemption or reduction. Additional requirements and conditions may be imposed pursuant to an intergovernmental agreement, if and when entered into, between the United States and such institution’s home jurisdiction. We will not pay any additional amounts to any stockholders in respect of any amounts withheld. You are encouraged to consult with your tax advisor regarding U.S. withholding taxes and the application of Treasury regulations in light of your particular circumstances.

#### *U.S. Federal Income Taxation of Holders of Depositary Shares*

Owners of our depositary shares will be treated as if you were owners of the series of preferred stock represented by the depositary shares. Thus, you will be required to take into account the income and deductions to which you would be entitled if you were a holder of the underlying series of preferred stock.

*Conversion or Exchange of Shares for Preferred Stock* No gain or loss will be recognized upon the withdrawal of preferred stock in exchange for depositary shares and the tax basis of each share of preferred stock will, upon exchange, be the same as the aggregate tax basis of the depositary shares exchanged. If you held your depositary shares as a capital asset at the time of the exchange for shares of preferred stock, the holding period for your shares of preferred stock will include the period during which you owned the depositary shares.

#### *U.S. Federal Income and Estate Taxation of Holders of Our Debt Securities*

The following is a general summary of the U.S. federal income tax consequences and, in the case that you are a holder that is a non-U.S. holder, as defined below, the U.S. federal estate tax consequences, of purchasing, owning and disposing of debt securities periodically offered under one or more indentures (the “notes”). This summary assumes that you hold the notes as capital assets. This summary applies to you only if you are the initial holder of the notes and you acquire the notes for a price

equal to the issue price of the notes. The issue price of the notes is the first price at which a substantial amount of the notes is sold other than to bond houses, brokers or similar persons or organizations acting in the capacity of underwriters, placement agents or wholesalers. In addition, this summary does not consider any foreign, state, local or other tax laws that may be applicable to us or a purchaser of the notes.

#### *U.S. Holders*

The following summary applies to you only if you are a U.S. holder, as defined below.

*Definition of a U.S. Holder* A “U.S. holder” is a beneficial owner of a note or notes that is for U.S. federal income tax purposes:

- a citizen or resident of the United States;
- a corporation, partnership or other entity classified as a corporation or partnership for these purposes, created or organized in or under the laws of the United States or of any political subdivision of the United States, including any state;
- an estate, the income of which is subject to U.S. federal income taxation regardless of its source; or
- a trust, if, in general, a U.S. court is able to exercise primary supervision over the trust’s administration and one or more U.S. persons, within the meaning of the Internal Revenue Code, has the authority to control all of the trust’s substantial decisions.

*Payments of Interest* Stated interest on the notes generally will be taxed as ordinary interest income from domestic sources at the time it is paid or accrues in accordance with your method of accounting for tax purposes.

*Sale, Exchange or Other Disposition of Notes* The adjusted tax basis in your note will generally be your cost. You generally will recognize taxable gain or loss when you sell or otherwise dispose of your notes equal to the difference, if any, between:

- the amount realized on the sale or other disposition, less any amount attributable to any accrued interest, which will be taxable in the manner described under “Payments of Interest” above; and
- your adjusted tax basis in the notes.

Your gain or loss generally will be capital gain or loss. This capital gain or loss will be long-term capital gain or loss if at the time of the sale or other disposition you have held the notes for more than one year. Subject to limited exceptions, your capital losses cannot be used to offset your ordinary income (except in the case of individuals, who may offset up to \$3,000 of ordinary income each year).

*Backup Withholding and Information Reporting* In general, “backup withholding” may apply to any payments made to you of principal and interest on your note, and to the payment of the proceeds of a sale or other disposition of your note before maturity, if you are a non-corporate U.S. holder and: (1) fail to provide a correct taxpayer identification number, which if you are an individual, is ordinarily your social security number; (2) furnish an incorrect taxpayer identification number; (3) are notified by the Internal Revenue Service that you have failed to properly report payments of interest or dividends; or (4) fail to certify, under penalties of perjury, that you have furnished a correct taxpayer identification number and that the Internal Revenue Service has not notified you that you are subject to backup withholding.

The amount of any reportable payments, including interest, made to you (unless you are an exempt recipient) and the amount of tax withheld, if any, with respect to such payments will be reported to you and to the Internal Revenue Service for each calendar year. You should consult your tax advisor regarding your qualification for an exemption from backup withholding and the procedures for obtaining such an exemption, if applicable. The backup withholding tax is not an additional tax and will be credited against your U.S. federal income tax liability, provided that correct information is provided to the Internal Revenue Service.

#### *Non-U.S. Holders*

The following summary applies to you if you are a beneficial owner of a note and are not a U.S. holder, as defined above (a “non-U.S. holder”).

Special rules may apply to certain non-U.S. holders such as “controlled foreign corporations,” “passive foreign investment companies” and “foreign personal holding companies.” Such entities are encouraged to consult their tax advisors to determine the U.S. federal, state, local and other tax consequences that may be relevant to them.

*U.S. Federal Withholding Tax* Subject to the discussion below, U.S. federal withholding tax will not apply to payments by us or our paying agent, in its capacity as such, of principal and interest on your notes under the “portfolio interest” exception of the Internal Revenue Code, provided that:

- you do not, directly or indirectly, actually or constructively, own 10% or more of the total combined voting power of all classes of our stock entitled to vote;
- you are not (1) a controlled foreign corporation for U.S. federal income tax purposes that is related, directly or indirectly, to us through sufficient stock ownership, as provided in the Internal Revenue Code, or (2) a bank receiving interest described in Section 881(c)(3)(A) of the Internal Revenue Code;
- such interest is not effectively connected with your conduct of a U.S. trade or business; and
- you provide a signed written statement, under penalties of perjury, which can reliably be related to you, certifying that you are not a U.S. person within the meaning of the Internal Revenue Code and providing your name and address to us or our paying agent; or
- a securities clearing organization, bank or other financial institution that holds customers' securities in the ordinary course of its trade or business and holds your notes on your behalf and that certifies to us or our paying agent under penalties of perjury that it, or the bank or financial institution between it and you, has received from you your signed, written statement and provides us or our paying agent with a copy of such statement.

Treasury regulations provide that:

- if you are a foreign partnership, the certification requirement will generally apply to your partners, and you will be required to provide certain information;
- if you are a foreign trust, the certification requirement will generally be applied to you or your beneficial owners depending on whether you are a “foreign complex trust,” “foreign simple trust,” or “foreign grantor trust” as defined in the Treasury regulations; and
- look-through rules will apply for tiered partnerships, foreign simple trusts and foreign grantor trusts.

If you are a foreign partnership or a foreign trust, you should consult your own tax advisor regarding your status under these Treasury regulations and the certification requirements applicable to you.

If you cannot satisfy the portfolio interest requirements described above, payments of interest will be subject to the 30% United States withholding tax, unless you provide us with a properly executed (1) Internal Revenue Service Form W-8BEN claiming an exemption from or reduction in withholding under the benefit of an applicable treaty or (2) Internal Revenue Service Form W-8ECI stating that interest paid on the note is not subject to withholding tax because it is effectively connected with your conduct of a trade or business in the United States. Alternative documentation may be applicable in certain circumstances.

If you are engaged in a trade or business in the United States and interest on a note is effectively connected with the conduct of that trade or business, you will be required to pay U.S. federal income tax on that interest on a net income basis (although you will be exempt from the 30% withholding tax provided the certification requirement described above is met) in the same manner as if you were a U.S. person, except as otherwise provided by an applicable tax treaty. If you are a foreign corporation, you may be required to pay a branch profits tax on the earnings and profits that are effectively connected to the conduct of your trade or business in the United States.

Withholding tax at a rate of 30% will be imposed on payments of interest (including original issue discount) to you or certain foreign financial institutions (including investment funds) and other non-US persons receiving payments on your behalf if you or such institutions fail to comply with certain due diligence, disclosure and reporting rules, as set forth in Treasury regulations. We will not pay any additional amounts to any holders of our debt instruments in respect of any amounts withheld. You are encouraged to consult with your tax advisor regarding U.S. withholding taxes and the application of the relevant Treasury regulations in light of your particular circumstances.

*Sale, Exchange or other Disposition of Notes* You generally will not have to pay U.S. federal income tax on any gain or income realized from the sale, redemption, retirement at maturity or other disposition of your notes, unless:

- in the case of gain, you are an individual who is present in the United States for 183 days or more during the taxable year of the sale or other disposition of your notes, and specific other conditions are met;
- you are subject to tax provisions applicable to certain United States expatriates; or
- the gain is effectively connected with your conduct of a U.S. trade or business.

If you are engaged in a trade or business in the United States, and gain with respect to your notes is effectively connected with the conduct of that trade or business, you generally will be subject to U.S. income tax on a net basis on the gain. In addition, if you are a foreign corporation, you may be subject to a branch profits tax on your effectively connected earnings and profits for the taxable year, as adjusted for certain items.

*U.S. Federal Estate Tax.* If you are an individual and are not a U.S. citizen or a resident of the United States, as specially defined for U.S. federal estate tax purposes, at the time of your death, your notes will generally not be subject to the U.S. federal estate tax, unless, at the time of your death (1) you owned actually or constructively 10% or more of the total combined voting power of all our classes of stock entitled to vote, or (2) interest on the notes is effectively connected with your conduct of a U.S. trade or business.

*Backup Withholding and Information Reporting* Backup withholding will not apply to payments of principal or interest made by us or our paying agent, in its capacity as such, to you if you have provided the required certification that you are a non-U.S. holder as described in “U.S. Federal Withholding Tax” above, and provided that neither we nor our paying agent have actual knowledge that you are a U.S. holder, as described in “U.S. Holders” above. We or our paying agent may, however, report payments of interest on the notes.

The gross proceeds from the disposition of your notes may be subject to information reporting and backup withholding tax. If you sell your notes outside the United States through a non-U.S. office of a non-U.S. broker and the sales proceeds are paid to you outside the United States, then the U.S. backup withholding and information reporting requirements generally will not apply to that payment. However, U.S. information reporting, but not backup withholding, will apply to a payment of sales proceeds, even if that payment is made outside the United States, if you sell your notes through a non-U.S. office of a broker that has certain connections with the United States.

You should consult your own tax advisor regarding application of backup withholding in your particular circumstance and the availability of and procedure for obtaining an exemption from backup withholding. Any amounts withheld under the backup withholding rules from a payment to you will be allowed as a refund or credit against your U.S. federal income tax liability, provided the required information is furnished to the Internal Revenue Service.

#### *U.S. Federal Income of Holders of Our Warrants*

*Exercise of Warrants* You will not generally recognize gain or loss upon the exercise of a warrant. Your basis in the debt securities, preferred stock, depositary shares or common stock, as the case may be, received upon the exercise of the warrant will be equal to the sum of your adjusted tax basis in the warrant and the exercise price paid. Your holding period in the debt securities, preferred stock, depositary shares or common stock, as the case may be, received upon the exercise of the warrant will not include the period during which the warrant was held by you.

*Expiration of Warrants* Upon the expiration of a warrant, you will generally recognize a capital loss in an amount equal to your adjusted tax basis in the warrant.

*Sale or Exchange of Warrants* Upon the sale or exchange of a warrant to a person other than us, you will recognize gain or loss in an amount equal to the difference between the amount realized on the sale or exchange and your adjusted tax basis in the warrant. Such gain or loss will generally be capital gain or loss and will be long-term capital gain or loss if the warrant was held for more than one year. Upon the sale of the warrant to us, the Internal Revenue Service may argue that you should recognize ordinary income on the sale. You are advised to consult your own tax advisors as to the consequences of a sale of a warrant to us.

#### *Potential Legislation or Other Actions Affecting Tax Consequences*

Current and prospective securities holders should recognize that the present U.S. federal income tax treatment of an investment in us may be modified by legislative, judicial or administrative action at any time and that any such action may affect investments and commitments previously made. The rules dealing with U.S. federal income taxation are constantly under review by persons involved in the legislative process and by the Internal Revenue Service and the Department of the Treasury, resulting in revisions of regulations and revised interpretations of established concepts as well as statutory changes. Revisions in U.S. federal tax laws and interpretations of these laws could adversely affect the tax consequences of an investment in us.

#### *State, Local and Foreign Taxes*

We, and holders of our debt and equity securities, may be subject to state, local or foreign taxation in various jurisdictions, including those in which we or they transact business, own property or reside. It should be noted that we own properties located in a number of state, local and foreign jurisdictions, and may be required to file tax returns in some or all of those jurisdictions. The state, local or foreign tax treatment of us and holders of our debt and equity securities may not conform to the U.S. federal income tax consequences discussed above. Consequently, you are urged to consult your advisor regarding the application and effect of state, local and foreign tax laws with respect to any investment in our securities.

Because the U.S. generally maintains a worldwide corporate tax system, the foreign and U.S. tax systems are somewhat interdependent. Longstanding international tax norms that determine each country’s jurisdiction to tax cross-border international trade are evolving and could reduce the ability of our foreign subsidiaries to deduct for foreign tax purposes the interest they pay on loans from the Company, thereby increasing the foreign tax liability of the subsidiaries. It is also possible that foreign countries could increase their withholding taxes on dividends and interest. Given the unpredictability of these

possible changes and their potential interdependency, it is very difficult to assess the overall effect of such potential tax changes on our earnings and cash flow, but such changes could adversely impact our financial results.

### **Internet Access to Our SEC Filings**

Our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports, as well as our proxy statements and other materials that are filed with, or furnished to, the Securities and Exchange Commission (“SEC”) are made available, free of charge, on the Internet at [www.welltower.com/investors](http://www.welltower.com/investors), as soon as reasonably practicable after they are filed with, or furnished to, the SEC. We routinely post important information on our website at [www.welltower.com](http://www.welltower.com) in the “Investors” section, including corporate and investor presentations and financial information. We intend to use our website as a means of disclosing material, non-public information and for complying with our disclosure obligations under Regulation FD. Such disclosures will be included on our website under the heading “Investors.” Accordingly, investors should monitor such portion of our website in addition to following our press releases, public conference calls, and filings with the SEC. The information on our website is not incorporated by reference in this Annual Report on Form 10-K, and our web address is included as an inactive textual reference only.

### **Cautionary Statement Regarding Forward-Looking Statements**

This Annual Report on Form 10-K and the documents incorporated by reference contain statements that constitute “forward-looking statements,” within the meaning of the Private Securities Litigation Reform Act of 1995. When we use words such as “may,” “will,” “intend,” “should,” “believe,” “expect,” “anticipate,” “project,” “estimate” or similar expressions that do not relate solely to historical matters, we are making forward-looking statements. In particular, these forward-looking statements include, but are not limited to, those relating to our opportunities to acquire, develop or sell properties; our ability to close our anticipated acquisitions, investments or dispositions on currently anticipated terms, or within currently anticipated timeframes; the expected performance of our operators/tenants and properties; our expected occupancy rates; our ability to declare and to make distributions to stockholders; our investment and financing opportunities and plans; our continued qualification as a REIT; and our ability to access capital markets or other sources of funds.

Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that may cause our actual results to differ materially from our expectations discussed in the forward-looking statements. This may be a result of various factors, including, but not limited to:

- the impact of the COVID-19 pandemic;
- uncertainty regarding the implementation and impact of the CARES Act and future stimulus or other COVID-19 relief legislation;
- status of the economy;
- the status of capital markets, including availability and cost of capital;
- issues facing the health care industry, including compliance with, and changes to, regulations and payment policies, responding to government investigations and punitive settlements and operators’/tenants’ difficulty in cost-effectively obtaining and maintaining adequate liability and other insurance;
- changes in financing terms;
- competition within the health care and seniors housing industries;
- negative developments in the operating results or financial condition of operators/tenants, including, but not limited to, their ability to pay rent and repay loans;
- our ability to transition or sell properties with profitable results;
- the failure to make new investments or acquisitions as and when anticipated;
- natural disasters and other acts of God affecting our properties;
- our ability to re-lease space at similar rates as vacancies occur;
- our ability to timely reinvest sale proceeds at similar rates to assets sold;
- operator/tenant or joint venture partner bankruptcies or insolvencies;
- the cooperation of joint venture partners;
- government regulations affecting Medicare and Medicaid reimbursement rates and operational requirements;
- liability or contract claims by or against operators/tenants;
- unanticipated difficulties and/or expenditures relating to future investments or acquisitions;

- environmental laws affecting our properties;
- changes in rules or practices governing our financial reporting;
- the movement of U.S. and foreign currency exchange rates;
- our ability to maintain our qualification as a REIT;
- key management personnel recruitment and retention; and
- the risks described under “Item 1A — Risk Factors.”

We undertake no obligation to update or revise publicly any forward-looking statements, whether because of new information, future events, or otherwise.

## **Item 1A. Risk Factors**

### **Risk Factor Summary**

The following summarizes the principal factors that make an investment in our company speculative or risky, all of which are more fully described in the Risk Factors section below. This summary should be read in conjunction with the Risk Factors section and should not be relied upon as an exhaustive summary of the material risks facing our business. The order of presentation is not necessarily indicative of the level of risk that each factor poses to us.

#### **Risks Arising from Our Business:**

Our business model and the operations of our business involve risks, including those related to:

- the effects of the COVID-19 pandemic;
- uncertainty regarding the implementation and impact of the CARES Act and future stimulus or other COVID-19 relief legislation;
- investments in and acquisitions of health care and seniors housing properties;
- unknown liability exposure related to acquired properties;
- competition for acquisitions may result in increased prices;
- our joint venture partners;
- Seniors Housing Operating properties operational risks;
- our ability to terminate our management agreements with Seniors Housing Operating managers;
- operational and legal risks with respect to our properties managed in RIDEA structures;
- the ability of operators and tenants to make payments to us;
- the impacts of severe cold and flu seasons or other widespread illnesses on occupancy;
- the insolvency or bankruptcy of our tenants, operators, borrowers, managers and other obligors;
- our ability to timely reinvest our sale proceeds on terms acceptable to us;
- any adverse developments in the business or financial condition of Sunrise Senior Living, LLC;
- any failure, inability or unwillingness by ProMedica Health System to satisfy obligations under their agreements with us;
- ownership of property outside the U.S.;
- our ability to lease or sell properties on favorable terms;
- tenant, operator and manager insurance coverage;
- loss of properties owned through ground leases upon breach or termination of the ground leases;
- requirements of, or changes to governmental reimbursement programs, such as Medicare, Medicaid or government funding;
- controls imposed on certain of our tenants who provide health care services that are reimbursed by Medicare, Medicaid and other third-party payors to reduce admissions and length of stay;
- our operators’ or tenants’ failure to comply with federal, state, province, local, and industry-regulated licensure, certification and inspection laws, regulations, and standards;
- development, redevelopment and construction;
- losses caused by severe weather conditions, natural disasters or the physical effects of climate change;
- costs incurred to remediate environmental contamination at our properties;
- our reliance on data and technology systems and the increasing risks of cybersecurity incidents; and

- our dependence on key personnel.

### **Risks Arising from Our Capital Structure**

Our capital structure involves exposure to risks, including those related to:

- our future leverage;
- the availability of cash for distributions to stockholders;
- covenants in our debt agreements;
- limitations on our ability to access capital;
- changes affecting the availability of LIBOR;
- any downgrades in our credit ratings; and
- increases in interest rates.

### **Risks Arising from Our Status as a REIT**

As a result of our status as a REIT, we are exposed to risks, including those related to:

- our ability to remain qualified as a REIT;
- the ability of our subsidiaries to qualify as a REIT;
- the impact of the 90% annual distribution requirement on our liquidity and ability to engage in otherwise beneficial transactions;
- our limited use of TRSs under the Code;
- special requirements applicable to the lease of qualified health care properties to a taxable REIT subsidiary;
- tax consequences if certain sale-leaseback transactions are not characterized by the IRS as “true leases; and
- changes in our tax rate or exposure to additional tax liabilities.

### **Risks Factors**

This section highlights significant factors, events and uncertainties that could create risk with an investment in our securities. The events and consequences discussed in these risk factors could, in circumstances we may not be able to accurately predict, recognize or control, have a material adverse effect on our business, growth, reputation, prospects, financial condition, operating results, cash flows, liquidity, ability to pay dividends and stock price. These risk factors do not identify all risks that we face: our operations could also be affected by factors, events or uncertainties that are not presently known to us or that we currently do not consider to present significant risks to our operations. We group these risk factors into three categories:

- Risks arising from our business;
- Risks arising from our capital structure; and
- Risks arising from our status as a REIT.

### **Risks Arising from Our Business**

***The ongoing COVID-19 pandemic may continue to adversely affect our business, results of operations and financial condition.***

We are unable to accurately predict the full impact that the COVID-19 pandemic will have on our results of operations, financial condition, liquidity and cash flows due to numerous factors that are not within our control. These factors include the duration and severity of the outbreak, including the impact of new variants; the continued deployment of vaccines and boosters; the effectiveness of vaccines and boosters over time and against new variants; public health measures, such as business closures and stay-at-home orders, and other actions taken by governments, businesses and individuals in response to the pandemic; the availability of federal, state, local or non-U.S. funding programs; general economic disruption and uncertainty in key markets and financial market volatility; and the impact of the COVID-19 pandemic on general macroeconomic conditions and the pace of recovery when the pandemic subsides.

The COVID-19 pandemic has subjected our business, operations and financial condition to a number of risks, including but not limited to those discussed below:

- ***Risks Related to Revenue:*** Our revenues and our operators' revenues are dependent on occupancy. Our Seniors Housing Operating portfolio has experienced a decline in spot occupancy from 85.8% at February 29, 2020 to 76.2% at December 31, 2020 and 77.7% at December 31, 2021. Although the ongoing impact of the pandemic, including new variants, and vaccine and booster deployment on occupancy remain uncertain, occupancy of our Seniors Housing Operating and Triple-net properties could further decrease, including as a result of new variants or decreases in vaccine effectiveness over time. Such a decrease could affect the net operating income of our Seniors Housing Operating properties and the ability of our Triple-net operators to make contractual payments to us. In addition,

although we collected virtually all rent due in the fourth quarter of 2021, rental income in our Outpatient Medical segment may decrease if our tenants do not renew leases or do not make timely or full lease payments as a result of medical practice closures or decreases in revenue due to government imposed restrictions on elective medical procedures or decisions by patients to delay treatments. As a result of the financial impact of the COVID-19 pandemic on our operators and tenants, we may offer certain tenants concessions such as rent deferrals or rent abatements across our Triple-net and Outpatient Medical segments.

- *Risks Related to Operator and Tenant Financial Condition:* In addition to decreased revenue from tenant and operator payments, the impact of the COVID-19 pandemic creates a heightened risk of tenant, operator, borrower, manager or other obligor bankruptcy or insolvency due to factors such as prolonged decreased occupancy, medical practice disruptions resulting from stay-at-home orders, increased health and safety and labor expenses or litigation resulting from developments related to the COVID-19 pandemic. See " - *The insolvency or bankruptcy of our tenants, operators, borrowers, managers and other obligors may adversely affect our business, results of operations and financial condition*" for more information Our ability to terminate our lease with a tenant or management agreement with an operator or manager, and relet the property to another tenant or transition to a new operator or manager may be severely limited under current conditions due to the industry and macroeconomic effects of the COVID-19 pandemic and local ordinances. If we cannot transition a leased property to a new tenant, operator or manager due to the effects of the COVID-19 pandemic or for other reasons, we may take possession of that property, which may expose us to certain successor liabilities. Publicity about an operator's financial condition and insolvency proceedings, particularly in light of ongoing publicity related to the COVID-19 pandemic, may also negatively impact their and our reputations, decreasing customer demand and revenues. Additionally, COVID-19 claims have been excluded from insurance policies resulting in uninsured claims, and there has been an increase of COVID-19 class action lawsuits filed that may result in unfavorable verdicts. Should such events occur, our revenue and operating cash flow may be adversely affected.
- *Risks Related to Operations:* Across all of our properties, we and our operators and tenants have incurred increased operational costs as a result of the introduction of public health measures and other regulations affecting our properties and operations, as well as additional health and safety measures adopted by us and our operators and tenants related to the COVID-19 pandemic, including increases in labor and property cleaning expenses and expenditures related to efforts to procure PPE and supplies. Such operational costs may increase in the future based on the duration and severity of the pandemic or the introduction of additional public health regulations. In addition, operators and tenants are subject to risks arising from the unique pressures on seniors housing and medical practice employees during the COVID-19 pandemic including labor shortages resulting from macroeconomic trends. As a result of difficult conditions and stresses related to the COVID-19 pandemic, employee morale and productivity may suffer and additional pay, such as hazard pay, may not be sufficient to retain key operator and tenant employees. In addition, our operations or those of our operators or tenants may be adversely impacted if a significant number of our employees or those of our operators or tenants contract COVID-19. Although we continue to undertake extensive efforts to ensure the safety of our employees and residents and to provide operator and tenant support in this regard, the impact of the COVID-19 pandemic on our facilities could result in additional operational costs and reputational and litigation risk to us and our operators and tenants. As a result of the COVID-19 pandemic, operator and tenant cost of insurance is expected to increase and such insurance may not cover certain claims related to COVID-19. Our exposure to COVID-19 related litigation risk may be increased if the operators or tenants of the relevant facilities are subject to bankruptcy or insolvency. In addition, to varying degrees during the course of the pandemic, we have experienced increased operational challenges and costs resulting from logistical challenges such as supply chain interruptions, business closures and restrictions on the movement of people. In response to stay-at-home orders and to support the health and well-being of our employees, many of our employees are currently working remote or hybrid schedules. The effects of such work arrangements for an extended period of time could impact employee productivity and morale and introduce additional operational risk, including but not limited to cybersecurity risks.
- *Risks Related to Liquidity:* If our access to capital is restricted or our borrowing costs increase as a result of developments in financial markets relating to the pandemic, our operations and financial condition could be adversely impacted. In addition, a prolonged period of decreased revenue may adversely affect our financial condition and long-term growth prospects and there can also be no assurance that we will not face credit rating downgrades. Future downgrades could adversely affect our cost of capital, liquidity, competitive position and access to capital markets.

The events and consequences discussed in these risk factors could, in circumstances we may not be able to accurately predict, recognize or control, have a material adverse effect on our business, growth, reputation, prospects, financial condition, operating results, cash flows, liquidity, ability to pay dividends and stock price. As the COVID-19 pandemic continues to adversely affect our operating and financial results, it may also have the effect of heightening many of the other risks described in the risk factors in this Annual Report on Form 10-K.

***There remains uncertainty regarding the implementation and impact of the CARES Act and any future stimulus or other COVID-19 relief legislation. There can be no assurance as to the amount of financial assistance we and our operators will receive or that we will be able to comply with the terms and conditions to keep such assistance.***

In response to the COVID-19 pandemic, the Coronavirus Aid Relief, and Economic Security Act ("CARES Act") and the Paycheck Protection Program and Health Care Enhancement Act ("PPHCE Act"), signed into law on March 20, 2020, and April 24, 2020, respectively, authorized \$175 billion in funding to be distributed to healthcare providers, including assisted living facilities. These funds, distributed through the Provider Relief Fund and administered by the Department of Health and Human Services, are required to be used to prevent, prepare for and respond to COVID-19 and reimburse expenses or lost revenues attributable the COVID-19 pandemic. Although these distributions are not subject to repayment, attestation and compliance with certain terms and conditions including detailed reporting and auditing are required. Any funds that are ultimately received and retained by us are not expected to fully offset the losses incurred in our senior living portfolio that are attributable to the COVID-19 pandemic.

During the years ended December 31, 2021 and 2020, we received government grants under the CARES Act primarily to cover increased expenses and lost revenue during the COVID-19 pandemic as well as under similar programs in the U.K. and Canada. For the years ended December 31, 2021 and 2020 we recognized \$102,575,000 and \$34,941,000, respectively, of government grant income. We have completed applications for grant income under Phase 4 of the Provider Relief Fund and expect to receive additional funding during 2022. However, there can be no assurances that all of our applications will be approved or that additional funds will ultimately be received in full or in part.

***Our investments in and acquisitions of health care and seniors housing properties may be unsuccessful or fail to meet our expectations***

Some of our acquisitions may not prove to be successful. We could encounter unanticipated difficulties and expenditures relating to any acquired properties, including contingent liabilities, and acquired properties might require significant management attention that would otherwise be devoted to our ongoing business. If we agree to provide construction funding to an operator/tenant and the project is not completed, we may need to take steps to ensure completion of the project. Such expenditures may negatively affect our results of operations. Investments in and acquisitions of seniors housing and health care properties entail risks associated with real estate investments generally, including risks that the investment will not achieve expected returns, that the cost estimates for necessary property improvements will prove inaccurate or that the tenant, operator or manager will fail to meet performance expectations. Furthermore, there can be no assurance that our anticipated acquisitions and investments, the completion of which is subject to various conditions, will be consummated in accordance with anticipated timing, on anticipated terms, or at all. We may be unable to obtain or assume financing for acquisitions on favorable terms or at all. Health care properties are often highly customizable and the development or redevelopment of such properties may require costly tenant-specific improvements. We have experienced delays and disruptions to property redevelopment as a result of supply chain issues and construction material and labor shortages and may experience additional or more significant such delays in the future. We also may be unable to quickly and efficiently integrate new acquisitions, particularly acquisitions of portfolios of properties, into our existing operations, and this could have an adverse effect on our results of operations and financial condition. Acquired properties may be located in new markets, either within or outside the United States, where we may face risks associated with a lack of market knowledge or understanding of the local economy, lack of business relationships in the area, costs associated with opening a new regional office and unfamiliarity with local governmental and permitting procedures. As a result, we cannot assure you that we will achieve the economic benefit we expect from acquisitions, investment, development and redevelopment opportunities and may lead to impairment of such assets.

***Acquired properties may expose us to unknown liability***

We may acquire properties or invest in joint ventures that own properties subject to liabilities and without any recourse, or with only limited recourse, against the prior owners or other third parties with respect to unknown liabilities. As a result, if a liability were asserted against us based upon ownership of those properties, we might have to pay substantial sums to settle or contest it, which could adversely affect our results of operations and cash flow. Unknown liabilities with respect to acquired properties might include: liabilities for clean-up of undisclosed environmental contamination, claims by tenants, vendors or other persons against the former owners of the properties, liabilities incurred in the ordinary course of business and claims for indemnification by general partners, directors and others indemnified by the former owners of the properties.

***Competition for acquisitions may result in increased prices for properties***

We may face competition for acquisition opportunities from other well-capitalized investors, including publicly traded and privately held REITs, private real estate funds, domestic and foreign financial institutions, life insurance companies, sovereign wealth funds, pension trusts, partnerships and individual investors. This competition may adversely affect us by subjecting us to the following risks: we may be unable to acquire a desired property because of competition from other well-capitalized real estate investors and, even if we are able to acquire a desired property, competition from other real estate investors may significantly increase the purchase price.

***Our investments in joint ventures could be adversely affected by our lack of exclusive control over these investments, our partners' insolvency or failure to meet their obligations, and disputes between us and our partners***

We have entered into, and may continue in the future to enter into, partnerships or joint ventures with other persons or entities. Joint venture investments involve risks that may not be present with other methods of ownership, including the possibility that our partner might become insolvent, refuse to make capital contributions when due or otherwise fail to meet its obligations, which may result in certain liabilities to us for guarantees and other commitments; that our partner might at any time have economic or other business interests or goals that are or become inconsistent with our interests or goals; that we could become engaged in a dispute with our partner, which could require us to expend additional resources to resolve such dispute and could have an adverse impact on the operations and profitability of the joint venture; that our partner may be in a position to take action or withhold consent contrary to our instructions or requests; and that our joint venture partners may be structured differently than us for tax purposes, which could create conflicts of interest and risks to our REIT status. In some instances, we and/or our partner may have the right to trigger a buy-sell, put right or forced sale arrangement, which could cause us to sell our interest, acquire our partner's interest or sell the underlying asset at a time when we otherwise would not have initiated such a transaction. Our ability to acquire our partner's interest may be limited if we do not have sufficient cash, available borrowing capacity or other capital resources. In such event, we may be forced to sell our interest in the joint venture when we would otherwise prefer to retain it. On the other hand, our ability to transfer our interest in a joint venture to a third party may be restricted and the market for our interest may be limited and/or valued lower than fair market value. Joint ventures may require us to share decision-making authority with our partners, which could limit our ability to control the properties in the joint ventures. Even when we have a controlling interest, certain major decisions may require partner approval, such as the sale, acquisition or financing of a property.

***We assume operational and legal risks with respect to our properties managed in RIDEA structures that could have a material adverse effect on our business, results of operations and financial condition***

We have entered into various joint ventures that were structured under the provisions of the REIT Investment Diversification and Empowerment Act of 2007 ("RIDEA"), which permits REITs to own or partially own "qualified health care properties" in a structure through which we can participate directly in the cash flow of the properties' operations (as compared to receiving only contractual rent payments) in compliance with REIT requirements. A "qualified health care property" includes real property and any personal property that is, or is necessary or incidental to the use of, a hospital, nursing facility, assisted living facility, congregate care facility, qualified continuing care facility, or other licensed facility which extends medical or nursing or ancillary services to patients.

Under a RIDEA structure, we are required to rely on our operator to manage and operate the property, including complying with laws and providing resident care. However, as the owner of the property under a RIDEA structure, we are responsible for operational and legal risks and liabilities of the property, including, but not limited to, those relating to employment matters of our operators, compliance with health care fraud and abuse and other laws, governmental reimbursement matters, compliance with federal, state, local and industry-related licensure, certification and inspection laws, regulations, and standards, and litigation involving our properties or residents/patients, even though we have limited ability to control or influence our operators' management of these risks. Further, our taxable REIT subsidiary ("TRS") is generally required to hold the applicable health care license and enroll in the applicable government health care programs (e.g., Medicare- and Medicaid), which subjects us to potential liability under various health care regulatory laws. Penalties for failure to comply with applicable laws may include loss or suspension of licenses and certificates of need, certification or accreditation, exclusion from government health care programs (e.g., Medicare and Medicaid), administrative sanctions and civil monetary penalties. Although we have some general oversight approval rights and the right to review operational and financial reporting information, our operators are ultimately in control of the day-to-day business of the property, including clinical decision-making, and we rely on them to operate the properties in a manner that complies with applicable law.

***We are exposed to operational risks with respect to our Seniors Housing Operating properties that could adversely affect our revenue and operations***

We are exposed to various operational risks with respect to our Seniors Housing Operating properties that may increase our costs or adversely affect our ability to generate revenues. In addition to operational challenges related to the COVID-19 pandemic, these risks include fluctuations in occupancy experienced during the normal course of business, Medicare and Medicaid reimbursement, if applicable, and private pay rates; economic conditions; competition; federal, state, local, and industry-regulated licensure, certification and inspection laws, regulations, and standards; the availability and increases in cost of general and professional liability insurance coverage; increases in property taxes; state regulation and rights of residents related to entrance fees; federal and state housing laws and regulations, including rent and eviction restrictions related to the COVID-19 pandemic; and the availability and increases in the cost of labor (as a result of unionization or otherwise). Any one or a combination of these factors may adversely affect our revenue and operations and could eventually lead to impairment of our properties.

***We have rights to terminate our management agreements with operators, in whole or with respect to specific properties under certain circumstances, and we may be unable to replace if our management agreements are terminated or not renewed***

We are parties to long-term management agreements with our Seniors Housing Operating managers pursuant to which they provide comprehensive property management, accounting and other services with respect to our Seniors Housing Operating properties. We have the ability to terminate any of our management agreements upon the occurrence of certain events such as insolvency relating to such manager, and in some cases, the failure to meet specific NOI targets without curing, as well as the occurrence of other events or certain conditions.

We regularly monitor and review our rights and remedies under our management agreements. When determining if we will take significant action under those agreements, including terminating a manager, we consider numerous legal, contractual, regulatory, business and other relevant factors. In exercising our rights to terminate or not renew a management agreement, we would work with our existing seniors housing operators or potentially new operators to manage the properties; however, there is no assurance that we would be able to timely source a replacement or that any replacement manager would be effective. Any transition to a new manager would most likely require regulatory approval and potentially the approval of the holders of any liens on the property. The failure to replace on a timely basis, as well as the failure to receive these approvals, either at all or in a timely manner, could have an adverse effect on the properties and our revenue.

***Decreases in our operators' or tenants' revenues or increases in our operators' or tenants' expenses, including as a result of increased labor costs, could affect their ability to make payments to us***

We have very limited control over the success or failure of our operators' or tenants' businesses and, at any time, an operator or tenant may experience a downturn in their business that weakens their financial condition. Our operators' and tenants' revenues are primarily driven by occupancy, private pay rates, and Medicare and Medicaid reimbursement, if applicable. Expenses are primarily driven by the costs of labor, supplies, food, utilities, taxes, insurance and rent or debt service. Revenues from government reimbursement have, and may continue to, come under pressure due to reimbursement cuts and state budget shortfalls. Operating costs continue to increase for our operators and tenants. In particular, our operators' and tenants' businesses are vulnerable to increases in labor costs resulting from shortages of medical and non-medical staff. A number of factors may adversely affect the labor force available to our operators and tenants or labor costs, including increased industry competition, high employment levels, federal unemployment subsidies, including unemployment benefits offered in response to the COVID-19 pandemic, increased wages offered by other employers, including in other economic sectors, vaccine mandates and other government regulations. During the COVID-19 pandemic, in many geographic areas the lack of availability of specialized medical personnel, experienced senior care professionals and other workers has been a significant operating issue affecting a wide range of healthcare providers and senior care and housing facilities. Such shortages have and may continue to impact the operations of our operators and tenants, resulting in increased labor and operating costs. Continued labor shortages or cost inflation may impact our operators' and tenants' abilities to comply with minimum staffing requirements under applicable federal and state regulations. Failure to comply with these requirements can, among other things, jeopardize a facility's compliance with the conditions of participation under relevant state and federal healthcare programs. In addition, if a facility is determined to be out of compliance with these requirements, it may be subject to fines and other regulatory penalties, including the suspension of patient admissions, the termination of Medicaid participation or the suspension or revocation of licenses.

To the extent that any decrease in revenues and/or any increase in operating expenses result in an operator or tenant not generating enough cash to make payments to us, the credit of our operator or tenant and the value of other collateral would have to be relied upon. To the extent the value of such property is reduced, we may need to record an impairment for such asset. Furthermore, if we determine to dispose of an underperforming property, such sale may result in a loss. Any such impairment or loss on sale would negatively affect our financial results. These risks are magnified where we lease multiple properties to a single operator or tenant under a master lease, as a failure or default under a master lease would expose us to these risks across multiple properties. Although our lease agreements give us the right to exercise certain remedies in the event of default on the obligations owing to us, we may determine not to do so if we believe that enforcement of our rights would be more detrimental to our business than seeking alternative approaches.

***Increased competition and oversupply may affect our operators' and managers' ability to meet their obligations to us***

The operators and managers of our properties compete on a local and regional basis with operators and managers of properties and other health care providers that provide comparable services for residents and patients, including on the basis of the scope and quality of care and services provided, reputation and financial condition, physical appearance of the properties, price, and location. In addition, in light of labor shortages for medical and non-medical workers in many geographic areas, our operators and tenants increasingly compete to attract qualified and experienced employees. Our operators and managers are expected to encounter increased competition in the future that could limit their ability to attract residents and employees or expand their businesses. In addition, we expect that there will continue to be a more than adequate inventory of seniors housing facilities. We cannot be certain that the operators of all of our facilities will be able to achieve and maintain occupancy and rate levels that meet our expected yields and fulfill their obligations to us, including but not limited to the results of the COVID-19 pandemic. If our operators and managers cannot compete effectively or if there is an oversupply of facilities, their financial performance could have a material adverse effect on our financial results.

***A severe cold and flu season, epidemics or any other widespread illnesses could adversely affect the occupancy of our Seniors Housing Operating and Triple-net properties***

In addition to the impact of the COVID-19 pandemic, our business and operations are exposed to risks from severe cold and flu seasons or the occurrence of epidemics or any other widespread illnesses. Our revenues and our operators' revenues are dependent on occupancy and the occupancy of our Seniors Housing Operating and Triple-net properties could significantly decrease in the event of a severe cold and flu season, an epidemic or any other widespread illness. Such a decrease could affect the operating income of our Seniors Housing Operating properties and the ability of our Triple-net operators to make payments to us. As experienced during the COVID-19 pandemic, a future flu or other pandemic could significantly increase the cost burdens faced by our operators, including if they are required to implement quarantines for residents, and adversely affect their ability to meet their obligations to us, which would have a material adverse effect on our financial results.

***The insolvency or bankruptcy of our tenants, operators, borrowers, managers and other obligors may adversely affect our business, results of operations and financial condition***

We are exposed to the risk that our tenants, operators, borrowers, managers or other obligors may not be able to meet the rent, principal and interest or other payments due us, which may result in a tenant, operator, borrower, manager or other obligor bankruptcy or insolvency, or that a tenant, operator, borrower, manager or other obligor might become subject to bankruptcy or insolvency proceedings for other reasons. Although our operating lease agreements provide us with the right to evict a tenant, demand immediate payment of rent and exercise other remedies, and our loans provide us with the right to terminate any funding obligation, demand immediate repayment of principal and unpaid interest, foreclose on the collateral and exercise other remedies, the bankruptcy and insolvency laws afford certain rights to a party that has filed for bankruptcy or reorganization. A tenant, operator, borrower, manager or other obligor in bankruptcy or subject to insolvency proceedings may be able to limit or delay our ability to collect unpaid rent in the case of a lease or to receive unpaid principal and interest in the case of a loan, and to exercise other rights and remedies. In addition, if a lease is rejected in a tenant bankruptcy, our claim against the tenant may be limited by applicable provisions of the bankruptcy law. We may be required to fund certain expenses (e.g., real estate taxes and maintenance) to preserve the value of an investment property, avoid the imposition of liens on a property and/or transition a property to a new tenant. In some instances, we have terminated our lease with a tenant and relet the property to another tenant. In some of those situations, we have provided working capital loans to and limited indemnification of the new obligor. If we cannot transition a leased property to a new tenant, we may take possession of that property, which may expose us to certain successor liabilities. Publicity about the operator's financial condition and insolvency proceedings may also negatively impact their and our reputations, decreasing customer demand and revenues. Should such events occur, our revenue and operating cash flow may be adversely affected.

***We may not be able to timely reinvest our sale proceeds on terms acceptable to us***

From time to time, we will have cash available from the proceeds of sales of our securities, principal payments on our loans receivable or the sale of properties, including non-elective dispositions, under the terms of master leases or similar financial support arrangements. In order to maintain current revenues and continue generating attractive returns, we expect to reinvest these proceeds in a timely manner. We compete for real estate investments with a broad variety of potential investors, including other health care REITs, real estate partnerships, health care providers, health care lenders and other investors, including developers, banks, insurance companies, pension funds, government-sponsored entities and private equity firms, some of whom may have greater financial resources and lower costs of capital than we do. This competition for attractive investments may negatively affect our ability to make timely investments on terms acceptable to us. In addition, our ability to execute on our real estate investment strategies may be temporarily disrupted during periods of financial market volatility or real estate and health care industry market uncertainty, including as a result of the COVID-19 pandemic.

***The properties managed by Sunrise Senior Living, LLC ("Sunrise") account for a significant portion of our revenues and net operating income and any adverse developments in its business or financial condition could adversely affect us***

As of December 31, 2021, Sunrise managed 110 of our Seniors Housing Operating properties. These properties account for a significant portion of our revenues and net operating income. Under our management agreements, we rely on Sunrise's personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our Seniors Housing Operating properties efficiently and effectively. We also rely on Sunrise to set appropriate resident fees, to provide accurate property-level financial results for our properties in a timely manner and to otherwise operate them in compliance with the terms of our management agreements and all applicable laws and regulations. Any adverse developments in Sunrise's business or financial condition could impair its ability to manage our properties efficiently and effectively, which could adversely affect our business, results of operations, and financial condition. For example, we depend on Sunrise's ability to attract and retain skilled management personnel who are responsible for the day-to-day operations of our Seniors Housing Operating properties. A shortage of nurses or other trained personnel or general inflationary pressures may force Sunrise to enhance its pay and benefits packages to compete effectively for such personnel, but it may not be able to offset these added costs by increasing the rates charged to residents. Any increase in labor costs and other property operating expenses, any failure by Sunrise to attract and retain qualified personnel, or significant changes in Sunrise's senior management or equity ownership

could adversely affect the income we receive from our Seniors Housing Operating properties and have a material adverse effect on us. Also, if Sunrise experiences any significant financial, legal, accounting or regulatory difficulties, such difficulties could result in, among other things, acceleration of its indebtedness, impairment of its continued access to capital or the commencement of insolvency proceedings by or against it under the U.S. Bankruptcy Code, which, in turn, could adversely affect our business, results of operations and financial condition. If we determine to sell or transition properties currently managed by Sunrise, we may experience operational challenges and/or significantly declining financial performance for those properties.

***We depend on ProMedica Health System ("ProMedica") for a significant portion of our revenues and any failure, inability or unwillingness by them to satisfy obligations under their agreements with us could adversely affect us***

As of December 31, 2021, we lease 205 properties to ProMedica under triple-net leases, which account for a significant portion of our revenues. We depend on ProMedica to pay all insurance, taxes, utilities and maintenance and repair expenses in connection with the leased properties. We cannot assure you that ProMedica will have sufficient assets, income and access to financing to enable them to make rental payments to us or to otherwise satisfy their respective obligations under our leases, and any failure, inability or unwillingness by ProMedica to do so could have an adverse effect on our business, results of operations and financial condition. ProMedica have also agreed to indemnify, defend and hold us harmless from and against various claims, litigation and liabilities arising in connection with their respective businesses, and we cannot assure you that ProMedica will have sufficient assets, income, access to financing and insurance coverage to enable them to satisfy their respective indemnification obligations. ProMedica's failure to effectively conduct their operations or to maintain and improve our properties could adversely affect their business reputations and their ability to attract and retain patients and residents in our properties, which, in turn, could adversely affect our business, results of operations and financial condition.

***Ownership of property outside the U.S. may subject us to different or greater risks than those associated with our domestic operations***

We have operations in the U.K. and Canada which represent 11.7% and 8.9% of total Welltower revenues, respectively. As of December 31, 2021, Revera managed 85 of our Seniors Housing Operating properties in Canada, representing a significant portion of our revenues, and also owned a controlling interest in Sunrise. International development, ownership, and operating activities involve risks that are different from those we face with respect to our domestic properties and operations. These risks include, but are not limited to, any international currency gain or loss recognized with respect to changes in exchange rates, which may not qualify under the 75% gross income test or the 95% gross income test required for us to satisfy annually in order to qualify and maintain our status as a REIT; challenges with respect to the repatriation of foreign earnings and cash; impact from international trade disputes and the associated impact on our tenants' supply chain and consumer spending levels; changes in foreign political, regulatory, and economic conditions (regionally, nationally and locally) including, but not limited to, challenges in managing international operations; challenges of complying with a wide variety of foreign laws and regulations, including those relating to real estate, corporate governance, operations, taxes, employment and other civil and criminal legal proceedings; foreign ownership restrictions with respect to operations in foreign countries; local businesses and cultural factors that differ from our usual standards and practices; differences in lending practices and the willingness of domestic or foreign lenders to provide financing; regional or country-specific business cycles and political and economic instability; and failure to comply with applicable laws and regulations in the U.S. that affect foreign operations, including, but not limited to, the U.S. Foreign Corrupt Practices Act. Additionally, the COVID-19 pandemic may subject our international business and that of our operators and tenants to different or greater risks than those faced in the U.S. These factors may include the duration and severity of the outbreak in a particular country due to the impact of new variants, the distribution of vaccines and boosters, or public health measures or other actions taken by governments, businesses and individuals in response to the pandemic.

***If our tenants do not renew their existing leases, or if we are required to sell properties for liquidity reasons, we may be unable to lease or sell the properties on favorable terms, or at all***

We cannot predict whether our tenants will renew existing leases at the end of their lease terms, which expire at various times. If these leases are not renewed, we would be required to find other tenants to occupy those properties, or sell them. There can be no assurance that we would be able to identify suitable replacement tenants or enter into leases with new tenants on terms as favorable to us as the current leases or that we would be able to lease those properties at all. Our competitors may offer space at rental rates below current market rates or below the rental rates we currently charge our customers, we may lose potential customers, and we may be pressured to reduce our rental rates below those we currently charge to retain customers when leases expire. In addition, our ability to reposition our properties with a suitable replacement tenant or operator could be significantly delayed or limited by state licensing, receivership, CON or other laws, as well as by the Medicare and Medicaid change-of-ownership rules, and we could incur substantial additional expenses in connection with any licensing, receivership or change-of-ownership proceedings. Even if tenants decide to renew or lease new space, the terms of renewals or new leases, including the cost of required renovations or concessions to tenants, may be less favorable to us than current lease terms.

Real estate investments are relatively illiquid and most of the property we own is highly customized for specific uses. Our ability to quickly sell or exchange any of our properties in response to changes in operator, economic and other conditions will be limited. No assurances can be given that we will recognize full value for any property that we are required to sell. Our inability to respond rapidly to changes in the performance of our investments could adversely affect our financial condition and results of operations. In addition, we are exposed to the risks inherent in concentrating investments in real estate, and in particular, the seniors housing and health care industries. A downturn in the real estate industry could adversely affect the value of our properties and our ability to sell properties for a price or on terms acceptable to us.

***Our tenants, operators and managers may not have the necessary insurance coverage to insure adequately against losses***

We maintain or require our tenants, operators and managers to maintain comprehensive insurance coverage on our properties and their operations with terms, conditions, limits and deductibles that we believe are customary for similarly situated companies in our industry and we frequently review our insurance programs and requirements. Our tenants, operators and managers may not be able to maintain adequate levels of insurance and required coverages. Also, we may not be able to require the same levels of insurance coverage under our lease, management and other agreements, which could adversely affect us in the event of a significant uninsured loss. We cannot make any guarantee as to the future financial viability of the insurers that underwrite our policies and the policies maintained by our tenants, operators and managers. Insurance may not be available at a reasonable cost in the future or policies may not be maintained at a level that will fully cover all losses on our properties upon the occurrence of a catastrophic event. This may be especially the case due to increases in property insurance costs. In addition, in recent years, long-term/post-acute care and seniors housing operators and managers have experienced substantial increases in both the number and size of patient care liability claims. As a result, general and professional liability costs have increased in some markets. Due to the uncertainty of the long term effects of the COVID-19 pandemic, general and professional liability insurance coverage may be restricted or very costly, which may adversely affect the tenants', operators' and managers' future operations, cash flows and financial conditions, and may have a material adverse effect on the tenants', operators' and managers' ability to meet their obligations to us. Finally, our use, and the usage by some of our tenants, operators and managers of self-insurance and/or use of a wholly owned captive insurance company, if not adequately funded, could have a material adverse effect on our liquidity and that of our tenants, operators and managers.

***Our ownership of properties through ground leases exposes us to the loss of such properties upon breach or termination of the ground leases***

We have acquired an interest in certain of our properties by acquiring a leasehold interest in the property on which the building is located, and we may acquire additional properties in the future through the purchase of interests in ground leases. Many of these ground leases impose significant limitations on our uses of the subject properties, restrict our ability to sell or otherwise transfer our interests in the properties or restrict the leasing of the properties. These restrictions may limit our ability to timely sell or exchange the properties, impair the properties' value or negatively impact our ability to find suitable tenants for the properties. As the lessee under a ground lease, we are exposed to the possibility of losing the property upon termination of the ground lease or an earlier breach of the ground lease by us.

***The requirements of, or changes to, governmental reimbursement programs, such as Medicare, Medicaid or government funding, could have a material adverse effect on our obligors' liquidity, financial condition and results of operations, which could adversely affect our obligors' ability to meet their obligations to us***

Some of our obligors' businesses are affected by government reimbursement. To the extent that an operator/tenant receives a significant portion of its revenues from government payors, primarily Medicare and Medicaid, such revenues may be subject to statutory and regulatory changes, retroactive rate adjustments, recovery of program overpayments or set-offs, court decisions, administrative rulings, policy interpretations, payment or other delays by fiscal intermediaries or carriers, change-of-ownership rules, government funding restrictions (at a program level or with respect to specific facilities), any lapse in Congressional funding of the Centers for Medicare and Medicaid Services and interruption or delays in payments due to any ongoing government investigations and audits at such property. In recent years, government payors have frozen or reduced payments to health care providers due to budgetary pressures. Federal and state authorities may continue seeking to implement new or modified reimbursement methodologies that may negatively impact health care property operations. See "Item 1 - Business - Certain Government Regulations - United States - Reimbursement" above for additional information. Health care reimbursement will likely continue to be of paramount importance to federal and state authorities. We cannot make any assessment as to the ultimate timing or effect any future legislative reforms may have on the financial condition of our obligors and properties. There can be no assurance that adequate reimbursement levels will be available for services provided by any property operator, whether the property receives reimbursement from Medicare, Medicaid or private payors. Significant limits on the scope of services reimbursed and on reimbursement rates and fees could have a material adverse effect on an obligor's liquidity, financial condition and results of operations, which could adversely affect the ability of an obligor to meet its obligations to us.

Since January 1, 2014, the Health Reform Laws have provided those states that expand their Medicaid coverage to otherwise eligible state residents with incomes at or below 138% of the federal poverty level with an increased federal medical assistance percentage, effective January 1, 2014, when certain conditions are met. Given that the federal government substantially funds the Medicaid expansion, it is unclear how many states will ultimately pursue this option, although, as of early January 2022,

more than 75% of the states have expanded Medicaid coverage. The participation by states in the Medicaid expansion could have the dual effect of increasing our tenants' revenues, through new patients, but further straining state budgets and their ability to pay our tenants.

While there have been multiple attempts to repeal or amend the Health Reform Laws through legislative action and legal challenges, legislative attempts to completely repeal the Health Reform Laws have been unsuccessful to date, and on June 17, 2021, the U.S. Supreme Court dismissed the most recent judicial challenge to the Health Reform Laws brought by several states without specifically ruling on the constitutionality of the Health Reform Laws. Nevertheless, the status of the Health Reform Laws may be subject to change and other health reform measures could be implemented as a result of political, legislative, regulatory, and administrative developments and judicial proceedings. Further impact that the Biden Administration or U.S. Congress may have on health reform (including through new legislative, executive order, or regulatory efforts) remains uncertain, and any changes will likely take time to unfold and could have an impact on coverage and reimbursement for health care items and services covered by plans that were authorized by the Health Reform Laws. If the operations, cash flows or financial condition of our operators and tenants are materially adversely impacted by the Health Reform Laws or future legislation, our revenue and operations may be adversely affected as well. More generally, and because of the dynamic nature of the legislative and regulatory environment for health care products and services, and in light of existing federal deficit and budgetary concerns, we cannot predict the impact that broad-based, far-reaching legislative or regulatory changes could have on the U.S. economy, our business, or that of our operators and tenants.

***If controls imposed on certain of our tenants who provide health care services that are reimbursed by Medicare, Medicaid and other third-party payors to reduce admissions and length of stay affect inpatient volumes at our health care facilities, the financial condition or results of operations of those tenants could be adversely affected***

Controls imposed by Medicare, Medicaid and commercial third-party payors designed to reduce admissions and lengths of stay, commonly referred to as "utilization reviews," have affected and are expected to continue to affect certain of our health care facilities, specifically our acute care hospitals and post-acute facilities. Utilization review entails the review of the admission and course of treatment of a patient by managed care plans. Inpatient utilization, average lengths of stay and occupancy rates continue to be negatively affected by payor-required pre-admission authorization and utilization review and by payor pressures to maximize outpatient and alternative health care delivery services for less acutely ill patients. Efforts to impose more stringent cost controls and reductions are expected to continue, which could negatively impact the financial condition of our tenants who provide health care services in our hospitals and post-acute facilities. If so, this could adversely affect these tenants' ability and willingness to comply with the terms of their leases with us and/or renew those leases upon expiration, which could have a material adverse effect on us.

***Our operators' or tenants' failure to comply with federal, state, province, local, and industry-regulated licensure, certification and inspection laws, regulations, and standards could adversely affect such operators' or tenants' operations, which could adversely affect our operators' and tenants' ability to meet their obligations to us***

Our operators and tenants generally are subject to or impacted by varying levels of federal, state, local, and industry-regulated licensure, certification and inspection laws, regulations, and standards. These laws and regulations include, among others: laws protecting consumers against deceptive practices; laws relating to the operation of our properties and how our tenants and operators conduct their business, such as fire, health and safety, data security and privacy laws; federal and state laws affecting hospitals, clinics and other health care communities that participate in both Medicare and Medicaid that specify reimbursement rates, pricing, reimbursement procedures and limitations, quality of services and care, background checks, food service and physical plants, and similar foreign laws regulating the health care industry; resident rights laws (including abuse and neglect laws) and fraud laws; anti-kickback and physician referral laws; the ADA and similar state and local laws; and safety and health standards set by the Occupational Safety and Health Administration or similar foreign agencies. Our operators' or tenants' failure to comply with any of these laws, regulations, or standards could result in loss of accreditation, denial of reimbursement, imposition of fines, suspension, decertification or exclusion from federal and state health care programs, civil liability, and in certain limited instances, criminal penalties, material restrictions on or loss of license, closure of the facility and/or the incurrence of considerable costs arising from an investigation or regulatory action. The likelihood of these actions may increase due to the uncertainty of the long term effects of the COVID-19 pandemic. Such actions may have an effect on our operators' or tenants' ability to make lease payments to us and, therefore, adversely impact us. In addition, we may be directly subject to these laws, regulations and standards, as well as potential investigation or enforcement, as a result of our RIDEA-structured arrangements, and certain other arrangements we may pursue with healthcare entities who are directly subject to these laws. See "Item 1 - Business - Certain Government Regulations - United States - Fraud & Abuse Enforcement" and "Item 1 - Business - Certain Government Regulations - United States - Health Care Matters - Generally" above.

Many of our properties may require a license, registration, and/or CON to operate. Failure to obtain a license, registration, or CON, or loss of a required license, registration, or CON would prevent a facility from operating in the manner intended by the operators or tenants. These events could materially adversely affect our operators' or tenants' ability to make rent or other obligatory payments to us. State and local laws also may regulate the expansion, including the addition of new beds or services or acquisition of medical equipment, and the construction or renovation of health care facilities, by requiring a CON or other

similar approval from a state agency. See “Item 1 — Business — Certain Government Regulations — United States — Licensing and Certification” above.

In addition, we cannot assure you that future changes in government regulation will not adversely affect the health care industry, including our tenants and operators, nor can we be certain that our tenants and operators will achieve and maintain occupancy and rate levels or labor cost levels that will enable them to satisfy their obligations to us.

***Unfavorable resolution of pending and future litigation matters and disputes could have a material adverse effect on our financial condition***

From time to time, we are directly involved or named as a party in in legal proceedings, lawsuits and other claims that involve class actions, disputes regarding property damage, care matters and other issues. We also are named as defendants in lawsuits allegedly arising out of our actions or the actions of our operators/tenants or managers in which such operators/tenants or managers have agreed to indemnify, defend and hold us harmless from and against various claims, litigation and liabilities arising in connection with their respective businesses. Employment related class action lawsuits have increased in recent years, including but not limited to class action lawsuits brought against our operators in certain states regarding employee and government requirements regarding wage and hour claims and fair housing complaints, as well as class action lawsuits related to COVID-19. There can be no assurance that we will be able to prevail in, or achieve a favorable settlement of, pending or future litigation. In addition, pending litigation or future litigation, government proceedings or environmental matters could lead to increased costs or interruption of our normal business operations. An unfavorable resolution of pending or future litigation or legal proceedings may have a material adverse effect on our business, results of operations and financial condition. Regardless of its outcome, litigation may result in substantial costs and expenses, significantly divert the attention of management, and could damage our reputation and our brand. In addition, any such resolution could involve our agreement to terms that restrict the operation of our business. We cannot guarantee losses incurred in connection with any current or future legal or regulatory proceedings or actions will not exceed any provisions we may have set aside in respect of such proceedings or actions or will not exceed any available insurance coverage.

***Development, redevelopment and construction risks could affect our profitability***

We invest in various development and redevelopment projects. In deciding whether to acquire or develop a particular property, we make assumptions regarding the expected future performance of that property. In particular, we estimate the return on our investment based on expected construction costs, lease up velocity, occupancy, rental rates, operating expenses, capital costs and future competition. If our financial projections with respect to a new property are inaccurate, the property may fail to perform as we expected in analyzing our investment. Our estimate of the costs of repositioning or redeveloping an acquired property may prove to be inaccurate, which may result in our failure to meet our profitability goals.

Our development/redevelopment and construction projects are vulnerable to the impact of material shortages and inflation. For example, shortages and fluctuations in the price of lumber or in other important raw materials could result in delays in the start or completion of, or increase the cost of, developing one or more of our projects. Pricing for labor and raw materials can be affected by various national, regional, local, economic and political factors, including changes to immigration laws that impact the availability of labor or tariffs on imported construction materials.

In connection with our renovation, redevelopment, development and related construction activities, we may be unable to obtain, or suffer delays in obtaining, necessary zoning, land-use, building, occupancy and other required governmental permits and authorizations, or satisfactory tax rates, incentives or abatements. Operators of new facilities we construct may need to obtain Medicare and Medicaid certification and enter into Medicare and Medicaid provider agreements and/or third-party payor contracts. In the event that the operator is unable to obtain the necessary licensure, certification, provider agreements or contracts after the completion of construction, there is a risk that we will not be able to earn any revenues on the facility until either the initial operator obtains a license or certification to operate the new facility and the necessary provider agreements or contracts or we find and contract with a new operator that is able to obtain a license to operate the facility for its intended use and the necessary provider agreements or contracts. We have experienced such delays in obtaining necessary licensing for constructed properties and may experience additional or more significant delays in the future.

We rely on our development managers, general contractors and subcontractors to oversee and manage day-to-day construction activities. If any such party underperforms, we may need to exercise contractual remedies against such party, which may include termination of the applicable underlying service contract. In the event such termination occurs mid-construction, we would likely need to engage a new service provider, which would likely result in additional costs and delays as the transition between providers occurs.

The above-described factors could result in increased costs or our abandonment of these projects. In addition, we may abandon opportunities we have begun to investigate, for a range of reasons, including changes in expected financing or construction costs, adverse changes in expected rents or expenses, adverse environmental and/or geotechnical findings, or conditions to zoning approval, which would result in additional expenses beyond those originally expected. In addition, we may not be able to obtain financing on favorable terms, or at all, which may render us unable to proceed with our development activities. We may not be able to complete construction and lease-up of a property on budget and on schedule, which could result in increased debt service expense or construction costs. Additionally, the time frame required for development,

construction and lease-up of these properties means that we may have to wait years for significant cash returns. Because we are required to make cash distributions to our stockholders, if the cash flow from operations or refinancing is not sufficient, we may be forced to borrow additional money to fund such distributions. Newly developed and acquired properties may not produce the cash flow that we expect, which could adversely affect our overall financial performance.

***We may experience losses caused by severe weather conditions, natural disasters or the physical effects of climate change, which could result in an increase of our or our tenants' cost of insurance, unanticipated costs associated with evacuation, a decrease in our anticipated revenues or a significant loss of the capital we have invested in a property***

We maintain or require our tenants to maintain comprehensive insurance coverage on our properties with terms, conditions, limits and deductibles that we believe are appropriate given the relative risk and costs of such coverage. However, a large number of our properties are located in areas particularly susceptible to revenue loss, cost increase or damage caused by severe weather conditions or natural disasters such as hurricanes, earthquakes, tornadoes and floods, as well as the effects of climate change. We believe, given current industry practice and analysis prepared by outside consultants, that our and our tenants' insurance coverage is appropriate to cover reasonably anticipated losses that may be caused by hurricanes, earthquakes, tornadoes, floods, wildfires and other severe weather conditions and natural disasters, including the effects of climate change. Nevertheless, we are always subject to the risk that such insurance will not fully cover all losses and, depending on the severity of the event and the impact on our properties, such insurance may not cover a significant portion of the losses including but not limited to the costs associated with evacuation. These losses may lead to an increase of our and our tenants' cost of insurance, a decrease in our anticipated revenues from an affected property and a loss of all or a portion of the capital we have invested in an affected property. In addition, we or our tenants may not purchase insurance under certain circumstances if the cost of insurance exceeds, in our or our tenants' judgment, the value of the coverage relative to the risk of loss. Also, changes in federal and state legislation and regulation relating to climate change could result in increased capital expenditures to improve the energy efficiency and resiliency of our existing properties and could also necessitate us to spend more on our new development properties without a corresponding increase in revenue.

To the extent that significant changes in the climate occur in areas where our communities are located, we may experience extreme weather and changes in precipitation and temperature, all of which may result in physical damage to or a decrease in demand for properties located in these areas or affected by these conditions. Should the impact of climate change be material, including significant property damage to or destruction of our communities, or occur for lengthy periods of time, our financial condition or results of operations may be adversely affected. In addition, changes in federal, state and local legislation and regulation based on concerns about climate change could result in increased capital expenditures on our existing properties and our new development properties without a corresponding increase in revenue, resulting in adverse impacts to our net income.

***We may incur costs to remediate environmental contamination at our properties, which could have an adverse effect on our or our obligors' business or financial condition***

Under various laws, owners or operators of real estate may be required to respond to the presence or release of hazardous substances on the property and may be held liable for property damage, personal injuries or penalties that result from environmental contamination or exposure to hazardous substances. These laws often impose liability without regard to whether the owner or operator knew of the release of the substances or caused the release. We may become liable to reimburse the government for damages and costs it incurs in connection with the contamination. Generally, such liability attaches to a person based on the person's relationship to the property. Our tenants or borrowers are primarily responsible for the condition of the property. Moreover, we review environmental site assessments of the properties that we own or encumber prior to taking an interest in them. Those assessments are designed to meet the "all appropriate inquiry" standard, which we believe qualifies us for the innocent purchaser defense if environmental liabilities arise. Based upon such assessments, we do not believe that any of our properties are subject to material environmental contamination. However, environmental liabilities may be present in our properties and we may incur costs to remediate contamination, which could have a material adverse effect on our business or financial condition or the business or financial condition of our obligors.

***Cybersecurity incidents could disrupt our business and result in the loss of confidential information and legal liability***

Our business is at risk from and may be impacted by cybersecurity attacks, including attempts to gain unauthorized access to our confidential data through phishing or other malicious activity, attempts to interrupt our access to, or use of information technology systems through distributed denial-of-service or ransomware attacks, breaches related to our increased receipt and use of data from multiple sources, and other electronic security breaches or other cybersecurity incidents within our environment or our business partners' environments, including those resulting from human error, product defects and technology failures. Such cyber-attacks can range from individual attempts to gain unauthorized access to our or our business partners' information technology systems to more sophisticated security threats and may be specifically targeted to our business or more general industry wide risks. Our information technology networks, and those of our business partners are essential to our ability to perform day-to-day operations of our business. While we employ a number of measures to prevent, detect and mitigate these threats, there is no guarantee such efforts will be successful in preventing or detecting a cyber-attack. Even the most well-protected information, networks, systems and facilities remain vulnerable because the techniques used in such attempted cybersecurity breaches evolve and generally are not recognized until launched against a target, and in some cases are

designed not to be detected and, in fact, may not be detected. Accordingly, we may be unable to anticipate these techniques, implement adequate cybersecurity barriers or other preventative measures, or respond, mitigate the risks from and recover from an attack without operational impact, and thus it is impossible for us to entirely mitigate this risk. We regularly defend against, respond to and mitigate risks from cybersecurity breaches, which to date have not had a material impact on our operations; however, there is no assurance that such impacts will not be material in the future. Cybersecurity incidents could disrupt our or our critical business partners' business, damage our reputation, cause us to incur significant remediation expense and have a materially adverse effect on our business, financial condition and results of operations. Cybersecurity breaches that compromise proprietary, personal identifying or confidential information of our employees, operators, tenants and partners, or result in operational disruptions, could result in legal claims or proceedings, including enforcement actions by regulators under data privacy regulations.

#### ***Evolving privacy regulations could expose our business to reputational harm and losses***

Regulatory authorities around the world have implemented or are considering implementing a number of legislative changes or regulations concerning data protection, which have required or may require us to incur additional expenses and may expose us to additional risks. We are subject to numerous laws and regulations governing the protection of personal and confidential information of our clients or employees, including U.S. federal and state laws (including, but not limited to the State of California), and non- U.S. laws, such as the General Data Protection Regulation and the EU General Data Protection Regulation, which impose a number of obligations on us. These obligations vary from state to state and country to country, but generally have accountability and transparency including consent, detailed information and data removal and security requirements. Some jurisdictions impose the same requirements and restrictions on transfers of data from their jurisdictions to jurisdictions that they do not consider adequate. This may have implications for our cross-border data flows and may result in additional compliance costs.

Many jurisdictions assess fines, the magnitude of which may depend on the annual global revenue of the noncompliant company, the nature, gravity and duration of, and the violation. Additionally, in some jurisdictions, data subjects may have a right to compensation for financial or non-financial losses. Complying with these laws may cause us to incur substantial operational and compliance costs or require us to change our business practices. Despite efforts to bring our practices into compliance with these laws, we may not be successful either due to internal or external factors such as resource allocation limitations or a lack of cooperation among our business partners. Non-compliance could result in proceedings against us by governmental entities, regulators, our business partners, residents of our communities, data subjects, suppliers, vendors or other parties. Further, there is a risk that compliance measures we undertake will not be implemented correctly or that individuals within our business or that of our business partners will not be fully compliant with the new procedures. If there are breaches of these measures, we could face significant administrative and monetary sanctions, as well as reputational damage, which may have a material adverse effect on our operations, financial condition and prospects.

#### ***Our success and the success of our operators and managers depends on key personnel whose continued service is not guaranteed***

Our success and the success of our operators and managers depends on the continued availability and service of key personnel, including executive officers and other highly qualified employees, and competition for their talents is intense. There is substantial competition for qualified personnel. We cannot assure you that we will retain our key personnel or that we will be able to recruit and retain other highly qualified employees in the future. Losing any key personnel could, at least temporarily, have a material adverse effect on our business and that of our operators and managers', financial position and results of operations.

#### **Risks Arising from Our Capital Structure**

##### ***We may become more leveraged***

Permanent financing for our investments is typically provided through a combination of public offerings of debt and equity securities and the incurrence or assumption of secured debt. The incurrence or assumption of indebtedness may cause us to become more leveraged, which could (1) require us to dedicate a greater portion of our cash flow to the payment of debt service, (2) make us more vulnerable to a downturn in the economy, (3) limit our ability to obtain additional financing, (4) negatively affect our credit ratings or outlook by one or more of the rating agencies or (5) make us more vulnerable to increases in interest rates because of the variable interest rates on some of our borrowings to the extent we have not entirely hedged such variable rate debt.

##### ***Cash available for distributions to stockholders may be insufficient to make dividend contributions at expected levels and are made at the discretion of the Board of Directors***

If cash available for distribution generated by our assets decreases due to dispositions or otherwise, we may be unable to make dividend distributions at expected levels. Our inability to make expected distributions would likely result in a decrease in the market price of our common stock. All distributions are made at the discretion of our Board of Directors in accordance with Delaware law and depend on our earnings, our financial condition, debt and equity capital available to us, our expectation of

our future capital requirements and operating performance, restrictive covenants in our financial and other contractual arrangements, maintenance of our REIT qualification, restrictions under Delaware law and other factors as our Board of Directors may deem relevant from time to time. Additionally, our ability to make distributions will be adversely affected if any of the risks described herein, or other significant adverse events, occur.

***We are subject to covenants in our debt agreements that could have a material adverse effect on our business, results of operations and financial condition***

Our debt agreements contain various covenants, restrictions and events of default. Among other things, these provisions require us to maintain certain financial ratios and minimum net worth and impose certain limits on our ability to incur indebtedness, create liens and make investments or acquisitions. Breaches of these covenants could result in defaults under the instruments governing the applicable indebtedness, in addition to any other indebtedness cross-defaulted against such instruments. These defaults could have a material adverse effect on our business, results of operations and financial condition.

***Limitations on our ability to access capital could have an adverse effect on our ability to make future investments or to meet our obligations and commitments***

We cannot assure you that we will be able to raise the capital necessary to make future investments or to meet our obligations and commitments as they mature. Our access to capital depends upon a number of factors over which we have little or no control, including rising interest rates, inflation and other general market conditions; the market's perception of our growth potential and our current and potential future earnings and cash distributions; the market price of the shares of our common stock and the credit ratings of our debt securities; changes in the credit ratings on U.S. government debt securities; uncertainty from the expected discontinuance of LIBOR and the transition to any other interest rate benchmark; and default or delay in payment by the U.S. of its obligations. We also rely on the financial institutions that are parties to our revolving credit facilities. If these institutions become capital constrained, tighten their lending standards or become insolvent or if they experience excessive volumes of borrowing requests from other borrowers within a short period of time, they may be unable or unwilling to honor their funding commitments to us, which would adversely affect our ability to draw on our revolving credit facilities and, over time, could negatively impact our ability to consummate acquisitions, repay indebtedness as it matures, fund capital expenditures or make distributions to our stockholders. If our access to capital is limited by these factors or other factors, it could negatively impact our ability to acquire properties, repay or refinance our indebtedness, fund operations or make distributions to our stockholders.

***Changes affecting the availability of the London Interbank Offered Rate ("LIBOR") may have consequences for us that cannot yet reasonably be predicted***

We have outstanding debt, hedge agreements and receivable transactions with variable interest rates based on LIBOR. The LIBOR benchmark has been subject of national, international, and other regulatory guidance and proposals for reform. In March 2021, ICE Benchmark Administration, the administrator of LIBOR, confirmed that it would cease publication of USD LIBOR on December 31, 2021 for the one week and two month USD LIBOR tenors, and on June 30, 2023 for all other USD LIBOR tenors. As a result, the United States Federal Reserve has advised banks to stop new USD LIBOR issuances by the end of 2021. The Alternative Reference Rates Committee, which was convened by the Federal Reserve Board and the New York Fed, has identified the Second Oversight Financing Rate ("SOFR") as the recommended alternative rate for LIBOR. While it is not currently possible to determine precisely whether, or to what extent, the withdrawal and replacement of LIBOR would affect us, the implementation of SOFR or other alternative benchmark rates to LIBOR may have an adverse effect on our business, results of operations or financial condition. Any new benchmark rate will likely not replicate LIBOR exactly, which could impact contracts that terminate after 2023. There is uncertainty about how applicable law, the courts or we will address the replacement of LIBOR with alternative rates on agreements that do not include alternative rate fallback provisions. In addition, any changes to benchmark rates may have an uncertain impact on our cost of funds and our access to the capital markets, which could impact our results of operations and cash flows. Uncertainty as to the nature of such potential changes may also adversely affect the trading market for our securities. Additional financing, therefore, may be unavailable, more expensive or restricted by the terms of our outstanding indebtedness.

***Downgrades in our credit ratings could have a material adverse effect on our cost and availability of capital***

We plan to manage the company to maintain a capital structure consistent with our current profile, but there can be no assurance that we will be able to maintain our current credit ratings. Any downgrades in terms of ratings or outlook by any or all of the rating agencies could have a material adverse effect on our cost and availability of capital, which could in turn have a material adverse effect on our results of operations, liquidity, cash flows, the trading/redemption price of our securities and our ability to satisfy our debt service obligations and to pay dividends and distributions to our equity holders.

***Increases in interest rates could have a material adverse effect on our cost of capital***

An increase in interest rates may increase interest cost on new and existing variable rate debt. Such increases in the cost of capital could adversely impact our ability to finance operations, acquire and develop properties, and refinance existing debt. Additionally, increased interest rates may also result in less liquid property markets, limiting our ability to sell existing assets.

## **Risks Arising from Our Status as a REIT**

### ***We might fail to qualify or remain qualified as a REIT***

We intend to operate as a REIT under the Internal Revenue Code of 1986, as amended (the “Code”), and believe we have operated and will continue to operate in such a manner. If we lose our status as a REIT, we will face serious income tax consequences that will substantially reduce the funds available for satisfying our obligations and for distribution to our stockholders because:

- we would not be allowed a deduction for distributions to stockholders in computing our taxable income and would be subject to U.S. federal income tax at regular corporate rates;
- we would be subject to increased state and local taxes; and
- unless we are entitled to relief under statutory provisions, we could not elect to be subject to tax as a REIT for four taxable years following the year during which we were disqualified.

Since REIT qualification requires us to meet a number of complex requirements, it is possible that we may fail to fulfill them, and if we do, our earnings will be reduced by the amount of U.S. federal and other income taxes owed. A reduction in our earnings would affect the amount we could distribute to our stockholders. If we do not qualify as a REIT, we will not be required to make distributions to stockholders, since a non-REIT is not required to pay dividends to stockholders in order to maintain REIT status or avoid an excise tax. In addition, if we fail to qualify as a REIT, all distributions to stockholders will continue to be treated as dividends to the extent of our current and accumulated earnings and profits, although corporate stockholders may be eligible for the dividends received deduction, and individual stockholders may be eligible for taxation at the rates generally applicable to long-term capital gains with respect to distributions.

As a result of all these factors, our failure to qualify as a REIT also could impair our ability to implement our business strategy and would adversely affect the value of our common stock. Qualification as a REIT involves the application of highly technical and complex Code provisions for which there are only limited judicial and administrative interpretations. The determination of various factual matters and circumstances not entirely within our control may affect our ability to remain qualified as a REIT. Although we believe that we qualify as a REIT, we cannot assure you that we will remain qualified as a REIT for U.S. federal income tax purposes.

### ***Certain subsidiaries might fail to qualify or remain qualified as a REIT***

We own interests in a number of entities which have elected to be taxed as REITs for U.S. federal income tax purposes, some of which we consolidate for financial reporting purposes but each of which is treated as a separate REIT for federal income tax purposes (each a “Subsidiary REIT”). To qualify as a REIT, each Subsidiary REIT must independently satisfy all of the REIT qualification requirements under the Code, together with all other rules applicable to REITs. Provided that each Subsidiary REIT qualifies as a REIT, our interests in the Subsidiary REITs will be treated as qualifying real estate assets for purposes of the REIT asset tests. If a Subsidiary REIT fails to qualify as a REIT in any taxable year, such Subsidiary REIT will be subject to federal and state income taxes and may not be able to qualify as a REIT for the four subsequent taxable years. Any such failure could have an adverse effect on our ability to comply with the REIT income and asset tests, and thus our ability to qualify as a REIT, unless we are able to avail ourselves of certain relief provisions.

### ***The 90% annual distribution requirement will decrease our liquidity and may limit our ability to engage in otherwise beneficial transactions***

To comply with the 90% distribution requirement applicable to REITs and to avoid the nondeductible excise tax, we must make distributions to our stockholders. Although we anticipate that we generally will have sufficient cash or liquid assets to enable us to satisfy the REIT distribution requirement, it is possible that, from time to time, we may not have sufficient cash or other liquid assets to meet the 90% distribution requirement. This may be due to timing differences between the actual receipt of income and actual payment of deductible expenses, on the one hand, and the inclusion of that income and deduction of those expenses in arriving at our taxable income, on the other hand. In addition, non-deductible expenses such as principal amortization or repayments or capital expenditures in excess of non-cash deductions may cause us to fail to have sufficient cash or liquid assets to enable us to satisfy the 90% distribution requirement. In the event that timing differences occur, or we deem it appropriate to retain cash, we may borrow funds, even if the then-prevailing market conditions are not favorable for these borrowings, issue additional equity securities (although we cannot assure you that we will be able to do so), pay taxable stock dividends, if possible, distribute other property or securities or engage in other transactions intended to enable us to meet the REIT distribution requirements. This may require us to raise additional capital to meet our obligations.

### ***Our use of TRSs is limited under the Code***

Under the Code, no more than 20% of the value of the gross assets of a REIT may be represented by securities of one or more TRSs. This limitation may affect our ability to increase the size of our TRSs’ operations and assets, and there can be no assurance that we will be able to comply with the applicable limitation, or that such compliance will not adversely affect our business. Also, our TRSs may not, among other things, operate or manage certain health care facilities, which may cause us to forgo investments we might otherwise make. Finally, we may be subject to a 100% excise tax on the income derived from certain transactions with our TRSs that are not on an arm’s-length basis. We believe our arrangements with our TRSs are on

arm's-length terms and intend to continue to operate in a manner that allows us to avoid incurring the 100% excise tax described above, but there can be no assurance that we will be able to avoid application of that tax.

***The lease of qualified health care properties to a taxable REIT subsidiary is subject to special requirements***

We lease certain qualified health care properties to taxable REIT subsidiaries (or limited liability companies of which the taxable REIT subsidiaries are members), which lessees contract with managers (or related parties) to manage the health care operations at these properties. The rents from this taxable REIT subsidiary lessee structure are treated as qualifying rents from real property if (1) they are paid pursuant to an arm's-length lease of a qualified health care property with a taxable REIT subsidiary and (2) the manager qualifies as an eligible independent contractor (as defined in the Code). If any of these conditions are not satisfied, then the rents will not be qualifying rents.

***If certain sale-leaseback transactions are not characterized by the Internal Revenue Service ("IRS") as "true leases," we may be subject to adverse tax consequences***

We have purchased certain properties and leased them back to the sellers of such properties, and we may enter into similar transactions in the future. We intend for any such sale-leaseback transaction to be structured in such a manner that the lease will be characterized as a "true lease," thereby allowing us to be treated as the owner of the property for U.S. federal income tax purposes. However, depending on the terms of any specific transaction, the IRS might take the position that the transaction is not a "true lease" but is more properly treated in some other manner. In the event any sale-leaseback transaction is challenged and successfully re-characterized by the IRS, we would not be entitled to claim the deductions for depreciation and cost recovery generally available to an owner of property. Furthermore, if a sale-leaseback transaction were so re-characterized, we might fail to satisfy the REIT asset tests or income tests and, consequently, could lose our REIT status effective with the year of re-characterization. Alternatively, the amount of our REIT taxable income could be recalculated, which may cause us to fail to meet the REIT annual distribution requirements for a taxable year.

***We could be subject to changes in our tax rates, the adoption of new U.S. or international tax legislation, or exposure to additional tax liabilities***

We are subject to taxes in the U.S. and foreign jurisdictions. Because the U.S. maintains a worldwide corporate tax system, the foreign and U.S. tax systems are somewhat interdependent. Longstanding international norms that determine each country's jurisdiction to tax cross-border international trade are evolving and could reduce the ability of our foreign subsidiaries to deduct for foreign tax purposes the interest they pay on loans from us, thereby increasing the foreign tax liability of the subsidiaries; it is also possible that foreign countries could increase their withholding taxes on dividends and interest.

Our effective tax rates could be affected by changes in the mix of earnings in countries with differing statutory tax rates or changes in tax laws or their interpretation. We are also subject to the examination of our tax returns and other tax matters by the IRS and other tax authorities and governmental bodies. We regularly assess the likelihood of an adverse outcome resulting from these examinations to determine the adequacy of our provision for taxes. There can be no assurance as to the outcome of these examinations. If we were subject to review or examination by the IRS or applicable foreign jurisdiction as the result of any new tax law changes, the ultimate determination of which may change our taxes owed for an amount in excess of amounts previously accrued or recorded, our financial condition, operating results, and cash flows could be adversely affected.

The present federal income tax treatment of REITs may be modified, possibly with retroactive effect, by legislative, judicial or administrative action at any time, which could affect the federal income tax treatment of an investment in us. The federal income tax rules dealing with U.S. federal income taxation and REITs are constantly under review by persons involved in the legislative process, the IRS and the U.S. Treasury Department, which results in statutory changes as well as frequent revisions to regulations and interpretations.

We cannot predict how changes in the tax laws in the U.S. or foreign jurisdictions might affect our investors or us. Revisions in tax laws and interpretations thereof could significantly and negatively affect our ability to qualify as a REIT, as well as the tax considerations relevant to an investment in us, could cause us to change our investments and commitments, and adversely affect our earnings and cash flow.

**Item 1B. Unresolved Staff Comments**

None.

## Item 2. Properties

We lease our corporate headquarters located at 4500 Dorr Street, Toledo, Ohio 43615. We also lease corporate offices throughout the U.S., Canada and the United Kingdom and have ground leases relating to certain of our properties. The following table sets forth certain information regarding the properties that comprise our consolidated real property and real estate loan investments as of December 31, 2021 (dollars in thousands):

Property Location	Seniors Housing Operating			Triple-net			Outpatient Medical		
	Number of Properties	Total Investment	Annualized Revenues <sup>(1)</sup>	Number of Properties	Total Investment	Annualized Revenues <sup>(1)</sup>	Number of Properties	Total Investment	Annualized Revenues <sup>(1)</sup>
Alabama	3	\$ 34,937	\$ 8,795	3	\$ 33,898	\$ 4,233	2	\$ 33,359	\$ 2,792
Arkansas	1	38,630	10,296	—	—	—	1	22,520	2,920
Arizona	10	214,624	47,406	—	—	—	7	79,905	9,887
California	93	3,129,715	730,284	24	460,884	69,799	38	906,083	91,507
Colorado	15	456,837	98,388	12	294,463	24,997	1	10,185	2,175
Connecticut	3	68,634	16,543	4	75,789	32,480	7	102,045	7,430
District Of Columbia	2	87,481	12,799	—	—	—	—	—	—
Delaware	8	240,407	38,371	4	104,491	12,829	—	—	—
Florida	13	713,529	116,379	53	623,783	89,573	25	234,127	43,779
Georgia	16	268,543	60,190	3	38,796	4,614	12	215,537	27,067
Hawaii	1	2,568	18,090	—	—	—	—	—	—
Iowa	7	90,641	26,804	7	55,196	6,156	—	—	—
Idaho	3	64,462	6,187	—	—	—	2	50,510	4,368
Illinois	35	583,215	142,670	24	353,815	28,432	7	110,944	14,957
Indiana	8	223,553	31,609	27	411,883	47,524	—	—	—
Kansas	3	66,494	14,325	27	234,044	43,949	—	—	—
Kentucky	4	58,703	18,713	7	68,269	8,872	—	—	—
Louisiana	5	70,555	19,726	3	82,193	3,690	—	—	—
Massachusetts	16	386,988	76,800	10	189,021	7,384	7	104,531	9,383
Maryland	10	438,074	76,124	21	265,773	23,042	11	238,210	24,710
Maine	1	23,154	11,489	—	—	—	—	—	—
Michigan	13	354,570	66,542	25	245,965	28,273	13	194,793	10,067
Minnesota	3	78,936	12,888	12	229,964	23,326	7	145,120	31,083
Missouri	6	126,388	18,897	—	—	—	12	189,326	27,418
Mississippi	2	16,778	8,834	1	10,085	—	1	34,947	2,382
Montana	2	25,831	8,148	—	—	—	—	—	—
North Carolina	10	283,634	52,225	51	415,157	57,404	24	567,936	47,387
North Dakota	1	13,721	1,336	—	—	—	—	—	—
Nebraska	5	39,674	13,795	—	—	—	1	11,240	2,728
New Hampshire	—	—	—	3	33,395	2,936	—	—	—
New Jersey	28	702,293	192,833	29	597,879	64,403	13	328,853	46,868
Nevada	7	128,179	29,585	—	—	—	8	127,634	9,542
New York	33	676,220	147,063	4	63,822	10,246	15	418,384	28,926
Ohio	29	419,811	76,084	40	407,072	48,538	5	84,941	11,236
Oklahoma	5	98,030	26,279	20	208,168	41,909	2	13,779	2,449
Oregon	14	164,576	40,374	1	2,550	864	1	43,191	2,720
Pennsylvania	18	275,220	72,017	59	645,435	87,385	4	72,343	6,946
South Carolina	5	94,471	24,313	7	33,320	4,263	2	9,930	1,522
Tennessee	7	115,744	31,729	7	98,620	8,380	3	66,216	6,670
Texas	70	1,350,583	289,097	26	410,668	61,531	56	1,028,184	104,534
Utah	4	74,617	23,932	1	22,372	2,106	—	—	—
Virginia	9	376,764	108,414	29	383,314	46,121	6	110,626	13,517
Washington	30	661,076	146,938	7	89,181	11,517	8	186,665	27,367
Wisconsin	2	18,953	4,985	5	88,064	10,906	5	88,135	9,508
West Virginia	—	—	—	1	6,293	1,005	—	—	—
Total domestic	560	13,357,813	2,978,296	557	7,283,622	918,687	306	5,830,199	633,845
Canada	97	2,047,065	405,295	6	140,606	10,840	—	—	—
United Kingdom	64	2,084,141	407,824	61	1,543,664	178,100	—	—	—
Total international	161	4,131,206	813,119	67	1,684,270	188,940	—	—	—
Grand total	721	\$ 17,489,019	\$ 3,791,415	624	\$ 8,967,892	\$ 1,107,627	306	\$ 5,830,199	\$ 633,845

<sup>(1)</sup> Represents revenue for the month ended December 31, 2021 annualized.

The following table sets forth occupancy and average annualized revenues for certain property types (excluding investments in unconsolidated entities):

	Occupancy <sup>(1)</sup>		Average Annualized Revenues <sup>(2)</sup>		
	2021	2020	2021	2020	
Seniors Housing Operating <sup>(3)</sup>	76.4%	75.9%	\$ 48,300	\$ 48,749	per unit
Triple-net <sup>(4)</sup>	73.0%	72.8%	19,675	17,604	per bed/unit
Outpatient Medical <sup>(5)</sup>	95.4%	95.4%	37	36	per sq. ft.

<sup>(1)</sup> We use unaudited, periodic financial information provided solely by tenants/borrowers to calculate occupancy for properties other than Outpatient Medical buildings and have not independently verified the information.

<sup>(2)</sup> Represents December annualized revenues divided by total beds, units or square feet in service, as presented in the tables above.

<sup>(3)</sup> Occupancy represents average occupancy of properties in service for the three months ended December 31.

<sup>(4)</sup> Occupancy represents average quarterly operating occupancy based on the quarters ended September 30 and excludes properties that are unstabilized, closed or for which data is not available or meaningful.

<sup>(5)</sup> Occupancy represents the percentage of total rentable square feet leased and occupied (including month-to-month and holdover leases and excluding terminations) as of December 31.

The following table sets forth information regarding lease expirations for certain portions of our portfolio as of December 31, 2021 (dollars in thousands):

	Expiration Year <sup>(1)</sup>										
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Thereafter
<b>Triple-net:</b>											
Properties	57	3	4	28	64	18	14	14	23	16	367
Base rent <sup>(2)</sup>	\$ 6,751	\$ 2,482	\$ 12,110	\$ 6,147	\$ 67,063	\$ 33,567	\$ 15,549	\$ 32,248	\$ 43,027	\$ 18,808	\$ 377,212
% of base rent	1.1 %	0.4 %	2.0 %	1.0 %	10.9 %	5.5 %	2.5 %	5.2 %	7.0 %	3.1 %	61.3 %
Units	6,071	304	692	1,759	4,878	2,350	1,474	1,214	2,439	2,008	36,991
% of units	10.1 %	0.5 %	1.1 %	2.9 %	8.1 %	3.9 %	2.4 %	2.0 %	4.1 %	3.3 %	61.6 %
<b>Outpatient Medical:</b>											
Square feet	1,793,229	1,720,158	2,080,831	1,031,346	1,389,353	1,153,609	921,218	751,892	1,486,918	1,396,014	3,475,995
Base rent <sup>(2)</sup>	\$ 52,877	\$ 48,606	\$ 63,809	\$ 29,253	\$ 37,775	\$ 30,380	\$ 24,719	\$ 21,395	\$ 38,494	\$ 37,905	\$ 78,835
% of base rent	11.4 %	10.5 %	13.8 %	6.3 %	8.1 %	6.5 %	5.3 %	4.6 %	8.3 %	8.2 %	17.0 %
Leases	404	369	354	218	255	175	126	83	102	80	151
% of leases	17.4 %	15.9 %	15.3 %	9.4 %	11.0 %	7.6 %	5.4 %	3.6 %	4.4 %	3.5 %	6.5 %

<sup>(1)</sup> Excludes investments in unconsolidated entities, developments, land parcels, loans receivable and sub-leases. Investments classified as held for sale are included in 2022.

<sup>(2)</sup> The most recent monthly cash base rent annualized. Base rent does not include tenant recoveries or amortization of above and below market lease intangibles or other non cash income.

### Item 3. Legal Proceedings

From time to time, there are various legal proceedings pending against us that arise in the ordinary course of our business. Management does not believe that the resolution of any of these legal proceedings either individually or in the aggregate will have a material adverse effect on our business, results of operations or financial condition. Further, from time to time, we are party to certain legal proceedings for which third parties, such as tenants, operators and/or managers are contractually obligated to indemnify, defend and hold us harmless. In some of these matters, the indemnitors have insurance for the potential damages. In other matters, we are being defended by tenants and other obligated third parties and these indemnitors may not have sufficient insurance, assets, income or resources to satisfy their defense and indemnification obligations to us. The unfavorable resolution of such legal proceedings could, individually or in the aggregate, materially adversely affect the indemnitors' ability to satisfy their respective obligations to us, which, in turn, could have a material adverse effect on our business, results of operations or financial condition. It is management's opinion that there are currently no such legal proceedings pending that will, individually or in the aggregate, have such a material adverse effect. Despite management's view of the ultimate resolution of these legal proceedings, we may have significant legal expenses and costs associated with the defense of such matters. Further, management cannot predict the outcome of these legal proceedings and if management's expectation regarding such matters is not correct, such proceedings could have a material adverse effect on our business, results of operations or financial condition.

### Item 4. Mine Safety Disclosures

None.

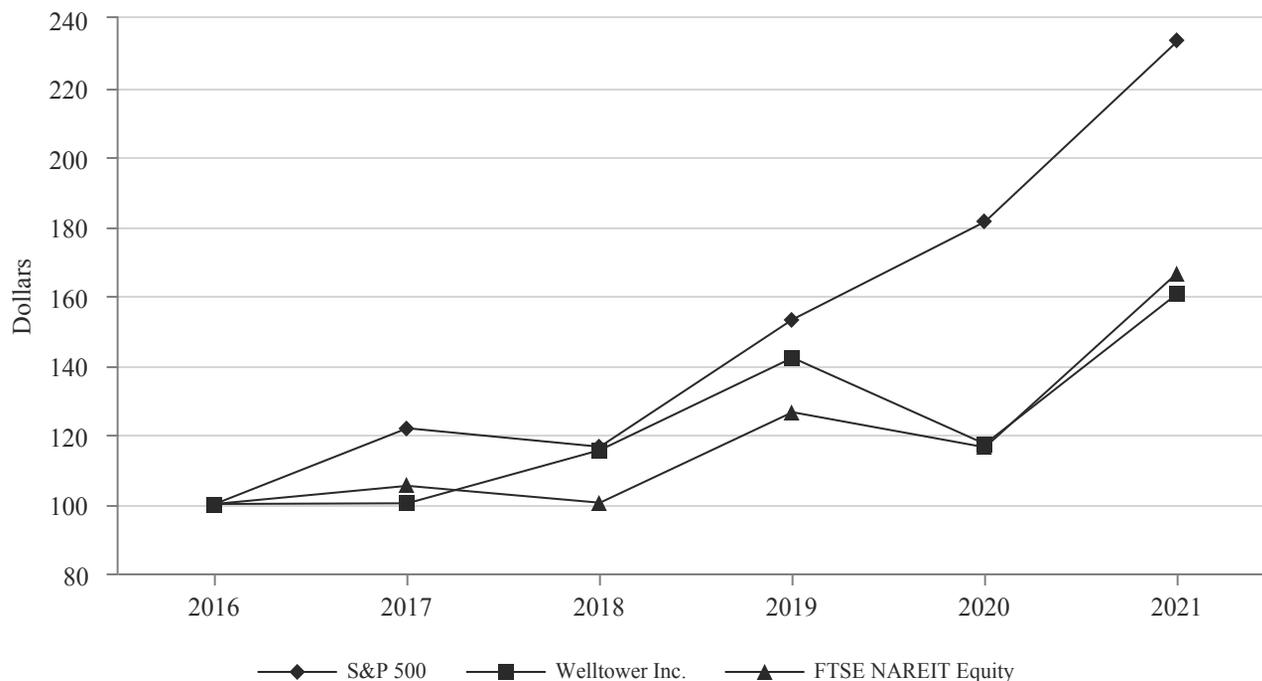
## PART II

### Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our common stock trades on the New York Stock Exchange (NYSE:WELL). There were 3,147 stockholders of record as of February 4, 2022.

#### Stockholder Return Performance Presentation

Set forth below is a line graph comparing the yearly percentage change and the cumulative total stockholder return on our shares of common stock against the cumulative total return of the S & P Composite-500 Stock Index and the FTSE NAREIT Equity Index. As of December 31, 2021, 151 companies comprised the FTSE NAREIT Equity Index, which consists of REITs identified by NAREIT as equity (those REITs which have at least 75% of their investments in real property). The data are based on the closing prices as of December 31 for each of the five years. 2016 equals \$100 and dividends are assumed to be reinvested.



	<u>12/31/2016</u>	<u>12/31/2017</u>	<u>12/31/2018</u>	<u>12/31/2019</u>	<u>12/31/2020</u>	<u>12/31/2021</u>
S & P 500	\$ 100.00	\$ 121.83	\$ 116.49	\$ 153.17	\$ 181.35	\$ 233.41
Welltower Inc.	100.00	100.20	115.53	142.14	117.29	160.66
FTSE NAREIT Equity	100.00	105.23	100.36	126.45	116.34	166.64

Except to the extent that we specifically incorporate this information by reference, the foregoing Stockholder Return Performance Presentation shall not be deemed incorporated by reference by any general statement incorporating by reference this Annual Report on Form 10-K into any filing under the Securities Act of 1933, as amended, or under the Securities Exchange Act of 1934, as amended. This information shall not otherwise be deemed filed under such Acts.

On May 1, 2020, our Board of Directors authorized a share repurchase program whereby we may repurchase up to \$1 billion of common stock through December 31, 2021 (the "Repurchase Program"). Under this authorization, we are not required to purchase shares but may choose to do so in the open market or through private transactions at times and amounts based on our evaluation of market conditions and other factors. We expect to finance any share repurchases under the Repurchase Program using available cash and may use proceeds from borrowings or debt offerings. We did not repurchase any shares of our common stock during the three months ended December 31, 2021.

Issuer Purchases of Equity Securities

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Repurchase Program	Maximum Dollar Value of Shares that May Yet Be Purchased Under the Repurchase Program
October 1, 2021 through October 31, 2021	—	\$ —	—	\$ —
November 1, 2021 through November 30, 2021	—	\$ —	—	—
December 1, 2021 through December 31, 2021	—	\$ —	—	—
Totals	—	\$ —	—	\$ 992,348,000

**Item 6. [Reserved]**

The selected financial data previously required by Item 301 of Regulation S-K has been omitted in reliance on SEC Release No. 33-10890.

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## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis is based primarily on the consolidated financial statements of Welltower Inc. presented in conformity with U.S. generally accepted accounting principles ("U.S. GAAP") for the periods presented and should be read together with the notes thereto contained in this Annual Report on Form 10-K. Other important factors are identified in "Item 1 — Business" and "Item 1A — Risk Factors" above.

### Executive Summary

#### Company Overview

Welltower Inc. (NYSE:WELL), an S&P 500 company headquartered in Toledo, Ohio, is driving the transformation of health care infrastructure. The Company invests with leading seniors housing operators, post-acute providers and health systems to fund the real estate and infrastructure needed to scale innovative care delivery models and improve people's wellness and overall health care experience. Welltower™, a real estate investment trust ("REIT"), owns interests in properties concentrated in major, high-growth markets in the United States (U.S.), Canada and the United Kingdom (U.K.), consisting of seniors housing and post-acute communities and outpatient medical properties.

The following table summarizes our consolidated portfolio for the year ended December 31, 2021 (dollars in thousands):

Type of Property	NOI <sup>(1)</sup>	Percentage of NOI	Number of Properties
Seniors Housing Operating	\$ 683,906	34.7 %	721
Triple-net	841,122	42.6 %	624
Outpatient Medical	448,350	22.7 %	306
Totals	<u>\$ 1,973,378</u>	<u>100.0 %</u>	<u>1,651</u>

<sup>(1)</sup> Represents consolidated net operating income ("NOI") and excludes our share of investments in unconsolidated entities. Entities in which we have a joint venture with a minority partner are shown at 100% of the joint venture amount. See Non-GAAP Financial Measures for additional information and reconciliation.

The COVID-19 pandemic has had and may continue to have material and adverse effects on our financial condition, results of operations and cash flows in the future. The extent to which the COVID-19 pandemic impacts our operations and those of our operators and tenants will depend on future developments, which are highly uncertain and cannot be predicted with confidence, including the scope, severity and duration of the pandemic, the effectiveness of vaccines, the actions taken to contain the pandemic or mitigate its impact and the direct and indirect economic effects of the pandemic and containment measures, the overall pace of recovery, among others.

Our Seniors Housing Operating revenues are dependent on occupancy. Spot occupancy has steadily increased in recent months, with 94% of communities open for new admissions and nearly all communities allowing visitors, in-person tours and communal dining and activities as of December 31, 2021. Rapid distribution and a high acceptance rate of COVID-19 vaccinations by residents within assisted living and memory care facilities in the U.S. and U.K. have resulted in a significant decrease in total resident case counts across the portfolio from peak levels in mid-January 2021, however, resident case counts have increased in December 2021 as a result of highly transmissible variants.

We have incurred increased operational costs as a result of the introduction of public health measures and other regulations affecting our properties, as well as additional health and safety measures adopted by us and our operators related to the COVID-19 pandemic, including increases in labor, personal protective equipment and sanitation. We expect total Seniors Housing Operating expenses to remain elevated during the pandemic and potentially beyond as these additional health and safety measures become standard practice.

Our Triple-net operators are experiencing similar trends related to occupancy and operating costs as described above with respect to our Seniors Housing Operating properties. However, long-term/post-acute care facilities are generally experiencing a higher degree of occupancy declines. These factors may continue to impact the ability of our Triple-net operators to make contractual rent payments to us in the future. Many of our Triple-net operators received funds under the Coronavirus Aid Relief, and Economic Security Act ("CARES Act") Paycheck Protection Program and Provider Relief Fund.

During the year ended December 31, 2021, we collected approximately 94% of rent due from operators under Triple-net lease agreements (primarily seniors housing and post-acute care facilities). No significant rent deferrals or rent concessions have been made during the year ended December 31, 2021. We evaluate leases individually and recognize rent on a cash basis if collectibility of substantially all contractual rent payments is not probable. To the extent the prolonged impact of the COVID-19 pandemic causes operators or tenants to seek further modifications of their lease agreements, we may recognize reductions in revenue and increases in uncollectible receivables.

During the early stages of the pandemic in 2020, our Outpatient Medical tenants experienced temporary medical practice closures or decreases in revenue due to government-imposed restrictions on elective medical procedures, stay at home orders or decisions by patients to delay treatments. In some instances, these factors caused tenants to seek modifications of contractual

## **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

rent obligations. We evaluated each request on a case-by-case basis to determine if a form of rent relief was warranted following an examination of the tenant's financial health, rent coverage, current operating situation and other factors. Virtually all deferred rent related to 2020 deferrals has been paid. During the year ended December 31, 2021, we have continued to collect virtually all rent due from tenants in our Outpatient Medical portfolio, with uncollected amounts primarily attributable to local jurisdictions with COVID-19 related ordinances providing temporary rent relief to tenants.

### ***Business Strategy***

Our primary objectives are to protect stockholder capital and enhance stockholder value. We seek to pay consistent cash dividends to stockholders and create opportunities to increase dividend payments to stockholders as a result of annual increases in NOI and portfolio growth. To meet these objectives, we invest across the full spectrum of seniors housing and health care real estate and diversify our investment portfolio by property type, relationship and geographic location.

Substantially all of our revenues are derived from operating lease rentals, resident fees and services and interest earned on outstanding loans receivable. These items represent our primary sources of liquidity to fund distributions and depend upon the continued ability of our obligors to make contractual rent and interest payments to us and the profitability of our operating properties. To the extent that our obligors/partners experience operating difficulties and become unable to generate sufficient cash to make payments or operating distributions to us, there could be a material adverse impact on our consolidated results of operations, liquidity and/or financial condition. To mitigate this risk, we monitor our investments through a variety of methods determined by the type of property. Our asset management process for seniors housing properties generally includes review of monthly financial statements and other operating data for each property, review of obligor/partner creditworthiness, property inspections and review of covenant compliance relating to licensure, real estate taxes, letters of credit and other collateral. Our internal property management division manages and monitors the outpatient medical portfolio with a comprehensive process including review of tenant relations, lease expirations, the mix of health service providers, hospital/health system relationships, property performance, capital improvement needs and market conditions among other things. We evaluate the operating environment in each property's market to determine the likely trend in operating performance of the facility. When we identify unacceptable trends, we seek to mitigate, eliminate or transfer the risk. Through these efforts, we generally aim to intervene at an early stage to address any negative trends, and in so doing, support both the collectability of revenue and the value of our investment.

In addition to our asset management and research efforts, we also aim to structure our relevant investments to mitigate payment risk. Operating leases and loans are normally credit enhanced by guarantees and/or letters of credit. In addition, operating leases are typically structured as master leases and loans are generally cross-defaulted and cross-collateralized with other real estate loans, operating leases or agreements between us and the obligor and its affiliates.

For the year ended December 31, 2021, resident fees and services and rental income represented 67% and 29%, respectively, of total revenues. Substantially all of our operating leases are designed with escalating rent structures. Leases with fixed annual rental escalators are generally recognized on a straight-line basis over the initial lease period, subject to a collectability assessment. Rental income related to leases with contingent rental escalators is generally recorded based on the contractual cash rental payments due for the period. Our yield on loans receivable depends upon a number of factors, including the stated interest rate, the average principal amount outstanding during the term of the loan and any interest rate adjustments.

Our primary sources of cash include resident fees and services, rent and interest receipts, borrowings under our unsecured revolving credit facility and commercial paper program, public issuances of debt and equity securities, proceeds from investment dispositions and principal payments on loans receivable. Our primary uses of cash include dividend distributions, debt service payments (including principal and interest), real property investments (including acquisitions, capital expenditures, construction advances and transaction costs), loan advances, property operating expenses, general and administrative expenses and other expenses. Depending upon the availability and cost of external capital, we believe our liquidity is sufficient to fund these uses of cash.

We also continuously evaluate opportunities to finance future investments. New investments are generally funded from temporary borrowings under our unsecured revolving credit facility and commercial paper program, internally generated cash and the proceeds from investment dispositions. Our investments generate cash from NOI and principal payments on loans receivable. Permanent financing for future investments, which replaces funds drawn under our unsecured revolving credit facility and commercial paper program, has historically been provided through a combination of the issuance of public debt and equity securities and the incurrence or assumption of secured debt.

Depending upon market conditions, we believe that new investments will be available in the future with spreads over our cost of capital that will generate appropriate returns to our stockholders. It is also likely that investment dispositions may occur in the future. To the extent that investment dispositions exceed new investments, our revenues and cash flows from operations could be adversely affected. We expect to reinvest the proceeds from any investment dispositions in new investments. To the extent that new investment requirements exceed our available cash on-hand, we expect to borrow under our unsecured revolving credit facility and commercial paper program. At December 31, 2021, we had \$269,265,000 of cash and cash equivalents, \$77,490,000 of restricted cash and \$3,675,000,000 of available borrowing capacity under our unsecured revolving credit facility.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Key Transactions

*Capital* The following summarizes key capital transactions that occurred during the year ended December 31, 2021:

- In March 2021, we completed the issuance of \$750,000,000 senior unsecured notes bearing interest at 2.80% with a maturity date of June 2031.
- In April 2021, we repaid our \$339,128,000 of our 3.75% senior unsecured notes due March 2023, \$334,624,000 of our 3.95% senior unsecured notes due September 2023, and \$15,000,000 of our term loan due April 2022.
- In June 2021, we closed on a new \$4,700,000,000 unsecured credit facility with improved pricing across our line of credit and terminated the existing unsecured credit facility. The credit facility includes \$4,000,000,000 of revolving credit capacity at a borrowing rate of 77.5 basis points ("bps") over LIBOR, \$500,000,000 of USD term loan capacity at a borrowing rate of 90.0 bps over LIBOR and \$250,000,000 CAD term loan capacity at 90.0 bps over CDOR.
- In June 2021, we repaid the remaining \$845,000,000 of our term loan due April 2022.
- In June 2021, we completed the issuance of \$500,000,000 senior unsecured notes bearing interest at 2.05% with a maturity date of January 2029.
- In July 2021, we entered into an amended and restated ATM Program (as defined below) pursuant to which we may offer and sell up to \$2,500,000,000 of common stock from time to time. During 2021, we sold 34,854,598 shares of common stock under our current and previous ATM Programs via forward sale agreements which are expected to generate gross proceeds of approximately \$2,820,855,000, of which 29,667,348 shares have been settled resulting in \$2,385,683,000 of gross proceeds during the year ended December 31, 2021.
- In November 2021, we completed the issuance of \$500,000,000 senior unsecured notes bearing interest at 2.75% with a maturity date of January 2032.
- We extinguished \$132,031,000 of secured debt at a blended average interest rate of 5.86% throughout 2021.

*Investments* The following summarizes property acquisitions and joint venture investments completed during the year ended December 31, 2021 (dollars in thousands):

	Properties	Book Amount <sup>(1)</sup>	Capitalization Rates <sup>(2)</sup>
Seniors Housing Operating	151	\$ 3,138,988	5.1%
Triple-net	35	898,167	6.1%
Outpatient Medical	19	403,458	5.5%
Totals	205	\$ 4,440,613	5.2%

<sup>(1)</sup> Represents amounts recorded in net real estate investments including fair value adjustments pursuant to U.S. GAAP. See Note 3 to our consolidated financial statements for additional information.

<sup>(2)</sup> Represents annualized contractual or projected NOI to be received in cash divided by investment amounts.

*Dispositions* The following summarizes property dispositions completed during the year ended December 31, 2021 (dollars in thousands):

	Properties	Proceeds <sup>(1)</sup>	Book Amount <sup>(2)</sup>	Capitalization Rates <sup>(3)</sup>
Seniors Housing Operating	12	\$ 118,590	\$ 112,837	4.8%
Triple-net	51	625,478	486,369	7.2%
Outpatient Medical	11	326,254	229,660	5.3%
Totals	74	\$ 1,070,322	\$ 828,866	6.4%

<sup>(1)</sup> Represents pro rata proceeds received upon disposition including any seller financing.

<sup>(2)</sup> Represents carrying value of net real estate assets at time of disposition. See Note 5 to our consolidated financial statements for additional information.

<sup>(3)</sup> Represents annualized contractual income that was being received in cash at date of disposition divided by disposition proceeds.

*Dividends* Our Board of Directors declared a cash dividend for the quarter ended December 31, 2021 of \$0.61 per share. On March 8, 2022, we will pay our 203<sup>rd</sup> consecutive quarterly dividend payment to stockholders of record on March 1, 2022.

### Key Performance Indicators, Trends and Uncertainties

We utilize several key performance indicators to evaluate the various aspects of our business. These indicators are discussed below and relate to operating performance, credit strength and concentration risk. Management uses these key performance indicators to facilitate internal and external comparisons to our historical operating results, in making operating decisions, and for budget planning purposes.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

**Operating Performance** We believe that net income and net income attributable to common stockholders ("NICS") per the Consolidated Statements of Comprehensive Income are the most appropriate earnings measures. Other useful supplemental measures of our operating performance include funds from operations attributable to common stockholders ("FFO") and consolidated net operating income ("NOI"); however, these supplemental measures are not defined by U.S. GAAP. Please refer to the section entitled "Non-GAAP Financial Measures" for further discussion and reconciliations. These earnings measures are widely used by investors and analysts in the valuation, comparison and investment recommendations of companies. The following table reflects the recent historical trends of our operating performance measures for the periods presented (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Net income	\$ 374,479	\$ 1,038,852	\$ 1,330,410
Net income attributable to common stockholders	336,138	978,844	1,232,432
Funds from operations attributable to common stockholders	1,220,722	1,102,562	1,577,080
Consolidated net operating income	1,967,553	2,008,144	2,431,264

**Credit Strength** We measure our credit strength both in terms of leverage ratios and coverage ratios. The leverage ratios indicate how much of our balance sheet capitalization is related to long-term debt, net of cash and restricted cash. The coverage ratios indicate our ability to service interest and fixed charges (interest and secured debt principal amortization). We expect to maintain capitalization ratios and coverage ratios sufficient to maintain a capital structure consistent with our current profile. The coverage ratios are based on adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA"). Please refer to the section entitled "Non-GAAP Financial Measures" for further discussion and reconciliation of these measures. Leverage ratios and coverage ratios are widely used by investors, analysts and rating agencies in the valuation, comparison, investment recommendations and rating of companies. The following table reflects the recent historical trends for our credit strength measures for the periods presented:

	Year Ended December 31,		
	2021	2020	2019
Net debt to book capitalization ratio	42.2%	40.8%	46.3%
Net debt to undepreciated book capitalization ratio	34.9%	33.8%	39.2%
Net debt to market capitalization ratio	25.9%	29.6%	29.5%
Adjusted interest coverage ratio	3.89x	3.97x	4.14x
Adjusted fixed charge coverage ratio	3.43x	3.54x	3.78x

**Concentration Risk** We evaluate our concentration risk in terms of NOI by property mix, relationship mix and geographic mix. Concentration risk is a valuable measure in understanding what portion of our NOI could be at risk if certain sectors were to experience downturns. Property mix measures the portion of our NOI that relates to our various property types. Relationship mix measures the portion of our NOI that relates to our current top five relationships. Geographic mix measures the portion of our NOI that relates to our current top five states (or international equivalents). The following table reflects our recent historical trends of concentration risk by NOI for the years indicated below:

	December 31, <sup>(1)</sup>		
	2021	2020	2019
Property mix:			
Seniors Housing Operating	35%	38%	43%
Triple-net	43%	37%	38%
Outpatient Medical	22%	25%	19%
Relationship mix:			
ProMedica	12%	11%	9%
Sunrise Senior Living <sup>(2)</sup>	10%	13%	14%
Revera <sup>(2)</sup>	5%	5%	6%
Avery Healthcare	4%	4%	3%
HC-One Group	3%	—%	—%
Remaining	66%	67%	68%
Geographic mix:			
California	13%	14%	13%
United Kingdom	13%	10%	8%
Texas	8%	9%	8%
Canada	6%	6%	7%
New Jersey	6%	5%	7%
Remaining	54%	56%	57%

<sup>(1)</sup> Excludes our share of investments in unconsolidated entities and non-segment/corporate NOI. Entities in which we have a joint venture with a minority partner are shown at 100% of the joint venture amount.

## Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations

<sup>(2)</sup> Revera owns a controlling interest in Sunrise Senior Living.

We evaluate our key performance indicators in conjunction with current expectations to determine if historical trends are indicative of future results. Our expected results may not be achieved and actual results may differ materially from our expectations. Factors that may cause actual results to differ from expected results are described in more detail in “Item 1 — Business — Cautionary Statement Regarding Forward-Looking Statements” and “Item 1A — Risk Factors” and other sections of this Annual Report on Form 10-K. Management regularly monitors economic and other factors to develop strategic and tactical plans designed to improve performance and maximize our competitive position. Our ability to achieve our financial objectives is dependent upon our ability to effectively execute these plans and to appropriately respond to emerging economic and company-specific trends. Please refer to “Item 1 — Business,” “Item 1A — Risk Factors” in this Annual Report on Form 10-K for further discussion of these risk factors.

### Corporate Governance

Maintaining investor confidence and trust is important in today’s business environment. Our Board of Directors and management are strongly committed to policies and procedures that reflect the highest level of ethical business practices. Our corporate governance guidelines provide the framework for our business operations and emphasize our commitment to increase stockholder value while meeting all applicable legal requirements. These guidelines meet the listing standards adopted by the New York Stock Exchange and are available on the Internet at [www.welltower.com/investors/governance](http://www.welltower.com/investors/governance). The information on our website is not incorporated by reference in this Annual Report on Form 10-K, and our web address is included as an inactive textual reference only.

### Liquidity and Capital Resources

#### Sources and Uses of Cash

Our primary sources of cash include resident fees and services, rent and interest receipts, borrowings under our unsecured revolving credit facility and commercial paper program, public issuances of debt and equity securities, proceeds from investment dispositions and principal payments on loans receivable. Our primary uses of cash include dividend distributions, debt service payments (including principal and interest), real property investments (including acquisitions, capital expenditures, construction advances and transaction costs), loan advances, property operating expenses, general and administrative expenses and other expenses. These sources and uses of cash are reflected in our Consolidated Statements of Cash Flows and are discussed in further detail below. The following is a summary of our sources and uses of cash flows for the periods presented (dollars in thousands):

	Year Ended		One Year Change		Year Ended		One Year Change		Two Year Change	
	December 31, 2021	December 31, 2020	\$	%	December 31, 2019	\$	%	\$	%	
Cash, cash equivalents and restricted cash at beginning of period	\$ 2,021,043	\$ 385,766	\$ 1,635,277	424%	\$ 316,129	\$ 69,637	22%	\$ 1,704,914	539%	
Net cash provided from (used in):										
Operating activities	1,275,325	1,364,756	(89,431)	-7%	1,535,968	(171,212)	-11%	(260,643)	-17%	
Investing activities	(4,516,268)	2,347,928	(6,864,196)	n/a	(2,048,791)	4,396,719	n/a	(2,467,477)	120%	
Financing activities	1,567,664	(2,080,858)	3,648,522	n/a	577,150	(2,658,008)	n/a	990,514	172%	
Effect of foreign currency translation	(1,009)	3,451	(4,460)	n/a	5,310	(1,859)	-35%	(6,319)	n/a	
Cash, cash equivalents and restricted cash at end of period	\$ 346,755	\$ 2,021,043	\$ (1,674,288)	-83%	\$ 385,766	\$ 1,635,277	424%	\$ (39,011)	-10%	

**Operating Activities** The changes in net cash provided from operating activities are primarily attributable to declines in revenue as a result of decreased occupancy at our Seniors Housing Operating properties, straight-line receivable reserves related to Triple-net leases during the year ended December 31, 2021 and dispositions. Please see “Results of Operations” for discussion of net income fluctuations. For the years ended December 31, 2021, 2020 and 2019, cash flows from operations exceeded cash distributions to stockholders.

**Investing Activities** The changes in net cash provided from/used in investing activities are primarily attributable to net changes in real property investments and dispositions, loans receivable and investments in unconsolidated entities which are summarized above in “Key Transactions.” Please refer to Notes 3 and 5 of our consolidated financial statements for additional information. The following is a summary of cash used in non-acquisition capital improvement activities for the periods presented (dollars in thousands):

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

	Year Ended		One Year Change		Year Ended		One Year Change		Two Year Change	
	December 31,	December 31,			December 31,					
	2021	2020	\$	%	2019	\$	%	\$	%	
New development	\$ 417,963	\$ 201,336	\$ 216,627	108%	\$ 323,488	\$ (122,152)	-38%	\$ 94,475	29%	
Recurring capital expenditures, tenant improvements and lease commissions	99,994	83,146	16,848	20%	136,535	(53,389)	-39%	(36,541)	-27%	
Renovations, redevelopments and other capital improvements	182,594	161,843	20,751	13%	192,289	(30,446)	-16%	(9,695)	-5%	
Total	\$ 700,551	\$ 446,325	\$ 254,226	57%	\$ 652,312	\$ (205,987)	-32%	\$ 48,239	7%	

The change in new development is primarily due to the number and size of construction projects on-going during the relevant periods. Renovations, redevelopments and other capital improvements include expenditures to maximize property value, increase net operating income, maintain a market-competitive position and/or achieve property stabilization.

*Financing Activities* The changes in net cash provided from/used in financing activities are primarily attributable to changes related to our long-term debt arrangements, the issuances of common stock and dividend payments which are summarized above in "Key Transactions." Please refer to Notes 10, 11 and 14 of our consolidated financial statements for additional information.

In March 2021, we completed the issuance of \$750,000,000 senior unsecured notes with a maturity date of June 2031. In June 2021, we completed the issuance of \$500,000,000 senior unsecured notes with a maturity date of January 2029. Net proceeds from these debt issuances were used to redeem the remaining \$339,128,000 of our 3.75% senior unsecured notes due 2023, \$334,624,000 of our 3.95% senior unsecured notes due 2023, and \$860,000,000 remaining on our term loan due April 2022. In June 2021, we closed on a new \$4,700,000,000 unsecured credit facility. The credit facility includes \$4,000,000,000 of revolving credit capacity. In November 2021, we completed the issuance of \$500,000,000 senior unsecured notes with a maturity date of January 2032. As of December 31, 2021, we have total near-term available liquidity of approximately \$4.0 billion.

### *Off-Balance Sheet Arrangements*

At December 31, 2021, we had investments in unconsolidated entities with our ownership generally ranging from 10% to 65%. We use financial derivative instruments to hedge interest rate and foreign currency exchange rate exposure. At December 31, 2021, we had 15 outstanding letter of credit obligations. Please see Notes 8, 12 and 13 to our consolidated financial statements for additional information.

### *Contractual Obligations*

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following table summarizes our payment requirements under contractual obligations as of December 31, 2021 (in thousands):

Contractual Obligations	Payments Due by Period				
	Total	2022	2023-2024	2025-2026	Thereafter
Unsecured credit facility and commercial paper <sup>(1)</sup>	\$ 325,000	\$ 325,000	\$ —	\$ —	\$ —
Senior unsecured notes and term credit facilities: <sup>(1)</sup>					
U.S. Dollar senior unsecured notes	9,350,000	—	1,350,000	1,950,000	6,050,000
Canadian Dollar senior unsecured notes <sup>(2)</sup>	234,797	—	—	—	234,797
Pounds Sterling senior unsecured notes <sup>(2)</sup>	1,417,500	—	—	—	1,417,500
U.S. Dollar term credit facility	510,000	—	500,000	10,000	—
Canadian Dollar term credit facility <sup>(2)</sup>	195,664	—	195,664	—	—
Secured debt: <sup>(1,2)</sup>					
Consolidated	2,202,312	582,884	733,426	267,754	618,248
Unconsolidated	1,247,746	149,218	291,969	546,525	260,034
Contractual interest obligations: <sup>(3)</sup>					
Unsecured credit facility and commercial paper	65	65	—	—	—
Senior unsecured notes and term loans <sup>(2)</sup>	3,815,957	427,904	826,167	648,580	1,913,306
Consolidated secured debt <sup>(2)</sup>	245,383	61,444	78,218	48,135	57,586
Unconsolidated secured debt <sup>(2)</sup>	188,244	40,244	68,709	26,931	52,360
Finance lease liabilities <sup>(4)</sup>	210,857	8,698	71,634	3,354	127,171
Operating lease liabilities <sup>(4)</sup>	1,383,350	45,151	91,850	87,301	1,159,048
Purchase obligations <sup>(5)</sup>	1,378,920	826,122	534,849	5,533	12,416
Total contractual obligations	<u>\$ 22,705,795</u>	<u>\$ 2,466,730</u>	<u>\$ 4,742,486</u>	<u>\$ 3,594,113</u>	<u>\$ 11,902,466</u>

<sup>(1)</sup> Amounts represent principal amounts due and do not reflect unamortized premiums/discounts or other fair value adjustments as reflected on the Consolidated Balance Sheets.

<sup>(2)</sup> Based on foreign currency exchange rates in effect as of balance sheet date.

<sup>(3)</sup> Based on variable interest rates in effect as of December 31, 2021.

<sup>(4)</sup> See Note 6 to our consolidated financial statements for additional information.

<sup>(5)</sup> See Note 13 to our consolidated financial statements for additional information.

### Capital Structure

Please refer to “Credit Strength” above for a discussion of our leverage and coverage ratio trends. Our debt agreements contain various covenants, restrictions and events of default. Certain agreements require us to maintain financial ratios and minimum net worth and impose certain limits on our ability to incur indebtedness, create liens and make investments or acquisitions. As of December 31, 2021, we were in compliance in all material respects with the covenants under our debt agreements. None of our debt agreements contain provisions for acceleration which could be triggered by our debt ratings. However, under our primary unsecured credit facility, the ratings on our senior unsecured notes are used to determine the fees and interest charged. We plan to manage the company to maintain compliance with our debt covenants and with a capital structure consistent with our current profile. Any downgrades in terms of ratings or outlook by any or all of the rating agencies could have a material adverse impact on our cost and availability of capital, which could have a material adverse impact on our consolidated results of operations, liquidity and/or financial condition.

On May 4, 2021, we filed with the Securities and Exchange Commission (the “SEC”) (1) an open-ended automatic or “universal” shelf registration statement on Form S-3 covering an indeterminate amount of future offerings of debt securities, common stock, preferred stock, depositary shares, warrants and units to replace our existing “universal” shelf registration statement filed with the SEC on May 17, 2018, and (2) a registration statement in connection with our enhanced dividend reinvestment plan (“DRIP”) under which we may issue up to 15,000,000 shares of common stock to replace our existing DRIP registration statement on Form S-3 filed with the SEC on May 17, 2018. As of February 4, 2022, 15,000,000 shares of common stock remained available for issuance under the DRIP registration statement. On July 30, 2021, we entered into (i) an amended and restated equity distribution agreement (the “EDA”) with each of Robert W. Baird & Co. Incorporated, Barclays Capital Inc., BMO Capital Markets Corp., BNP Paribas Securities Corp., BNY Mellon Capital Markets, LLC, BofA Securities, Inc., BOK Financial Securities, Inc., Capital One Securities Inc., Citigroup Global Markets Inc., Comerica Securities, Inc., Credit Agricole Securities (USA) Inc., Deutsche Bank Securities Inc., Fifth Third Securities, Inc., Goldman Sachs & Co. LLC, Hancock Whitney Investment Services, Inc., Jefferies LLC, J.P. Morgan Securities LLC, KeyBanc Capital Markets Inc., Loop

## **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Capital Markets LLC, Mizuho Securities USA LLC, Morgan Stanley & Co. LLC, MUFG Securities Americas Inc., RBC Capital Markets, LLC, Regions Securities LLC, Scotia Capital (USA) Inc., SMBC Nikko Securities America, Inc., Stifel, Nicolaus & Company, Incorporated, Synovus Securities, Inc., TD Securities (USA) LLC, Truist Securities, Inc. and Wells Fargo Securities, LLC relating to the offer and sale from time to time of up to \$2,500,000,000 aggregate amount of our common stock and (ii) separate master forward sale confirmations with each of Bank of America, N.A., Bank of Montreal, The Bank of New York Mellon, Barclays Bank PLC, BNP Paribas, Citibank, N.A., Crédit Agricole Corporate and Investment Bank, Deutsche Bank AG, London Branch, Goldman Sachs & Co. LLC, Jefferies LLC, JPMorgan Chase Bank, National Association, KeyBanc Capital Markets Inc., Mizuho Markets Americas LLC, Morgan Stanley & Co. LLC, MUFG Securities EMEA plc, Royal Bank of Canada, The Bank of Nova Scotia, The Toronto-Dominion Bank, Truist Bank, London Branch and Wells Fargo Bank, National Association (together with the EDA, the "ATM Program"), amending and restating the ATM Program entered into on May 4, 2021 to, among other amendments, increase the total amount of shares of common stock that may be offered and sold under the ATM Program from \$2,000,000,000 to \$2,500,000,000, which amount excludes shares the Company has previously sold pursuant to the prior program. The ATM Program also allows us to enter into forward sale agreements. As of February 4, 2022, we had \$1,876,085,000 of remaining capacity under the ATM Program, which excludes forward sales agreements outstanding for the sale of 10,924,956 shares or approximately \$930,610,000 with maturity dates in 2022. We expect to physically settle the forward sales for cash proceeds. Depending upon market conditions, we anticipate issuing securities under our registration statements to invest in additional properties and to repay borrowings under our unsecured revolving credit facility and commercial paper program.

In connection with the filing of the new "universal" shelf registration statement, the Company also filed with the SEC two prospectus supplements that will continue offerings that were previously covered by prospectus supplements and the accompanying prospectus to the prior registration statement relating to: (i) the registration and possible issuance of up to 620,731 shares of the Company's common stock (the "DownREIT Shares"), that may be issued from time to time if, and to the extent that, certain holders of Class A units (the "DownREIT Units") of HCN G&L DownREIT, LLC, a Delaware limited liability company (the "DownREIT"), tender such DownREIT Units for redemption by the DownREIT, and HCN DownREIT Member, LLC, a majority-owned indirect subsidiary of the Company (including its permitted successors and assigns, the "Managing Member"), or a designated affiliate of the Managing Member, elects to assume the redemption obligations of the DownREIT and to satisfy all or a portion of the redemption consideration by issuing DownREIT Shares to the holders instead of or in addition to paying a cash amount; and (ii) the registration and possible issuance of up to 475,327 shares common stock (the "DownREIT II Shares"), that may be issued from time to time if, and to the extent that, certain holders of Class A units (the "DownREIT II Units," and collectively with the DownREIT Units, the "Units") of HCN G&L DownREIT II LLC, a Delaware limited liability company (the "DownREIT II"), tender such DownREIT II Units for redemption by the DownREIT II, and the Managing Member, or a designated affiliate of the Managing Member, elects to assume the redemption obligations of the DownREIT II and to satisfy all or a portion of the redemption consideration by issuing DownREIT II Shares to the holders instead of or in addition to paying a cash amount.

### **Results of Operations**

#### **Summary**

Our primary sources of revenue include resident fees and services, rent and interest income. Our primary expenses include property operating expenses, depreciation and amortization, interest expense, general and administrative expenses, and other expenses. We evaluate our business and make resource allocations on our three business segments: Seniors Housing Operating, Triple-net and Outpatient Medical. The primary performance measures for our properties are NOI and same store NOI (SSNOI) and other supplemental measures include FFO and Adjusted EBITDA, which are further discussed below. Please see Non-GAAP Financial Measures for additional information and reconciliations related to these supplemental measures.

This section of this Form 10-K generally discusses 2021 and 2020 items and year-to-year comparisons between 2021 and 2020. Discussions of 2019 items and year-to-year comparisons between 2020 and 2019 that are not included in this Form 10-K can be found in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Part II, Item 7 of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2020.

The following is a summary of our results of operations for the periods presented (dollars in thousands, except per share amounts):

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

	Year Ended		One Year Change		Year Ended		One Year Change		Two Year Change	
	December 31,	December 31,	Amount	%	December 31,	Amount	%	Amount	%	
	2021	2020			2019					
Net income	\$ 374,479	\$ 1,038,852	\$ (664,373)	-64%	\$ 1,330,410	\$ (291,558)	-22%	\$ (955,931)	-72%	
NICS	336,138	978,844	(642,706)	-66%	1,232,432	(253,588)	-21%	(896,294)	-73%	
FFO	1,220,722	1,102,562	118,160	11%	1,577,080	(474,518)	-30%	(356,358)	-23%	
Adjusted EBITDA	1,913,546	2,048,412	(134,866)	-7%	2,328,202	(279,790)	-12%	(414,656)	-18%	
Consolidated NOI	1,967,553	2,008,144	(40,591)	-2%	2,431,264	(423,120)	-17%	(463,711)	-19%	
Per share data (fully diluted):										
Net income attributable to common stockholders <sup>(1)</sup>	\$ 0.78	\$ 2.33	\$ (1.55)	-67%	\$ 3.05	\$ (0.72)	-24%	\$ (2.27)	-74%	
Funds from operations attributable to common stockholders	\$ 2.86	\$ 2.64	\$ 0.22	8%	\$ 3.91	\$ (1.27)	-32%	\$ (1.05)	-27%	
Adjusted interest coverage ratio	3.89x	3.97x	-0.08x	-2%	4.14x	-0.17x	-4%	-0.25x	-6%	
Adjusted fixed charge coverage ratio	3.43x	3.54x	-0.11x	-3%	3.78x	-0.24x	-6%	-0.35x	-9%	

(1) Includes adjustment to the numerator for income (loss) attributable to OP unitholders.

The following table represents the changes in outstanding common stock for the period from January 1, 2019 to December 31, 2021 (in thousands):

	Year Ended			Totals
	December 31, 2021	December 31, 2020	December 31, 2019	
Beginning balance	\$ 417,401	\$ 410,257	\$ 383,675	\$ 383,675
Dividend reinvestment plan issuances	—	264	5,799	6,063
Preferred stock conversions	—	—	12,712	12,712
Option exercises	338	—	11	11
ATM Program issuances	29,667	6,800	7,856	44,323
Repurchase of common stock	—	(202)	—	(202)
Other, net	171	282	204	657
Ending balance	\$ 447,239	\$ 417,401	\$ 410,257	\$ 447,239
Weighted average number of shares outstanding:				
Basic	424,976	415,451	401,845	
Diluted	426,841	417,387	403,808	

During the past three years, inflation has not significantly affected our earnings because of the moderate inflation rate. Additionally, a portion of our earnings are derived primarily from long-term investments with predictable rates of return. These investments are mainly financed with a combination of equity, senior unsecured notes, secured debt and borrowings under our primary unsecured credit facility. During inflationary periods, which generally are accompanied by rising interest rates, our ability to grow may be adversely affected because the yield on new investments may increase at a slower rate than new borrowing costs.

### Seniors Housing Operating

The following is a summary of our SSNOI at Welltower's Share for the Seniors Housing Operating segment (dollars in thousands):

	QTD Pool				YTD Pool			
	Three Months Ended		Change		Year Ended		Change	
	December 31, 2021	December 31, 2020	\$	%	December 31, 2021	December 31, 2020	\$	%
SSNOI <sup>(1)</sup>	\$ 136,344	\$ 144,197	\$ (7,853)	-5.4%	\$ 543,755	\$ 652,823	\$ (109,068)	-16.7%

<sup>(1)</sup> Relates to 489 properties for the QTD Pool and 477 properties for the YTD Pool. Please see Non-GAAP Financial Measures for additional information and reconciliations.

The following is a summary of our results of operations for the Seniors Housing Operating segment for the years presented (dollars in thousands):

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	Year Ended		One Year Change		Year Ended		One Year Change		Two Year Change	
	December 31,	December 31,			December 31,					
	2021	2020	\$	%	2019	\$	%	\$	%	
Revenues:										
Resident fees and services	\$ 3,197,223	\$ 3,074,022	\$ 123,201	4%	\$ 3,448,175	\$(374,153)	-11%	\$ (250,952)	-7%	
Interest income	4,231	618	3,613	585%	36	582	n/a	4,195	n/a	
Other income	11,796	7,223	4,573	63%	8,658	(1,435)	-17%	3,138	36%	
Total revenues	3,213,250	3,081,863	131,387	4%	3,456,869	(375,006)	-11%	(243,619)	-7%	
Property operating expenses	2,529,344	2,326,311	203,033	9%	2,417,349	(91,038)	-4%	111,995	5%	
NOI <sup>(1)</sup>	683,906	755,552	(71,646)	-9%	1,039,520	(283,968)	-27%	(355,614)	-34%	
Other expenses:										n/a
Depreciation and amortization	593,565	544,462	49,103	9%	553,189	(8,727)	-2%	40,376	7%	
Interest expense	39,327	54,901	(15,574)	-28%	67,983	(13,082)	-19%	(28,656)	-42%	
Loss (gain) on extinguishment of debt, net	(2,628)	12,659	(15,287)	-121%	1,614	11,045	684%	(4,242)	-263%	
Provision for loan losses, net	394	671	(277)	-41%	—	671	n/a	394	n/a	
Impairment of assets	22,317	100,741	(78,424)	-78%	2,145	98,596	n/a	20,172	940%	
Other expenses	27,132	14,265	12,867	90%	26,348	(12,083)	-46%	784	3%	
	680,107	727,699	(47,592)	-7%	651,279	76,420	12%	28,828	4%	
Income (loss) from continuing operations before income taxes and other items	3,799	27,853	(24,054)	-86%	388,241	(360,388)	-93%	(384,442)	-99%	
Income (loss) from unconsolidated entities	(39,225)	(33,857)	(5,368)	-16%	12,388	(46,245)	-373%	(51,613)	-417%	
Gain (loss) on real estate dispositions, net	6,146	328,249	(322,103)	-98%	528,747	(200,498)	-38%	(522,601)	-99%	
Income from continuing operations	(29,280)	322,245	(351,525)	-109%	929,376	(607,131)	-65%	(958,656)	-103%	
Net income (loss)	(29,280)	322,245	(351,525)	-109%	929,376	(607,131)	-65%	(958,656)	-103%	
Less: Net income (loss) attributable to noncontrolling interests	(2,224)	20,301	(22,525)	-111%	56,513	(36,212)	-64%	(58,737)	-104%	
Net income (loss) attributable to common stockholders	<u>\$ (27,056)</u>	<u>\$ 301,944</u>	<u>\$(329,000)</u>	<u>-109%</u>	<u>\$ 872,863</u>	<u>\$(570,919)</u>	<u>-65%</u>	<u>\$ (899,919)</u>	<u>-103%</u>	

<sup>(1)</sup> See Non-GAAP Financial Measures below.

Resident fees and services and property operating expenses for the year ended December 31, 2021 increased compared to the prior year primarily due to acquisitions, including the acquisition of the Holiday Retirement portfolio on July 30, 2021 for a total purchase price of \$1.6 billion. The increases were partially offset by decreases in spot occupancy across the portfolio due to the COVID-19 pandemic and property dispositions. Spot occupancy remains below pre-pandemic levels but has steadily increased in recent months, with 94% of communities open for new admissions and nearly all communities allowing visitors, in-person tours and communal dining and activities as of December 31, 2021. Rapid distribution and a high acceptance rate of COVID-19 vaccinations by residents within assisted living and memory care facilities in the U.S. and U.K. have resulted in a significant decrease in total resident case counts across the portfolio from peak levels in mid-January 2021, however, resident case counts have increased in December 2021 as a result of highly transmissible variants. As of December 31, 2021, occupancy has increased approximately 510 bps to 77.7% since the pandemic-low of 72.6% on March 12, 2021. Quarterly spot occupancy rates through December 31, 2021 are as follows:

	December 31, 2020	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021
Spot occupancy <sup>(1)</sup>	74.9 %	72.9 %	74.8 %	76.9 %	77.7 %
Sequential occupancy change <sup>(2)</sup>		(1.9)%	1.9 %	2.1 %	0.7 %

<sup>(1)</sup> Spot occupancy represents approximate month end occupancy at our share for 546 properties in operation as of December 31, 2020, including unconsolidated properties but excluding acquisitions, executed dispositions, development conversions and one property closed for redevelopment.

<sup>(2)</sup> Sequential occupancy changes are based on actual spot occupancy and may not recalculate due to rounding.

During the year ended December 31, 2021, the U.S. and U.K. portfolios reported spot occupancy gains of approximately 490 bps and 80 bps, respectively. Canada reported a spot occupancy decline of approximately 290 bps.

On March 27, 2020, the federal government enacted CARES Act to provide financial aid to individuals, businesses, and state and local governments. During the years ended December 31, 2021 and 2020, we received government grants under the CARES Act primarily to cover increased expenses and lost revenue during the COVID-19 pandemic, as well as under similar programs in the U.K. and Canada. Grant income is recognized when there is reasonable assurance that the grant will be received and the Company will comply with all conditions attached to the grant. Additionally, grants are recognized over the periods in which the Company recognizes the increased expenses and lost revenue the grants are intended to defray. For the years ended December 31, 2021 and 2020 we recognized \$97,933,000 and \$31,927,000, respectively, of government grant income as a reduction to property operating expenses in our Consolidated Statements of Comprehensive Income. Additionally, for the years ended December 31, 2021 and 2020, we recognized \$4,642,000 and \$3,014,000, respectively, of government grant income in other income. The amount of qualifying expenditures and lost revenue exceeded grant income recognized and the Company believes it has complied and will continue to comply with all grant conditions.

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Property-level operating expenses associated with the COVID-19 pandemic relating to our Seniors Housing Operating portfolio totaled \$63,681,000 and \$110,719,000 for the years ended December 31, 2021 and 2020, respectively. These expenses were incurred as a result of the introduction of public health measures and other regulations affecting our properties, as well as additional health and safety measures adopted by us and our operators related to the COVID-19 pandemic, including increases in labor and property cleaning expenses and expenditures related to our efforts to procure personal protective equipment ("PPE") and supplies, net of reimbursements. Specifically in 2021, we incurred elevated labor expenses resulting from the increased utilization of contract labor due to the rise in occupancy and a challenging labor market.

During the year ended December 31, 2021, we recorded impairment charges of \$22,317,000 related to two held for use properties in which the carrying value exceeded the estimated fair value. During the year ended December 31, 2020, we recorded impairment charges of \$100,741,000 related to 15 held for sale or sold properties and six held for use properties. Transaction costs related to asset acquisitions are capitalized as a component of the purchase price. The fluctuation in other expenses is primarily due to the timing of noncapitalizable transaction costs associated with acquisitions and operator transitions. Changes in the gain on sales of properties are related to the volume and timing of property sales and the sales prices. During the year ended December 31, 2020, we recognized a gain on real estate disposition of \$312,249,000 related to an 11 property U.S. portfolio.

Depreciation and amortization fluctuates as a result of acquisitions, disposition and transitions. To the extent we acquire or dispose of additional properties in the future, our provision for depreciation and amortization will change accordingly.

During the year ended December 31, 2021, we completed two Seniors Housing Operating construction projects representing \$117,386,000 or \$553,573 per unit. The following is a summary of our consolidated Seniors Housing Operating construction projects, excluding expansions, pending as of December 31, 2021 (dollars in thousands):

Location	Units/Beds	Commitment	Balance	Est. Completion
Hendon, UK	102	\$ 74,925	\$ 68,823	1Q22
Barnet, UK	100	69,930	60,722	1Q22
Georgetown, TX	188	36,215	14,082	2Q22
New Rochelle, NY	72	42,669	13,186	3Q22
Sachse, TX	193	38,054	12,693	3Q22
Princeton, NJ	80	29,780	25,167	3Q22
Pflugerville, TX	196	39,500	10,543	4Q22
Denton, TX	65	20,194	5,245	4Q22
Berea, OH	120	14,934	10,714	4Q22
Painesville, OH	119	14,462	8,912	4Q22
Beaver, PA	116	14,184	7,706	4Q22
Lake Jackson, TX	130	32,020	3,726	2Q23
White Marsh, MD	188	78,610	7,620	3Q23
Weymouth, MA	165	77,545	10,188	3Q23
Miami Twp, OH	122	18,206	2,071	4Q23
Charlotte, NC	328	96,416	31,520	1Q24
Gaithersburg, MD	302	173,548	25,986	2Q24
Temple, TX	245	65,569	5,290	4Q24
Kyle, TX	225	62,700	4,457	1Q25
	<u>3,056</u>	<u>\$ 999,461</u>	<u>328,651</u>	
Boise, ID <sup>(1)</sup>			33,216	
Brookhaven, GA <sup>(1)</sup>			10,439	
Brookline, MA <sup>(1)</sup>			30,732	
Columbus, OH <sup>(1)</sup>			13,170	
Raleigh, NC <sup>(1)</sup>			3,508	
Toronto, ON <sup>(1)</sup>			49,901	
Washington, DC <sup>(1)</sup>			31,276	
Wellesley, MA <sup>(1)</sup>			9,132	
			<u>\$ 510,025</u>	

<sup>(1)</sup> Final units/beds, commitment amount and expected conversion date not yet known.

Interest expense represents secured debt interest expense, which fluctuates based on the net effect and timing of assumptions, segment transitions, fluctuations in foreign currency rates, extinguishments and principal amortizations. The fluctuations in loss (gain) on extinguishment of debt is primarily attributable to the volume of extinguishments and terms of the related secured debt. The following is a summary of our Seniors Housing Operating segment property secured debt principal activity (dollars in thousands):

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	Year Ended December 31, 2021		Year Ended December 31, 2020		Year Ended December 31, 2019	
	Amount	Weighted Avg.	Amount	Weighted Avg.	Amount	Weighted Avg.
		Interest Rate		Interest Rate		Interest Rate
Beginning balance	\$ 1,706,189	3.05%	\$ 2,115,037	3.54%	\$ 1,810,587	3.87%
Debt issued	23,569	2.83%	62,055	2.55%	343,696	3.11%
Debt assumed	—	—%	—	—%	183,061	4.58%
Debt extinguished	(77,959)	6.14%	(441,208)	2.18%	(219,864)	4.28%
Debt transferred out	—	—%	—	—%	(12,072)	3.89%
Principal payments	(50,603)	3.03%	(48,498)	3.30%	(43,997)	3.45%
Foreign currency	(1,674)	2.67%	18,803	2.93%	53,626	3.33%
Ending balance	\$ 1,599,522	2.81%	\$ 1,706,189	3.05%	\$ 2,115,037	3.54%
Monthly averages	\$ 1,649,485	2.88%	\$ 1,875,910	3.19%	\$ 1,966,892	3.70%

The majority of our Seniors Housing Operating properties are formed through partnership interests. Net income attributable to noncontrolling interests represents our partners' share of net income (loss) related to joint ventures. The decrease compared to the year ended December 31, 2020 relates primarily to our partners' share of gains on real estate dispositions during that year.

### Triple-net

The following is a summary of our SSNOI at Welltower's Share for the Triple-net segment (dollars in thousands):

	QTD Pool				YTD Pool			
	Three Months Ended		Change		Year Ended		Change	
	December 31, 2021	December 31, 2020	\$	%	December 31, 2021	December 31, 2020	\$	%
SSNOI <sup>(1)</sup>	\$ 148,507	\$ 144,131	\$ 4,376	3.0%	\$ 569,484	\$ 570,796	\$ (1,312)	-0.2%

<sup>(1)</sup> Relates to 554 properties for the QTD Pool and 547 properties for the YTD Pool. Please see Non-GAAP Financial Measures for additional information and reconciliations.

The following is a summary of our results of operations for the Triple-net segment for the years presented (dollars in thousands):

	Year Ended		One Year Change		Year Ended December 31, 2019	One Year Change		Two Year Change	
	December 31, 2021	December 31, 2020	\$	%		\$	%	\$	%
	Revenues:								
Rental income	\$ 761,441	\$ 733,776	\$ 27,665	4%	\$ 903,798	\$ (170,022)	-19%	\$ (142,357)	-16%
Interest income	124,540	62,625	61,915	99%	62,599	26	—%	61,941	99%
Other income	4,603	4,903	(300)	-6%	6,246	(1,343)	-22%	(1,643)	-26%
Total revenues	890,584	801,304	89,280	11%	972,643	(171,339)	-18%	(82,059)	-8%
Property operating expenses	49,462	53,183	(3,721)	-7%	53,900	(717)	-1%	(4,438)	-8%
NOI <sup>(1)</sup>	841,122	748,121	93,001	12%	918,743	(170,622)	-19%	(77,621)	-8%
Other expenses:									
Depreciation and amortization	220,699	232,604	(11,905)	-5%	232,626	(22)	—%	(11,927)	-5%
Interest expense	6,376	9,477	(3,101)	-33%	12,892	(3,415)	-26%	(6,516)	-51%
Loss (gain) on derivatives and financial instruments, net	(7,333)	11,049	(18,382)	-166%	(4,399)	15,448	351%	(2,934)	-67%
Provision for loan losses, net	10,339	90,563	(80,224)	-89%	18,690	71,873	385%	(8,351)	-45%
Impairment of assets	26,579	34,867	(8,288)	-24%	11,926	22,941	192%	14,653	123%
Other expenses	4,189	22,923	(18,734)	-82%	13,771	9,152	66%	(9,582)	-70%
	260,849	401,483	(140,634)	-35%	285,506	115,977	41%	(24,657)	-9%
Income from continuing operations before income taxes and other items	580,273	346,638	233,635	67%	633,237	(286,599)	-45%	(52,964)	-8%
Income (loss) from unconsolidated entities	20,687	18,462	2,225	12%	22,985	(4,523)	-20%	(2,298)	-10%
Gain (loss) on real estate dispositions, net	135,881	64,288	71,593	111%	218,322	(154,034)	-71%	(82,441)	-38%
Income from continuing operations	736,841	429,388	307,453	72%	874,544	(445,156)	-51%	(137,703)	-16%
Net income	736,841	429,388	307,453	72%	874,544	(445,156)	-51%	(137,703)	-16%
Less: Net income attributable to noncontrolling interests	35,653	39,985	(4,332)	-11%	36,271	3,714	10%	(618)	-2%
Net income attributable to common stockholders	\$ 701,188	\$ 389,403	\$ 311,785	80%	\$ 838,273	\$ (448,870)	-54%	\$ (137,085)	-16%

<sup>(1)</sup> See Non-GAAP Financial Measures below.

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Rental income has increased primarily due to the timing of the establishment of reserves for straight-line rent receivable balances relating to leases for which collection of substantially all contractual lease payments is no longer deemed probable. During the year ended December 31, 2021, we recorded reserves for previously recognized straight-line rent receivables of \$49,241,000. During the year ended December 31, 2020, we recorded \$146,508,000, which included \$91,025,000 related to Genesis Healthcare ("Genesis") whom noted substantial doubt as to their ability to continue as a going concern.

Certain of our leases contain annual rental escalators that are contingent upon changes in the Consumer Price Index and/or changes in the gross operating revenues of the tenant's properties. These escalators are not fixed, so no straight-line rent is recorded; however, rental income is recorded based on the contractual cash rental payments due for the period. If gross operating revenues at our facilities and/or the Consumer Price Index do not increase, a portion of our revenues may not continue to increase. For the three months ended December 31, 2021, we had ten leases with rental rate increasers ranging from 2.00% to 5.94% in our Triple-net portfolio. Our Triple-net operators are experiencing similar impacts on occupancy and operating costs due to the COVID-19 pandemic as described above with respect to our Seniors Housing Operating properties. However, long-term/post-acute facilities have generally experienced a higher degree of occupancy declines, which in some cases impacted the ability of our Triple-net operators to make contractual rent payments to us. However, many of our Triple-net operators received funds under the CARES Act Paycheck Protection Program and Provider Relief Fund. During the year ended December 31, 2021, we collected approximately 94% of rent due from operators under Triple-net lease agreements (primarily seniors housing and post-acute care facilities). No significant deferrals or rent concessions have been made. We evaluate leases individually and recognize rent on a cash basis if collectibility of substantially all contractual rent payments is not probable.

Depreciation and amortization fluctuate as a result of the acquisitions, dispositions and transitions of triple-net properties. To the extent we acquire or dispose of additional properties in the future, our provision for depreciation and amortization will change accordingly.

During the year ended December 31, 2021, we recognized a provision for loan losses under the current expected credit losses accounting standard, primarily related to the initial recognition of the £540 million of senior loan financings to affiliates of Safanad as part of the recapitalization of its investment in HC-One Group during the second quarter. The increase to interest income is primarily driven by interest recognized on this loan funding. Additionally, during the year ended December 31, 2020, we recognized a provision for loan losses of \$90,563,000, of which \$80,873,000 represents additional reserves as a result of the current collateral estimate related to the Genesis outstanding loans.

During the year ended December 31, 2021, we recorded impairment charges of \$26,579,000 related to four held for sale or sold properties and two held for use properties. During the year ended December 31, 2020, we recorded impairment charges of \$34,867,000 related to one held for sale and four held for use properties. Transaction costs related to asset acquisitions are capitalized as a component of purchase price. The fluctuation in other expenses is primarily due to noncapitalizable transaction costs from acquisitions and segment transitions. Changes in the gain on sales of properties are related to the volume and timing of property sales and the sales prices.

During the year ended December 31, 2021, we completed one Triple-net construction project representing \$22,990,000 or \$280,366 per unit. The following is a summary of our consolidated Triple-net construction projects, excluding expansions, pending as of December 31, 2021 (dollars in thousands):

Location	Units/Beds	Commitment	Balance	Est. Completion
Redhill, UK	76	\$ 21,465	\$ 18,347	1Q22
London, UK	82	43,559	22,981	2Q22
Wombourne, UK	66	16,200	10,422	4Q22
Leicester, UK	60	15,120	9,047	4Q22
Rugby, UK	76	20,673	8,487	4Q22
Raleigh, NC	191	154,256	48,050	2Q23
Total	551	\$ 271,273	\$ 117,334	

During the year ended December 31, 2021, loss (gain) on derivatives and financial instruments, net is primarily attributable to the mark-to-market of the equity warrants received as part of the Safanad/HC-One transaction that closed in the second quarter. In addition, the mark-to-market adjustment on our Genesis available-for-sale investment is reflected in all periods.

Interest expense represents secured debt interest expense and related fees. The change in secured debt interest expense is due to the net effect and timing of assumptions, segment transitions, fluctuations in foreign currency rates, extinguishments and principal amortizations. The following is a summary of our Triple-net secured debt principal activity for the periods presented (dollars in thousands):

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	Year Ended		Year Ended		Year Ended	
	December 31, 2021		December 31, 2020		December 31, 2019	
	Amount	Weighted Avg. Interest Rate	Amount	Weighted Avg. Interest Rate	Amount	Weighted Avg. Interest Rate
Beginning balance	\$ 123,652	4.91%	\$ 306,038	3.60%	\$ 288,386	3.63%
Debt transferred in	—	—%	—	—%	12,072	3.89%
Debt extinguished	(46,402)	5.43%	(176,875)	2.03%	—	—%
Principal payments	(4,679)	5.14%	(4,376)	5.16%	(4,017)	5.21%
Foreign currency	(35)	5.43%	(1,135)	2.97%	9,597	2.99%
Ending balance	<u>\$ 72,536</u>	<u>4.57%</u>	<u>\$ 123,652</u>	<u>4.91%</u>	<u>\$ 306,038</u>	<u>3.60%</u>
Monthly averages	\$ 117,966	4.90%	\$ 215,796	3.85%	\$ 294,080	3.63%

A portion of our Triple-net properties were formed through partnerships. Income or loss from unconsolidated entities represents our share of net income or losses from partnerships where we are the noncontrolling partner. The increase in income from unconsolidated entities during the year ended December 31, 2021 is primarily related to the reserves established on straight-line rent receivable balances at unconsolidated Genesis entities in the prior year. Net income attributable to noncontrolling interests represents our partners' share of net income relating to those partnerships where we are the controlling partner.

### Outpatient Medical

The following is a summary of our SSNOI at Welltower Share for the Outpatient Medical segment (dollars in thousands):

	QTD Pool				YTD Pool			
	Three Months Ended		Change		Year Ended		Change	
	December 31, 2021	December 31, 2020	\$	%	December 31, 2021	December 31, 2020	\$	%
SSNOI <sup>(1)</sup>	\$ 101,599	\$ 100,185	\$ 1,414	1.4%	\$ 386,411	\$ 375,497	\$ 10,914	2.9%

<sup>(1)</sup> Relates to 350 properties for the QTD Pool and 331 properties for the YTD Pool. Please see Non-GAAP Financial Measures for additional information and reconciliations.

The following is a summary of our results of operations for the Outpatient Medical segment for the periods presented (dollars in thousands):

	Year Ended		One Year Change		Year Ended		One Year Change		Two Year Change	
	December 31, 2021	December 31, 2020	\$	%	December 31, 2019	\$	%	\$	%	
	Revenues:									
Rental income	\$ 613,254	\$ 709,584	\$ (96,330)	-14%	\$ 684,602	\$ 24,982	4%	\$ (71,348)	-10%	
Interest income	8,792	5,913	2,879	49%	1,195	4,718	395%	7,597	636%	
Other income	13,243	4,522	8,721	193%	2,031	2,491	123%	11,212	552%	
Total revenues	635,289	720,019	(84,730)	-12%	687,828	32,191	5%	(52,539)	-8%	
Property operating expenses	186,939	214,948	(28,009)	-13%	218,793	(3,845)	-2%	(31,854)	-15%	
NOI <sup>(1)</sup>	448,350	505,071	(56,721)	-11%	469,035	36,036	8%	(20,685)	-4%	
Other expenses:										
Depreciation and amortization	223,302	261,371	(38,069)	-15%	241,258	20,113	8%	(17,956)	-7%	
Interest expense	17,506	17,579	(73)	—%	13,411	4,168	31%	4,095	31%	
Loss (gain) on extinguishment of debt, net	(4)	1,046	(1,050)	-100%	—	1,046	n/a	(4)	n/a	
Provision for loan losses, net	(3,463)	3,202	(6,665)	-208%	—	3,202	n/a	(3,463)	n/a	
Impairment of assets	2,211	—	2,211	n/a	14,062	(14,062)	-100%	(11,851)	-84%	
Other expenses	2,523	8,218	(5,695)	-69%	1,788	6,430	360%	735	41%	
	242,075	291,416	(49,341)	-17%	270,519	20,897	8%	(28,444)	-11%	
Income from continuing operations before income taxes and other item	206,275	213,655	(7,380)	-3%	198,516	15,139	8%	7,759	4%	
Income (loss) from unconsolidated entities	(4,395)	7,312	(11,707)	-160%	7,061	251	4%	(11,456)	-162%	
Gain (loss) on real estate dispositions, net	93,348	695,918	(602,570)	-87%	972	694,946	n/a	92,376	n/a	
Income from continuing operations	295,228	916,885	(621,657)	-68%	206,549	710,336	344%	88,679	43%	
Net income (loss)	295,228	916,885	(621,657)	-68%	206,549	710,336	344%	88,679	43%	
Less: Net income (loss) attributable to noncontrolling interests	4,916	(278)	5,194	n/a	5,194	(5,472)	-105%	(278)	-5%	
Net income (loss) attributable to common stockholders	<u>\$ 290,312</u>	<u>\$ 917,163</u>	<u>\$ (626,851)</u>	<u>-68%</u>	<u>\$ 201,355</u>	<u>\$ 715,808</u>	<u>355%</u>	<u>\$ 88,957</u>	<u>44%</u>	

<sup>(1)</sup> See Non-GAAP Financial Measures below.

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Rental income has decreased due primarily to significant dispositions that closed during 2020. Certain of our leases contain annual rental escalators that are contingent upon changes in the Consumer Price Index. These escalators are not fixed, so no straight-line rent is recorded; however, rental income is recorded based on the contractual cash rental payments due for the period. If the Consumer Price Index does not increase, a portion of our revenues may not continue to increase. Our leases could renew above or below current rental rates, resulting in an increase or decrease in rental income. For the three months ended December 31, 2021, our consolidated Outpatient Medical portfolio signed 143,266 square feet of new leases and 203,285 square feet of renewals. The weighted-average term of these leases was seven years, with a rate of \$36.65 per square foot and tenant improvement and lease commission costs of \$51.78 per square foot. Substantially all of these leases contain an annual fixed or contingent escalation rent structure ranging from 1.0% to 10.0%.

We have collected virtually all rent due through the year ended December 31, 2021, with uncollected amounts primarily attributable to local jurisdictions with COVID-19 related ordinances providing temporary rent relief to tenants. We evaluate leases individually and recognize rent on a cash basis if collectibility of substantially all contractual rent payments is not probable.

The increase in interest income for the year ended December 31, 2021 is due primarily to a \$178,207,000 first mortgage initiated in August 2020, which was subsequently repaid in full in June of 2021, resulting in the reversal of the previously established allowance for credit losses.

The fluctuation in property operating expenses and depreciation and amortization are primarily attributable to the significant dispositions that occurred in 2020. To the extent that we acquire or dispose of additional properties in the future, these amounts will change accordingly. During the year ended December 31, 2021, we recognized an impairment charge of \$2,211,000 related to one held for sale property. Transaction costs related to asset acquisitions are capitalized as a component of purchase price. The fluctuation in other expenses is primarily due to noncapitalizable transaction costs. Changes in gains/losses on sales of properties are related to volume of property sales and the sales prices.

During the year ended December 31, 2021, we completed three Outpatient Medical construction projects representing \$125,179,000 or \$605 per square foot. The following is a summary of our consolidated Outpatient Medical construction projects, excluding expansions, pending as of December 31, 2021 (dollars in thousands):

Location	Square Feet	Commitment	Balance	Est. Completion
Tyler, TX	85,214	\$ 35,369	\$ 14,534	4Q22
Stafford, TX	36,788	18,031	4,249	4Q22
Total	122,002	\$ 53,400	\$ 18,783	

Total interest expense represents secured debt interest expense. The change in secured debt interest expense is primarily due to the net effect and timing of assumptions, extinguishments and principal amortizations. The following is a summary of our Outpatient Medical secured debt principal activity for the periods presented (dollars in thousands):

	Year Ended December 31, 2021		Year Ended December 31, 2020		Year Ended December 31, 2019	
	Amount	Weighted Avg. Interest Rate	Amount	Weighted Avg. Interest Rate	Amount	Weighted Avg. Interest Rate
Beginning balance	\$ 548,229	3.55%	\$ 572,267	3.97%	\$ 386,738	4.20%
Debt assumed	—	—%	—	—%	202,084	4.12%
Debt extinguished	(7,670)	5.64%	(14,205)	5.34%	(10,244)	5.75%
Principal payments	(10,305)	4.43%	(9,833)	4.60%	(6,311)	4.97%
Ending balance	\$ 530,254	3.49%	\$ 548,229	3.55%	\$ 572,267	3.97%
Monthly averages	\$ 540,947	3.52%	\$ 562,017	3.72%	\$ 397,756	4.15%

A portion of our Outpatient Medical properties were formed through partnerships. Income or loss from unconsolidated entities represents our share of net income or losses from partnerships where we are the noncontrolling partner. Net income attributable to noncontrolling interests represents our partners' share of net income or loss relating to those partnerships where we are the controlling partner.

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### Non-Segment/Corporate

The following is a summary of our results of operations for the Non-Segment/Corporate activities for the periods presented (dollars in thousands):

	Year Ended		One Year Change		Year Ended		One Year Change		Two Year Change	
	December 31,	December 31,	\$	%	December 31,	\$	%	\$	%	
	2021	2020			2019					
Revenues:										
Other income	\$ 2,992	\$ 2,781	\$ 211	8%	\$ 3,966	\$ (1,185)	-30%	\$ (974)	-25%	
Total revenues	2,992	2,781	211	8%	3,966	(1,185)	-30%	(974)	-25%	
Property operating expenses	8,817	3,381	5,436	161%	—	3,381	n/a	8,817	n/a	
NOI <sup>(1)</sup>	(5,825)	(600)	(5,225)	-871%	3,966	(4,566)	-115%	(9,791)	-247%	
Other expenses:										
Interest expense	426,644	432,431	(5,787)	-1%	461,273	(28,842)	-6%	(34,629)	-8%	
General and administrative expenses	126,727	128,394	(1,667)	-1%	126,549	1,845	1%	178	—%	
Loss (gain) on extinguishments of debt, net	52,506	33,344	19,162	57%	82,541	(49,197)	-60%	(30,035)	-36%	
Other expenses	7,895	24,929	(17,034)	-68%	10,705	14,224	133%	(2,810)	-26%	
Total expenses	613,772	619,098	(5,326)	-1%	681,068	(61,970)	-9%	(67,296)	-10%	
Loss from continuing operations before income taxes and other items	(619,597)	(619,698)	101	—%	(677,102)	57,404	8%	57,505	8%	
Income tax benefit (expense)	(8,713)	(9,968)	1,255	13%	(2,957)	(7,011)	-237%	(5,756)	-195%	
Loss from continuing operations	(628,310)	(629,666)	1,356	—%	(680,059)	50,393	7%	51,749	8%	
Net loss attributable to common stockholders	\$ (628,310)	\$ (629,666)	\$ 1,356	—%	\$ (680,059)	\$ 50,393	7%	\$ 51,749	8%	

<sup>(1)</sup> See Non-GAAP Financial Measures below.

Property operating expenses represent insurance costs related to our captive insurance company formed as of July 1, 2020, which acts as a direct insurer of property level insurance coverage for our portfolio.

The following is a summary of our Non-Segment/Corporate interest expense for the periods presented (dollars in thousands):

	Year Ended		One Year Change		Year Ended		One Year Change		Two Year Change	
	December 31,	December 31,	\$	%	December 31,	\$	%	\$	%	
	2021	2020			2019					
Senior unsecured notes	\$ 401,247	\$ 400,014	\$ 1,233	—%	\$ 402,133	\$ (2,119)	-1%	\$ (886)	—%	
Unsecured credit facility and commercial paper program	6,759	15,313	(8,554)	-56%	43,861	(28,548)	-65%	(37,102)	-85%	
Loan expense	18,638	17,104	1,534	9%	15,279	1,825	12%	3,359	22%	
Totals	\$ 426,644	\$ 432,431	\$ (5,787)	-1%	\$ 461,273	\$ (28,842)	-6%	\$ (34,629)	-8%	

The change in interest expense on senior unsecured notes is due to the net effect of issuances and extinguishments, as well as the movement in foreign exchange rates and related hedge activity. Please refer to Note 11 to the consolidated financial statements for additional information. The change in interest expense on our unsecured revolving credit facility and commercial paper program is due primarily to the net effect and timing of draws, paydowns and variable interest rate changes. Please refer to Note 10 of our consolidated financial statements for additional information. Loan expenses represent the amortization of costs incurred in connection with senior unsecured notes issuances. The loss on extinguishment recognized during the year ended December 31, 2021 is due primarily to the early extinguishment of \$339,128,000 of our 3.75% senior unsecured notes due March 2023 and \$334,624,000 of our 3.95% senior unsecured notes due September 2023. The loss on extinguishment recognized during the year ended December 31, 2020 is due primarily to the early extinguishment of \$160,872,000 of our 3.75% senior unsecured notes due March 2023 and \$265,376,000 of our 3.95% senior unsecured notes due September 2023.

General and administrative expenses as a percentage of consolidated revenues for the years ended December 31, 2021, 2020 and 2019 were 2.67%, 2.79% and 2.47%, respectively. Other expenses for all years include severance-related costs associated with the departure of certain executive officers and key employees. The provision for income taxes primarily relates to state taxes, foreign taxes and taxes based on income generated by entities that are structured as TRSs.

### Other

#### Non-GAAP Financial Measures

We believe that net income and net income attributable to common stockholders, as defined by U.S. GAAP, are the most appropriate earnings measurements. However, we consider FFO, NOI, SSNOI, EBITDA and Adjusted EBITDA to be useful supplemental measures of our operating performance. Historical cost accounting for real estate assets in accordance with U.S. GAAP implicitly assumes that the value of real estate assets diminishes predictably over time as evidenced by the provision for depreciation. However, since real estate values have historically risen or fallen with market conditions, many industry investors and analysts have considered presentations of operating results for real estate companies that use historical cost accounting to

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be insufficient. In response, the National Association of Real Estate Investment Trusts ("NAREIT") created funds from operations attributable to common stockholders ("FFO") as a supplemental measure of operating performance for REITs that excludes historical cost depreciation from net income. FFO, as defined by NAREIT, means NICS, computed in accordance with U.S. GAAP, excluding gains (or losses) from sales of real estate and impairment of depreciable assets, plus depreciation and amortization, and after adjustments for unconsolidated entities and noncontrolling interests.

NOI is used to evaluate the operating performance of our properties. We define NOI as total revenues, including tenant reimbursements, less property operating expenses. Property operating expenses represent costs associated with managing, maintaining and servicing tenants for our properties. These expenses include, but are not limited to, property-related payroll and benefits, property management fees paid to operators, marketing, housekeeping, food service, maintenance, utilities, property taxes and insurance. General and administrative expenses represent costs unrelated to property operations. These expenses include, but are not limited to, payroll and benefits, professional services, office expenses and depreciation of corporate fixed assets. Same store NOI ("SSNOI") is used to evaluate the operating performance of our properties using a consistent population which controls for changes in the composition of our portfolio. We believe the drivers of property level NOI for both consolidated properties and unconsolidated properties are generally the same and therefore, we evaluate SSNOI based on our ownership interest in each property ("Welltower Share"). To arrive at Welltower's Share, NOI is adjusted by adding our minority ownership share related to unconsolidated properties and by subtracting the minority partners' noncontrolling ownership interests for consolidated properties. We do not control investments in unconsolidated properties and while we consider disclosures at Welltower Share to be useful, they may not accurately depict the legal and economic implications of our joint venture arrangements and should be used with caution. As used herein, same store is generally defined as those revenue-generating properties in the portfolio for the relevant year-over-year reporting periods. Acquisitions and development conversions are included in SSNOI five full quarters or eight full quarters after acquisition or being placed into service for the QTD Pool and the YTD Pool, respectively. Land parcels, loans and sub-leases, as well as any properties sold or classified as held for sale during the respective periods are excluded from SSNOI. Redeveloped properties (including major refurbishments of a Seniors Housing Operating property where 20% or more of units are simultaneously taken out of commission for 30 days or more or Outpatient Medical properties undergoing a change in intended use) are excluded from SSNOI until five full quarters or eight full quarters post completion of the redevelopment for the QTD Pool and YTD Pool, respectively. Properties undergoing operator transitions and/or segment transitions are also excluded from SSNOI until five full quarters or eight full quarters post completion of the transition for the QTD Pool and YTD Pool, respectively. In addition, properties significantly impacted by force majeure, acts of God, or other extraordinary adverse events are excluded from SSNOI until five full quarters or eight full quarters after the properties are placed back into service for the QTD Pool and YTD Pool, respectively. SSNOI excludes non-cash NOI and includes adjustments to present consistent ownership percentages and to translate Canadian properties and U.K. properties using a consistent exchange rate. We believe NOI and SSNOI provide investors relevant and useful information because they measure the operating performance of our properties at the property level on an unleveraged basis. We use NOI and SSNOI to make decisions about resource allocations and to assess the property level performance of our properties.

EBITDA is defined as earnings (net income) before interest, taxes, depreciation and amortization. Adjusted EBITDA is defined as EBITDA excluding unconsolidated entities and including adjustments for stock-based compensation expense, provision for loan losses, gains/losses on extinguishment of debt, gains/loss/impairments on properties, gains/losses on derivatives and financial instruments, other expenses, other impairment charges and other adjustments as deemed appropriate. We believe that EBITDA and Adjusted EBITDA, along with net income, are important supplemental measures because they provide additional information to assess and evaluate the performance of our operations. We primarily use these measures to determine our interest coverage ratio, which represents EBITDA and Adjusted EBITDA divided by total interest, and our fixed charge coverage ratio, which represents EBITDA and Adjusted EBITDA divided by fixed charges. Fixed charges include total interest and secured debt principal amortization. Covenants in our unsecured senior notes and primary credit facility contain financial ratios based on a definition of EBITDA and Adjusted EBITDA that is specific to those agreements. Our leverage ratios are defined as the proportion of net debt to total capitalization and include book capitalization, undepreciated book capitalization and market capitalization. Book capitalization represents the sum of net debt (defined as total long-term debt, excluding operating lease liabilities, less cash and cash equivalents and restricted cash), total equity and redeemable noncontrolling interests. Undepreciated book capitalization represents book capitalization adjusted for accumulated depreciation and amortization. Market capitalization represents book capitalization adjusted for the fair market value of our common stock.

Our supplemental reporting measures and similarly entitled financial measures are widely used by investors, equity and debt analysts and rating agencies in the valuation, comparison, rating and investment recommendations of companies. Management uses these financial measures to facilitate internal and external comparisons to our historical operating results and in making operating decisions. Additionally, these measures are utilized by the Board of Directors to evaluate management. None of our supplemental measures represent net income or cash flow provided from operating activities as determined in accordance with U.S. GAAP and should not be considered as alternative measures of profitability or liquidity. Finally, the supplemental measures, as defined by us, may not be comparable to similarly entitled items reported by other real estate investment trusts or other companies.

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The table below reflects the reconciliation of FFO to NICS, the most directly comparable U.S. GAAP measure, for the periods presented. Noncontrolling interest and unconsolidated entity amounts represent adjustments to reflect our share of depreciation and amortization, gains/loss on real estate dispositions and impairment of assets. Amounts are in thousands except for per share data.

	Year Ended December 31,		
	2021	2020	2019
<b>FFO Reconciliation:</b>			
Net income attributable to common stockholders	\$ 336,138	\$ 978,844	\$ 1,232,432
Depreciation and amortization	1,037,566	1,038,437	1,027,073
Impairment of assets	51,107	135,608	28,133
Loss (gain) on real estate dispositions, net	(235,375)	(1,088,455)	(748,041)
Noncontrolling interests	(54,190)	(23,968)	(20,197)
Unconsolidated entities	85,476	62,096	57,680
Funds from operations attributable to common stockholders	\$ 1,220,722	\$ 1,102,562	\$ 1,577,080
Average diluted shares outstanding:	426,841	417,387	403,808
Per diluted share data:			
Net income attributable to common stockholders <sup>(1)</sup>	\$ 0.78	\$ 2.33	\$ 3.05
Funds from operations attributable to common stockholders	\$ 2.86	\$ 2.64	\$ 3.91

(1) Includes adjustment to the numerator for income (loss) attributable to OP unitholders.

The following tables reflect the reconciliation of consolidated NOI to net income, the most directly comparable U.S. GAAP measure, for the years presented. Dollar amounts are in thousands.

	Year Ended December 31,		
	2021	2020	2019
<b>NOI Reconciliation:</b>			
Net income (loss)	\$ 374,479	\$ 1,038,852	\$ 1,330,410
Loss (gain) on real estate dispositions, net	(235,375)	(1,088,455)	(748,041)
Loss (income) from unconsolidated entities	22,933	8,083	(42,434)
Income tax expense (benefit)	8,713	9,968	2,957
Other expenses	41,739	70,335	52,612
Impairment of assets	51,107	135,608	28,133
Provision for loan losses, net	7,270	94,436	18,690
Loss (gain) on extinguishment of debt, net	49,874	47,049	84,155
Loss (gain) on derivatives and financial instruments, net	(7,333)	11,049	(4,399)
General and administrative expenses	126,727	128,394	126,549
Depreciation and amortization	1,037,566	1,038,437	1,027,073
Interest expense	489,853	514,388	555,559
Consolidated net operating income (NOI)	\$ 1,967,553	\$ 2,008,144	\$ 2,431,264
NOI by segment:			
Seniors Housing Operating	\$ 683,906	\$ 755,552	\$ 1,039,520
Triple-net	841,122	748,121	918,743
Outpatient Medical	448,350	505,071	469,035
Non-segment/corporate	(5,825)	(600)	3,966
Total NOI	\$ 1,967,553	\$ 2,008,144	\$ 2,431,264

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### Quarterly NOI by Segment:

(in thousands)

	Three Months Ended								Year Ended	
	March 31,		June 30,		September 30,		December 31,		December 31,	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
<b>Seniors Housing Operating:</b>										
Total revenues	\$726,402	\$851,128	\$742,549	\$773,650	\$ 839,519	\$ 742,065	\$ 904,780	\$ 715,020	\$3,213,250	\$3,081,863
Property operating expenses	555,968	607,871	582,361	595,513	666,610	567,704	724,405	555,223	2,529,344	2,326,311
Consolidated NOI	\$170,434	\$243,257	\$160,188	\$178,137	\$ 172,909	\$ 174,361	\$ 180,375	\$ 159,797	\$ 683,906	\$ 755,552
<b>Triple-net:</b>										
Total revenues	\$168,482	\$207,729	\$238,941	\$233,619	\$ 239,985	\$ 120,928	\$ 243,176	\$ 239,028	\$ 890,584	\$ 801,304
Property operating expenses	12,841	13,302	12,627	13,563	11,664	12,567	12,330	13,751	49,462	53,183
Consolidated NOI	\$155,641	\$194,427	\$226,314	\$220,056	\$ 228,321	\$ 108,361	\$ 230,846	\$ 225,277	\$ 841,122	\$ 748,121
<b>Outpatient Medical:</b>										
Total revenues	\$156,223	\$199,329	\$159,072	\$180,831	\$ 159,503	\$ 172,704	\$ 160,491	\$ 167,155	\$ 635,289	\$ 720,019
Property operating expenses	46,863	60,608	45,495	51,688	48,072	52,728	46,509	49,924	186,939	214,948
Consolidated NOI	\$109,360	\$138,721	\$113,577	\$129,143	\$ 111,431	\$ 119,976	\$ 113,982	\$ 117,231	\$ 448,350	\$ 505,071
<b>Corporate:</b>										
Total revenues	\$ 955	\$ 416	\$ 430	\$ 375	\$ 790	\$ 1,177	\$ 817	\$ 813	\$ 2,992	\$ 2,781
Property operating expenses	1,654	—	2,174	—	3,054	1,718	1,935	1,663	8,817	3,381
Consolidated NOI	\$ (699)	\$ 416	\$ (1,744)	\$ 375	\$ (2,264)	\$ (541)	\$ (1,118)	\$ (850)	\$ (5,825)	\$ (600)

The following is a reconciliation of the properties included in our QTD Pool and YTD Pool for SSNOI:

SSNOI Property Reconciliations:	QTD Pool				YTD Pool			
	Seniors Housing Operating	Triple-net	Outpatient Medical	Total	Seniors Housing Operating	Triple-net	Outpatient Medical	Total
Consolidated properties	721	624	306	1,651	721	624	306	1,651
Unconsolidated properties	92	39	79	210	92	39	79	210
Total properties	813	663	385	1,861	813	663	385	1,861
Recent acquisitions/development conversions <sup>(1)</sup>	(183)	(48)	(23)	(254)	(193)	(50)	(42)	(285)
Under development	(35)	(5)	(3)	(43)	(35)	(5)	(3)	(43)
Under redevelopment <sup>(2)</sup>	(2)	(1)	(2)	(5)	(3)	(1)	(2)	(6)
Current held for sale	(2)	(14)	(1)	(17)	(2)	(14)	(1)	(17)
Land parcels, loans and subleases	(18)	(19)	(6)	(43)	(18)	(19)	(6)	(43)
Transitions <sup>(3)</sup>	(82)	(20)	—	(102)	(83)	(25)	—	(108)
Other <sup>(4)</sup>	(2)	(2)	—	(4)	(2)	(2)	—	(4)
Same store properties	489	554	350	1,393	477	547	331	1,355

<sup>(1)</sup> Acquisitions and development conversions will enter the QTD Pool and YTD Pool five full quarters and eight full quarters after acquisition or certificate of occupancy, respectively.

<sup>(2)</sup> Redevelopment properties will enter the QTD Pool and YTD Pool after five full quarters and eight full quarters of operations post redevelopment completion, respectively.

<sup>(3)</sup> Transitioned properties will enter the QTD Pool and YTD Pool after five full quarters and eight full quarters of operations with the new operator in place or under the new structure, respectively.

<sup>(4)</sup> Represents properties that are either closed or being closed.

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The following is a reconciliation of our consolidated NOI to same store NOI for the periods presented for the respective pools. Dollar amounts are in thousands.

	QTD Pool		YTD Pool	
	Three Months Ended		Twelve Months Ended	
	December 31, 2021	December 31, 2020	December 31, 2021	December 31, 2020
<b>SSNOI Reconciliations:</b>				
Seniors Housing Operating:				
Consolidated NOI	\$ 180,375	\$ 159,797	\$ 683,906	\$ 755,552
NOI attributable to unconsolidated investments	10,713	13,182	44,470	53,736
NOI attributable to noncontrolling interests	(12,125)	(9,405)	(59,602)	(49,070)
Non-cash NOI attributable to same store properties	(35)	(381)	11,266	(3,390)
NOI attributable to non-same store properties	(42,733)	(20,058)	(135,437)	(109,345)
Currency and ownership adjustments <sup>(1)</sup>	149	1,062	(848)	5,340
SSNOI at Welltower Share	136,344	144,197	543,755	652,823
Triple-net:				
Consolidated NOI	230,846	225,277	841,122	748,121
NOI attributable to unconsolidated investments	4,893	4,818	19,559	13,796
NOI attributable to noncontrolling interests	(13,600)	(14,563)	(48,874)	(58,245)
Non-cash NOI attributable to same store properties	(6,854)	(10,176)	15,778	(16,453)
NOI attributable to non-same store properties	(67,192)	(62,498)	(258,800)	(122,851)
Currency and ownership adjustments <sup>(1)</sup>	414	1,273	699	6,428
SSNOI at Welltower Share	148,507	144,131	569,484	570,796
Outpatient Medical:				
Consolidated NOI	113,982	117,231	448,350	505,071
NOI attributable to unconsolidated investments	4,682	3,609	18,998	10,139
NOI attributable to noncontrolling interests	(4,896)	(4,392)	(17,168)	(15,070)
Non-cash NOI attributable to same store properties	(2,483)	(3,092)	(8,140)	(12,392)
NOI attributable to non-same store properties	(9,446)	(7,476)	(54,490)	(68,633)
Currency and ownership adjustments <sup>(1)</sup>	(240)	(5,695)	(1,139)	(43,618)
SSNOI at Welltower Share	101,599	100,185	386,411	375,497
SSNOI at Welltower Share:				
Seniors Housing Operating	136,344	144,197	543,755	652,823
Triple-net	148,507	144,131	569,484	570,796
Outpatient Medical	101,599	100,185	386,411	375,497
Total	\$ 386,450	\$ 388,513	\$ 1,499,650	\$ 1,599,116

<sup>(1)</sup> Includes adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.2684 and to translate U.K. properties at a GBP/USD rate of 1.38.

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The table below reflects the reconciliation of EBITDA and Adjusted EBITDA to net income, the most directly comparable U.S. GAAP measure, for the periods presented. Dollars are in thousands.

	Year Ended December 31,		
	2021	2020	2019
<b>Adjusted EBITDA Reconciliation:</b>			
Net income (loss)	\$ 374,479	\$ 1,038,852	\$ 1,330,410
Interest expense	489,853	514,388	555,559
Income tax expense (benefit)	8,713	9,968	2,957
Depreciation and amortization	1,037,566	1,038,437	1,027,073
EBITDA	1,910,611	2,601,645	2,915,999
Loss (income) from unconsolidated entities	22,933	8,083	(42,434)
Stock-based compensation expense <sup>(1)</sup>	17,812	28,318	25,047
Loss (gain) on extinguishment of debt, net	49,874	47,049	84,155
Loss (gain) on real estate dispositions, net	(235,375)	(1,088,455)	(748,041)
Impairment of assets	51,107	135,608	28,133
Provision for loan losses, net	7,270	94,436	18,690
Loss (gain) on derivatives and financial instruments, net	(7,333)	11,049	(4,399)
Other expenses <sup>(1)</sup>	40,860	64,171	51,052
Leasehold interest adjustment <sup>(2)</sup>	760	—	—
Casualty losses, net of recoveries <sup>(3)</sup>	5,786	—	—
Other impairment <sup>(4)</sup>	49,241	146,508	—
Adjusted EBITDA	\$ 1,913,546	\$ 2,048,412	\$ 2,328,202
<b>Adjusted Interest Coverage Ratio:</b>			
Interest expense	\$ 489,853	\$ 514,388	\$ 555,559
Capitalized interest	19,352	17,472	15,272
Non-cash interest expense	(17,506)	(15,751)	(8,645)
Total interest	491,699	516,109	562,186
Adjusted EBITDA	\$ 1,913,546	\$ 2,048,412	\$ 2,328,202
Adjusted interest coverage ratio	3.89x	3.97x	4.14x
<b>Adjusted Fixed Charge Coverage Ratio:</b>			
Total interest	\$ 491,699	\$ 516,109	\$ 562,186
Secured debt principal payments	65,587	62,707	54,325
Total fixed charges	557,286	578,816	616,511
Adjusted EBITDA	\$ 1,913,546	\$ 2,048,412	\$ 2,328,202
Adjusted fixed charge coverage ratio	3.43x	3.54x	3.78x

<sup>(1)</sup> Certain severance-related costs are included in stock-based compensation and excluded from other expenses.

<sup>(2)</sup> Represents \$27,988,000 of revenue and \$28,748,000 of property operating expenses associated with a leasehold portfolio interest relating to 26 properties assumed by a wholly-owned affiliate in conjunction with the Holiday Retirement transaction. Subsequent to the initial transaction, we purchased eight of the leased properties and one of the properties was sold by the landlord and removed from the lease. No rent will be paid in excess of net cash flow relating to the leasehold properties and therefore, the net impact has been excluded from Adjusted EBITDA.

<sup>(3)</sup> Represents casualty losses, net of any insurance recoveries.

<sup>(4)</sup> Represents reserve for straight-line rent receivables balances relating to leases placed on cash recognition.

Our leverage ratios include book capitalization, undepreciated book capitalization and market capitalization. Book capitalization represents the sum of net debt (defined as total long-term debt less cash and cash equivalents and restricted cash), total equity and redeemable noncontrolling interests. Undepreciated book capitalization represents book capitalization adjusted for accumulated depreciation and amortization. Market capitalization represents book capitalization adjusted for the fair market value of our common stock. Our leverage ratios are defined as the proportion of net debt to total capitalization. The table below reflects the reconciliation of our leverage ratios to our balance sheets for the periods presented. Amounts are in thousands, except share price.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

	Year Ended December 31,		
	2021	2020	2019
<b>Book capitalization:</b>			
Unsecured credit facility and commercial paper	\$ 324,935	\$ —	\$ 1,587,597
Long-term debt obligations <sup>(1)</sup>	13,917,702	13,905,822	13,436,365
Cash and cash equivalents and restricted cash	(346,755)	(2,021,043)	(385,766)
Total net debt	13,895,882	11,884,779	14,638,196
Total equity and noncontrolling interests <sup>(2)</sup>	18,997,873	17,225,062	16,982,504
Book capitalization	\$ 32,893,755	\$ 29,109,841	\$ 31,620,700
Net debt to book capitalization ratio	42.2 %	40.8 %	46.3 %
<b>Undepreciated book capitalization:</b>			
Total net debt	\$ 13,895,882	\$ 11,884,779	\$ 14,638,196
Accumulated depreciation and amortization	6,910,114	6,104,297	5,715,459
Total equity and noncontrolling interests <sup>(2)</sup>	18,997,873	17,225,062	16,982,504
Undepreciated book capitalization	\$ 39,803,869	\$ 35,214,138	\$ 37,336,159
Net debt to undepreciated book capitalization ratio	34.9 %	33.8 %	39.2 %
<b>Market capitalization:</b>			
Common shares outstanding	447,239	417,401	410,257
Period end share price	\$ 85.77	\$ 64.62	\$ 81.78
Common equity market capitalization	\$ 38,359,689	\$ 26,972,453	\$ 33,550,817
Total net debt	13,895,882	11,884,779	14,638,196
Noncontrolling interests <sup>(2)</sup>	1,361,872	1,252,343	1,442,060
Market capitalization:	\$ 53,617,443	\$ 40,109,575	\$ 49,631,073
Net debt to market capitalization ratio	25.9 %	29.6 %	29.5 %

<sup>(1)</sup> Amounts include senior unsecured notes, secured debt and lease liabilities related to finance leases, as reflected on our Consolidated Balance Sheets. Operating lease liabilities related to the ASC 842 adoption are excluded.

<sup>(2)</sup> Includes amounts attributable to both redeemable noncontrolling interests and noncontrolling interests as reflected on our Consolidated Balance Sheets.

### Critical Accounting Policies & Estimates

Our consolidated financial statements are prepared in accordance with U.S. GAAP, which requires us to make estimates and assumptions. Management considers an accounting estimate or assumption critical if:

- the nature of the estimates or assumptions is material due to the levels of subjectivity and judgment necessary to account for highly uncertain matters or the susceptibility of such matters to change; and
- the impact of the estimates and assumptions on financial condition or operating performance is material.

Management has discussed the development and selection of its critical accounting policies and estimates with the Audit Committee of the Board of Directors. Management believes the current assumptions and other considerations used to estimate amounts reflected in our consolidated financial statements are appropriate and are not reasonably likely to change in the future. However, since these estimates require assumptions to be made that were uncertain at the time the estimate was made, they bear the risk of change. If actual experience differs from the assumptions and other considerations used in estimating amounts reflected in our consolidated financial statements, the resulting changes could have a material adverse effect on our consolidated results of operations, liquidity and/or financial condition. Please refer to Note 2 to our consolidated financial statements for further information on significant accounting policies that impact us and for the impact of new accounting standards, including accounting pronouncements that were issued but not yet adopted by us.

**Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations**

The following table presents information about our critical accounting policies and estimates:

Nature of Critical Accounting Estimate	Assumptions/Approach Used
<p><u>Impairment of Real Property</u></p> <p>Assessing impairment of real property involves subjectivity in determining if indicators of impairment are present and in estimating the future undiscounted cash flows or estimated fair value of an asset. In estimating the undiscounted cash flows or fair value, key assumptions that would be made are the estimation of future rental revenues, operating expenses, capitalization rates and the ability and intent to hold the respective asset, all of which are affected by our expectations of future market or economic conditions. These estimates can have a significant impact on the undiscounted cash flows or estimated fair value of an asset.</p>	<p>Quarterly, we evaluate our real estate investments on a property by property basis to determine if there are indicators of impairment. These indicators may include expected operational performance, the tenant's ability to make rent payments, a decision to dispose of an asset before the end of its estimated useful life and changes in the market that may permanently reduce the value of the property. If indicators of impairment exist, an undiscounted cash flow analysis will be prepared and the results of such analysis will be compared to the current net book value to determine if an impairment charge is necessary. This analysis requires us to use judgment in determining whether indicators of impairment exist and to estimate the expected future undiscounted cash flows or estimated fair values of the property. Properties that meet the held for sale criteria are recorded at the lesser of the fair value less costs to sell or carrying value.</p> <p>At December 31, 2021, our net real property owned was approximately \$30,695,633,000. During the year ended December 31, 2021, we recorded impairment charges of \$19,567,000 related to four Triple-net properties and one Outpatient Medical property which were disposed of or classified as held for sale for which the carrying values exceeded the fair values. Additionally, we recorded \$31,540,000 of impairment charges related to two Seniors Housing Operating properties and two Triple-net properties that were held for use in which the carrying values exceeded the estimated fair values.</p>
<p><u>Real Estate Acquisitions</u></p> <p>We believe that substantially all of our real estate acquisitions are considered asset acquisitions for which we record the related real estate acquired (tangible assets and identifiable intangible assets and liabilities) at cost on a relative fair value basis. Liabilities assumed and any associated noncontrolling interests are reflected at fair value. Tangible assets consist primarily of land, building and improvements. Identifiable intangible assets and liabilities primarily consist of the above or below market component of in-place leases and the value of in-place leases. The total amount of other intangible assets acquired is further allocated to in-place lease values and customer relationship values based on management's evaluation of the specific characteristics of each tenant's lease and our overall relationship with respect to that tenant.</p>	<p>The allocation of the purchase price to the related real estate acquired (tangible assets and intangible assets and liabilities) involves subjectivity as such allocations are based on a relative fair value analysis. In determining the fair values that drive such analysis, we estimate the fair value of each component of the real estate acquired which generally includes land, buildings and improvements, the above or below market component of in-place leases and the value of in-place leases. Significant assumptions used to determine such fair values include comparable land sales, capitalization rates, discount rates, market rental rates and property operating data, all of which can be impacted by expectations about future market or economic conditions. Our estimates of the values of these components affect the amount of depreciation and amortization we record over the estimated useful life of the property or the term of the lease.</p> <p>During the year ended December 31, 2021, we completed \$4,084,174,000 of real estate acquisitions. These transactions were accounted for as asset acquisitions and the purchase price of each was allocated based on the relative fair values of the assets acquired and liabilities assumed.</p>

**Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations**

<p align="center"><b>Nature of Critical Accounting Estimate</b></p>	<p align="center"><b>Assumptions/Approach Used</b></p>
<p><u>Principles of Consolidation</u></p> <p>The consolidated financial statements include our accounts, the accounts of our wholly-owned subsidiaries, and the accounts of joint venture entities in which we own a majority voting interest with the ability to control operations and where no substantive participating rights or substantive kick out rights have been granted to the noncontrolling interests. In addition, we consolidate those entities deemed to be variable interest entities (“VIEs”) in which we are determined to be the primary beneficiary. All material intercompany transactions and balances have been eliminated in consolidation.</p>	<p>We make judgments about which entities are VIEs based on an assessment of whether (i) the equity investors as a group, if any, do not have a controlling financial interest, or (ii) the equity investment at risk is insufficient to finance that entity’s activities without additional subordinated financial support. We make judgments with respect to our level of influence or control of an entity and whether we are (or are not) the primary beneficiary of a VIE. Consideration of various factors includes, but is not limited to, our ability to direct the activities that most significantly impact the entity’s economic performance, our form of ownership interest, our representation on the entity’s governing body, the size and seniority of our investment, our ability and the rights of other investors to participate in policy making decisions, replace the manager and/or liquidate the entity, if applicable. Our ability to correctly assess our influence or control over an entity at inception of our involvement or on a continuous basis when determining the primary beneficiary of a VIE affects the presentation of these entities in our consolidated financial statements. If we perform a primary beneficiary analysis at a date other than at inception of the VIE, our assumptions may be different and may result in the identification of a different primary beneficiary.</p>
<p><u>Allowance for Credit Losses on Loans Receivable</u></p> <p>The allowance for credit losses is maintained at a level believed adequate to absorb potential losses in our loans receivable. The determination of the credit allowance is based on a quarterly evaluation of all outstanding loans, including general economic conditions and estimated collectability of loan payments.</p>	<p>The determination of the allowance for credit losses is based on a quarterly evaluation of all outstanding loans, including general economic conditions and estimated collectability of loan payments. We evaluate the collectability of our loans receivable based on a combination of factors, including, but not limited to, payment status, historical loan charge-offs, financial strength of the borrower and guarantors, and nature, extent and value of the underlying collateral. A loan is considered to have deteriorated credit quality when, based on current information and events, it is probable that we will be unable to collect all amounts due as scheduled according to the contractual terms of the loan agreement. For those loans we identified as having deteriorated credit quality, we determine the amount of credit loss on an individual basis. Placement on non-accrual status may be required. Consistent with this definition, all loans on non-accrual are deemed to have deteriorated credit quality. To the extent circumstances improve and the risk of collectability is diminished, we may return these loans to income accrual status. While a loan is on non-accrual status, any cash receipts are applied against the outstanding principal balance. For the remaining loans, we assess credit loss on a collective pool basis and use our historical loss experience for similar loans to determine the reserve for credit losses.</p> <p>During the year ended December 31, 2021, we recognized provision for loan losses of \$7,270,000 based on our historical loss experience.</p>

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to various market risks, including the potential loss arising from adverse changes in interest rates and foreign currency exchange rates. We seek to mitigate the underlying foreign currency exposures with gains and losses on derivative contracts hedging these exposures. We seek to mitigate the effects of fluctuations in interest rates by matching the terms of new investments with new long-term fixed rate borrowings to the extent possible. We may or may not elect to use financial derivative instruments to hedge interest rate exposure. These decisions are principally based on our policy to match our variable rate investments with comparable borrowings, but are also based on the general trend in interest rates at the applicable dates and our perception of the future volatility of interest rates. This section is presented to provide a discussion of the risks associated with potential fluctuations in interest rates and foreign currency exchange rates. For more information, see Notes 12 and 17 to our consolidated financial statements.

We historically borrow on our unsecured revolving credit facility and commercial paper program to acquire, construct or make loans relating to health care and seniors housing properties. Then, as market conditions dictate, we will issue equity or long-term fixed rate debt to repay the borrowings under our unsecured revolving credit facility and commercial paper program. We are subject to risks associated with debt financing, including the risk that existing indebtedness may not be refinanced or that the terms of refinancing may not be as favorable as the terms of current indebtedness. The majority of our borrowings were completed under indentures or contractual agreements that limit the amount of indebtedness we may incur. Accordingly, in the event that we are unable to raise additional equity or borrow money because of these limitations, our ability to acquire additional properties may be limited.

A change in interest rates will not affect the interest expense associated with our fixed rate debt. Interest rate changes, however, will affect the fair value of our fixed rate debt. Changes in the interest rate environment upon maturity of this fixed rate debt could have an effect on our future cash flows and earnings, depending on whether the debt is replaced with other fixed rate debt, variable rate debt or equity or repaid by the sale of assets. To illustrate the impact of changes in the interest rate markets, we performed a sensitivity analysis on our fixed rate debt instruments whereby we modeled the change in net present values arising from a hypothetical 1% increase in interest rates to determine the instruments' change in fair value. The following table summarizes the analysis performed as of the dates indicated (in thousands):

	December 31, 2021		December 31, 2020	
	Principal balance	Change in fair value	Principal balance	Change in fair value
Senior unsecured notes	\$ 11,002,297	\$ (1,059,031)	\$ 9,943,501	\$ (761,581)
Secured debt	1,490,708	(44,222)	1,702,196	(57,756)
Totals	<u>\$ 12,493,005</u>	<u>\$ (1,103,253)</u>	<u>\$ 11,645,697</u>	<u>\$ (819,337)</u>

Our variable rate debt, including our unsecured revolving credit facility and commercial paper program, is reflected at fair value. At December 31, 2021, we had \$1,742,268,000 outstanding related to our variable rate debt. Assuming no changes in outstanding balances, a 1% increase in interest rates would result in increased annual interest expense of \$17,423,000. At December 31, 2020, we had \$2,241,909,000 outstanding under our variable rate debt. Assuming no changes in outstanding balances, a 1% increase in interest rates would have resulted in increased annual interest expense of \$22,420,000.

We are subject to currency fluctuations that may, from time to time, affect our financial condition and results of operations. Increases or decreases in the value of the Canadian Dollar or British Pounds Sterling relative to the U.S. Dollar impact the amount of net income we earn from our investments in Canada and the United Kingdom. Based solely on our results for the year ended December 31, 2021, including the impact of existing hedging arrangements, if these exchange rates were to increase or decrease by 10%, our net income from these investments would increase or decrease, as applicable, by less than \$11,000,000. We will continue to mitigate these underlying foreign currency exposures with non-U.S. denominated borrowings and gains and losses on derivative contracts. If we increase our international presence through investments in, or acquisitions or development of, seniors housing and health care properties outside the U.S., we may also decide to transact additional business or borrow funds in currencies other than U.S. Dollars, Canadian Dollars or British Pounds Sterling. To illustrate the impact of changes in foreign currency markets, we performed a sensitivity analysis on our derivative portfolio whereby we modeled the change in net present values arising from a hypothetical 1% increase in foreign currency exchange rates to determine the instruments' change in fair value. The following table summarizes the results of the analysis performed (dollars in thousands):

	December 31, 2021		December 31, 2020	
	Carrying value	Change in fair value	Carrying value	Change in fair value
Foreign currency exchange contracts	\$ 32,280	\$ 19,740	\$ 61,851	\$ 12,731
Debt designated as hedges	1,613,164	16,132	1,630,542	16,305
Totals	<u>\$ 1,645,444</u>	<u>\$ 35,872</u>	<u>\$ 1,692,393</u>	<u>\$ 29,036</u>

## **Item 8. Financial Statements and Supplementary Data**

### **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Shareholders and the Board of Directors of Welltower Inc.

#### **Opinion on the Financial Statements**

We have audited the accompanying consolidated balance sheets of Welltower Inc. and subsidiaries (the Company) as of December 31, 2021 and 2020, the related consolidated statements of comprehensive income, equity and cash flows for each of the three years in the period ended December 31, 2021, and the related notes and financial statement schedules listed in the Index at Item 15(a) (collectively referred to as the “consolidated financial statements”). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2021 and 2020 and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2021, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company’s internal control over financial reporting as of December 31, 2021, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated February 16, 2022 expressed an unqualified opinion thereon.

#### **Basis for Opinion**

These financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on the Company’s financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### **Critical Audit Matters**

The critical audit matters communicated below are matters arising from the current period audit of the financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

##### ***Impairment of Real Property***

#### **Description of the Matter**

At December 31, 2021, the Company’s net real property owned was approximately \$30.7 billion. As discussed in Note 2 to the consolidated financial statements, the Company reviews its real property quarterly on a property-by-property basis to determine if facts and circumstances suggest that the real property may be impaired. If the undiscounted cash flows indicate that the real property will not be recoverable, the carrying value of the real property is reduced to its estimated fair value and an impairment charge is recognized for the difference between the carrying value and the fair value.

Auditing the Company’s process to evaluate real property owned for impairment was complex due to the high degree of subjectivity in determining whether indicators of impairment were present for certain properties, and in determining the future undiscounted cash flows and estimated fair values, if necessary, of properties where indicators of impairment were determined to be present. In particular, the undiscounted cash flows and fair value estimates were sensitive to significant assumptions, including future rental revenues and operating expenses, capitalization rates, and anticipated hold period, which are affected by expectations about future market or economic conditions.

How We Addressed the Matter in Our Audit

We obtained an understanding, evaluated the design, and tested the operating effectiveness of controls over the Company's process to evaluate real property owned for impairment. This included testing controls over the Company's review of impairment indicators by property and management's review and approval of the significant assumptions described above.

To test the Company's evaluation of real property for impairment, we performed audit procedures that included, among others, assessing the methodologies used by management, evaluating the significant assumptions discussed above and testing the completeness and accuracy of the underlying data used by the Company in its analyses. We compared the significant assumptions used by management to current industry and economic trends and evaluated whether changes to the Company's business and other relevant factors would affect the significant assumptions. In addition, we assessed the historical accuracy of the Company's estimates and performed sensitivity analyses of the significant assumptions to evaluate the changes in the undiscounted future cash flows and estimated fair values of the property that would result from changes in the significant assumptions.

***Real Estate Acquisitions***

Description of the Matter

During the year ended December 31, 2021, the Company completed approximately \$4.1 billion of real estate acquisitions. As disclosed in Note 3 of the consolidated financial statements, the total purchase price for all properties acquired has been allocated to the related real estate acquired (tangible assets and identifiable intangible assets and liabilities) based upon their relative fair values.

Auditing the fair values allocated by management to the real estate acquired was complex because the fair value estimates were sensitive to significant assumptions, including comparable land sales, capitalization rates, discount rates, market rental rates and property operating data, which can be impacted by expectations about future market or economic conditions.

How We Addressed the Matter in Our Audit

We obtained an understanding, evaluated the design, and tested the operating effectiveness of controls over the Company's process to account for real estate acquisitions, including controls over the Company's review of the significant assumptions discussed above.

To test the fair values allocated to the real estate acquired, we performed audit procedures that included, among others, assessing the methodologies used by management and evaluating the significant assumptions used by the Company discussed above. We compared certain of management's assumptions to external market data for similar properties and tested the clerical accuracy of the valuation models. We involved our valuation specialist in our evaluation of the significant assumptions used by the Company and the review of the valuation models.

/s/ Ernst & Young LLP

We have served as the Company's auditor since 1970.  
Toledo, Ohio  
February 16, 2022

**CONSOLIDATED BALANCE SHEETS**  
**WELLTOWER INC. AND SUBSIDIARIES**

(in thousands)

	December 31, 2021	December 31, 2020
<b>Assets</b>		
Real estate investments:		
Real property owned:		
Land and land improvements	\$ 3,968,430	\$ 3,440,650
Buildings and improvements	31,062,203	28,024,971
Acquired lease intangibles	1,789,628	1,500,030
Real property held for sale, net of accumulated depreciation	134,097	216,613
Construction in progress	651,389	487,742
Less accumulated depreciation and amortization	(6,910,114)	(6,104,297)
Net real property owned	30,695,633	27,565,709
Right of use assets, net	522,796	465,866
Real estate loans receivable, net of credit allowance	1,068,681	443,372
Net real estate investments	32,287,110	28,474,947
Other assets:		
Investments in unconsolidated entities	1,039,043	946,234
Goodwill	68,321	68,321
Cash and cash equivalents	269,265	1,545,046
Restricted cash	77,490	475,997
Straight-line rent receivable	365,643	344,066
Receivables and other assets	803,453	629,031
Total other assets	2,623,215	4,008,695
Total assets	\$ 34,910,325	\$ 32,483,642
<b>Liabilities and equity</b>		
Liabilities:		
Unsecured credit facility and commercial paper	\$ 324,935	\$ —
Senior unsecured notes	11,613,758	11,420,790
Secured debt	2,192,261	2,377,930
Lease liabilities	545,944	418,266
Accrued expenses and other liabilities	1,235,554	1,041,594
Total liabilities	15,912,452	15,258,580
Redeemable noncontrolling interests	401,294	343,490
Equity:		
Common stock	448,605	418,691
Capital in excess of par value	23,133,641	20,823,145
Treasury stock	(107,750)	(104,490)
Cumulative net income	8,663,736	8,327,598
Cumulative dividends	(14,380,915)	(13,343,721)
Accumulated other comprehensive income (loss)	(121,316)	(148,504)
Total Welltower Inc. stockholders' equity	17,636,001	15,972,719
Noncontrolling interests	960,578	908,853
Total equity	18,596,579	16,881,572
Total liabilities and equity	\$ 34,910,325	\$ 32,483,642

See accompanying notes

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**WELLTOWER INC. AND SUBSIDIARIES**

(In thousands, except per share data)

	Year Ended December 31,		
	2021	2020	2019
<b>Revenues:</b>			
Resident fees and services	\$ 3,197,223	\$ 3,074,022	\$ 3,448,175
Rental income	1,374,695	1,443,360	1,588,400
Interest income	137,563	69,156	63,830
Other income	32,634	19,429	20,901
Total revenues	4,742,115	4,605,967	5,121,306
<b>Expenses:</b>			
Property operating expenses	2,774,562	2,597,823	2,690,042
Depreciation and amortization	1,037,566	1,038,437	1,027,073
Interest expense	489,853	514,388	555,559
General and administrative expenses	126,727	128,394	126,549
Loss (gain) on derivatives and financial instruments, net	(7,333)	11,049	(4,399)
Loss (gain) on extinguishment of debt, net	49,874	47,049	84,155
Provision for loan losses	7,270	94,436	18,690
Impairment of assets	51,107	135,608	28,133
Other expenses	41,739	70,335	52,612
Total expenses	4,571,365	4,637,519	4,578,414
Income (loss) from continuing operations before income taxes and other items	170,750	(31,552)	542,892
Income tax (expense) benefit	(8,713)	(9,968)	(2,957)
Income (loss) from unconsolidated entities	(22,933)	(8,083)	42,434
Gain (loss) on real estate dispositions, net	235,375	1,088,455	748,041
Income (loss) from continuing operations	374,479	1,038,852	1,330,410
Net income	374,479	1,038,852	1,330,410
Less: Net income (loss) attributable to noncontrolling interests <sup>(1)</sup>	38,341	60,008	97,978
Net income (loss) attributable to common stockholders	\$ 336,138	\$ 978,844	\$ 1,232,432
<b>Weighted average number of common shares outstanding:</b>			
Basic	424,976	415,451	401,845
Diluted	426,841	417,387	403,808
<b>Earnings per share:</b>			
<b>Basic:</b>			
Income (loss) from continuing operations	\$ 0.88	\$ 2.50	\$ 3.31
Net income (loss) attributable to common stockholders	\$ 0.79	\$ 2.36	\$ 3.07
<b>Diluted:</b>			
Income (loss) from continuing operations	\$ 0.88	\$ 2.49	\$ 3.29
Net income (loss) attributable to common stockholders <sup>(2)</sup>	\$ 0.78	\$ 2.33	\$ 3.05

(1) Includes amounts attributable to redeemable noncontrolling interests

(2) Includes adjustment to the numerator for income (loss) attributable to OP unitholders.

See accompanying notes

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (CONTINUED)**  
**WELLTOWER INC. AND SUBSIDIARIES**

(In thousands)

	Year Ended December 31,		
	2021	2020	2019
Net income	\$ 374,479	\$ 1,038,852	\$ 1,330,410
Other comprehensive income (loss):			
Unrecognized actuarial gain (loss)	—	—	540
Foreign currency translation gain (loss)	(52,826)	103,612	161,915
Derivative and financial instruments designated as hedges gain (loss)	79,702	(134,369)	(131,120)
Total other comprehensive income (loss)	26,876	(30,757)	31,335
Total comprehensive income (loss)	401,355	1,008,095	1,361,745
Less: Total comprehensive income (loss) attributable to noncontrolling interests <sup>(1)</sup>	38,029	65,598	111,701
Total comprehensive income (loss) attributable to common stockholders	\$ 363,326	\$ 942,497	\$ 1,250,044

(1) Includes amounts attributable to redeemable noncontrolling interests.

See accompanying notes

**CONSOLIDATED STATEMENTS OF EQUITY  
WELLTOWER INC. AND SUBSIDIARIES**

(in thousands)

	Preferred Stock	Common Stock	Capital in Excess of Par Value	Treasury Stock	Cumulative Net Income	Cumulative Dividends	Accumulated Other Comprehensive Income (Loss)	Noncontrolling Interests	Total
Balances at December 31, 2018	\$ 718,498	\$ 384,465	\$ 18,424,662	\$ (68,499)	\$ 6,121,534	\$ (10,818,557)	\$ (129,769)	\$ 954,265	\$ 15,586,599
Comprehensive income:					1,232,432		17,612	67,365	1,299,797
Net income (loss)								13,440	31,052
Other comprehensive income (loss)								(68,887)	(65,304)
Total comprehensive income			3,583						1,330,849
Net change in noncontrolling interests		162	25,163	(10,456)					14,869
Amounts related to stock incentive plans, net of forfeitures		13,666	1,030,925						1,044,591
Net proceeds from issuance of common stock		12,712	705,786						—
Conversion of preferred stock	(718,498)								
Dividends paid:									
Common stock dividends						(1,404,977)			(1,404,977)
Balances at December 31, 2019	—	411,005	20,190,119	(78,955)	7,353,966	(12,223,534)	(112,157)	966,183	16,506,627
Cumulative change in accounting principle (Note 2)					(5,212)				(5,212)
Balances at January 1, 2020 (as adjusted for change in accounting principle)	—	411,005	20,190,119	(78,955)	7,348,754	(12,223,534)	(112,157)	966,183	16,501,415
Comprehensive income:					978,844		(36,347)	98,910	1,077,754
Net income (loss)			18,158					5,493	(30,854)
Other comprehensive income (loss)		622	27,666	(17,879)					1,046,900
Total comprehensive income								(161,733)	(143,575)
Net change in noncontrolling interests									10,409
Amounts related to stock incentive plans, net of forfeitures		7,064	587,202	(7,656)					594,266
Net proceeds from issuance of common stock									(7,656)
Conversion of preferred stock									
Dividends paid:									
Common stock dividends						(1,120,187)			(1,120,187)
Balances at December 31, 2020	—	418,691	20,823,145	(104,490)	8,327,598	(13,343,721)	(148,504)	908,853	16,881,572
Comprehensive income:					336,138		27,188	36,795	372,933
Net income (loss)								(366)	26,822
Other comprehensive income (loss)									399,755
Total comprehensive income								15,296	(8,447)
Net change in noncontrolling interests			(23,743)						15,073
Amounts related to stock incentive plans, net of forfeitures		246	18,087	(3,260)					2,345,820
Net proceeds from issuance of common stock		29,668	2,316,152						
Dividends paid:									
Common stock dividends						(1,037,194)			(1,037,194)
Balances at December 31, 2021	—	448,605	23,133,641	(107,750)	8,663,736	(14,380,915)	(121,316)	960,578	18,596,579

See accompanying notes

**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**WELLTOWER INC. AND SUBSIDIARIES**

(in thousands)

	Year Ended December 31,		
	2021	2020	2019
Operating activities:			
Net income	\$ 374,479	\$ 1,038,852	\$ 1,330,410
Adjustments to reconcile net income to net cash provided from (used in) operating activities:			
Depreciation and amortization	1,037,566	1,038,437	1,027,073
Other amortization expenses	19,148	13,213	16,827
Provision for loan losses	7,270	94,436	18,690
Impairment of assets	51,107	135,608	28,133
Stock-based compensation expense	17,812	28,318	25,047
Loss (gain) on derivatives and financial instruments, net	(7,333)	11,049	(4,399)
Loss (gain) on extinguishment of debt, net	49,874	47,049	84,155
Loss (income) from unconsolidated entities	22,933	8,083	(42,434)
Rental income less than (in excess of) cash received	(30,820)	60,254	(106,331)
Amortization related to above (below) market leases, net	(3,536)	(1,870)	(676)
Loss (gain) on real estate dispositions, net	(235,375)	(1,088,455)	(748,041)
Distributions by unconsolidated entities	16,763	11,601	—
Increase (decrease) in accrued expenses and other liabilities	77,554	27,764	(29,068)
Decrease (increase) in receivables and other assets	(122,117)	(54,583)	(63,418)
Net cash provided from (used in) operating activities	1,275,325	1,364,756	1,535,968
Investing activities:			
Cash disbursed for acquisitions, net of cash acquired	(4,084,174)	(903,756)	(3,959,683)
Cash disbursed for capital improvements to existing properties	(282,588)	(244,989)	(328,824)
Cash disbursed for construction in progress	(417,963)	(201,336)	(323,488)
Capitalized interest	(19,352)	(17,472)	(15,272)
Investment in loans receivable	(997,449)	(247,543)	(119,699)
Principal collected on loans receivable	343,260	31,548	127,706
Other investments, net of payments	(26,595)	7,726	(8,282)
Contributions to unconsolidated entities	(396,020)	(411,154)	(279,631)
Distributions by unconsolidated entities	286,772	48,195	216,231
Proceeds from (payments on) derivatives	7,519	(13,319)	(8,499)
Proceeds from sales of real property	1,070,322	4,300,028	2,650,650
Net cash provided from (used in) investing activities	(4,516,268)	2,347,928	(2,048,791)
Financing activities:			
Net increase (decrease) under unsecured credit facility and commercial paper	324,935	(1,587,597)	440,597
Proceeds from issuance of senior unsecured notes	1,703,626	1,588,549	3,974,559
Payments to extinguish senior unsecured notes	(1,533,752)	(566,248)	(3,335,290)
Net proceeds from the issuance of secured debt	23,569	62,055	343,696
Payments on secured debt	(197,618)	(694,995)	(284,433)
Net proceeds from the issuance of common stock	2,348,201	595,313	1,056,125
Repurchase of common stock	—	(7,656)	—
Payments for deferred financing costs and prepayment penalties	(73,735)	(39,087)	(84,142)
Contributions by noncontrolling interests <sup>(1)</sup>	156,318	44,023	55,365
Distributions to noncontrolling interests <sup>(1)</sup>	(138,756)	(333,489)	(172,940)
Cash distributions to stockholders	(1,035,906)	(1,119,232)	(1,400,712)
Other financing activities	(9,218)	(22,494)	(15,675)
Net cash provided from (used in) financing activities	1,567,664	(2,080,858)	577,150
Effect of foreign currency translation on cash and cash equivalents and restricted cash	(1,009)	3,451	5,310
Increase (decrease) in cash, cash equivalents and restricted cash	(1,674,288)	1,635,277	69,637
Cash, cash equivalents and restricted cash at beginning of period	2,021,043	385,766	316,129
Cash, cash equivalents and restricted cash at end of period	\$ 346,755	\$ 2,021,043	\$ 385,766
Supplemental cash flow information:			
Interest paid	\$ 492,742	\$ 508,454	\$ 574,536
Income taxes paid (received)	(4,812)	13,671	14,338

(1) Includes amounts attributable to redeemable noncontrolling interests.

See accompanying notes.

**WELLTOWER INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**1. Business**

Welltower Inc., (the "Company") an S&P 500 company headquartered in Toledo, Ohio, is driving the transformation of health care infrastructure. The Company invests with leading seniors housing operators, post-acute providers and health systems to fund the real estate and infrastructure needed to scale innovative care delivery models and improve people's wellness and overall health care experience. Welltower™, a real estate investment trust ("REIT"), owns interests in properties concentrated in major, high-growth markets in the United States ("U.S."), Canada and the United Kingdom ("U.K."), consisting of seniors housing and post-acute communities and outpatient medical properties.

**2. Accounting Policies and Related Matters**

*Use of Estimates*

The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles ("U.S. GAAP") requires us to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

*Principles of Consolidation*

The consolidated financial statements include the accounts of our wholly-owned subsidiaries and joint venture ("JV") entities that we control, through voting rights or other means. All material intercompany transactions and balances have been eliminated in consolidation. At inception of JV transactions, we identify entities for which control is achieved through means other than voting rights ("variable interest entities" or "VIEs") and determine which business enterprise is the primary beneficiary of its operations. A VIE is broadly defined as an entity where either (i) the equity investors as a group, if any, do not have a controlling financial interest, or (ii) the equity investment at risk is insufficient to finance that entity's activities without additional subordinated financial support. We consolidate investments in VIEs when we are determined to be the primary beneficiary. Accounting Standards Codification Topic 810, Consolidations ("ASC 810"), requires enterprises to perform a qualitative approach to determining whether or not a VIE will need to be consolidated. This evaluation is based on an enterprise's ability to direct and influence the activities of a VIE that most significantly impact that entity's economic performance. For investments in JVs, U.S. GAAP may preclude consolidation by the sole general partner in certain circumstances based on the type of rights held by the limited partner(s). We assess the limited partners' rights and their impact on our consolidation conclusions, and we reassess if there is a change to the terms or in the exercisability of the rights of the limited partners, the sole general partner increases or decreases its ownership of limited partnership interests, or there is an increase or decrease in the number of outstanding limited partnership interests. We similarly evaluate the rights of managing members of limited liability companies.

*Revenue Recognition*

For our Triple-net and Outpatient Medical segments, a significant source of our revenue is generated through leasing arrangements. Leases with fixed annual rental escalators are generally recognized on a straight-line basis over the initial lease period, subject to a collectability assessment. Rental income related to leases with contingent rental escalators is generally recorded based on the contractual cash rental payments due for the period. Leases in our Outpatient Medical portfolio typically include some form of operating expense reimbursement by the tenant. Certain payments made to operators are treated as lease incentives and amortized as a reduction of revenue over the lease term.

For our Seniors Housing Operating segment, revenue from resident fees and services is predominantly service-based, and generally is recognized monthly as services are provided. Agreements with residents generally have varying terms and are cancellable by the resident with 30 days' notice. Management contracts are present in some of our joint venture agreements to provide asset and property management, leasing, marketing and other services.

Our Seniors Housing Operating segment contains continuing care retirement communities which operate as entrance fee communities. The entrance fee communities offer different contracts which vary in terms of how much of the entrance fee is considered to be refundable upon move-out, temporarily refundable until a period of time has passed, or nonrefundable. Refundable entrance fees are recorded as a payable within the accrued expenses and other liabilities line item of our Consolidated Balance Sheets. Nonrefundable entrance fees are recorded as deferred revenue within the same line item and are recognized into revenue over the estimated remaining stay of the resident. We use a third party actuarial expert to determine the estimated remaining stay of each resident based on demographic data.

Interest income on loans is recognized as earned based upon the principal amount outstanding, subject to an evaluation of collectability risk.

We recognize gains on the disposition of real estate when the recognition criteria have been met, generally at the time the risks and rewards and title have transferred and we no longer have substantial continuing involvement with the real estate sold. We recognize losses from disposition of real estate when known.

**WELLTOWER INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

*Cash and Cash Equivalents*

Cash and cash equivalents consist of all highly liquid investments with an original maturity of three months or less.

*Restricted Cash*

Restricted cash primarily consists of amounts held by lenders to provide future payments for real estate taxes, insurance, tenant and capital improvements, amounts held in escrow relating to transactions we are entitled to receive over a period of time as outlined in the escrow agreement and net proceeds from property sales that were executed as tax-deferred dispositions under Internal Revenue Code (“IRC”) Section 1031.

*Deferred Loan Expenses*

Deferred loan expenses are costs incurred by us in connection with the issuance, assumption and amendments of debt arrangements. Deferred loan expenses related to debt instruments, excluding the primary unsecured credit facility, are recorded as a reduction of the related debt liability. Deferred loan expenses related to the primary unsecured credit facility are included in other assets. We amortize these costs over the term of the debt using the straight-line method, which approximates the effective interest method.

*Investments in Unconsolidated Entities*

Investments in entities that we do not consolidate but have the ability to exercise significant influence over operating and financial policies are reported under the equity method of accounting. Under the equity method, our share of the investee’s earnings or losses is included in our consolidated results of operations. The initial carrying value of investments in unconsolidated entities is based on the amount paid to purchase the entity interest inclusive of transaction costs. To the extent that our cost basis is different from the basis reflected at the entity level, the basis difference is generally amortized over the lives of the related assets and liabilities, and such amortization is included in our share of equity in earnings of the entity. We evaluate our equity method investments for impairment based upon a comparison of the estimated fair value of the equity method investment to its carrying value. When we determine a decline in the estimated fair value of such an investment below its carrying value is other-than-temporary, an impairment is recorded.

*Equity Securities*

Equity securities are measured at fair value with gains and losses recognized in loss (gain) on derivatives and financial instruments, net in the Consolidated Statements of Comprehensive Income.

*Redeemable Noncontrolling Interests*

Certain noncontrolling interests are redeemable at fair value. Accordingly, we record the carrying amount of the noncontrolling interests at the greater of (i) the initial carrying amount, increased or decreased for the noncontrolling interest’s share of net income or loss and its share of other comprehensive income or loss, and dividends or (ii) the redemption value. If the interests are redeemable in the future, we accrete the carrying value to the redemption value over the period until expected redemption, currently a weighted-average period of approximately five years. In accordance with ASC 810, the redeemable noncontrolling interests are classified outside of permanent equity, as a mezzanine item, on the balance sheet. At December 31, 2021, the current redemption value of redeemable noncontrolling interests exceeded the carrying value of \$401,294,000 by \$40,212,000.

We entered into certain DownREIT partnerships which give a real estate seller the ability to exchange its property on a tax deferred basis for equity membership interests (“OP units”). The OP units may be redeemed any time following the first anniversary of the date of issuance at the election of the holders for one share of our common stock per unit or, at our option, cash.

*Real Property Owned*

Real estate acquisitions are generally classified as asset acquisitions for which we record tangible assets and identifiable intangible assets and liabilities at cost on a relative fair value basis. Liabilities assumed and any associated noncontrolling interests are reflected at fair value. Tangible assets primarily consist of land, buildings and improvements.

Identifiable intangible assets and liabilities consist primarily of the above or below market component of in-place leases and the value associated with the presence of in-place leases. The value allocable to the above or below market component of the acquired in-place lease is determined based upon the present value (using a discount rate which reflects the risks associated with the acquired leases) of the difference between (i) the contractual amounts to be paid pursuant to the lease over its remaining term, and (ii) management’s estimate of the amounts that would be paid using fair market rates over the remaining term of the lease. The amounts allocated to above market leases are included in acquired lease intangibles and below market leases are included in other liabilities on the balance sheet and are amortized to rental income over the remaining terms of the respective leases or lease-up period.

**WELLTOWER INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The total amount of other intangible assets acquired is further allocated to in-place lease values and customer relationship values for in-place tenants based on management's evaluation of the specific characteristics of each tenant's lease and our overall relationship with that respective tenant. Characteristics considered by management in allocating these values include the nature and extent of our existing business relationships with the tenant, growth prospects for developing new business with the tenant, the tenant's credit quality and expectations of lease renewals, among other factors. The total amount of other intangible assets acquired is further allocated to in-place lease values for in-place residents with such value representing (i) value associated with lost revenue related to tenant reimbursable operating costs that would be incurred in an assumed re-leasing period, and (ii) value associated with lost rental revenue from existing leases during an assumed re-leasing period. This intangible asset is amortized over the remaining life of the lease or the assumed re-leasing period.

Real property developed by us is recorded at cost, including the capitalization of construction period interest. These properties are depreciated on a straight-line basis over their estimated useful lives which range from 15 to 40 years for buildings and 5 to 15 years for improvements. We consider costs incurred in conjunction with re-leasing properties, including tenant improvements and lease commissions, to represent the acquisition of productive assets and, accordingly, such costs are reflected as investment activities in our Consolidated Statement of Cash Flows.

The net book value of long-lived assets is reviewed quarterly on a property by property basis to determine if facts and circumstances suggest that the assets may be impaired or that the depreciable life may need to be changed. We consider external factors relating to each asset and the existence of a master lease which may link the cash flows of an individual asset to a larger portfolio of assets leased to the same tenant. If these factors and the projected undiscounted cash flows of the assets over the remaining depreciation period indicate that the assets will not be recoverable, the carrying value is reduced to the estimated fair market value. In addition, we are exposed to the risks inherent in concentrating investments in real estate, and in particular, the seniors housing and health care industries. A downturn in the real estate industry could adversely affect the value of our properties and our ability to sell properties for a price or on terms acceptable to us. Additionally, properties that meet the held for sale criteria are recorded at the lesser of fair value less costs to sell or the carrying value.

Expenditures for repairs and maintenance are expensed as incurred.

*Capitalization of Construction Period Interest*

We capitalize interest costs associated with funds used for the construction of properties owned by us. The amount capitalized is based upon the balance outstanding during the construction period using the rate of interest which approximates our company-wide cost of financing. Our interest expense reflected in the Consolidated Statements of Comprehensive Income has been reduced by the amounts capitalized.

*Loans Receivable*

Loans receivable are recorded on our Consolidated Balance Sheets in real estate loans receivable, net of credit allowance, or for non-real estate loans receivable, in receivables and other assets. Real estate loans receivable consists of mortgage loans and other real estate loans which are primarily collateralized by a first, second or third mortgage lien, a leasehold mortgage on, or an assignment or pledge of the membership interest in, the related properties, corporate guarantees and/or personal guarantees. Non-real estate loans are generally corporate loans with no real estate backing. Interest income on loans is recognized as earned based upon the principal amount outstanding subject to an evaluation of the risk of credit loss.

*In Substance Real Estate Investments*

We provide loans to third parties for the acquisition, development and construction of real estate. Under these arrangements, it is possible that we will participate in the expected residual profits of the project through the sale, refinancing or acquisition of the property. We evaluate the characteristics of each arrangement, including its risks and rewards, to determine whether they are more similar to those associated with a loan or an investment in real estate. Arrangements with characteristics implying loan classification are presented as real estate loans receivable and result in the recognition of interest income. Arrangements with characteristics implying real estate joint ventures are treated as in substance real estate investments and presented as investments in unconsolidated entities and are accounted for using the equity method. The classification of each arrangement as either a real estate loan receivable or investment in unconsolidated entity involves judgment and relies on various factors, including market conditions, amount and timing of expected residual profits, credit enhancements in the form of guarantees, estimated fair value of the collateral, and significance of borrower equity in the project, among others. The classification of such arrangements is performed at inception, and periodically reassessed when significant changes occur in the circumstances or conditions described above.

**WELLTOWER INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

*Allowance for Credit Losses on Loans Receivable*

The allowance for credit losses on loans receivable is maintained at a level believed adequate to absorb potential losses in our loans receivable. The determination of the credit allowance is based on a quarterly evaluation of all outstanding loans, including general economic conditions and estimated collectability of loan payments. We evaluate the collectability of our loans receivable based on a combination of credit quality indicators, including, but not limited to, payment status, historical loan charge-offs, financial strength of the borrower and guarantors, and nature, extent, and value of the underlying collateral. A loan is considered to have deteriorated credit quality when, based on current information and events, it is probable that we will be unable to collect all amounts due as scheduled according to the contractual terms of the loan agreement. For those loans we identified as having deteriorated credit quality, we determine the amount of credit loss on an individual basis. Placement on non-accrual status may be required. Consistent with this definition, all loans on non-accrual status are deemed to have deteriorated credit quality. To the extent circumstances improve and the risk of collectability is diminished, we may return these loans to income accrual status. While a loan is on non-accrual status, any cash receipts are applied against the outstanding principal balance. For the remaining loans we assess credit loss on a collective pool basis and use our historical loss experience for similar loans to determine the reserve for credit losses.

*Goodwill*

Goodwill is tested annually for impairment and is tested for impairment more frequently if events and circumstances indicate that the asset might be impaired. An impairment loss is recognized to the extent that the carrying amount, including goodwill, exceeds the reporting unit's fair value and the implied fair value of goodwill is less than the carrying amount of that goodwill. We have not had any goodwill impairments.

*Fair Value of Derivative Instruments*

Derivatives are recorded at fair value on the balance sheet as assets or liabilities. The valuation of derivative instruments requires us to make estimates and judgments that affect the fair value of the instruments. Fair values of our derivatives are estimated by pricing models that consider the forward yield curves and discount rates. The fair value of our forward exchange contracts are estimated by pricing models that consider foreign currency spot rates, forward trade rates and discount rates. Such amounts and the recognition of such amounts are subject to estimates that may change in the future. See Note 12 for additional information.

*Accrued Expenses and Other Liabilities*

Accrued expenses and other liabilities consist of the following (in thousands):

	Year Ended December 31,	
	2021	2020
Accounts payable	\$ 174,799	\$ 101,592
Accrued interest	111,157	112,202
Other accrued expenses	238,931	193,631
Unearned revenues	307,316	115,411
Taxes payable	117,013	99,916
Other liabilities	286,338	418,842
Total	\$ 1,235,554	\$ 1,041,594

*Federal Income Tax*

We have elected to be treated as a REIT under the applicable provisions of the IRC, commencing with our first taxable year, and made no provision for U.S. federal income tax purposes prior to our acquisition of our taxable REIT subsidiaries ("TRSs"). As a result of these as well as subsequent acquisitions, we now record income tax expense or benefit with respect to certain of our entities that are taxed as TRSs under provisions similar to those applicable to regular corporations and not under the REIT provisions. We account for deferred income taxes using the asset and liability method and recognize deferred tax assets and liabilities for the expected future tax consequences of events that have been included in our consolidated financial statements or tax returns. Under this method, we determine deferred tax assets and liabilities based on the differences between the financial reporting and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. Any increase or decrease in the deferred tax liability that results from a change in circumstances, and that causes a change in our judgment about expected future tax consequences of events, is included in the tax provision when such changes occur. Deferred income taxes also reflect the impact of operating loss and tax credit carryforwards. A valuation allowance is provided if we believe it is more likely than not that all or some portion of the deferred tax asset will not be realized. Any increase or decrease in the valuation allowance that results from a change in circumstances, and that causes a change in our judgment about the realizability of the related deferred tax asset, is included in the tax provision when such changes occur. See Note 19 for additional information.

**WELLTOWER INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

*Foreign Currency*

Certain of our subsidiaries' functional currencies are the local currencies of their respective countries. We translate the results of operations of our foreign subsidiaries into U.S. Dollars using average rates of exchange in effect during the period, and we translate balance sheet accounts using exchange rates in effect at the end of the period. We record resulting currency translation adjustments in accumulated other comprehensive income, a component of stockholders' equity, on our Consolidated Balance Sheets.

*Earnings Per Share*

Basic earnings per share is computed by dividing net income available to common stockholders by the weighted-average number of shares outstanding for the period adjusted for non-vested shares of restricted stock. The computation of diluted earnings per share is similar to basic earnings per share, except that the number of shares is increased to include the number of additional common shares that would have been outstanding if the potentially dilutive common shares had been issued. Additionally, net income (loss) allocated to OP units (discussed above) has been included in the numerator and redeemable common stock related to the OP units have been included in the denominator for the purpose of computing diluted earnings per share.

*Reclassifications*

Certain amounts in prior years have been reclassified to conform to current year presentation.

*Impact of COVID-19 Pandemic*

The extent to which the COVID-19 pandemic impacts our operations and those of our operators and tenants will depend on future developments, which are highly uncertain and cannot be predicted with confidence, including the scope, severity and duration of the pandemic, the actions taken to contain the pandemic or mitigate its impact, the direct and indirect economic effects of the pandemic and containment measures, the impact of new variants, the effectiveness of vaccines, the overall pace of recovery, among others. The COVID-19 pandemic could have material and adverse effects on our financial condition, results of operations and cash flows in the future.

Our Seniors Housing Operating revenues are dependent on occupancy. Spot occupancy has steadily increased in recent months, with 94% (unaudited) of communities open for new admissions and nearly all communities allowing visitors, in-person tours and communal dining and activities as of December 31, 2021. Rapid distribution and a high acceptance rate of COVID-19 vaccinations by residents within assisted living and memory care facilities in the U.S. and U.K. have resulted in a significant decrease in total resident case counts across the portfolio from peak levels in mid-January 2021, however, resident case counts have increased in December 2021 as a result of highly transmissible variants. As of December 31, 2021, occupancy has increased approximately 510 basis points ("bps") to 77.7% since the pandemic-low of 72.6% on March 12, 2021 (unaudited). Quarterly spot occupancy rates through December 31, 2021 are as follows (unaudited):

	December 31, 2020	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021
Spot occupancy <sup>(1)</sup>	74.9 %	72.9 %	74.8 %	76.9 %	77.7 %
Sequential occupancy change <sup>(2)</sup>		(1.9)%	1.9 %	2.1 %	0.7 %

<sup>(1)</sup> Spot occupancy represents approximate month end occupancy at our share for 546 properties in operation as of December 31, 2020, including unconsolidated properties but excluding acquisitions, executed dispositions, development conversions since this date as well as one property closed for redevelopment.

<sup>(2)</sup> Sequential occupancy changes are based on actual spot occupancy and may not recalculate due to rounding.

During the year ended December 31, 2021, the U.S. and U.K. portfolios reported spot occupancy gains of approximately 490 bps and 80 bps, respectively. Canada reported a spot occupancy gain of approximately 290 bps (unaudited).

On March 27, 2020, the federal government enacted the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act") to provide financial aid to individuals, businesses, and state and local governments. During the twelve months ended December 31, 2021 and 2020, we received government grants under the CARES Act primarily to cover increased expenses and lost revenue during the COVID-19 pandemic, as well as under similar programs in the U.K. and Canada. Grant income is recognized when there is reasonable assurance that the grant will be received and the Company will comply with all conditions attached to the grant. Additionally, grants are recognized over the periods in which the Company recognizes the increased expenses and lost revenue the grants are intended to defray. For the years ended December 31, 2021 and 2020 we recognized \$97,933,000 and \$31,927,000, respectively, of government grant income as a reduction to property operating expenses in our Consolidated Statements of Comprehensive Income. Additionally, for the years ended December 31, 2021 and 2020, we recognized \$4,642,000 and \$3,014,000, respectively, of government grant income in other income in our Consolidated Statements of Comprehensive Income. The amount of qualifying expenditures and lost revenue exceeded grant income recognized and we believe we have complied and will continue to comply with all grant conditions.

**WELLTOWER INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Property-level operating expenses associated with the COVID-19 pandemic relating to our Seniors Housing Operating portfolio totaled \$63,681,000 and \$110,719,000 for the years ended December 31, 2021 and 2020, respectively. These expenses were incurred as a result of the introduction of public health measures and other regulations affecting our properties, as well as additional health and safety measures adopted by us and our operators related to the COVID-19 pandemic, including increases in labor and property cleaning expenses and expenditures related to our efforts to procure personal protective equipment ("PPE") and supplies. Certain new expenses incurred since the start of the pandemic may continue on an ongoing basis as part of new health and safety protocols.

Our Triple-net operators have experienced similar occupancy declines and operating costs as described above with respect to our Seniors Housing Operating properties. Additionally, long-term/post-acute care facilities are generally experiencing a higher degree of occupancy declines. These factors may continue to impact the ability of our Triple-net operators to make contractual rent payments to us in the future. Many of our Triple-net operators received funds under the CARES Act Paycheck Protection Program and Provider Relief Fund.

During the year ended December 31, 2021, we collected approximately 94% of rent due from operators under Triple-net lease agreements (primarily seniors housing and post-acute care facilities). No significant rent deferrals or rent concessions have been made. We evaluate leases individually and recognize rent on a cash basis if collectibility of substantially all contractual rent payments is not probable. To the extent the prolonged impact of the COVID-19 pandemic causes operators or tenants to seek further modifications of their lease agreements, we may recognize reductions in revenue and increases in uncollectible receivables.

During the year ended December 31, 2021, we have collected virtually all rent due from tenants in our Outpatient Medical portfolio, with uncollected amounts primarily attributable to local jurisdictions with COVID-19 related ordinances providing temporary rent relief to tenants. We evaluate leases individually and recognize rent on a cash basis if collectibility of substantially all contractual rent payments is not probable.

*New Accounting Standards*

- In August 2020, the FASB issued ASU 2020-06, "Debt-Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging-Contracts in Entity's Own Equity (Subtopic 815-40) Accounting for Convertible Instruments and Contracts in an Entity's Own Equity". This ASU simplifies accounting for convertible instruments and removes certain settlement conditions that are required for equity contracts to qualify for the derivative scope exception. This ASU also simplifies the diluted earnings per share calculation in certain areas and provides updated disclosure requirements. The ASU is effective for public business entities beginning after December 15, 2021, including interim periods within those fiscal years. Early adoption is permitted. The adoption of this standard will not have a significant impact on our consolidated financial statements.
- In March 2020, the FASB issued an amendment to the reference rate reform standard which provides the option for a limited period of time to ease the potential burden in accounting for, or recognizing the effects of, reference rate reform on contract modifications and hedge accounting. An example of such reform is the expected market transition from the London Interbank Offered Rate ("LIBOR") and other interbank offered rates to alternative reference rates. Entities that make this optional expedient election would not have to remeasure the contracts at the modification date or reassess the accounting treatment if certain criteria are met and would continue applying hedge accounting for relationships affected by reference rate reform. The new standard was effective for us upon issuance and elections can be made through December 31, 2022. We are currently evaluating our options with regards to existing contracts and hedging relationships and the impact of adopting this update on our consolidated financial statements.

**3. Real Property Acquisitions and Development**

The total purchase price for all properties acquired has been allocated to the tangible and identifiable intangible assets and liabilities at cost on a relative fair value basis. Liabilities assumed and any associated noncontrolling interests are reflected at fair value. The results of operations for these acquisitions have been included in our consolidated results of operations since the date of acquisition and are a component of the appropriate segments. Transaction costs primarily represent costs incurred with acquisitions, including due diligence costs, fees for legal and valuation services, termination of pre-existing relationships computed based on the fair value of the assets acquired, lease termination fees and other acquisition-related costs. Transaction costs related to asset acquisitions are capitalized as a component of purchase price and all other non-capitalizable costs are reflected in other expenses on our Consolidated Statements of Comprehensive Income.

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The following is a summary of our real property investment activity by segment for the periods presented (in thousands):

	Year Ended December 31, 2021			
	Seniors Housing Operating	Triple-net	Outpatient Medical	Total
Land and land improvements	\$ 449,335	\$ 88,839	\$ 64,843	\$ 603,017
Buildings and improvements	2,347,609	809,328	313,864	3,470,801
Acquired lease intangibles	264,589	—	24,751	289,340
Right of use assets, net	77,455	—	—	77,455
Total net real estate assets	3,138,988	898,167	403,458	4,440,613
Receivables and other assets	6,096	411	3,534	10,041
Total assets acquired <sup>(1)</sup>	3,145,084	898,578	406,992	4,450,654
Lease liabilities	(138,126)	—	—	(138,126)
Accrued expenses and other liabilities	(191,454)	(8,703)	(266)	(200,423)
Total liabilities acquired	(329,580)	(8,703)	(266)	(338,549)
Noncontrolling interests <sup>(2)</sup>	(4,942)	(6,449)	(16,540)	(27,931)
Cash disbursed for acquisitions	2,810,562	883,426	390,186	4,084,174
Construction in progress additions	322,050	77,412	42,464	441,926
Less: Capitalized interest	(13,834)	(3,078)	(2,440)	(19,352)
Accruals <sup>(3)</sup>	35	—	(4,646)	(4,611)
Cash disbursed for construction in progress	308,251	74,334	35,378	417,963
Capital improvements to existing properties	197,829	37,345	47,414	282,588
Total cash invested in real property, net of cash acquired	<u>\$ 3,316,642</u>	<u>\$ 995,105</u>	<u>\$ 472,978</u>	<u>\$ 4,784,725</u>

<sup>(1)</sup> Excludes \$4,201,000 of unrestricted and restricted cash acquired.

<sup>(2)</sup> Includes amounts attributable to both redeemable noncontrolling interests and noncontrolling interests.

<sup>(3)</sup> Represents non-cash accruals for amounts to be paid in future periods for properties that converted, off-set by amounts paid in the current period.

	Year Ended December 31, 2020			
	Seniors Housing Operating	Triple-net	Outpatient Medical	Total
Land and land improvements	\$ 55,000	\$ 16,876	\$ 45,590	\$ 117,466
Buildings and improvements	527,189	73,855	179,004	780,048
Acquired lease intangibles	28,668	—	24,718	53,386
Total net real estate assets	610,857	90,731	249,312	950,900
Receivables and other assets	746	—	268	1,014
Total assets acquired <sup>(1)</sup>	611,603	90,731	249,580	951,914
Accrued expenses and other liabilities	(1,650)	—	(962)	(2,612)
Total liabilities acquired	(1,650)	—	(962)	(2,612)
Noncontrolling interests <sup>(2)</sup>	(45,546)	—	—	(45,546)
Cash disbursed for acquisitions	564,407	90,731	248,618	903,756
Construction in progress additions	134,945	45,256	39,833	220,034
Less: Capitalized interest	(10,389)	(3,209)	(3,874)	(17,472)
Accruals <sup>(3)</sup>	(1,226)	—	—	(1,226)
Cash disbursed for construction in progress	123,330	42,047	35,959	201,336
Capital improvements to existing properties	107,379	76,625	60,985	244,989
Total cash invested in real property, net of cash acquired	<u>\$ 795,116</u>	<u>\$ 209,403</u>	<u>\$ 345,562</u>	<u>\$ 1,350,081</u>

<sup>(1)</sup> Excludes \$580,000 of unrestricted and restricted cash acquired.

<sup>(2)</sup> Includes amounts attributable to both redeemable noncontrolling interests and noncontrolling interests.

<sup>(3)</sup> Represents non-cash accruals for amounts to be paid in future periods for properties that converted, off-set by amounts paid in the current period.

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	Year Ended December 31, 2019			
	Seniors Housing Operating	Triple-net	Outpatient Medical	Total
Land and land improvements	\$ 154,470	\$ 24,097	\$ 293,933	\$ 472,500
Buildings and improvements	1,518,748	203,282	1,954,928	3,676,958
Acquired lease intangibles	76,009	—	183,921	259,930
Real property held for sale	17,435	—	—	17,435
Construction in progress	36,174	—	—	36,174
Right of use assets, net	—	—	58,377	58,377
Total net real estate assets	1,802,836	227,379	2,491,159	4,521,374
Receivables and other assets	15,634	—	1,586	17,220
Total assets acquired <sup>(1)</sup>	1,818,470	227,379	2,492,745	4,538,594
Secured debt	(194,408)	—	(206,754)	(401,162)
Lease liabilities	—	—	(47,740)	(47,740)
Accrued expenses and other liabilities	(12,024)	—	(32,893)	(44,917)
Total liabilities acquired	(206,432)	—	(287,387)	(493,819)
Noncontrolling interests <sup>(2)</sup>	(67,987)	(4,015)	(1,201)	(73,203)
Non-cash acquisition related activity <sup>(3)</sup>	(11,889)	—	—	(11,889)
Cash disbursed for acquisitions	1,532,162	223,364	2,204,157	3,959,683
Construction in progress additions	227,018	61,414	60,884	349,316
Less: Capitalized interest	(8,889)	(2,385)	(3,998)	(15,272)
Accruals <sup>(4)</sup>	—	—	(1,035)	(1,035)
Cash disbursed for construction in progress	218,129	59,029	55,851	333,009
Capital improvements to existing properties	260,413	17,426	50,985	328,824
Total cash invested in real property, net of cash acquired	\$ 2,010,704	\$ 299,819	\$ 2,310,993	\$ 4,621,516

<sup>(1)</sup> Excludes \$2,090,000 of unrestricted and restricted cash acquired.

<sup>(2)</sup> Includes amounts attributable to both redeemable noncontrolling interests and noncontrolling interests.

<sup>(3)</sup> Relates to the acquisition of assets previously recognized as investments in unconsolidated entities.

<sup>(4)</sup> Represents non-cash accruals for amounts to be paid in future periods for properties that converted, off-set by amounts paid in the current period.

### *Holiday Retirement Acquisition*

On July 30, 2021, we acquired a portfolio of 85 seniors housing properties owned by Holiday Retirement for \$1,576,600,000, which are included in our Seniors Housing Operating segment and in the table above for the year ended December 31, 2021. Atria Senior Living assumed operations of the portfolio following its acquisition of the Holiday Retirement management company pursuant to an incentive-based management agreement. As part of this transaction, a wholly owned subsidiary assumed the leasehold interest in a 26 property portfolio and subsequently purchased eight of the leased properties from the landlord. The lease, identified as an operating lease, expires in 2035 and was recognized as a right of use asset, net of above market lease intangibles, and lease liability.

### *Construction Activity*

The following is a summary of the construction projects that were placed into service and began generating revenues during the periods presented (in thousands):

	Year Ended		
	December 31, 2021	December 31, 2020	December 31, 2019
Development projects:			
Seniors Housing Operating	\$ 117,386	\$ 93,188	\$ 28,117
Triple-net	22,990	75,149	—
Outpatient Medical	125,179	43,493	21,006
Total development projects	265,555	211,830	49,123
Expansion projects	5,292	48,600	—
Total construction in progress conversions	\$ 270,847	\$ 260,430	\$ 49,123

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**4. Real Estate Intangibles**

The following is a summary of our real estate intangibles, excluding those related to ground leases or classified as held for sale, as of the dates indicated (dollars in thousands):

	December 31, 2021	December 31, 2020
Assets:		
In place lease intangibles	\$ 1,681,533	\$ 1,406,705
Above market tenant leases	53,964	52,621
Lease commissions	54,131	40,704
Gross historical cost	1,789,628	1,500,030
Accumulated amortization	(1,286,259)	(1,177,513)
Net book value	<u>\$ 503,369</u>	<u>\$ 322,517</u>
Weighted-average amortization period in years	5.5	10.5
Liabilities:		
Below market tenant leases	\$ 74,909	\$ 77,851
Accumulated amortization	(45,291)	(40,871)
Net book value	<u>\$ 29,618</u>	<u>\$ 36,980</u>
Weighted-average amortization period in years	8.2	8.3

The following is a summary of real estate intangible amortization income (expense) for the periods presented (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Rental income related to (above)/below market tenant leases, net	\$ 1,680	\$ 1,710	\$ 508
Amortization related to in place lease intangibles and lease commissions	(115,579)	(121,004)	(135,047)

The future estimated aggregate amortization of intangible assets and liabilities is as follows for the periods presented (in thousands):

	Assets	Liabilities
2022	\$ 168,534	\$ 7,374
2023	113,105	5,253
2024	56,699	3,118
2025	22,706	2,588
2026	23,009	2,075
Thereafter	119,316	9,210
Totals	<u>\$ 503,369</u>	<u>\$ 29,618</u>

**5. Dispositions, Real Property Held for Sale and Impairment**

We periodically sell properties for various reasons, including favorable market conditions, the exercise of tenant purchase options or reduction of concentrations (e.g. property type, relationship or geography). At December 31, 2021, two Seniors Housing Operating, 14 Triple-net and one Outpatient Medical properties, with an aggregate net real estate balance of \$134,097,000, were classified as held for sale. In addition to the real property balances held for sale, net other assets and (liabilities) of \$9,876,000 were included in the Consolidated Balance Sheets related to the held for sale properties. Expected gross sales proceeds related to the held for sale properties are approximately \$171,184,000.

During the year ended December 31, 2021, we recorded impairment charges of \$19,567,000 related to four Triple-net properties and one Outpatient Medical property, which were disposed of or classified as held for sale for which the carrying value exceeded the fair values, less estimated costs to sell. Additionally, we recorded \$31,540,000 of impairment charges related to two Seniors Housing Operating properties and two Triple-net properties that were held for use in which the carrying value exceed the estimated fair value. During the year ended December 31, 2020, we recorded impairment charges of \$87,873,000 related to 15 Seniors Housing Operating and one Triple-net properties, which were disposed of or classified as held for sale as the carrying value exceeded the fair values, less estimated costs to sell. Additionally, during the year ended December 31, 2020, we recorded \$47,735,000 of impairment charges related to six Seniors Housing Operating and four Triple-net properties that were held for use in which the carrying value exceed the fair value. The following is a summary of our real property disposition activity for the periods presented (in thousands):

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	Year Ended		
	December 31, 2021	December 31, 2020	December 31, 2019
Real estate dispositions:			
Seniors Housing Operating	\$ 112,837	\$ 1,289,769	\$ 1,232,816
Triple-net	486,369	51,666	667,632
Outpatient Medical	229,660	1,755,864	482
Total dispositions	<u>828,866</u>	<u>3,097,299</u>	<u>1,900,930</u>
Gain (loss) on real estate dispositions, net	235,375	1,088,455	748,041
Net other assets (liabilities) disposed	6,081	114,274	1,679
Proceeds from real estate dispositions	<u>\$ 1,070,322</u>	<u>\$ 4,300,028</u>	<u>\$ 2,650,650</u>

Operating results attributable to properties sold or classified as held for sale which do not meet the definition of discontinued operations, are not reclassified on our Consolidated Statements of Comprehensive Income. The following represents the activity related to these properties for the periods presented (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Revenues:			
Total revenues	\$ 63,114	\$ 303,791	\$ 827,961
Expenses:			
Interest expense	1,479	11,241	23,186
Property operating expenses	8,490	163,800	403,010
Provision for depreciation	8,665	82,330	162,761
Total expenses	<u>18,634</u>	<u>257,371</u>	<u>588,957</u>
Income (loss) from real estate dispositions, net	<u>\$ 44,480</u>	<u>\$ 46,420</u>	<u>\$ 239,004</u>

## 6. Leases

We lease land, buildings, office space and certain equipment. Many of our leases include a renewal option to extend the term from one to 25 years or more. Renewal options that we are reasonably certain to exercise are recognized in our right-of-use assets and lease liabilities. As most of our leases do not provide a rate implicit in the lease agreement, we generally use our incremental borrowing rate available at lease commencement, underlying collateral for the lease and the ability to borrow against that collateral on a secured basis to determine the present value of lease payments. The incremental borrowing rates were determined using our longer term borrowing rates (actual pricing through 30 years, as well as other longer-term market rates).

We sublease certain real estate to a third party. Our sublease portfolio consists of a finance lease for seven buildings which are subleased to a long-term/ post-acute care operator.

The components of lease expense were as follows for the periods presented (in thousands):

	Classification	Year Ended December 31,		
		2021	2020	2019
Operating lease cost: <sup>(1)</sup>				
Real estate lease expense	Property operating expenses	\$ 22,642	\$ 23,472	\$ 25,166
Non-real estate investment lease expense	General and administrative expenses	4,596	4,745	1,654
Finance lease cost:				
Amortization of leased assets	Property operating expenses	8,105	8,203	7,795
Interest on lease liabilities	Interest expense	6,574	6,411	4,748
Sublease income	Rental income	(8,687)	(4,173)	(4,173)
Total		<u>\$ 33,230</u>	<u>\$ 38,658</u>	<u>\$ 35,190</u>

<sup>(1)</sup> Includes short-term leases which are immaterial.

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Maturities of lease liabilities as of December 31, 2021 are as follows (in thousands):

	Operating Leases	Finance Leases
2022	\$ 45,151	\$ 8,698
2023	45,994	69,774
2024	45,856	1,860
2025	43,612	1,658
2026	43,689	1,696
Thereafter	1,159,048	127,171
Total lease payments	1,383,350	210,857
Less: Imputed interest	(949,089)	(99,174)
Total present value of lease liabilities	<u>\$ 434,261</u>	<u>\$ 111,683</u>

Supplemental balance sheet information related to leases was as follows for the periods presented (in thousands, except lease terms and discount rate):

	Classification	December 31, 2021	December 31, 2020
Right of use assets:			
Operating leases - real estate	Right of use assets, net	\$ 367,068	\$ 310,017
Finance leases - real estate	Right of use assets, net	155,728	155,849
Real estate right of use assets, net		522,796	465,866
Operating leases - non-real estate investments	Receivables and other assets	9,627	9,624
Total right of use assets, net		<u>\$ 532,423</u>	<u>\$ 475,490</u>
Lease liabilities:			
Operating leases		\$ 434,261	\$ 311,164
Finance leases		111,683	107,102
Total lease liabilities		<u>\$ 545,944</u>	<u>\$ 418,266</u>
Weighted average remaining lease term (years):			
Operating leases		36.6	46.9
Finance leases		19.8	17.7
Weighted average discount rate:			
Operating leases		9.72 %	5.02 %
Finance leases		5.06 %	5.16 %

Supplemental cash flow information related to leases was as follows for the periods indicated (in thousands):

	Classification	Year Ended December 31,		
		2021	2020	2019
Cash paid for amounts included in the measurement of lease liabilities:				
Operating cash flows from operating leases	Decrease (increase) in receivables and other assets	\$ 9,081	\$ 9,323	\$ 6,397
Operating cash flows from operating leases	Increase (decrease) in accrued expenses and other liabilities	(6,008)	(3,918)	(5,489)
Operating cash flows from finance leases	Decrease (increase) in receivables and other assets	8,336	8,263	10,732
Financing cash flows from finance leases	Other financing activities	(3,578)	(3,568)	(3,401)

Substantially all of our operating leases in which we are the lessor contain escalating rent structures. Leases with fixed annual rental escalators are generally recognized on a straight-line basis over the initial lease period, subject to a collectability assessment. Rental income related to leases with contingent rental escalators is generally recorded based on the contractual cash rental payments due for the period. During the years ended December 31, 2021 and 2020, we reserved for previously recognized straight-line rent receivable balances of \$49,241,000 and \$146,508,000 through rental income, relating to leases for which collection of substantially all contractual lease payments was no longer deemed probable. Included in the 2020 amount

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was \$91,025,000 related to Genesis Healthcare ("Genesis") whom noted substantial doubt as to their ability to continue as a going concern.

Leases in our Triple-net and Outpatient Medical portfolios typically include some form of operating expense reimbursement by the tenant. Rental income related to operating leases and the corresponding variable lease payments, which primarily represents the reimbursement of operating costs such as common area maintenance expenses, utilities, insurance and real estate taxes for the periods indicated were as follows (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Fixed income from operating leases	\$ 1,193,837	\$ 1,240,012	\$ 1,387,836
Variable lease payments	180,858	203,348	200,564

The following table sets forth the future minimum lease payments receivable for leases in effect at December 31, 2021 (excluding properties in our Seniors Housing Operating portfolio and excluding any operating expense reimbursements) (in thousands):

2022	\$ 1,136,024
2023	1,132,184
2024	1,117,953
2025	1,109,530
2026	1,097,517
Thereafter	6,701,274
Totals	<u>\$ 12,294,482</u>

## 7. Loans Receivable

Loans receivable are recorded on our Consolidated Balance Sheets in real estate loans receivable, net of allowance for credit losses, or for non-real estate loans receivable, in receivables and other assets, net of allowance for credit losses.

Accrued interest receivable was \$26,659,000 and \$15,615,000 as of December 31, 2021 and December 31, 2020, respectively, and is included in receivables and other assets on the Consolidated Balance Sheets. The following is a summary of our loans receivable (in thousands):

	Year Ended December 31,	
	2021	2020
Mortgage loans	\$ 889,556	\$ 299,430
Other real estate loans	194,477	152,739
Allowance for credit losses on real estate loans receivable	<u>(15,352)</u>	<u>(8,797)</u>
Real estate loans receivable, net of credit allowance	1,068,681	443,372
Non-real estate loans	375,060	455,508
Allowance for credit losses on non-real estate loans receivable	<u>(151,433)</u>	<u>(215,239)</u>
Non-real estate loans receivable, net of credit allowance <sup>(1)</sup>	223,627	240,269
Total loans receivable, net of credit allowance	<u>\$ 1,292,308</u>	<u>\$ 683,641</u>

<sup>(1)</sup> Included in receivables and other assets on the Consolidated Balance Sheets.

During the year ended December 31, 2020, the real estate collateral associated with one loan was released, therefore, the principal balance of \$86,411,000 and related allowance for credit losses of \$42,376,000 was reclassified to non-real estate loans.

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The following is a summary of our loan activity for the periods presented (in thousands):

	Year Ended		
	December 31, 2021	December 31, 2020	December 31, 2019
Advances on loans receivable:			
Investments in new loans	\$ 975,018	\$ 224,078	\$ 46,824
Draws on existing loans	22,431	23,465	72,875
Net cash advances on loans receivable	997,449	247,543	119,699
Receipts on loans receivable:			
Loan payoffs	266,822	15,677	118,703
Principal payments on loans	76,438	15,871	9,003
Net cash receipts on loans receivable	343,260	31,548	127,706
Net cash advances (receipts) on loans receivable	<u>\$ 654,189</u>	<u>\$ 215,995</u>	<u>\$ (8,007)</u>

During the year ended December 31, 2021, we provided £540 million (approximately \$750,330,000 based on the Sterling/U.S. Dollar exchange rate as of the date of funding) of senior loan financing and a £30 million delayed facility for working capital and capital expenditures to affiliates of Safanad, a global real estate and private equity firm, as part of the recapitalization of its investment in HC-One Group. The loan has a five-year term and is fully collateralized by the shares and assets of the HC-One Group, including its underlying portfolio of owned assets across the U.K. As part of the transaction, we received equity warrants which provide us the right to participate in the capital appreciation of HC-One Group above a designated price upon liquidation. See Note 12 for additional details.

The following is a summary of our loans by credit loss category (in thousands):

Loan category	December 31, 2021				
	Years of Origination	Loan Carrying Value	Allowance for Credit Loss	Net Loan Balance	No. of Loans
Deteriorated loans	2007 - 2018	\$ 178,369	\$ (148,438)	\$ 29,931	3
Collective loan pool	2007 - 2016	205,380	(3,097)	202,283	17
Collective loan pool	2017	34,397	(519)	33,878	7
Collective loan pool	2018	23,322	(351)	22,971	2
Collective loan pool	2019	22,083	(333)	21,750	4
Collective loan pool	2020	48,712	(734)	47,978	6
Collective loan pool	2021	946,830	(13,313)	933,517	22
Total loans		<u>\$ 1,459,093</u>	<u>\$ (166,785)</u>	<u>\$ 1,292,308</u>	<u>61</u>

In 2019, we recognized a provision for loan losses of \$18,690,000 to fully reserve for and eventually wrote off certain Triple-net real estate loans receivable that were no longer deemed collectible. During the year ended December 31, 2020, we recognized additional provision for loan losses of \$88,201,000 as a result of the current collateral estimates for loans with deteriorated credit, primarily relating to our outstanding Genesis loans. As of December 31, 2021, the total allowance for credit losses balance of \$166,785,000 is deemed to be sufficient to absorb expected losses relating to our loan portfolio. The following is a summary of the allowance for credit losses on loans receivable for the periods presented (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Balance at beginning of year	\$ 224,036	\$ 68,372	\$ 68,372
Adoption of ASU 2016-13	—	5,212	—
Provision for loan losses	7,270	94,436	18,690
Loan write-offs <sup>(1)</sup>	(64,075)	(7,000)	(18,690)
Foreign currency translation	(446)	197	—
Reclassification of deferred gain as credit loss <sup>(2)</sup>	—	62,819	—
Balance at end of year	<u>\$ 166,785</u>	<u>\$ 224,036</u>	<u>\$ 68,372</u>

<sup>(1)</sup> Includes \$64,075,000 related to the Genesis lease terminations for the twelve months ended December 31, 2021. See Note 9 for further details.

<sup>(2)</sup> During the year ended December 31, 2020, two loans receivable originated in 2016 to Genesis with an aggregate carrying value of \$62,753,000 were transferred to the deteriorated loan pool. In addition, deferred gains of \$62,819,000 previously recorded in accrued expenses and other liabilities were reclassified to the allowance for credit losses.

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The following is a summary of our deteriorated loans (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Balance of deteriorated loans at end of year <sup>(1)</sup>	\$ 178,369	\$ 242,319	\$ 188,018
Allowance for credit losses	(148,438)	(212,514)	(68,372)
Balance of deteriorated loans not reserved	<u>\$ 29,931</u>	<u>\$ 29,805</u>	<u>\$ 119,646</u>
Interest recognized on deteriorated loans <sup>(2)</sup>	\$ 3,185	\$ 18,937	\$ 16,235

<sup>(1)</sup> Balances include \$2,157,000, \$3,623,000 and \$2,534,000 of loans on non-accrual as of December 31, 2021, 2020 and 2019, respectively.

<sup>(2)</sup> Represents cash interest recognized in the period.

## 8. Investments in Unconsolidated Entities

We participate in a number of joint ventures, which generally invest in seniors housing and health care real estate. Our share of the results of operations for these properties has been included in our consolidated results of operations from the date of acquisition by the joint ventures and are reflected in our Consolidated Statements of Comprehensive Income as income or loss from unconsolidated entities. The following is a summary of our investments in unconsolidated entities (dollars in thousands):

	Percentage Ownership <sup>(1)</sup>	December 31, 2021	December 31, 2020
Seniors Housing Operating	10% to 65%	\$ 830,647	\$ 653,057
Triple-net	10% to 25%	44,814	5,629
Outpatient Medical	15% to 50%	163,582	287,548
Total		<u>\$ 1,039,043</u>	<u>\$ 946,234</u>

<sup>(1)</sup> Includes ownership of investments classified as liabilities and excludes ownership of in-substance real estate.

We own 34% of Sunrise Senior Living Management, Inc. ("Sunrise"), who provides comprehensive property management and accounting services with respect to certain of our Seniors Housing Operating properties that Sunrise operates. We pay Sunrise annual management fees pursuant to long-term management agreements. The majority of our management agreements have initial terms expiring in 2028, plus, if applicable, optional renewal periods ranging from an additional 3 to 15 years depending on the property. The management fees payable to Sunrise under the management agreements include a fee based on a percentage of revenues generated by the applicable properties plus, if applicable, positive or negative adjustments based on specified performance targets. For the years ended December 31, 2021, 2020 and 2019, we recognized fees to Sunrise of \$37,052,000, \$37,569,000 and \$41,200,000, respectively, which are reflected within property operating expenses in our Consolidated Statements of Comprehensive Income.

During the year ended December 31, 2019, we sold our interest in a Seniors Housing Operating joint venture and recognized a gain of \$38,681,000 in income (loss) from unconsolidated entities in our Consolidated Statements of Comprehensive Income.

At December 31, 2021, the aggregate unamortized basis difference of our joint venture investments of \$140,187,000 is primarily attributable to the difference between the amount for which we purchased our interest in the entity, including transaction costs, and the historical carrying value of the net assets of the joint venture. This difference is being amortized over the remaining useful life of the related properties and included in the reported amount of income from unconsolidated entities.

We have made loans related to 12 properties as of December 31, 2021 for the development and construction of certain properties which are classified as in substance real estate investments and have a carrying value of \$317,647,000. We believe that such borrowers typically represent VIEs in accordance with ASC 810. VIEs are required to be consolidated by their primary beneficiary which is the enterprise that has both: (i) the power to direct the activities of the VIE that most significantly impacts the entity's economic performance; and (ii) the obligation to absorb losses or the right to receive benefits of the VIE that could be significant to the entity. We have concluded that we are not the primary beneficiary of such borrowers, therefore, the loan arrangements were assessed based on among other factors, the amount and timing of expected residual profits, the estimated fair value of the collateral and the significance of the borrower's equity in the project. Based on these assessments the arrangements have been classified as in substance real estate investments. We expect to fund an additional \$86,644,000 related to these investments.

## 9. Credit Concentration

We use consolidated net operating income ("NOI") as our credit concentration metric. See Note 18 for additional information and reconciliation. The following table summarizes certain information about our credit concentration for the year ended December 31, 2021, excluding our share of NOI in unconsolidated entities (dollars in thousands):

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Concentration by relationship: <sup>(1)</sup>	Number of Properties	Total NOI	Percent of NOI <sup>(2)</sup>
ProMedica	205	\$ 228,052	12%
Sunrise Senior Living <sup>(3)</sup>	110	195,148	10%
Revera <sup>(3)</sup>	85	90,015	5%
Avery Healthcare	61	84,552	4%
HC-One Group <sup>(4)</sup>	1	65,942	3%
Remaining portfolio	1,189	1,303,844	66%
Totals	<u>1,651</u>	<u>\$ 1,967,553</u>	<u>100%</u>

<sup>(1)</sup> Sunrise and Revera are in our Seniors Housing Operating segment. ProMedica and HC-One Group are in our Triple-net segment. Avery Healthcare is in both the Triple-net and Seniors Housing Operating segments.

<sup>(2)</sup> NOI with our top five relationships comprised 36% of total NOI for the year ending December 31, 2020.

<sup>(3)</sup> Revera owns a controlling interest in Sunrise. For the year ended December 31, 2021, we recognized \$1,051,094,000 of revenue from properties managed by Sunrise.

<sup>(4)</sup> In addition to the one property, HC-One Group is the borrower on a £540,000,000 loan. See Note 7 for further detail.

During the quarter ended March 31, 2021, we entered into definitive agreements to substantially exit our operating relationship with Genesis. The status of these transactions as of December 31, 2021 is as follows:

- We contributed nine Triple-net properties operated by Genesis into an 80/20 joint venture with ProMedica and such properties were added to the existing master lease with ProMedica.
- Operations have transitioned to regional operators for 39 of the remaining 42 properties, with the three remaining properties expected to be transitioned at a later date.
- We entered into definitive agreements to sell the 42 former Genesis properties to either a joint venture with Aurora Health Network, the new operator and us, or to sell outright. We have closed on the sale of 25 of these properties. An additional ten properties are classified as held for sale and the remaining seven properties are expected to close simultaneously with our purchase option exercise in April 2023.
- To effectuate the transition of all 51 properties, we agreed to provide Genesis a lease termination fee of \$86 million upon successful transition of all properties, which will be used to immediately repay indebtedness to us. The debt reduction associated with the lease termination fee was previously reserved as an allowance for credit losses on loans receivable.
- Additionally, upon achievement of certain restructuring milestones, we will reduce Genesis' indebtedness by an additional \$170 million in exchange for an equity interest in Genesis. Upon conclusion of the aforementioned loan transactions, Genesis will have \$167 million of indebtedness to us, exclusive of additional paid in kind interest, which will carry a maturity date of January 1, 2024. As of December 31, 2021, our total carrying value of Genesis loans receivable, net of allowances for credit losses, was \$154,476,000.

#### **10. Borrowings Under Credit Facilities and Commercial Paper Program**

At December 31, 2021, we had a primary unsecured credit facility with a consortium of 34 banks that included a \$4,000,000,000 unsecured revolving credit facility, a \$500,000,000 unsecured term credit facility and a \$250,000,000 Canadian-denominated unsecured term credit facility. The unsecured revolving credit facility is comprised of a \$1,000,000,000 tranche that matures on June 4, 2023 (none outstanding at December 31, 2021) and a \$3,000,000,000 tranche that matures on June 4, 2025 (none outstanding at December 31, 2021). Both tranches may be extended for two successive terms of six months at our option. The term credit facilities mature on July 19, 2023. We have an option, through an accordion feature, to upsize the unsecured revolving credit facility and the \$500,000,000 unsecured term credit facility by up to an additional \$1,250,000,000, in the aggregate, and the \$250,000,000 Canadian-denominated unsecured term credit facility by up to an additional \$250,000,000. The primary unsecured credit facility also allows us to borrow up to \$1,000,000,000 in alternate currencies (none outstanding at December 31, 2021). Borrowings under the unsecured revolving credit facility are subject to interest payable at the applicable margin over LIBOR interest rate. The applicable margin is based on our debt ratings and was 0.775% at December 31, 2021. In addition, we pay a facility fee quarterly to each bank based on the bank's commitment amount. The facility fee depends on our debt ratings and was 0.15% at December 31, 2021.

In January 2019, we established an unsecured commercial paper program. Under the terms of the program, we may issue unsecured commercial paper notes with maturities that vary, but do not exceed 397 days from the date of issue, up to a maximum aggregate face or principal amount outstanding at any time of \$1,000,000,000. As of December 31, 2021, there was a balance of \$324,935,000 outstanding on the commercial paper program (\$325,000,000 in principal outstanding, net of an unamortized discount of \$65,000), which reduces the borrowing capacity of the unsecured revolving credit facility. The notes bear interest at floating rates with a weighted average of 0.41% as of December 31, 2021 and a weighted average maturity of 18 days as of December 31, 2021.

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The following information relates to aggregate borrowings under the unsecured revolving credit facility and commercial paper program for the periods presented (dollars in thousands):

	Year Ended December 31,		
	2021	2020	2019
Balance outstanding at year end	\$ 325,000	\$ —	\$ 1,588,600
Maximum amount outstanding at any month end	\$ 994,000	\$ 2,100,000	\$ 2,880,000
Average amount outstanding (total of daily principal balances divided by days in period)	\$ 384,418	\$ 497,014	\$ 1,376,813
Weighted-average interest rate (actual interest expense divided by average borrowings outstanding)	0.33 %	2.09 %	2.84 %

### 11. Senior Unsecured Notes and Secured Debt

We may repurchase, redeem or refinance senior unsecured notes from time to time, taking advantage of favorable market conditions when available. We may purchase senior notes for cash through open market purchases, privately negotiated transactions, a tender offer or, in some cases, through the early redemption of such securities pursuant to their terms. The senior unsecured notes are redeemable at our option, at any time in whole or from time to time in part, at a redemption price equal to the sum of (i) the principal amount of the notes (or portion of such notes) being redeemed plus accrued and unpaid interest thereon up to the redemption date and (ii) any “make-whole” amount due under the terms of the notes in connection with early redemptions. Redemptions and repurchases of debt, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions, and other factors. At December 31, 2021, the annual principal payments due on these debt obligations were as follows (in thousands):

	Senior Unsecured Notes <sup>(1,2)</sup>	Secured Debt <sup>(1,3)</sup>	Totals
2022	\$ —	\$ 582,884	\$ 582,884
2023 <sup>(4,5)</sup>	695,664	551,716	1,247,380
2024	1,350,000	181,710	1,531,710
2025	1,260,000	160,427	1,420,427
2026	700,000	107,327	807,327
Thereafter <sup>(6,7,8)</sup>	7,702,297	618,248	8,320,545
<b>Totals</b>	<b>\$ 11,707,961</b>	<b>\$ 2,202,312</b>	<b>\$ 13,910,273</b>

<sup>(1)</sup> Amounts represent principal amounts due and do not include unamortized premiums/discounts, debt issuance costs, or other fair value adjustments as reflected on the Consolidated Balance Sheets.

<sup>(2)</sup> Annual interest rates range from 0.80% to 6.50%.

<sup>(3)</sup> Annual interest rates range from 0.08% to 6.67%. Carrying value of the properties securing the debt totaled \$5,062,000,000 at December 31, 2021.

<sup>(4)</sup> Includes a \$250,000,000 Canadian-denominated unsecured term credit facility (approximately \$195,664,000 based on the Canadian/U.S. Dollar exchange rate on December 31, 2021). The loan matures on July 19, 2023 and bears interest at the Canadian Dealer Offered Rate plus 0.9% (1.34% at December 31, 2021).

<sup>(5)</sup> Includes a \$500,000,000 unsecured term credit facility. The loan matures on July 19, 2023 and bears interest at LIBOR plus 0.9% (1.00% at December 31, 2021).

<sup>(6)</sup> Includes a \$300,000,000 Canadian-denominated 2.95% senior unsecured notes due 2027 (approximately \$234,797,000 based on the Canadian/U.S. Dollar exchange rate on December 31, 2021).

<sup>(7)</sup> Includes a £550,000,000 4.80% senior unsecured notes due 2028 (approximately \$742,500,000 based on the Pounds Sterling/U.S. Dollar exchange rate in effect on December 31, 2021).

<sup>(8)</sup> Includes a £500,000,000 4.50% senior unsecured notes due 2034 (approximately \$675,000,000 based on the Pounds Sterling/U.S. Dollar exchange rate in effect on December 31, 2021).

The following is a summary of our senior unsecured notes principal activity during the periods presented (dollars in thousands):

	Year Ended					
	December 31, 2021		December 31, 2020		December 31, 2019	
	Amount	Weighted Avg. Interest Rate	Amount	Weighted Avg. Interest Rate	Amount	Weighted Avg. Interest Rate
Beginning balance	\$ 11,509,533	3.67%	\$ 10,427,562	4.03%	\$ 9,699,984	4.48%
Debt issued	1,750,000	2.57%	1,600,000	1.89%	3,987,790	3.34%
Debt extinguished	(1,533,752)	2.42%	(566,248)	3.26%	(3,335,290)	4.39%
Foreign currency	(17,820)	4.55%	48,219	4.35%	75,078	4.22%
<b>Ending balance</b>	<b>\$ 11,707,961</b>	<b>3.67%</b>	<b>\$ 11,509,533</b>	<b>3.67%</b>	<b>\$ 10,427,562</b>	<b>4.03%</b>

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The following is a summary of our secured debt principal activity for the periods presented (dollars in thousands):

	Year Ended					
	December 31, 2021		December 31, 2020		December 31, 2019	
	Amount	Weighted Avg. Interest Rate	Amount	Weighted Avg. Interest Rate	Amount	Weighted Avg. Interest Rate
Beginning balance	\$ 2,378,073	3.27%	\$ 2,993,342	3.63%	\$ 2,485,711	3.90%
Debt issued	23,569	2.83%	62,055	2.55%	343,696	3.11%
Debt assumed	—	—%	—	—%	385,145	4.34%
Debt extinguished	(132,031)	5.86%	(632,288)	2.21%	(230,108)	4.35%
Principal payments	(65,587)	3.40%	(62,707)	3.63%	(54,325)	3.75%
Foreign currency	(1,712)	2.72%	17,671	2.93%	63,223	3.28%
Ending balance	<u>\$ 2,202,312</u>	<u>3.03%</u>	<u>\$ 2,378,073</u>	<u>3.27%</u>	<u>\$ 2,993,342</u>	<u>3.63%</u>

Our debt agreements contain various covenants, restrictions and events of default. Certain agreements require us to maintain certain financial ratios and minimum net worth and impose certain limits on our ability to incur indebtedness, create liens and make investments or acquisitions. As of December 31, 2021, we were in compliance in all material respects with all of the covenants under our debt agreements.

## 12. Derivative Instruments

We are exposed to, among other risks, the impact of changes in foreign currency exchange rates as a result of our non-U.S. investments and interest rate risk related to our capital structure. Our risk management program is designed to manage the exposure and volatility arising from these risks, and utilizes foreign currency forward contracts, cross currency swap contracts, interest rate swaps, interest rate locks and debt issued in foreign currencies to offset a portion of these risks.

### *Foreign Currency Forward Contracts Designated as Cash Flow Hedges*

For instruments that are designated and qualify as a cash flow hedge, the effective portion of the gain or loss on the derivative is deferred as a component of other comprehensive income (“OCI”) and reclassified into earnings in the same period or periods, during which the hedged transaction affects earnings. Gains and losses on the derivative representing either hedge ineffectiveness or hedge components excluded from the assessment of effectiveness are recognized in earnings.

### *Cash Flow Hedges of Interest Rate Risk*

We enter into interest rate swaps in order to maintain a capital structure containing targeted amounts of fixed and floating-rate debt and manage interest rate risk. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for our fixed-rate payments. These interest rate swap agreements were used to hedge the variable cash flows associated with variable-rate debt.

Periodically, we enter into and designate interest rate locks to partially hedge the risk of changes in interest payments attributable to increases in the benchmark interest rate during the period leading up to the probable issuance of fixed-rate debt. We designate our interest rate locks as cash flow hedges. Gains and losses when we settle our interest rate locks are amortized into income over the life of the related debt, except where a material amount is deemed to be ineffective, which would be immediately reclassified to the Consolidated Statements of Comprehensive Income. Approximately \$2,562,000 of losses, which are included in OCI, are expected to be reclassified into earnings in the next 12 months.

### *Foreign Currency Forward Contracts and Cross Currency Swap Contracts Designated as Net Investment Hedges*

We use foreign currency forward and cross currency forward swap contracts to hedge a portion of the net investment in foreign subsidiaries against fluctuations in foreign exchange rates. For instruments that are designated and qualify as net investment hedges, the variability in the foreign currency to U.S. Dollar of the instrument is recorded as a cumulative translation adjustment component of OCI.

During the years ended December 31, 2021, 2020, and 2019 we settled certain net investment hedges generating cash proceeds of \$14,505,000, necessitating cash payments of \$1,988,000, and generating cash proceeds of \$6,716,000, respectively. The balance of the cumulative translation adjustment will be reclassified to earnings if the hedged investment is sold or substantially liquidated.

### *Derivative Contracts Undesignated*

We use foreign currency exchange contracts to manage existing exposures to foreign currency exchange risk. Gains and losses resulting from the changes in fair value of these instruments are recorded in interest expense on the Consolidated Statements of Comprehensive Income, and are substantially offset by net revaluation impacts on foreign currency denominated

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balance sheet exposures. In addition, we have several interest rate cap contracts related to variable rate secured debt agreements. Gains and losses resulting from the changes in fair values of these instruments are also recorded in interest expense.

*Equity Warrants*

We received equity warrants through our lending activities further described in Note 7, which were accounted for as loan origination fees. The warrants provide us the right to participate in the capital appreciation of the underlying company above a designated price upon liquidation and contain net settlement terms qualifying as derivatives under ASC Topic 815. The warrants are classified within receivables and other assets on our Consolidated Balance Sheets. These warrants are measured at fair value with changes in fair value being recognized within gain (loss) on derivatives and financial instruments in our Consolidated Statements of Comprehensive Income.

The following presents the notional amount of derivatives and other financial instruments as of the dates indicated (in thousands):

	December 31, 2021		December 31, 2020	
Derivatives designated as net investment hedges:				
Denominated in Canadian Dollars	\$	675,000	\$	625,000
Denominated in Pound Sterling	£	1,904,708	£	1,340,708
Financial instruments designated as net investment hedges:				
Denominated in Canadian Dollars	\$	250,000	\$	250,000
Denominated in Pound Sterling	£	1,050,000	£	1,050,000
Interest rate swaps designated as cash flow hedges:				
Denominated in U.S. Dollars <sup>(1)</sup>	\$	25,000	\$	450,000
Derivative instruments not designated:				
Interest rate caps denominated in U.S. Dollars	\$	26,137	\$	26,137
Forward sales contracts denominated in Canadian Dollars	\$	80,000	\$	80,000

<sup>(1)</sup> At December 31, 2021 the maximum maturity date was November 1, 2023.

The following presents the impact of derivative instruments on the Consolidated Statements of Comprehensive Income for the periods presented (in thousands):

Description	Location	Year Ended		
		December 31, 2021	December 31, 2020	December 31, 2019
Gain (loss) on derivative instruments designated as hedges recognized in income	Interest expense	\$ 23,133	\$ 22,698	\$ 26,419
Gain (loss) on derivative instruments not designated as hedges recognized in income	Interest expense	\$ (433)	\$ (5,982)	\$ (2,310)
Gain (loss) on equity warrants recognized in income	Gain (loss) on derivatives and financial instruments, net	\$ 10,361	\$ —	\$ —
Gain (loss) on derivative and financial instruments designated as hedges recognized in OCI	OCI	\$ 79,702	\$ (134,369)	\$ (131,120)

**13. Commitments and Contingencies**

At December 31, 2021, we had 15 outstanding letter of credit obligations totaling \$34,744,000 and expiring during 2022. At December 31, 2021, we had outstanding construction in progress of \$651,389,000 and were committed to providing additional funds of approximately \$1,208,913,000 to complete construction. Additionally, at December 31, 2021, we had outstanding investments classified as in substance real estate of \$317,647,000 and were committed to provide additional funds of \$86,644,000 (see Note 8 for additional information). Purchase obligations include \$83,363,000 of contingent purchase obligations to fund capital improvements. Rents due from the tenant are increased to reflect the additional investment in the property.

**14. Stockholders' Equity**

The following is a summary of our stockholders' equity capital accounts as of the dates indicated:

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	December 31, 2021	December 31, 2020
Preferred Stock, \$1.00 par value:		
Authorized shares	50,000,000	50,000,000
Issued shares	—	—
Outstanding shares	—	—
Common Stock, \$1.00 par value:		
Authorized shares	700,000,000	700,000,000
Issued shares	448,998,438	419,124,469
Outstanding shares	447,239,477	417,400,602

*Preferred Stock*

The following is a summary of our preferred stock activity during the periods presented:

	Year Ended					
	December 31, 2021		December 31, 2020		December 31, 2019	
	Shares	Weighted Avg. Dividend Rate	Shares	Weighted Avg. Dividend Rate	Shares	Weighted Avg. Dividend Rate
Beginning balance	—	—%	—	—%	14,369,965	6.50%
Shares converted	—	—%	—	—%	(14,369,965)	6.50%
Ending balance	—	—%	—	—%	—	—%

During the year ended December 31, 2019, we converted all of the outstanding Series I Preferred Stock. Each share was converted into 0.8857 shares of common stock.

*Common Stock*

In July 2021, we entered into an amended and restated equity distribution agreement whereby we can offer and sell up to \$2,500,000,000 aggregate amount of our common stock ("ATM Program"). The ATM Program also allows us to enter into forward sale agreements. As of December 31, 2021, we had \$1,876,085,000 of remaining capacity under the ATM Program, which excludes forward sales agreements outstanding for the sale of 5,187,250 shares with maturity dates in 2022 which we expect to physically settle for cash proceeds of \$435,172,000.

On May 1, 2020, our Board of Directors authorized a share repurchase program whereby we may repurchase up to \$1 billion of common stock through December 31, 2021 (the "Repurchase Program"). Under this authorization, we are not required to purchase shares but may choose to do so in the open market or through private transactions at times and amounts based on our evaluation of market conditions and other factors. We expect to finance any share repurchases under the Repurchase Program using available cash and may use proceeds from borrowings or debt offerings. During the year ended December 31, 2020, we repurchased 201,947 shares at an average price of \$37.89 per share. We did not repurchase any shares of our common stock during the year ended December 31, 2021.

The following is a summary of our common stock issuances during the periods indicated (dollars in thousands, except shares and average price amounts):

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	Shares Issued	Average Price	Gross Proceeds	Net Proceeds
2019 Dividend reinvestment plan issuances	5,798,979	\$ 77.18	\$ 447,559	\$ 443,929
2019 Option exercises	10,736	51.32	551	551
2019 ATM Program issuances	7,855,956	78.15	613,948	611,645
2019 Preferred stock conversions	12,712,452		—	—
2019 Stock incentive plans, net of forfeitures	203,889		—	—
2019 Totals	<u>26,582,012</u>		<u>\$ 1,062,058</u>	<u>\$ 1,056,125</u>
2020 Dividend reinvestment plan issuances	264,153	\$ 72.33	\$ 19,105	\$ 19,105
2020 Option exercises	251	47.81	12	12
2020 ATM Program issuances	6,799,978	86.48	588,072	576,196
2020 Stock incentive plans, net of forfeitures	281,552		—	—
2020 Totals	<u>7,345,934</u>		<u>\$ 607,189</u>	<u>\$ 595,313</u>
2021 Option exercises	338	\$ 56.21	\$ 19	\$ 19
2021 ATM Program issuances	29,667,348	80.41	2,385,683	2,348,182
2021 Stock incentive plans, net of forfeitures	171,189		—	—
2021 Totals	<u>29,838,875</u>		<u>\$ 2,385,702</u>	<u>\$ 2,348,201</u>

*Dividends*

During the year ended December 31, 2020, we declared a reduced cash dividend beginning with the quarter ended March 31, 2020. Please refer to Note 19 for information related to federal income tax of dividends. The following is a summary of our dividend payments (in thousands, except per share amounts):

	Year Ended					
	December 31, 2021		December 31, 2020		December 31, 2019	
	Per Share	Amount	Per Share	Amount	Per Share	Amount
Common Stock	\$ 2.44	\$ 1,037,194	\$ 2.70	\$ 1,120,187	\$ 3.48	\$ 1,404,977

*Accumulated Other Comprehensive Income*

The following is a summary of accumulated other comprehensive income/(loss) for the periods presented (in thousands):

	December 31, 2021	December 31, 2020
Foreign currency translation	\$ (674,306)	\$ (621,792)
Derivative and financial instruments designated as hedges	552,990	473,288
Total accumulated other comprehensive income (loss)	<u>\$ (121,316)</u>	<u>\$ (148,504)</u>

**15. Stock Incentive Plans**

Our 2016 Long-Term Incentive Plan (“2016 Plan”) authorizes up to 10,000,000 shares of common stock to be issued at the discretion of the Compensation Committee of the Board of Directors. Our non-employee directors, officers and key employees are eligible to participate in the 2016 Plan. The 2016 Plan allows for the issuance of, among other things, stock options, stock appreciation rights, restricted stock, deferred stock units, performance units, and dividend equivalent rights. Vesting periods for options, deferred stock units and restricted shares generally range from three to five years. Options expire ten years from the date of grant.

Under our long-term incentive plan, certain restricted stock awards are market, performance and time-based. For market and performance based awards, we will grant a target number of restricted stock units, with the ultimate award determined by the total shareholder return and operating performance metrics, measured in each case over a measurement period of three years. These awards vest after the end of the performance periods. The expected term represents the period from the grant date to the end of the performance period. Compensation expense for these performance grants is measured based on the probability of achievement of certain performance goals and is recognized over the performance period. For the portion of the grant for which the award is determined by the operating performance metrics, the compensation cost is based on the grant date closing price and management’s estimate of corporate achievement of the financial metrics. If the estimated number of performance based restricted stock to be earned changes, an adjustment will be recorded to recognize the accumulated difference between the revised and previous estimates. For the portion of the grant determined by the total shareholder return, management used a Monte Carlo model to assess the fair value and compensation cost. Forfeitures are accounted for as they occur.

The following table summarizes compensation expense recognized for the periods presented (in thousands):

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	Year Ended December 31,		
	2021	2020	2019
Stock options	\$ 1,088	\$ —	\$ —
Restricted stock	16,724	28,318	25,047
Total compensation expense	\$ 17,812	\$ 28,318	\$ 25,047

*Stock Options*

During the year ended December 31, 2021, we granted 311,306 time-based stock options at a weighted average exercise price of \$67.17, all of which were outstanding and non-vested at December 31, 2021. The grant date fair value of \$14.64 was estimated on the date of grant using the Black-Scholes option pricing model. As of December 31, 2021, there was \$3,470,000 of total unrecognized compensation expense related to unvested time-based stock options that is expected to be recognized over a weighted-average period of 3 years. Time-based stock options outstanding at December 31, 2021 have an aggregate intrinsic value of \$2,763,000.

During the year ended December 31, 2021, we granted 832,356 performance-based stock options at a weighted average exercise price of \$83.44, all of which were outstanding and non-vested at December 31, 2021. The grant date fair value of \$20.31 was estimated on the date of grant using the Black-Scholes option pricing model. These options have a performance condition based on a Funds From Operations goal measured over the performance period of January 1, 2022 to December 31, 2024. These awards vest over two years after the end of the performance period, with a portion vesting immediately at the end of the performance period. Compensation expense is measured based on the probability of achievement of the performance goal and is recognized over both the performance period and vesting period. At December 31, 2021, the performance goal is not probable of being achieved.

*Restricted Stock*

The fair value of the restricted stock is equal to the market price of the Company's common stock on the date of grant and is amortized over the vesting periods. As of December 31, 2021, there was \$22,055,000 of total unrecognized compensation expense related to unvested restricted stock that is expected to be recognized over a weighted-average period of two years. The following table summarizes information about non-vested restricted stock incentive awards as of and for the year ended December 31, 2021:

	Restricted Stock	
	Number of Shares (000's)	Weighted-Average Grant Date Fair Value
Non-vested at December 31, 2020	405	\$ 69.35
Vested	(208)	63.21
Granted	470	71.41
Forfeited or expired	(101)	79.92
Non-vested at December 31, 2021	566	\$ 76.28

*Defined Contribution Plan*

We sponsor a 401(k) plan which is available to substantially all U.S. employees. We match a percentage of employee contributions up to 5% of an employee's wages and provide a discretionary profit sharing contribution calculated as a percentage of eligible compensation. We recognized expense of \$3,477,000, \$3,323,000 and \$2,975,000 during the years ended December 31, 2021, 2020 and 2019, respectively, related to this plan.

**16. Earnings Per Share**

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share data):

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	Year Ended December 31,		
	2021	2020	2019
Numerator for basic earnings per share - net income attributable to common stockholders	\$ 336,138	\$ 978,844	\$ 1,232,432
Adjustment for net income (loss) attributable to OP units	(3,020)	(6,146)	806
Numerator for diluted earnings per share	\$ 333,118	\$ 972,698	\$ 1,233,238
Denominator for basic earnings per share - weighted average shares	424,976	415,451	401,845
Effect of dilutive securities:			
Non-vested restricted shares	447	519	835
Redeemable OP units	1,396	1,396	1,112
Employee stock purchase program	22	21	16
Dilutive potential common shares	1,865	1,936	1,963
Denominator for diluted earnings per share - adjusted weighted average shares	426,841	417,387	403,808
Basic earnings per share	\$ 0.79	\$ 2.36	\$ 3.07
Diluted earnings per share	\$ 0.78	\$ 2.33	\$ 3.05

As of December 31, 2021, and December 31, 2019, outstanding forward sales agreements for the sale of 5,187,250 shares and 4,935,804 shares, respectively, were not included in the computation of diluted earnings per share because such forward sales were anti-dilutive for the period. Employee stock options were anti-dilutive for the periods presented.

**17. Disclosure about Fair Value of Financial Instruments**

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. A three-level valuation hierarchy exists for disclosures of fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The three levels are defined below:

- Level 1 - Quoted prices in active markets for identical assets or liabilities.
- Level 2 - Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

*Mortgage Loans, Other Real Estate Loans and Non-real Estate Loans Receivable* — The fair value of mortgage loans, other real estate loans and non-real estate loans receivable is generally estimated by using Level 2 and Level 3 inputs such as discounting the estimated future cash flows using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities.

*Cash and Cash Equivalents and Restricted Cash* — The carrying amount approximates fair value.

*Equity Securities* — Equity securities are recorded at their fair value based on Level 1 publicly available trading prices.

*Equity Warrants* — The fair value of equity warrants is estimated using Level 3 inputs and includes data points such as enterprise value of the underlying HC-One Group real estate portfolio, marketability discount for private company warrants, dividend yield, volatility and risk-free rate. The enterprise value is driven by projected cash flows, weighted average cost of capital and a terminal capitalization rate.

*Borrowings Under Primary Unsecured Credit Facility and Commercial Paper Program* — The carrying amount of the primary unsecured credit facility and commercial paper program approximates fair value because the borrowings are interest rate adjustable.

**WELLTOWER INC. AND SUBSIDIARIES**  
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*Senior Unsecured Notes* — The fair value of the senior unsecured notes payable was estimated based on Level 1 publicly available trading prices. The carrying amount of the variable rate senior unsecured notes approximates fair value because they are interest rate adjustable.

*Secured Debt* — The fair value of fixed rate secured debt is estimated using Level 2 inputs by discounting the estimated future cash flows using the current rates at which similar loans would be made with similar credit ratings and for the same remaining maturities. The carrying amount of variable rate secured debt approximates fair value because the borrowings are interest rate adjustable.

*Foreign Currency Forward Contracts, Interest Rate Swaps and Cross Currency Swaps* — Foreign currency forward contracts, interest rate swaps and cross currency swaps are recorded in other assets or other liabilities on the balance sheet at fair value that is derived from observable market data, including yield curves and foreign exchange rates.

*Redeemable OP Unitholder Interests* — Our redeemable OP unitholder interests are recorded on the balance sheet at fair value using Level 2 inputs unless the fair value is below the initial amount, in which case the redeemable OP unitholder interests are recorded at the initial amount adjusted for distributions to the unitholders and income or loss attributable to the unitholders. The fair value is measured using the closing price of our common stock, as units may be redeemed at the election of the holder for cash or, at our option, one share of our common stock per unit, subject to adjustment in certain circumstances.

The carrying amounts and estimated fair values of our financial instruments are as follows (in thousands):

	December 31, 2021		December 31, 2020	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
<b>Financial assets:</b>				
Mortgage loans receivable	\$ 877,102	\$ 932,552	\$ 293,752	\$ 297,207
Other real estate loans receivable	191,579	193,999	149,620	152,211
Equity securities	1,608	1,608	4,636	4,636
Cash and cash equivalents	269,265	269,265	1,545,046	1,545,046
Restricted cash	77,490	77,490	475,997	475,997
Non-real estate loans receivable	223,627	241,544	240,269	255,724
Foreign currency forward contracts, interest rate swaps and cross currency swaps	7,205	7,205	4,668	4,668
Equity warrants	41,909	41,909	—	—
<b>Financial liabilities:</b>				
Borrowings under unsecured credit facility and commercial paper program	\$ 324,935	\$ 324,935	\$ —	\$ —
Senior unsecured notes	11,613,758	13,139,748	11,420,790	13,093,926
Secured debt	2,192,261	2,252,107	2,377,930	2,451,782
Foreign currency forward contracts, interest rate swaps and cross currency swaps	39,296	39,296	118,054	118,054
Redeemable OP unitholder interests	\$ 153,098	\$ 153,098	\$ 116,240	\$ 115,346

*Items Measured at Fair Value on a Recurring Basis*

The market approach is utilized to measure fair value for our financial assets and liabilities reported at fair value on a recurring basis. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. The following summarizes items measured at fair value on a recurring basis (in thousands):

	Fair Value Measurements as of December 31, 2021			
	Total	Level 1	Level 2	Level 3
Equity securities	\$ 1,608	\$ 1,608	\$ —	\$ —
Equity warrants	41,909	—	—	41,909
Foreign currency forward contracts, interest rate swaps and cross currency swaps, net asset (liability) <sup>(1)</sup>	(32,091)	—	(32,091)	—
<b>Totals</b>	<b>\$ 11,426</b>	<b>\$ 1,608</b>	<b>\$ (32,091)</b>	<b>\$ 41,909</b>

<sup>(1)</sup> Please see Note 12 for additional information.

The following table summarizes the change in fair value for equity warrants using unobservable Level 3 inputs for the year ended December 31, 2021 (in thousands):

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	Year Ended
	December 31, 2021
Beginning balance	\$ —
Warrants acquired	32,419
Mark-to-market adjustment	10,361
Foreign currency	(871)
Ending balance	<u>\$ 41,909</u>

The most significant assumptions utilized in the valuation of the equity warrants are the cash flows of the underlying HC-One Group enterprise, as well as the terminal capitalization rate of 9.5%.

*Items Measured at Fair Value on a Nonrecurring Basis*

In addition to items that are measured at fair value on a recurring basis, we also have assets and liabilities in our balance sheet that are measured at fair value on a nonrecurring basis that are not included in the tables above. Assets, liabilities and noncontrolling interests that are measured at fair value on a nonrecurring basis include those acquired or assumed. Asset impairments (if applicable, see Note 5 for impairments of real property and Note 7 for impairments of loans receivable) are also measured at fair value on a nonrecurring basis. We have determined that the fair value measurements included in each of these assets and liabilities rely primarily on company-specific inputs and our assumptions about the use of the assets and settlement of liabilities, as observable inputs are not available. As such, we have determined that each of these fair value measurements generally resides within Level 3 of the fair value hierarchy. We estimate the fair value of real estate and related intangibles using the income approach and unobservable data such as net operating income and estimated capitalization and discount rates. We also consider local and national industry market data including comparable sales, and commonly engage an external real estate appraiser to assist us in our estimation of fair value. We estimate the fair value of assets held for sale based on current sales price expectations or, in the absence of such price expectations, Level 3 inputs described above. We estimate the fair value of loans receivable using projected payoff valuations based on the expected future cash flows and/or the estimated fair value of collateral, net of sales costs, if the repayment of the loan is expected to be provided solely by the collateral. We estimate the fair value of secured debt assumed in asset acquisitions using current interest rates at which similar borrowings could be obtained on the transaction date.

**18. Segment Reporting**

We invest in seniors housing and health care real estate. We evaluate our business and make resource allocations on our three operating segments: Seniors Housing Operating, Triple-net and Outpatient Medical. Our Seniors Housing Operating properties include seniors apartments, assisted living, independent living/continuing care retirement communities, independent supportive living communities (Canada), care homes with and without nursing (U.K.) and combinations thereof that are owned and/or operated through RIDEA structures (see Note 19). Our Triple-net properties include the property types described above as well as long-term/post-acute care facilities. Under the Triple-net segment, we invest in seniors housing and health care real estate through acquisition and financing of primarily single tenant properties. Properties acquired are primarily leased under triple-net leases and we are not involved in the management of the property. Our Outpatient Medical properties are typically leased to multiple tenants and generally require a certain level of property management by us.

We evaluate performance based upon consolidated NOI of each segment. We define NOI as total revenues, including tenant reimbursements, less property operating expenses. We believe NOI provides investors relevant and useful information as it measures the operating performance of our properties at the property level on an unleveraged basis. We use NOI to make decisions about resource allocations and to assess the property level performance of our properties.

Non-segment revenue consists mainly of interest income on cash investments recorded in other income. Non-segment assets consist of corporate assets including cash, deferred loan expenses and corporate offices and equipment among others. Non-property specific revenues and expenses are not allocated to individual segments in determining NOI.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies (see Note 2). The results of operations for all acquisitions described in Note 3 are included in our consolidated results of operations from the acquisition dates and are components of the appropriate segments. All inter-segment transactions are eliminated.

Summary information for the reportable segments (which excludes unconsolidated entities) during the years ended December 31, 2021, 2020 and 2019 is as follows (in thousands):

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Year Ended December 31, 2021:	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment / Corporate	Total
Resident fees and services	\$ 3,197,223	\$ —	\$ —	\$ —	\$ 3,197,223
Rental income	—	761,441	613,254	—	1,374,695
Interest income	4,231	124,540	8,792	—	137,563
Other income	11,796	4,603	13,243	2,992	32,634
Total revenues	<u>3,213,250</u>	<u>890,584</u>	<u>635,289</u>	<u>2,992</u>	<u>4,742,115</u>
Property operating expenses	<u>2,529,344</u>	<u>49,462</u>	<u>186,939</u>	<u>8,817</u>	<u>2,774,562</u>
Consolidated net operating income (loss)	683,906	841,122	448,350	(5,825)	1,967,553
Depreciation and amortization	593,565	220,699	223,302	—	1,037,566
Interest expense	39,327	6,376	17,506	426,644	489,853
General and administrative expenses	—	—	—	126,727	126,727
Loss (gain) on derivatives and financial instruments, net	—	(7,333)	—	—	(7,333)
Loss (gain) on extinguishment of debt, net	(2,628)	—	(4)	52,506	49,874
Provision for loan losses, net	394	10,339	(3,463)	—	7,270
Impairment of assets	22,317	26,579	2,211	—	51,107
Other expenses	27,132	4,189	2,523	7,895	41,739
Income (loss) from continuing operations before income taxes and other items	3,799	580,273	206,275	(619,597)	170,750
Income tax (expense) benefit	—	—	—	(8,713)	(8,713)
Income (loss) from unconsolidated entities	(39,225)	20,687	(4,395)	—	(22,933)
Gain (loss) on real estate dispositions, net	6,146	135,881	93,348	—	235,375
Income (loss) from continuing operations	<u>(29,280)</u>	<u>736,841</u>	<u>295,228</u>	<u>(628,310)</u>	<u>374,479</u>
Net income (loss)	<u>\$ (29,280)</u>	<u>\$ 736,841</u>	<u>\$ 295,228</u>	<u>\$ (628,310)</u>	<u>\$ 374,479</u>
Total assets	\$ 18,851,999	\$ 9,710,194	\$ 6,204,064	\$ 144,068	\$ 34,910,325

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Year Ended December 31, 2020:	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment / Corporate	Total
Resident fees and services	\$ 3,074,022	\$ —	\$ —	\$ —	\$ 3,074,022
Rental income	—	733,776	709,584	—	1,443,360
Interest income	618	62,625	5,913	—	69,156
Other income	7,223	4,903	4,522	2,781	19,429
Total revenues	<u>3,081,863</u>	<u>801,304</u>	<u>720,019</u>	<u>2,781</u>	<u>4,605,967</u>
Property operating expenses	<u>2,326,311</u>	<u>53,183</u>	<u>214,948</u>	<u>3,381</u>	<u>2,597,823</u>
Consolidated net operating income (loss)	755,552	748,121	505,071	(600)	2,008,144
Depreciation and amortization	544,462	232,604	261,371	—	1,038,437
Interest expense	54,901	9,477	17,579	432,431	514,388
General and administrative expenses	—	—	—	128,394	128,394
Loss (gain) on derivatives and financial instruments, net	—	11,049	—	—	11,049
Loss (gain) on extinguishment of debt, net	12,659	—	1,046	33,344	47,049
Provision for loan losses, net	671	90,563	3,202	—	94,436
Impairment of assets	100,741	34,867	—	—	135,608
Other expenses	<u>14,265</u>	<u>22,923</u>	<u>8,218</u>	<u>24,929</u>	<u>70,335</u>
Income (loss) from continuing operations before income taxes and other items	27,853	346,638	213,655	(619,698)	(31,552)
Income tax (expense) benefit	—	—	—	(9,968)	(9,968)
Income (loss) from unconsolidated entities	(33,857)	18,462	7,312	—	(8,083)
Gain (loss) on real estate dispositions, net	<u>328,249</u>	<u>64,288</u>	<u>695,918</u>	<u>—</u>	<u>1,088,455</u>
Income (loss) from continuing operations	<u>322,245</u>	<u>429,388</u>	<u>916,885</u>	<u>(629,666)</u>	<u>1,038,852</u>
Net income (loss)	<u>\$ 322,245</u>	<u>\$ 429,388</u>	<u>\$ 916,885</u>	<u>\$ (629,666)</u>	<u>\$ 1,038,852</u>
Total assets	\$ 16,044,153	\$ 8,547,482	\$ 6,522,880	\$ 1,369,127	\$ 32,483,642

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Year Ended December 31, 2019:	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment / Corporate	Total
Resident fees and services	\$ 3,448,175	\$ —	\$ —	\$ —	\$ 3,448,175
Rental income	—	903,798	684,602	—	1,588,400
Interest income	36	62,599	1,195	—	63,830
Other income	8,658	6,246	2,031	3,966	20,901
Total revenues	<u>3,456,869</u>	<u>972,643</u>	<u>687,828</u>	<u>3,966</u>	<u>5,121,306</u>
Property operating expenses	<u>2,417,349</u>	<u>53,900</u>	<u>218,793</u>	<u>—</u>	<u>2,690,042</u>
Consolidated net operating income (loss)	1,039,520	918,743	469,035	3,966	2,431,264
Depreciation and amortization	553,189	232,626	241,258	—	1,027,073
Interest expense	67,983	12,892	13,411	461,273	555,559
General and administrative expenses	—	—	—	126,549	126,549
Loss (gain) on derivatives and financial instruments, net	—	(4,399)	—	—	(4,399)
Loss (gain) on extinguishment of debt, net	1,614	—	—	82,541	84,155
Provision for loan losses, net	—	18,690	—	—	18,690
Impairment of assets	2,145	11,926	14,062	—	28,133
Other expenses	<u>26,348</u>	<u>13,771</u>	<u>1,788</u>	<u>10,705</u>	<u>52,612</u>
Income (loss) from continuing operations before income taxes and other items	388,241	633,237	198,516	(677,102)	542,892
Income tax (expense) benefit	—	—	—	(2,957)	(2,957)
Income (loss) from unconsolidated entities	12,388	22,985	7,061	—	42,434
Gain (loss) on real estate dispositions, net	<u>528,747</u>	<u>218,322</u>	<u>972</u>	<u>—</u>	<u>748,041</u>
Income (loss) from continuing operations	<u>929,376</u>	<u>874,544</u>	<u>206,549</u>	<u>(680,059)</u>	<u>1,330,410</u>
Net income (loss)	<u>\$ 929,376</u>	<u>\$ 874,544</u>	<u>\$ 206,549</u>	<u>\$ (680,059)</u>	<u>\$ 1,330,410</u>

Our portfolio of properties and other investments are located in the United States, the United Kingdom and Canada. Revenues and assets are attributed to the country in which the property is physically located. The following is a summary of geographic information for the periods presented (dollars in thousands):

	Year Ended					
	December 31, 2021		December 31, 2020		December 31, 2019	
	Amount <sup>(1)</sup>	%	Amount	%	Amount	%
Revenues:						
United States	\$ 3,766,707	79.4 %	\$ 3,720,155	80.8 %	\$ 4,205,492	82.1 %
United Kingdom	552,650	11.7 %	451,399	9.8 %	452,698	8.8 %
Canada	422,758	8.9 %	434,413	9.4 %	463,116	9.1 %
Total	<u>\$ 4,742,115</u>	<u>100.0 %</u>	<u>\$ 4,605,967</u>	<u>100.0 %</u>	<u>\$ 5,121,306</u>	<u>100.0 %</u>

	As of			
	December 31, 2021		December 31, 2020	
	Amount	%	Amount	%
Assets:				
United States	\$ 28,595,703	81.9 %	\$ 26,658,659	82.1 %
United Kingdom	3,938,258	11.3 %	3,352,549	10.3 %
Canada	2,376,364	6.8 %	2,472,434	7.6 %
Total	<u>\$ 34,910,325</u>	<u>100.0 %</u>	<u>\$ 32,483,642</u>	<u>100.0 %</u>

<sup>(1)</sup> The United States, United Kingdom and Canada represent 75%, 12% and 13%, respectively, of our resident fees and services revenue for the year ended December 31, 2021.

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**19. Income Taxes and Distributions**

We elected to be taxed as a REIT commencing with our first taxable year. To qualify as a REIT for federal income tax purposes, at least 90% of taxable income (excluding 100% of net capital gains) must be distributed to stockholders. REITs that do not distribute a certain amount of taxable income in the current year are also subject to a 4% federal excise tax. The main differences between undistributed net income for federal income tax purposes and financial statement purposes are the recognition of straight-line rent for reporting purposes, basis differences in acquisitions, recording of impairments, differing useful lives and depreciation and amortization methods for real property and the provision for loan losses for reporting purposes versus bad debt expense for tax purposes.

Cash distributions paid to common stockholders, for federal income tax purposes, are as follows for the periods presented:

	Year Ended December 31,		
	2021	2020	2019
Per share:			
Ordinary dividend <sup>(1)</sup>	\$ 1.4828	\$ 1.6389	\$ 2.6937
Long-term capital gain/(loss) <sup>(2)</sup>	0.8371	1.0611	0.7863
Return of capital	0.1201	—	—
Totals	<u>\$ 2.4400</u>	<u>\$ 2.7000</u>	<u>\$ 3.4800</u>

<sup>(1)</sup> For the years ended December 31, 2021, 2020 and 2019, includes Section 199A dividends of \$1.4828, \$1.6389 and \$2.6937 respectively.

<sup>(2)</sup> For the years ended December 31, 2021, 2020 and 2019, includes Unrecaptured Section 1250 Gains of \$0.4523, \$0.3458 and \$0.2835, respectively.

Our consolidated provision for income tax expense (benefit) is as follows for the periods presented (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Current tax expense	\$ 10,199	\$ 11,358	\$ 12,594
Deferred tax benefit	(1,486)	(1,390)	(9,637)
Income tax expense (benefit)	<u>\$ 8,713</u>	<u>\$ 9,968</u>	<u>\$ 2,957</u>

REITs generally are not subject to U.S. federal income taxes on that portion of REIT taxable income or capital gain that is distributed to stockholders. For the tax year ended December 31, 2021, as a result of ownership of investments in Canada and the U.K., we were subject to foreign income taxes under the respective tax laws of these jurisdictions.

The provision for income taxes for the year ended December 31, 2021 primarily relates to state taxes, foreign taxes, and taxes based on income generated by entities that are structured as TRSs. For the tax years ended December 31, 2021, 2020 and 2019, the foreign tax provision/(benefit) amount included in the consolidated provision for income taxes was \$6,787,000, \$5,777,000 and \$(3,892,000), respectively.

A reconciliation of income taxes, which is computed by applying the federal corporate tax rate for the years ended December 31, 2021, 2020 and 2019, to the income tax expense/(benefit) is as follows for the periods presented (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Tax at statutory rate on earnings from continuing operations before unconsolidated entities, noncontrolling interests and income taxes	\$ 80,470	\$ 220,252	\$ 280,005
Increase (decrease) in valuation allowance <sup>(1)</sup>	19,383	85,881	3,465
Tax at statutory rate on earnings not subject to federal income taxes	(117,931)	(300,196)	(311,224)
Foreign permanent depreciation	1,449	1,504	9,260
Other differences	25,342	2,527	21,451
Totals	<u>\$ 8,713</u>	<u>\$ 9,968</u>	<u>\$ 2,957</u>

<sup>(1)</sup> Excluding purchase price accounting.

Each TRS and foreign entity subject to income taxes is a tax paying component for purposes of classifying deferred tax assets and liabilities. The tax effects of taxable and deductible temporary differences, as well as tax asset/(liability) attributes, are summarized as follows for the periods presented (in thousands):

**WELLTOWER INC. AND SUBSIDIARIES**  
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	Year Ended December 31,		
	2021	2020	2019
Investments and property, primarily differences in investment basis, depreciation and amortization, the basis of land assets and the treatment of interests and certain costs	\$ (32,616)	\$ (24,085)	\$ (13,064)
Operating loss and interest deduction carryforwards	247,015	196,634	127,525
Expense accruals and other	53,367	72,459	43,056
Valuation allowances	(264,321)	(244,938)	(159,057)
Net deferred tax assets (liabilities)	<u>\$ 3,445</u>	<u>\$ 70</u>	<u>\$ (1,540)</u>

On the basis of the evaluations performed as required by the codification, valuation allowances totaling \$264,321,000 were recorded on U.S. taxable REIT subsidiaries as well as entities in other jurisdictions to limit the deferred tax assets to the amount that we believe is more likely than not realizable. However, the amount of the deferred tax asset considered realizable could be adjusted if (i) estimates of future taxable income during the carryforward period are reduced or increased or (ii) objective negative evidence in the form of cumulative losses is no longer present (and additional weight may be given to subjective evidence such as our projections for growth). The valuation allowance rollforward is summarized as follows for the periods presented (in thousands):

	Year Ended December 31,		
	2021	2020	2019
Beginning balance	\$ 244,938	\$ 159,057	\$ 155,592
Expense (benefit)	19,383	85,881	3,465
Ending balance	<u>\$ 264,321</u>	<u>\$ 244,938</u>	<u>\$ 159,057</u>

As a result of certain acquisitions, we are subject to corporate level taxes for any related asset dispositions that may occur during the five-year period immediately after such assets were owned by a C corporation (“built-in gains tax”). The amount of income potentially subject to this special corporate level tax is generally equal to the lesser of (i) the excess of the fair value of the asset over its adjusted tax basis as of the date it became a REIT asset, or (ii) the actual amount of gain. Some but not all gains recognized during this period of time could be offset by available net operating losses and capital loss carryforwards. During the year ended December 31, 2017, we acquired certain additional assets with built-in gains as of the date of acquisition that could be subject to the built-in gains tax if disposed of prior to the expiration of the applicable five-year period. We have not recorded a deferred tax liability as a result of the potential built-in gains tax based on our intentions with respect to such properties and available tax planning strategies.

Given the applicable statute of limitations, we generally are subject to audit by the Internal Revenue Service (“IRS”) for the year ended December 31, 2018 and subsequent years. The statute of limitations may vary in the states in which we own properties or conduct business. We do not expect to be subject to audit by state taxing authorities for any year prior to the year ended December 31, 2017. We are also subject to audit by the Canada Revenue Agency and provincial authorities generally for periods subsequent to May 2017 related to entities acquired or formed in connection with acquisitions, and by the U.K.’s HM Revenue & Customs for periods subsequent to August 2015 related to entities acquired or formed in connection with acquisitions.

At December 31, 2021, we had a net operating loss (“NOL”) carryforward related to the REIT of \$340,827,000. In addition, we completed the acquisition of Holiday Retirement, which included NOLs of \$382,399,000. Due to our uncertainty regarding the realization of certain deferred tax assets, we have not recorded a deferred tax asset related to NOLs generated by the REIT. These amounts can be used to offset future taxable income (and/or taxable income for prior years if an audit determines that tax is owed), if any. The REIT will be entitled to utilize NOLs and tax credit carryforwards only to the extent that REIT taxable income exceeds our deduction for dividends paid. The NOL carryforwards generated through December 31, 2017 will expire through 2037. Beginning with the tax years after December 31, 2017, the law eliminates the NOL carryback period for REITs, replaces the 20-year NOL carryforward period with an indefinite carryforward period and, with respect to tax years beginning after 2020, limits the use of NOLs to 80% of taxable income.

At December 31, 2021 and 2020, we had an NOL carryforward related to Canadian entities of \$316,821,000 and \$262,345,000 respectively. These Canadian losses have a 20-year carryforward period. At December 31, 2021 and 2020, we had an NOL carryforward related to U.K. entities of \$193,998,000 and \$207,085,000 respectively. These U.K. losses do not have a finite carryforward period.

**WELLTOWER INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**20. Variable Interest Entities**

We have entered into joint ventures to own certain seniors housing and outpatient medical assets which are deemed to be VIEs. We have concluded that we are the primary beneficiary of these VIEs based on a combination of operational control of the joint venture and the rights to receive residual returns or the obligation to absorb losses arising from the joint ventures. Except for capital contributions associated with the initial joint venture formations, the joint ventures have been and are expected to be funded from the ongoing operations of the underlying properties. Accordingly, such joint ventures have been consolidated, and the table below summarizes the balance sheets of consolidated VIEs in the aggregate (in thousands):

	December 31, 2021	December 31, 2020
Assets:		
Net real estate investments	\$ 445,776	\$ 454,333
Cash and cash equivalents	9,964	15,547
Receivables and other assets	7,617	11,171
Total assets <sup>(1)</sup>	\$ 463,357	\$ 481,051
Liabilities and equity:		
Secured debt	\$ 163,519	\$ 165,671
Lease liabilities	1,324	1,325
Accrued expenses and other liabilities	12,394	14,997
Total equity	286,120	299,058
Total liabilities and equity	\$ 463,357	\$ 481,051

<sup>(1)</sup> Note that assets of the consolidated VIEs can only be used to settle obligations relating to such VIEs. Liabilities of the consolidated VIEs represent claims against the specific assets of the VIEs.

## **Item 9. *Changes in and Disagreements with Accountants on Accounting and Financial Disclosure***

Not applicable.

### **Item 9A. *Controls and Procedures***

#### **Disclosure Controls and Procedures**

An evaluation was carried out under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the disclosure controls and procedures (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the disclosure controls and procedures were effective as of the end of the period covered by this report.

#### **Management's Report on Internal Control over Financial Reporting**

Management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) of the Securities Exchange Act of 1934, as amended). The Company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles. The Company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management has assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2021 based on the criteria established by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) in a report entitled Internal Control — Integrated Framework.

Based on this assessment, using the criteria above, management concluded that the Company's system of internal control over financial reporting was effective as of December 31, 2021.

The independent registered public accounting firm of Ernst & Young LLP, as auditors of the Company's consolidated financial statements, has issued an attestation report on the Company's internal control over financial reporting.

#### **Changes in Internal Control over Financial Reporting**

No change in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Securities Exchange Act of 1934, as amended) occurred during the fourth quarter of the one-year period covered by this report that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Shareholders and the Board of Directors of Welltower Inc.

### **Opinion on Internal Control over Financial Reporting**

We have audited Welltower Inc. and subsidiaries' internal control over financial reporting as of December 31, 2021, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). In our opinion, Welltower Inc. and subsidiaries (the Company) maintained, in all material respects, effective internal control over financial reporting as of December 31, 2021, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of Welltower Inc. and subsidiaries as of December 31, 2021 and 2020, the related consolidated statements of comprehensive income, equity and cash flows for each of the three years in the period ended December 31, 2021, and the related notes and financial statement schedules listed in the index at Item 15(a) and our report dated February 16, 2022 expressed an unqualified opinion thereon.

### **Basis for Opinion**

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

### **Definition and Limitations of Internal Control over Financial Reporting**

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Ernst & Young LLP

Toledo, Ohio  
February 16, 2022

**Item 9B. Other Information**

None.

**Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections**

None.

**PART III****Item 10. Directors, Executive Officers and Corporate Governance**

The information required by this Item is incorporated herein by reference to the information under the headings “Election of Directors,” “Corporate Governance,” “Executive Officers,” and “Security Ownership of Directors and Management and Certain Beneficial Owners — Section 16(a) Beneficial Ownership Reporting Compliance” in our definitive proxy statement, which will be filed with the Securities and Exchange Commission (the “Commission”) prior to April 30, 2022.

We have adopted a Code of Business Conduct and Ethics that applies to our directors, officers and employees. The code is posted on the Internet at [www.welltower.com/investors/governance](http://www.welltower.com/investors/governance). Any amendment to, or waivers from, the code that relate to any officer or director of the company will be promptly disclosed on the Internet at [www.welltower.com](http://www.welltower.com).

In addition, the Board has adopted charters for the Audit, Compensation and Nominating/Corporate Governance Committees. These charters are posted on the Internet at [www.welltower.com/investors/governance](http://www.welltower.com/investors/governance). Please refer to “Item 7 – Management’s Discussion and Analysis of Financial Condition and Results of Operations – Executive Summary – Corporate Governance” in the Annual Report on Form 10-K for further discussion of corporate governance.

The information on our website is not incorporated by reference in this Annual Report on Form 10-K, and our web address is included as an inactive textual reference only.

**Item 11. Executive Compensation**

The information required by this Item is incorporated herein by reference to the information under the headings “Executive Compensation” and “Director Compensation” in our definitive proxy statement, which will be filed with the Commission prior to April 30, 2022.

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

The information required by this Item is incorporated herein by reference to the information under the headings “Security Ownership of Directors and Management and Certain Beneficial Owners” and “Equity Compensation Plan Information” in our definitive proxy statement, which will be filed with the Commission prior to April 30, 2022.

**Item 13. Certain Relationships and Related Transactions and Director Independence**

The information required by this Item is incorporated herein by reference to the information under the headings “Corporate Governance — Independence and Meetings” and “Security Ownership of Directors and Management and Certain Beneficial Owners — Certain Relationships and Related Transactions” in our definitive proxy statement, which will be filed with the Commission prior to April 30, 2022.

**Item 14. Principal Accounting Fees and Services**

The information required by this Item is incorporated herein by reference to the information under the heading “Ratification of the Appointment of the Independent Registered Public Accounting Firm” in our definitive proxy statement, which will be filed with the Commission prior to April 30, 2022.

## **PART IV**

### **Item 15. Exhibits and Financial Statement Schedules**

(a) 1. *Our Consolidated Financial Statements are included in Part II, Item 8:*

Report of Independent Registered Public Accounting Firm (PCAOB ID: 42)	71
Consolidated Balance Sheets – December 31, 2021 and 2020	73
Consolidated Statements of Comprehensive Income — Years ended December 31, 2021, 2020 and 2019	74
Consolidated Statements of Equity — Years ended December 31, 2021, 2020 and 2019	76
Consolidated Statements of Cash Flows — Years ended December 31, 2021, 2020 and 2019	77
Notes to Consolidated Financial Statements	78

2. *The following Financial Statement Schedules are included beginning on page 119*

- III – Real Estate and Accumulated Depreciation
- IV – Mortgage Loans on Real Estate

All other schedules have been omitted because they are inapplicable or not required or the information is included elsewhere in the Consolidated Financial Statements or notes thereto.

3. *Exhibits:*

The exhibits listed below are either filed with this Form 10-K or incorporated by reference in accordance with Rule 12b-32 of the Securities Exchange Act of 1934.

- 2.1 Agreement and Plan of Merger, dated as of April 25, 2018, by and among the Company, Potomac Acquisition LLC, Quality Care Properties, Inc. and certain subsidiaries of Quality Care Properties, Inc. (filed with the Commission as Exhibit 2.1 to the Company's Form 8-K filed April 26, 2018 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(a) Second Restated Certificate of Incorporation of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 10-K filed March 20, 2000 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(b) Certificate of Amendment of Second Restated Certificate of Incorporation of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 10-K filed March 20, 2000 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(c) Certificate of Amendment of Second Restated Certificate of Incorporation of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 8-K filed June 13, 2003 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(d) Certificate of Amendment of Second Restated Certificate of Incorporation of the Company (filed with the Commission as Exhibit 3.9 to the Company's Form 10-Q filed August 9, 2007 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(e) Certificate of Change of Location of Registered Office and of Registered Agent of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 10-Q filed August 6, 2010 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(f) Certificate of Designation of 6.50% Series I Cumulative Convertible Perpetual Preferred Stock of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 8-K filed March 7, 2011 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(g) Certificate of Amendment of Second Restated Certificate of Incorporation of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 8-K filed May 10, 2011 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(h) Certificate of Amendment of Second Restated Certificate of Incorporation of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 8-K filed May 6, 2014 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.1(i) Certificate of Amendment of Second Restated Certificate of Incorporation of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 8-K filed September 30, 2015 (File No. 001-08923), and incorporated herein by reference thereto).
- 3.2 Seventh Amended and Restated By-laws of the Company (filed with the Commission as Exhibit 3.1 to the Company's Form 8-K filed May 6, 2019 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(a) Indenture, dated as of March 15, 2010, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.1 to the Company's Form 8-K filed March 15, 2010 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(b) Supplemental Indenture No. 1, dated as of March 15, 2010, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed March 15, 2010 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(c) Amendment No. 1 to Supplemental Indenture No. 1, dated as of June 18, 2010, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.3 to the Company's Form 8-K filed June 18, 2010 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(d) Supplemental Indenture No. 2, dated as of April 7, 2010, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed April 7, 2010 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(e) Amendment No. 1 to Supplemental Indenture No. 2, dated as of June 8, 2010, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.3 to the Company's Form 8-K filed June 8, 2010 (File No. 001-08923), and incorporated herein by reference thereto).

- 4.1(f) Supplemental Indenture No. 3, dated as of September 10, 2010, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed September 13, 2010 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(g) Supplemental Indenture No. 4, dated as of November 16, 2010, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed November 16, 2010 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(h) Supplemental Indenture No. 5, dated as of March 14, 2011, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed March 14, 2011 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(i) Supplemental Indenture No. 6, dated as of April 3, 2012, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed April 4, 2012 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(j) Supplemental Indenture No. 7, dated as of December 6, 2012, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed December 11, 2012 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(k) Supplemental Indenture No. 8, dated as of October 7, 2013, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed October 9, 2013 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(l) Supplemental Indenture No. 9, dated as of November 20, 2013, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed November 20, 2013 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(m) Supplemental Indenture No. 10, dated as of November 25, 2014, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed November 25, 2014 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(n) Supplemental Indenture No. 11, dated as of May 26, 2015, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed May 27, 2015 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(o) Amendment No. 1 to Supplemental Indenture No. 11, dated as of October 19, 2015, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.3 to the Company's Form 8-K filed October 20, 2015 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(p) Supplemental Indenture No. 12, dated as of March 1, 2016, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed March 3, 2016 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(q) Supplemental Indenture No. 13, dated as of April 10, 2018, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed April 10, 2018 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(r) Supplemental Indenture No. 14, dated as of August 16, 2018, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.3 to the Company's Form 8-K filed August 16, 2018 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(s) Supplemental Indenture No. 15, dated as of February 15, 2019 between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed February 15, 2019 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(t) Supplemental Indenture No. 16, dated as of August 19, 2019, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.3 to the Company's Form 8-K filed August 19, 2019 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(u) Supplemental Indenture No. 17, dated as of December 16, 2019, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed December 16, 2019 (File No. 001-08923), and incorporated herein by reference thereto).

- 4.1(v) Supplemental Indenture No. 18, dated as of June 30, 2020, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.2 to the Company's Form 8-K filed June 30, 2020 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(w) Supplemental Indenture No. 19, dated as of March 25, 2021, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.1 to the Company's Form 8-K filed on March 25, 2021 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(x) Supplemental Indenture No. 20, dated as of June 28, 2021, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.1 to the Company's Form 8-K filed on June 28, 2021 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.1(y) Supplemental Indenture No. 21, dated as of November 19, 2021, between the Company and The Bank of New York Mellon Trust Company, N.A. (filed with the Commission as Exhibit 4.1 to the Company's Form 8-K filed on November 19, 2021 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.2 Form of Indenture for Senior Subordinated Debt Securities (filed with the Commission as Exhibit 4.2 to the Company's Form S-3 (File No. 333-2250004) filed May 17, 2018, and incorporated herein by reference thereto).
- 4.3 Form of Indenture for Junior Subordinated Debt Securities (filed with the Commission as Exhibit 4.3 to the Company's Form S-3 (File No. 333-2250004) filed May 17, 2018, and incorporated herein by reference thereto).
- 4.4(a) Indenture, dated as of November 25, 2015, by and among HCN Canadian Holdings-1 LP, the Company and BNY Trust Company of Canada (filed with the Commission as Exhibit 4.5(a) to the Company's Form 10-K filed February 18, 2016 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.4(b) First Supplemental Indenture, dated as of November 25, 2015, by and among HCN Canadian Holdings-1 LP, the Company and BNY Trust Company of Canada (filed with the Commission as Exhibit 4.5(b) to the Company's Form 10-K filed February 18, 2016 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.4(c) Second Supplemental Indenture, dated as of December 20, 2019, by and among HCN Canadian Holdings-1 LP, the Company and BNY Trust Company of Canada (filed with the Commission as Exhibit 4.4(c) to the Company's Form 10-K filed February 14, 2020 (File No. 001-08923), and incorporated herein by reference thereto).
- 4.5 Description of Securities of the Registrant (filed with the Commission as Exhibit 4.5 to the Company's Form 10-K filed February 14, 2020 (File No. 001-08923), and incorporated herein by reference thereto).
- 10.1(a) Credit Agreement dated as of July 19, 2018 by and among the Company; the lenders listed therein; KeyBank National Association, as administrative agent, L/C issuer and a swingline lender; Bank of America, N.A. and JPMorgan Chase Bank, N.A., as co-syndication agents; Deutsche Bank Securities Inc., as documentation agent; Merrill Lynch, Pierce, Fenner & Smith Incorporated, JPMorgan Chase Bank, N.A., KeyBanc Capital Markets Inc. and Deutsche Bank Securities Inc., as U.S. joint lead arrangers; Merrill Lynch, Pierce, Fenner & Smith Incorporated, JPMorgan Chase Bank, N.A., KeyBanc Capital Markets Inc. and RBC Capital Markets, as Canadian joint lead arrangers; and Merrill Lynch, Pierce, Fenner & Smith Incorporated and JPMorgan Chase Bank, N.A., as joint book runners (filed with the Commission as Exhibit 10.1 to the Company's Form 8-K filed July 24, 2018 (File No. 001-08923), and incorporated herein by reference thereto).
- 10.1(b) First Amendment, dated April 26, 2019, to the Credit Agreement, dated as of July 19, 2018, by and among the Company; the lenders listed therein; KeyBank National Association, as administrative agent, L/C issuer and a swingline lender; Bank of America, N.A. and JPMorgan Chase Bank, N.A., as co-syndication agents; Deutsche Bank Securities Inc., as documentation agent; Merrill Lynch, Pierce, Fenner & Smith Incorporated, JPMorgan Chase Bank, N.A., KeyBanc Capital Markets Inc. and Deutsche Bank Securities Inc., as U.S. joint lead arrangers; Merrill Lynch, Pierce, Fenner & Smith Incorporated, JPMorgan Chase Bank, N.A., KeyBanc Capital Markets Inc. and RBC Capital Markets, as Canadian joint lead arrangers; and Merrill Lynch, Pierce, Fenner & Smith Incorporated and JPMorgan Chase Bank, N.A., as joint book runners (filed with the Commission as Exhibit 10.1 to the Company's Form 10-Q filed April 30, 2019 (File No. 001-08923), and incorporated herein by reference thereto).
- 10.1(c) Credit Agreement, dated as of June 4, 2021, by and among the Company; the lenders listed therein; KeyBank National Association, as administrative agent and L/C issuer; BofA Securities, Inc. and JPMorgan Chase Bank, N.A., as joint book runners; BofA Securities, Inc., JPMorgan Chase Bank, N.A., KeyBanc Capital Markets Inc. and Wells Fargo Securities LLC, as U.S. joint lead arrangers; BofA Securities, Inc., JPMorgan Chase Bank, N.A., KeyBanc Capital Markets Inc. and RBC Capital Markets, as Canadian joint lead arrangers; Bank of America, N.A. and JPMorgan Chase Bank, N.A., as co-syndication agents; Wells Fargo Bank, N.A., MUFG Bank, Ltd., Barclays Bank PLC, Citibank,

N.A., Credit Agricole Corporate and Investment Bank, Deutsche Bank Securities Inc., Goldman Sachs Bank USA, Mizuho Bank, Ltd., Morgan Stanley Bank, N.A., PNC Bank, National Association and Royal Bank of Canada, as co-documentation agents; BNP Paribas, Capital One, National Association, Citizens Bank, N.A., Fifth Third Bank, National Association, The Huntington National Bank, Regions Bank, The Bank of Nova Scotia, Sumitomo Mitsui Banking Corporation, TD Bank, NA, Truist Bank and Bank of Montreal, as co-senior managing agents and Credit Agricole Corporate and Investment Bank, as sustainability structuring agent. (filed with the Commission as Exhibit 10.1 to the Company's 8-K filed June 8, 2021 (File No. 001-08923) and incorporated by reference herein).

- 10.2 Settlement Agreement by and between Thomas J. DeRosa and Welltower Inc. (filed with the Commission as Exhibit 10.1 to the Company's Form 10-Q filed October 29, 2020 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.3 Form of Indemnification Agreement between the Company and each director, executive officer and officer of the Company (filed with the Commission as Exhibit 10.1 to the Company's Form 8-K filed February 18, 2005 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.4 Summary of Director Compensation (filed with the Commission as Exhibit 10.2 to the Company's Form 10-Q filed August 1, 2019 (File No. 001-08923), and incorporated by reference thereto).\*
- 10.5(a) Welltower Inc. 2016 Long-Term Incentive Plan (filed with the Commission as Exhibit 10.1 to the Company's Form 8-K filed May 10, 2016 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.5(b) Form of Restricted Stock Grant Notice for Executive Officers under the 2016 Long-Term Incentive Plan (filed with the Commission as Exhibit 10.14(b) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.5(c) Form of Restricted Stock Grant Notice for Senior Vice Presidents under the 2016 Long-Term Incentive Plan (filed with the Commission as Exhibit 10.14(c) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.5(d) Form of Deferred Stock Unit Grant Agreement for Non-Employee Directors under the 2016 Long-Term Incentive Plan (filed with the Commission as Exhibit 10.14(d) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.6(a) Welltower Inc. 2016-2018 Long-Term Incentive Program (filed with the Commission as Exhibit 10.3 to the Company's Form 10-Q filed August 2, 2016 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.6(b) Form of Performance Restricted Stock Unit Award Agreement under the 2016-2018 Long-Term Incentive Program (filed with the Commission as Exhibit 10.15(b) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.7(a) Welltower Inc. 2017-2019 Long-Term Incentive Program (filed with the Commission as Exhibit 10.4 to the Company's Form 10-Q filed May 5, 2017 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.7(b) Form of Award Notice under the 2017-2019 Long-Term Incentive Program (filed with the Commission as Exhibit 10.16(b) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.7(c) Welltower Inc. 2017-2019 Long-Term Incentive Program – Bridge 1 (filed with the Commission as Exhibit 10.2 to the Company's Form 10-Q filed November 7, 2017 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.7(d) Form of Award Notice under the 2017-2019 Long Term Incentive Program - Bridge 1 (filed with the Commission as Exhibit 10.16(d) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.7(e) Welltower Inc. 2017-2019 Long-Term Incentive Program – Bridge 2 (filed with the Commission as Exhibit 10.3 to the Company's Form 10-Q filed November 7, 2017 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.7(f) Form of Award Notice under the 2017-2019 Long Term Incentive Program - Bridge 2 (filed with the Commission as Exhibit 10.16(f) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.8(a) Welltower Inc. 2018-2020 Long-Term Incentive Program (filed with the Commission as Exhibit 10.17(a) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*

- 10.8(b) Form of Restricted Stock Unit Award Agreement under the 2018-2020 Long-Term Incentive Program (filed with the Commission as Exhibit 10.17(b) to the Company's Form 10-K filed February 28, 2018 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.9(a) Welltower Inc. 2019-2021 Long-Term Incentive Program (filed with the Commission as Exhibit 10.14(a) to the Company's Form 10-K filed February 25, 2019 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.9(b) Form of Restricted Stock Unit Award Agreement under the 2019-2021 Long-Term Incentive Program (filed with the Commission as Exhibit 10.14(b) to the Company's Form 10-K filed February 25, 2019 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.10 2019 Non-Qualified Deferred Compensation Plan (filed with the Commission as Exhibit 10.2 to the Company's Form 10-Q filed October 30, 2019 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.11(a) Welltower Inc. 2020-2022 Long-Term Incentive Program (filed with the Commission as Exhibit 10.14(a) to the Company's Form 10-K filed February 14, 2020 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.11(b) Form of Restricted Stock Unit Award Agreement under the 2020-2022 Long-Term Incentive Program (filed with the Commission as Exhibit 10.14(b) to the Company's Form 10-K filed February 14, 2020 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.12 Executive Employment Agreement, dated May 19, 2021, between Welltower Inc. and Shankh Mitra (filed with the Commission as Exhibit 99.1 to the Company's Form 8-K filed May 19, 2021 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.13 Employment Offer Letter, dated May 20, 2021, between Welltower Inc. and John F. Burkhart (filed with the Commission as Exhibit 10.3 to the Company's Form 10-Q filed July 30, 2021 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.14 Welltower Inc. Nonqualified Deferred Compensation Plan Amended and Restated Effective January 1, 2022 (filed with the Commission as Exhibit 10.1 to the Company's Form 10-Q filed November 5, 2021 (File No. 001-08923), and incorporated herein by reference thereto).\*
- 10.15 Equity Distribution Agreement, dated as of May 4, 2021, between Welltower Inc. and the sales agent and forward sellers named therein and the related forward purchasers (filed with the Commission as Exhibit 1.1 to the Company's Form 8-K filed May 4, 2021 (File No. 001-08923) and incorporated herein by reference thereto).
- 10.16 Form of Master Forward Sale Confirmation (filed with the Commission as Exhibit 1.2 to the Company's Form 8-K filed May 4, 2021 (File No. 001-08923) and incorporated herein by reference thereto).
- 10.17(a) Welltower Inc. 2021-2023 Long-Term Incentive Program.\*
- 10.17(b) Form of Long-Term Incentive Program Award Agreement under the 2021-2023 Long-Term Incentive Program.\*
- 10.18(a) Welltower Inc. 2022-2024 Long-Term Incentive Program.\*
- 10.18(b) Form of Long-Term Incentive Program Award Agreement under the 2022-2024 Long-Term Incentive Program.\*
- 10.19(a) 2022 Outperformance Program.\*
- 10.19(b) Form of Outperformance Program Award Agreement under the 2022 Outperformance Program.\*
- 21 Subsidiaries of the Company.
- 23 Consent of Ernst & Young LLP, independent registered public accounting firm.
- 24 Powers of Attorney.
- 31.1 Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer.
- 31.2 Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer.
- 32.1 Certification pursuant to 18 U.S.C. Section 1350 by Chief Executive Officer.
- 32.2 Certification pursuant to 18 U.S.C. Section 1350 by Chief Financial Officer.

- 101.INS Inline XBRL Instance Document. The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
- 101.SCH Inline XBRL Taxonomy Extension Schema Document
- 101.CAL Inline XBRL Taxonomy Extension Calculation Linkbase Document
- 101.LAB Inline XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE Inline XBRL Taxonomy Extension Presentation Linkbase Document
- 101.DEF Inline XBRL Taxonomy Extension Definition Linkbase Document
- 104 The cover page from the Company's Annual Report on Form 10-K for the year ended December 31, 2021, formatted in Inline XBRL (included in Exhibit 101)

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\* Management Contract or Compensatory Plan or Arrangement.

**Item 16. *Form 10-K Summary***

None.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: February 16, 2022

### WELLTOWER INC.

By: /s/ Shankh Mitra  
Shankh Mitra,  
Chief Executive Officer, Chief Investment Officer and Director

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below on February 16, 2022 by the following persons on behalf of the Registrant and in the capacities indicated.

/s/ Kenneth J. Bacon \*\*  
Kenneth J. Bacon, Chairman and Director

/s/ Johnese M. Spisso \*\*  
Johnese M. Spisso, Director

/s/ Karen B. DeSalvo \*\*  
Karen B. DeSalvo, Director

/s/ Kathryn M. Sullivan \*\*  
Kathryn M. Sullivan, Director

/s/ Jeffrey H. Donahue \*\*  
Jeffrey H. Donahue, Director

/s/ Shankh Mitra \*\*  
Shankh Mitra, Chief Executive Officer, Chief Investment  
Officer and Director  
(Principal Executive Officer)

/s/ Philip L. Hawkins \*\*  
Philip L. Hawkins, Director

/s/ Timothy G. McHugh \*\*  
Timothy G. McHugh, Executive Vice President - Chief  
Financial Officer (Principal Financial Officer)

/s/ Dennis G. Lopez \*\*  
Dennis G. Lopez, Director

/s/ Joshua T. Fieweger\*\*  
Joshua T. Fieweger, Chief Accounting Officer  
(Principal Accounting Officer)

/s/ Ade J. Patton \*\*  
Ade J. Patton, Director

/s/ Diana W. Reid \*\*  
Diana W. Reid, Director

**\*\*By:** /s/ Shankh Mitra  
Shankh Mitra, Attorney-in-Fact

/s/ Sergio D. Rivera \*\*  
Sergio D. Rivera, Director

**Welltower Inc.**  
**Schedule III**  
**Real Estate and Accumulated Depreciation**  
**December 31, 2021**

(Dollars in thousands)

Description	Initial Cost to Company			Gross Amount at Which Carried at Close of Period			Year Acquired	Year Built	Address
	Encumbrances	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>			
		\$	\$						
<b>Seniors Housing Operating:</b>									
Adderbury, UK	—	2,144	12,549	1,003	13,427	1,874	2015	2017	Banbury Road
Albertville, AL	—	170	6,203	1,246	7,443	2,506	2010	1999	151 Woodham Dr.
Alexandria, VA	—	8,294	49,673	—	49,673	5,132	2016	2018	5550 Cardinal Place
Alexandria, VA	—	12,225	11,823	9,485	21,308	375	2021	1972	5100 Fillmore Avenue
Altrincham, UK	—	4,244	25,187	3,867	28,654	8,737	2012	2009	295 Hale Road
Amarillo, TX	—	719	10,378	1,213	11,591	434	2021	1985	4707 Bell Street
Amherst, NY	—	1,182	11,413	—	11,413	1,701	2019	2013	1880 Sweet Home Road
Amherstview, ON	—	473	4,446	799	5,192	1,362	2015	1974	4567 Bath Road
Anderson, SC	—	710	6,290	1,474	7,762	4,528	2003	1986	311 Simpson Rd.
Ankeny, IA	—	1,129	10,270	322	10,557	1,809	2016	2012	1275 SW State Street
Apple Valley, CA	—	480	16,639	2,328	18,961	6,306	2010	1999	11825 Apple Valley Rd.
Arlington, TX	—	1,660	37,395	4,524	41,919	13,543	2012	2000	1250 West Pioneer Parkway
Arlington, TX	—	894	12,351	652	13,003	488	2021	1996	2315 Little Road
Arlington, VA	—	8,385	31,198	16,488	47,678	19,621	2017	1992	900 N Taylor Street
Arlington, VA	—	—	2,338	2,529	4,790	987	2018	1992	900 N Taylor Street
Amprnor, ON	—	788	6,283	1,111	7,320	2,197	2013	1991	15 Arthur Street
Athens, GA	—	—	76	—	76	4	2021	2000	755 Epps Bridge Parkway
Atlanta, GA	—	2,058	14,914	4,249	19,141	13,216	1997	1999	1460 S Johnson Ferry Rd.
Atlanta, GA	—	2,100	20,603	2,349	22,846	6,261	2014	2000	1000 Lenox Park Blvd NE
Austin, TX	—	880	9,520	3,188	12,703	7,012	1999	1998	12429 Scofield Farms Dr.
Austin, TX	—	1,560	21,413	877	22,276	4,897	2014	2013	11330 Farrah Lane
Austin, TX	—	4,200	74,850	2,231	77,081	14,607	2015	2014	4310 Bee Caves Road
Austin, TX	—	4,832	18,499	2,132	20,631	514	2021	1989	11279 Taylor Draper Ln
Bagshot, UK	—	4,960	29,881	8,287	37,682	11,738	2012	2009	14 - 16 London Road
Bakersfield, CA	—	1,127	14,334	792	15,126	468	2021	1988	3201 Columbus
Ballston Spa, NY	—	5,540	17,901	173	18,074	794	2020	2019	2000 Carlton Hollow Way
Banstead, UK	—	6,695	55,113	13,277	67,705	20,911	2012	2005	Croydon Lane
Bartlesville, OK	—	2,339	10,608	1,393	12,001	486	2021	2000	2633 Mission Drive SE
Basingstoke, UK	—	3,420	18,853	2,581	21,112	4,602	2013	2012	Grove Road
Basking Ridge, NJ	—	2,356	37,710	2,657	40,328	11,280	2014	2002	404 King George Road
Bassett, UK	—	4,874	32,304	10,624	42,455	14,635	2013	2006	111 Burgess Road
Bath, UK	—	2,696	11,876	1,160	12,878	1,802	2015	2017	Clarks Way, Rush Hill
Baton Rouge, LA	12,930	790	29,436	1,648	30,935	8,675	2013	2009	9351 Siegen Lane
Baton Rouge, LA	—	1,605	6,356	361	6,717	270	2021	1989	8680 Jefferson Highway
Beaconsfield, UK	—	5,566	50,952	6,169	56,585	15,534	2013	2009	30-34 Station Road
Beaconsfield, QC	—	1,149	17,484	2,222	19,547	6,705	2013	2008	505 Elm Avenue
Beaver, PA	2,020	—	—	—	—	—	2020	1900	1225 Western Ave

(Dollars in thousands)

Description	Initial Cost to Company			Gross Amount at Which Carried at Close of Period			Year Acquired	Year Built	Address	
	Encumbrances	Land & Land Improvements		Land & Land Improvements	Building & Improvements					Accumulated Depreciation <sup>(1)</sup>
		Building & Improvements	Cost Capitalized Subsequent to Acquisition		Building & Improvements	Accumulated Depreciation <sup>(1)</sup>				
<b>Seniors Housing Operating:</b>										
Benverreeck, OH	—	981	11,210	—	981	11,210	2019	2020	2475 Lillian Lane	
Beckenham, UK	—	21,888	36,713	—	21,888	36,713	2019	2021	2 Roman Way	
Bee Cave, TX	—	1,820	21,084	883	1,832	21,955	2016	2014	14058 A Bee Cave Parkway	
Bellevue, WA	—	2,800	19,004	3,034	2,816	22,022	2013	1998	15928 NE 8th Street	
Bellevue, WA	—	6,307	9,036	596	6,307	9,632	2021	1905	13350 SE 26th Street	
Bellevue, WA	—	46,352	31,794	10,913	46,352	42,707	2021	1986	919 109th Avenue North East	
Bellingham, WA	—	1,500	19,861	2,351	1,507	22,205	2010	1996	4415 Columbine Dr.	
Bellingham, WA	—	1,290	16,292	1,261	1,290	17,553	2020	1999	848 W Orchard Dr	
Belmont, CA	—	—	35,300	2,685	178	37,807	2013	2002	1010 Alameda de Las Pulgas	
Berea, OH	5,205	—	—	—	—	—	2020	1900	45 Sheldon Road	
Bethel Park, PA	—	1,643	12,965	—	1,643	12,965	2019	2019	631 McMurray Road	
Bethel Park, PA	—	3,476	11,635	1,152	3,476	12,787	2021	1998	2960 Bethel Church Road	
Bethesda, MD	—	—	45,309	1,607	3	46,913	2013	2009	8300 Burdett Road	
Bethesda, MD	—	—	—	69,731	3,513	66,218	2016	2018	4925 Battery Lane	
Bethesda, MD	—	—	45	1,161	—	1,206	2013	2009	8300 Burdett Road	
Bethesda, MD	—	—	212	926	—	1,138	2013	2009	8300 Burdett Road	
Birmingham, UK	—	151	19,858	—	151	19,858	2013	2006	5 Church Road, Edgbaston	
Birmingham, UK	—	1,480	13,014	1,739	1,620	14,613	2015	2016	47 Bristol Road South	
Blainville, QC	—	2,077	8,902	1,796	2,335	10,440	2013	2008	50 des Chateaux Boulevard	
Bloomfield Hills, MI	—	2,000	35,662	1,550	2,133	37,079	2013	2009	6790 Telegraph Road	
Boca Raton, FL	32,270	6,565	111,247	28,777	6,991	139,598	2018	1994	6343 Via De Sonrise Del Sur	
Boise, ID	—	1,391	16,067	5,535	2,220	20,773	2019	1999	10250 W Smoke Ranch Drive	
Boise, ID	—	1,625	9,547	921	1,625	10,468	2021	1905	7250 Poplar Street	
Borehamwood, UK	—	5,367	41,937	5,435	5,912	46,827	2012	2003	Edgwarebury Lane	
Bothell, WA	—	1,350	13,439	7,063	1,350	20,502	2015	1988	10605 NE 185th Street	
Boulder, CO	—	2,994	27,458	3,010	3,150	30,312	2013	2003	3955 28th Street	
Bournemouth, UK	—	5,527	42,547	6,007	6,070	48,011	2013	2008	42 Belle Vue Road	
Bradenton, FL	—	4,664	10,136	1,066	4,664	11,202	2021	1987	1055 301 Blvd E	
Braintree, MA	—	—	41,290	1,614	100	42,804	2013	2007	618 Granite Street	
Brampton, ON	46,020	10,196	59,989	5,546	10,885	64,846	2015	2009	100 Ken Whillans Drive	
Brandon, MS	—	1,220	10,241	2,118	1,220	12,359	2010	1999	140 Caslewoods Blvd	
Bremerton, WA	—	2,417	22,627	1,825	2,417	24,452	2020	1999	966 Oyster Bay Ct	
Bremerton, WA	—	2,145	6,200	1,088	2,145	7,288	2021	1985	2707 Clare Ave	
Brentwood, UK	—	8,537	45,869	6,303	9,342	51,367	2016	2013	London Road	
Brick, NJ	—	1,170	17,372	1,957	1,218	19,281	2010	1998	515 Jack Martin Blvd	
Brick, NJ	—	690	17,125	6,200	695	23,320	2010	1999	1594 Route 88	
Bridgewater, NJ	—	1,730	48,201	3,108	1,774	51,265	2010	1999	2005 Route 22 West	
Brookport, NY	—	1,500	23,496	621	1,642	23,975	2015	1999	90 West Avenue	
Brockville, ON	4,142	484	7,445	1,312	532	8,709	2015	1996	1026 Bridlewood Drive	
Broken Arrow, OK	—	—	39	—	—	39	2021	2002	2601 S Elm Place	
Brookfield, WI	—	1,300	12,830	361	1,300	13,191	2012	2013	1105 Davidson Road	
Broomfield, CO	—	4,140	44,547	15,299	10,140	53,846	2013	2009	400 Summit Blvd	
Brossard, QC	9,674	5,499	31,854	3,788	5,802	35,339	2015	1989	2455 Boulevard Rome	

(Dollars in thousands)

Description	Initial Cost to Company			Gross Amount at Which Carried at Close of Period			Year Acquired	Year Built	Address
	Encumbrances	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>			
		Cost Capitalized Subsequent to Acquisition							
<b>Seniors Housing Operating:</b>									
Buckingham, UK	—	2,979	13,880	2,361	3,302	15,918	3,555	2014	Church Street
Buffalo Grove, IL	—	2,850	49,129	4,771	2,850	53,900	15,467	2012	500 McHenry Road
Burbank, CA	—	4,940	43,466	5,651	4,940	49,117	14,714	2012	455 E. Angeleno Avenue
Burbank, CA	18,070	3,610	50,817	4,423	3,610	55,240	9,995	2016	2721 Willow Street
Burke, VA	—	—	—	52,686	2,616	50,070	3,810	2016	9617 Burke Lake Road
Burleson, TX	—	3,150	10,437	723	3,150	11,160	2,305	2012	621 Old Highway 1187
Burlingame, CA	—	—	62,786	231	—	63,017	10,427	2016	1818 Trousdale Avenue
Burlington, ON	16,974	1,309	19,311	2,801	1,431	21,990	6,253	2013	500 Appleby Line
Burlington, MA	—	2,443	34,354	1,730	2,578	35,949	10,975	2013	24 Mall Road
Burlington, WA	—	877	15,986	—	877	15,986	2,359	2019	410 S Norris St
Burlington, WA	—	768	8,268	—	768	8,268	1,391	2019	112 / 210 North Skagit Street
Bushey, UK	—	12,690	36,482	3,196	13,433	38,935	4,088	2015	Elton House, Elton Way
Calgary, AB	10,339	2,252	37,415	4,627	2,477	41,817	12,235	2013	20 Promenade Way SE
Calgary, AB	11,644	2,793	41,179	4,708	3,044	45,636	13,164	2013	80 Edenwold Drive NW
Calgary, AB	9,301	3,122	38,971	5,127	3,446	43,774	12,411	2013	150 Scotia Landing NW
Calgary, AB	20,268	3,431	28,983	4,473	3,711	33,176	8,833	2013	9229 16th Street SW
Calgary, AB	23,968	2,385	36,776	5,797	2,590	42,368	8,723	2015	2220-162nd Avenue SW
Camberley, UK	—	9,974	39,168	3,242	10,557	41,827	5,253	2016	Pembroke Broadway
Camberley, UK	—	2,654	5,736	19,840	5,877	22,353	3,301	2014	Femhill Road
Camillus, NY	—	1,249	7,360	5,401	2,082	11,928	1,830	2019	3877 Milton Avenue
Cardiff, UK	—	3,191	12,566	4,153	3,668	16,242	5,267	2013	127 Cyncoed Road
Cardiff by the Sea, CA	34,123	5,880	64,711	6,249	5,880	70,960	22,681	2011	3535 Manchester Avenue
Carmel, IN	—	2,766	50,326	3,093	2,766	53,419	225	2021	689 Pro-Med Ln
Carmichael, CA	23,708	739	7,698	37,589	2,440	43,586	4,385	2019	4717 Engle Road
Carol Stream, IL	—	1,730	55,048	4,951	1,730	59,999	17,754	2012	545 Belmont Lane
Carrollton, TX	—	4,280	31,444	1,658	4,280	33,102	6,998	2013	2105 North Jossey Lane
Carrollton, GA	—	2,537	8,183	976	2,537	9,159	548	2021	150 Cottage Landing
Carson City, NV	—	1,601	22,159	1,383	1,601	23,542	615	2021	2120 E Long
Cary, NC	—	740	45,240	1,168	742	46,406	11,968	2013	1206 West Chatham Street
Cary, NC	—	6,112	70,008	10,589	6,155	80,554	16,202	2018	300 Kildaire Woods Drive
Cedar Falls, IA	—	1,259	9,188	742	1,259	9,930	344	2021	2603 Orchard Drive
Cedar Hill, TX	—	1,971	24,590	—	1,971	24,590	855	2020	1240 East Pleasant Run
Cedar Park, TX	—	1,750	15,664	950	1,750	16,614	2,534	2016	800 C-Bar Ranch Trail
Cerritos, CA	—	—	27,494	7,263	—	34,757	9,712	2016	11000 New Falcon Way
Charleston, IL	—	552	740	70	552	810	120	2021	300 Lincoln Highway Road
Charleston, SC	—	2,912	18,935	882	2,912	19,817	498	2021	1451 Tobias Gadsden Blvd.
Charlotte, NC	—	5,279	17,582	1,743	5,279	19,325	681	2021	5512 Carmel Road
Charlottesville, VA	77	4,651	91,468	21,158	4,831	112,446	21,386	2018	2610 Barracks Road
Chatham, ON	—	1,098	12,462	4,327	1,270	16,617	4,259	2015	25 Keil Drive North
Chattanooga, TN	—	3,373	14,108	1,683	3,373	15,791	598	2021	7511 Shallowford Road
Chelmsford, MA	—	1,040	10,951	6,221	1,131	17,081	5,975	2003	4 Technology Dr.
Chelmsford, MA	—	2,364	31,460	1,683	2,364	33,143	840	2021	20 Summer Street
Chertsey, UK	—	9,566	25,886	3,954	10,125	29,281	3,624	2015	Bitlams Lane

(Dollars in thousands)

Description	Initial Cost to Company			Gross Amount at Which Carried at Close of Period					Year Built	Address
	Encumbrances	Building & Improvements		Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>	Year Acquired			
		Land & Land Improvements	Building & Improvements					Cost Capitalized Subsequent to Acquisition		
<b>Seniors Housing Operating:</b>										
Chesapeake, VA	—	2,214	20,472	2,094	2,214	22,566	760	2021	2004	933 Cedar Road
Chesterfield, MO	—	1,857	48,366	2,023	1,917	50,329	13,645	2013	2001	1880 Clarkson Road
Chesterton, IN	—	2,980	37,614	1,246	2,980	38,860	2,603	2020	2019	700 Dickinson Rd
Chico, CA	—	1,780	13,201	1,553	1,780	14,754	557	2021	1984	2801 Cohasset
Chorleywood, UK	—	5,636	43,191	7,738	6,194	50,371	16,297	2013	2007	High View, Rickmansworth Road
Chula Vista, CA	—	2,072	22,163	1,650	2,186	23,699	6,973	2013	2003	3302 Bonita Road
Chula Vista, CA	—	4,217	29,986	1,880	4,217	31,866	1,350	2021	2018	1290 Santa Rosa Dr
Church Crookham, UK	—	2,591	14,215	2,307	2,855	16,258	4,334	2014	2014	2 Bourley Road
Cincinnati, OH	—	1,750	11,366	—	1,750	11,366	1,091	2019	2019	732 Clough Pike Road
Cincinnati, OH	—	1,606	2,958	1,036	1,606	3,994	579	2021	1998	4650 East Galbraith Road
Cincinnati, OH	—	3,345	46,717	6,150	3,345	52,867	953	2021	1986	8135 Beechmont Ave
Citrus Heights, CA	—	2,300	31,876	3,193	2,300	35,069	11,820	2010	1997	7418 Stock Ranch Rd.
Clackamas, OR	—	1,240	3,581	339	1,240	3,920	502	2021	1999	14370 SE Oregon Trail Dr
Claremont, CA	—	2,430	9,928	2,230	2,553	12,035	4,104	2013	2001	2053 North Towne Avenue
Clay, NY	—	1,371	11,471	—	1,371	11,471	1,724	2019	2014	8547 Morgan Road
Clearwater, FL	—	1,727	4,542	361	1,727	4,903	230	2021	1985	1100 Ponce de Leon Blvd.
Cleburne, TX	—	520	5,369	319	520	5,688	2,119	2006	2007	402 S Colonial Drive
Cohasset, MA	—	2,485	26,147	2,421	2,500	28,553	8,639	2013	1998	125 King Street (Rt 3A)
Colleyville, TX	—	1,050	17,082	84	1,050	17,166	2,313	2016	2013	8100 Precinct Line Road
Colorado Springs, CO	—	800	14,756	2,269	1,034	16,791	5,352	2013	2001	2105 University Park Boulevard
Colorado Springs, CO	—	1,142	14,147	1,363	1,142	15,510	521	2021	1985	5820 Flintridge Drive
Colts Neck, NJ	—	780	14,733	3,594	1,463	17,644	5,481	2010	2002	3 Meridian Circle
Columbus, IN	—	610	3,190	209	610	3,399	1,048	2010	1998	2564 Foxpointhe Dr.
Columbus, IN	—	1,593	10,953	1,233	1,593	12,186	453	2021	2000	3660 Central Avenue
Columbus, GA	—	(3)	36	—	(3)	36	2	2021	1998	6850 River Road
Conroe, TX	—	980	7,771	408	980	8,179	2,670	2009	2010	903 Longmire Road
Coos Bay, OR	—	864	7,971	719	864	8,690	1,073	2020	1996	192 Norman Ave.
Coos Bay, OR	—	1,792	9,852	1,004	1,792	10,856	1,346	2020	2006	1855 Ocean Blvd SE
Coquitlam, BC	8,163	3,047	24,567	3,447	3,337	27,724	9,074	2013	1990	1142 Dufferin Street
Crystal Lake, IL	—	875	12,461	2,284	971	14,649	4,855	2013	2001	751 E Terra Cotta Avenue
Crystal Lake, IL	—	7,678	31,875	7,996	7,678	39,871	314	2021	1988	965 N. Brighton Circle W
Dallas, TX	—	6,330	114,794	3,420	6,330	118,214	23,567	2015	2013	3535 N Hall Street
Dana Point, CA	—	5,508	51,522	2,844	5,508	54,366	268	2021	1994	25411 Sea Bluffs Drive
Danville, IN	—	2,236	28,738	19	2,236	28,757	73	2021	2021	200 S Arbor Ln
Dardenne Prairie, MO	—	1,309	11,271	236	1,309	11,507	292	2021	2010	1030 Barathaven Blvd.
Decatur, GA	—	1,098	13,067	2,335	1,098	15,302	548	2021	1987	341 Winn Way
Decatur, GA	—	—	—	31,583	1,946	29,637	9,096	2013	1998	920 Clairemont Avenue
Denver, CO	—	1,450	19,389	5,386	1,450	24,775	6,526	2012	1997	4901 South Monaco Street
Denver, CO	—	2,910	35,838	8,036	2,910	43,874	12,921	2012	2007	8101 E Mississippi Avenue
Denver, CO	—	1,533	9,221	108,783	5,402	114,135	15,517	2019	2014	1500 Little Raven St
Denver, CO	—	1,989	21,556	1,039	1,989	22,595	1,782	2020	2017	2979 Uinta Street
Des Moines, IA	—	1,196	8,847	782	1,196	9,629	329	2021	1990	4610 Douglas Avenue
Dix Hills, NY	—	3,808	39,014	2,592	4,092	41,322	12,177	2013	2003	337 Deer Park Road

(Dollars in thousands)

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	Encumbrances	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>			
		Cost Capitalized Subsequent to Acquisition							
<b>Seniors Housing Operating:</b>									
Dollard-Des-Ormeaux, QC	—	1,957	14,431	2,186	16,393	6,357	2013	2008	4377 St. Jean Blvd
Dresher, PA	8,380	1,900	10,664	1,575	12,225	4,779	2013	2006	1650 Susquehanna Road
Dublin, OH	—	1,169	25,345	173	25,518	4,560	2016	2015	4175 Stoneridge Lane
Durham, NC	—	3,212	22,108	1,242	23,350	638	2021	1998	205 Emerald Pond Lane
East Amherst, NY	—	1,638	11,677	—	11,677	1,871	2019	2015	8040 Roll Road
East Lansing, MI	—	3,919	17,509	1,864	19,373	712	2021	2000	5968 Pakr Lake Road
East Meadow, NY	—	69	45,991	2,184	48,117	13,856	2013	2002	1555 Glen Curtiss Boulevard
East Setauket, NY	—	4,920	37,354	2,274	39,562	11,527	2013	2002	1 Sunrise Drive
Eastbourne, UK	—	4,145	33,744	4,369	37,709	11,167	2013	2008	6 Upper Kings Drive
Edgbaston, UK	—	2,720	13,969	1,959	15,671	2,248	2014	2015	Speedwell Road
Edgewater, NJ	—	4,561	25,047	2,452	27,496	8,235	2013	2000	351 River Road
Edison, NJ	—	1,892	32,314	4,007	36,220	12,648	2013	1996	1801 Oak Tree Road
Edmonds, WA	—	1,650	24,449	10,016	34,465	7,191	2015	1976	21500 72nd Avenue West
Edmonds, WA	—	2,891	26,413	1,775	28,188	2,254	2020	2000	180 2nd Ave S
Edmonton, AB	7,373	1,589	29,819	4,145	33,775	10,131	2013	1999	103 Rabbit Hill Court NW
Edmonton, AB	9,717	2,063	37,293	5,066	42,169	14,233	2013	1968	10015 103rd Avenue NW
Effingham, IL	—	606	3,437	262	3,699	327	2021	1997	1101 North Maple Street
Effingham, IL	—	105	336	124	460	77	2021	1996	505 West Temple Avenue
El Dorado Hills, CA	—	—	—	57,020	51,830	3,348	2017	2019	2020 Town Center West Way
Encino, CA	—	5,040	46,255	6,801	53,056	15,509	2012	2003	15451 Ventura Boulevard
Englishtown, NJ	—	690	12,520	2,488	14,838	4,933	2010	1997	49 Lasatta Ave
Epsom, UK	—	20,159	34,803	6,407	39,310	5,692	2016	2014	450-458 Reigate Road
Eric, PA	—	1,460	9,162	—	9,162	1,596	2019	2013	4400 East Lake Road
Esher, UK	—	5,783	48,361	9,596	57,390	16,445	2013	2006	42 Copsem Lane
Evans, GA	—	3,211	17,217	3,286	20,503	783	2021	1999	100 Washington Commons Dr
Evansville, IN	—	1,038	10,570	1,413	11,983	475	2021	1991	5050 Lincoln Avenue
Everett, WA	—	638	8,708	697	9,405	1,025	2020	1998	524 75th St SE
Everett, WA	—	1,912	14,773	1,874	16,647	549	2021	1989	3915 Colby Avenue N
Fairfield, NJ	—	3,120	43,868	2,514	46,247	13,407	2013	1998	47 Greenbrook Road
Fairfield, IL	—	561	3,773	222	3,995	319	2021	1997	315 Market Street
Fairfield, CA	—	1,460	14,040	7,062	21,102	8,669	2002	1998	3350 Cherry Hills St.
Fairfield, OH	—	1,416	12,933	—	12,933	1,393	2019	2018	520 Patterson Boulevard
Fareham, UK	—	3,408	17,970	2,634	20,257	4,952	2014	2012	Redlands Lane
Florence, AL	—	353	13,049	1,628	14,645	4,839	2010	1999	3275 County Road 47
Flossmoor, IL	—	1,292	9,496	3,054	12,480	4,425	2013	2000	19715 Governors Highway
Folsom, CA	—	1,490	32,754	185	32,939	7,011	2015	2014	1574 Creekside Drive
Folsom, CA	—	2,306	10,159	789	10,948	580	2021	2010	1801 E. Natoma St.
Fort Smith, AR	—	—	74	—	74	2	2021	1997	8420 Phoenix Ave
Fort Wayne, IN	—	3,637	42,242	729	42,971	2,188	2020	2018	3715 Union Chapel Rd
Fort Worth, TX	—	4,179	40,328	17,804	55,180	6,998	2019	2017	3401 Amador Drive
Fort Worth, TX	—	2,538	18,909	—	2,538	18,909	2020	2020	3401 Amador Drive
Fort Worth, TX	—	2,080	27,888	6,373	34,261	11,106	2012	2001	2151 Green Oaks Road
Fort Worth, TX	—	1,740	19,799	857	20,656	3,605	2016	2014	7001 Bryant Irvin Road

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		Cost Capitalized Subsequent to Acquisition							
<b>Seniors Housing Operating:</b>									
Franklin, TN	—	5,733	13,653	1,784	5,733	15,437	553	2021	314 Cool Springs Blvd.
Fremont, CA	—	3,400	25,300	6,354	3,456	31,598	12,971	2005	2860 Country Dr.
Fresno, CA	22,982	896	10,591	25,532	2,459	34,560	3,827	2019	5605 North Gates Avenue
Fresno, CA	—	—	25	—	—	25	1	2021	6035 N Marks Avenue
Frome, UK	—	2,720	14,813	2,415	2,977	16,971	3,828	2014	Welshmill Lane
Fullerton, CA	—	1,964	19,989	1,696	1,998	21,651	6,517	2013	2226 North Euclid Street
Fullerton, CA	—	1,801	5,878	317	1,801	6,195	349	2021	1510 East Commonwealth Avenue
Gahanna, OH	—	772	11,214	2,117	847	13,256	4,166	2013	775 East Johnstown Road
Gahanna, OH	—	—	26	—	—	26	2	2021	1201 Riva Ridge Ct.
Gainesville, GA	—	1,908	25,082	1,954	1,908	27,036	797	2021	940 South Enota Drive
Garden Grove, CA	—	2,107	3,990	559	2,107	4,549	409	2021	11848 Valley View Street
Gardnerville, NV	—	1,143	10,831	3,137	1,164	13,947	9,630	1998	1565-A Virginia Ranch Rd.
Gig Harbor, WA	—	1,560	15,947	3,537	1,583	19,461	5,978	2010	3213 45th St. Court NW
Gilbert, AZ	14,200	2,160	28,246	2,405	2,206	30,605	10,990	2013	580 S. Gilbert Road
Glen Cove, NY	—	4,594	35,236	2,634	4,688	37,776	12,588	2013	39 Forest Avenue
Glendale, AZ	—	3,114	24,668	—	3,114	24,668	424	2021	8847 W. Glendale Ave
Glenview, IL	—	2,090	69,288	5,809	2,090	75,097	22,200	2012	2200 Golf Road
Golden Valley, MN	3,600	1,520	33,513	1,771	1,634	35,170	9,968	2013	4950 Olson Memorial Highway
Granbury, TX	—	2,040	30,670	784	2,040	31,454	8,936	2011	100 Watermark Boulevard
Grand Forks, ND	—	1,050	12,463	684	1,050	13,147	476	2021	3783 S 16th St #112
Grand Prairie, TX	—	1,880	23,827	—	1,880	23,827	371	2021	3013 Doryn Drive
Grand Rapids, MI	—	2,179	14,693	1,052	2,179	15,745	486	2021	3121 Lake Michigan Dr NW
Grants Pass, OR	—	561	8,603	271	561	8,874	243	2021	1001 NE A Street
Greenville, SC	—	893	21,242	1,553	893	22,795	659	2021	1180 Haywood Road
Greenville, SC	—	—	41	—	—	41	1	2021	11 East August Place
Gresham, OR	—	1,966	6,255	311	1,966	6,566	178	2021	2895 SE Powell Valley Rd.
Grimsby, ON	—	636	5,617	997	693	6,557	1,630	2015	84 Main Street East
Grosse Pointe Woods, MI	—	950	13,662	1,010	950	14,672	4,137	2013	1850 Vernier Road
Grosse Pointe Woods, MI	—	1,430	31,777	1,391	1,435	33,163	9,273	2013	21260 Mack Avenue
Grove City, OH	—	3,575	85,764	1,889	3,509	87,719	8,921	2018	3717 Orders Road
Grove City, OH	—	1,099	4,781	465	1,099	5,246	431	2021	2320 Sonora Drive
Guildford, UK	—	5,361	56,494	6,478	5,870	62,463	17,299	2013	Astolat Way, Peasmarsh
Gurnee, IL	—	890	27,931	2,750	945	30,626	8,578	2013	500 North Hunt Club Road
Haddonfield, NJ	—	520	16,363	709	527	17,065	3,385	2011	132 Warwick Road
Hamburg, NY	—	971	10,909	—	971	10,909	1,687	2019	4600 Southwestern Blvd
Hamilton, OH	—	1,128	10,940	1,067	1,163	11,972	1,446	2019	1740 Eden Park Drive
Hampshire, UK	—	4,172	26,035	3,420	4,577	29,050	8,434	2013	22-26 Church Road
Happy Valley, OR	—	721	10,369	—	721	10,369	1,398	2019	8915 S.E. Monterey
Harrisburg, IL	—	858	4,623	317	858	4,940	462	2021	165 Ron Morse Drive
Haverford, PA	—	1,880	33,993	2,934	1,907	36,900	10,476	2010	731 Old Buck Lane
Helena, MT	—	1,850	17,091	1,954	1,850	19,045	842	2021	2801 Colonial Drive
Hemet, CA	—	1,877	8,946	542	1,877	9,488	335	2021	800 W Oakland Ave
Henderson, NV	—	1,190	11,600	1,311	1,298	12,803	4,887	2013	1555 West Horizon Ridge Parkway

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		Cost Capitalized Subsequent to Acquisition							
<b>Seniors Housing Operating:</b>									
Heritage, PA	—	1,084	14,196	1,253	15,449	497	2021	260 S. Buhl Farm Dr.	
Hickory, NC	—	1,600	26,405	2,014	28,419	842	2021	915 29th Avenue NE	
High Point, NC	—	1,355	19,751	1,984	21,735	736	2021	1573 Skeet Club Rd.	
High Wycombe, UK	—	3,567	13,422	1,566	14,779	2,024	2015	The Row Lane End	
Highland Park, IL	—	2,820	15,832	1,149	16,981	4,093	2011	1651 Richfield Avenue	
Highland Park, IL	—	2,250	25,313	1,677	26,969	8,746	2013	1601 Green Bay Road	
Hindhead, UK	—	17,852	48,645	7,655	54,617	7,751	2016	Porsmouth Road	
Hingham, MA	—	1,440	32,292	506	32,794	7,071	2015	1 Sgt. William B Terry Drive	
Holbrook, NY	—	3,957	35,337	2,843	37,918	10,892	2013	320 Patchogue Holbrook Road	
Honolulu, HI	—	22,918	49,662	6,384	56,046	1,602	2021	428 Kawaihau St	
Hoover, AL	—	2,165	16,059	1,984	18,043	605	2021	3517 Loma Road	
Horley, UK	—	2,332	12,144	2,243	14,159	3,820	2014	Court Lodge Road	
Houston, TX	—	3,830	55,674	10,039	65,713	20,771	2012	2929 West Holcombe Boulevard	
Houston, TX	—	1,040	31,965	6,984	38,949	10,763	2012	505 Bering Drive	
Houston, TX	—	1,750	15,603	1,707	17,310	2,851	2016	10120 Louetta Road	
Houston, TX	—	960	15,550	—	15,550	9,286	2011	10225 Cypresswood Dr	
Howell, NJ	—	1,066	21,577	1,685	23,174	6,879	2010	100 Meridian Place	
Huntington Beach, CA	—	3,808	31,172	3,194	34,243	11,450	2013	7401 Yorktown Avenue	
Independence, MO	—	1,562	14,452	—	14,452	1,558	2019	19301 East Eastland Ctr Ct	
Independence, MO	—	3,230	20,425	4,157	24,582	184	2021	2100 Swope Drive	
Iowa City, IA	—	891	5,680	331	6,011	197	2021	2423 Walden Road	
Jackson, TN	—	1,370	11,317	1,173	12,490	401	2021	25 Max Lane Drive	
Jacksonville, FL	—	1,205	11,991	22,939	29,585	2,704	2019	10520 Validus Drive	
Johns Creek, GA	—	1,580	23,285	1,624	24,901	7,211	2013	11405 Medlock Bridge Road	
Johnson City, NY	—	1,440	11,675	1,124	12,818	1,959	2019	1035 Anna Maria Drive	
Kalamazoo, MI	—	7,531	37,252	8,794	46,046	412	2021	1700 Bronson Way	
Kanata, ON	—	1,689	28,670	2,574	31,158	9,271	2012	70 Stonehaven Drive	
Kelowna, BC	4,654	2,688	13,647	2,781	16,177	5,285	2013	863 Leon Avenue	
Kennebunk, ME	—	2,700	30,204	6,063	35,573	15,813	2013	One Huntington Common Drive	
Kenner, LA	—	1,100	10,036	3,889	13,925	10,932	1998	1600 Joe Yenni Blvd	
Kenner, LA	—	809	11,820	524	12,344	298	2021	1101 Sunset Boulevard	
Kennett Square, PA	—	1,050	22,946	981	23,873	6,811	2010	301 Victoria Gardens Dr.	
Kingston, ON	11,587	1,030	11,416	2,424	13,425	2,877	2015	181 Ontario Street	
Kingston upon Thames, UK	—	33,063	46,696	8,683	52,262	7,315	2016	Coombe Lane West	
Kingwood, TX	—	480	9,777	1,086	10,863	3,485	2011	22955 Eastex Freeway	
Kingwood, TX	—	1,683	24,207	2,500	26,707	5,262	2012	24025 Kingwood Place	
Kirkland, WA	—	1,880	4,315	2,404	6,719	2,656	2003	6505 Lakeview Dr.	
Kitchener, ON	9,360	1,341	13,939	5,281	19,066	4,706	2016	1250 Weber Street E	
Klamath Falls, OR	—	1,335	10,174	1,500	11,674	1,530	2020	615 Washburn Way	
La Palma, CA	—	2,950	16,591	1,422	17,967	5,494	2013	5321 La Palma Avenue	
Lackawanna, NY	—	1,029	5,815	—	5,815	1,033	2019	133 Orchard Place	
Lafayette Hill, PA	—	1,750	11,848	2,542	14,273	5,548	2013	429 Ridge Pike	
Laguna Hills, CA	—	12,820	75,926	20,060	95,986	24,934	2016	24903 Moulton Parkway	

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		Cost Capitalized Subsequent to Acquisition							
<b>Seniors Housing Operating:</b>									
Laguna Woods, CA	—	11,280	76,485	13,614	90,099	21,498	2016	1987	24441 Calle Sonora
Laguna Woods, CA	—	9,150	57,842	12,772	70,614	17,105	2016	1986	24962 Calle Aragon
Lake Havasu City, AZ	—	364	1,599	225	1,824	355	2020	2009	320 Lake Havasu Ave. N,
Lake Zurich, IL	—	1,470	9,830	3,045	12,875	5,205	2011	2007	550 America Court
Lakeland, FL	—	2,416	18,028	1,763	19,791	667	2021	1999	1325 Grasslands Boulevard
Lancaster, CA	—	700	15,295	2,532	17,815	6,340	2010	1999	43051 15th St. West
Lancaster, OH	—	289	1,975	102	2,077	140	2021	1996	800 Beeks Knob Road
Lancaster, OH	—	1,029	7,069	630	7,699	507	2021	1981	2750 West Fair Avenue
Lancaster, NY	—	1,262	12,181	—	12,181	1,999	2019	2011	18 Pavement Road
Las Vegas, NV	—	5,908	36,955	4,213	41,168	5,193	2020	1999	1600 S Valley View Road
Las Vegas, NV	—	1,274	13,748	540	14,288	1,357	2020	2001	3300 Winterhaven Street
Las Vegas, NV	—	2,412	22,045	1,424	23,469	2,750	2020	1997	3210 S Sandhill Road
Laval, QC	21,048	2,105	32,161	6,585	38,605	6,850	2018	2005	269, boulevard Ste. Rose
Laval, QC	3,943	2,383	5,968	1,932	7,739	1,306	2018	1989	263, boulevard Ste. Rose
Lawrenceville, GA	—	1,500	29,003	1,031	30,005	8,828	2013	2008	1375 Webb Gin House Road
Lawrenceville, GA	—	3,513	23,081	1,092	24,173	596	2021	2007	2899 Five Forks Trickum Road
Leatherhead, UK	—	4,682	17,835	2,292	19,853	2,579	2015	2017	Rectory Lane
Lenwood, KS	—	2,490	32,493	7,318	36,691	11,196	2012	1999	4400 West 115th Street
Lexington, SC	9,700	826	26,251	1,652	27,802	8,758	2013	2006	15055 West 87th Street Parkway
Lexington, SC	—	1,843	14,519	782	15,301	428	2021	2001	203 Old Chapin Rd.
Lincoln, NE	—	390	13,807	393	14,200	4,263	2010	2000	7208 Van Dorn St.
Lincoln, NE	—	884	9,915	722	10,637	329	2021	1990	1111 S 70th
Lincroft, NJ	—	9	19,958	1,976	21,795	6,656	2013	2002	734 Newman Springs Road
Linwood, NJ	—	800	21,984	2,382	24,296	7,152	2010	1997	432 Central Ave
Litchfield, CT	—	1,240	17,908	12,051	29,891	7,354	2010	1998	19 Constitution Way
Little Neck, NY	—	3,350	38,461	3,921	42,374	12,068	2010	2000	5515 Little Neck Pkwy.
Livingston, NJ	—	8,000	44,424	1,776	46,160	6,676	2015	2017	369 E Mt Pleasant Avenue
Lombard, IL	17,010	2,130	59,943	2,055	61,910	17,480	2013	2009	2210 Fountain Square Dr
London, UK	—	3,121	10,027	2,367	12,085	2,940	2014	2012	71 Hatch Lane
London, UK	—	7,691	16,797	2,106	18,453	2,850	2015	2016	6 Victoria Drive
London, UK	—	—	—	77,131	24,542	2,600	2017	2020	39-41 East Hill, Wandsworth
London, ON	10,558	1,969	16,985	3,292	20,109	4,742	2015	1953	1486 Richmond Street North
London, ON	—	1,445	13,631	2,391	15,773	3,529	2015	1950	81 Grand Avenue
Longmont, CO	—	1,756	10,572	1,253	11,825	465	2021	1986	2210 Main Street
Longueil, QC	8,405	3,992	23,711	5,233	28,533	7,153	2015	1989	70 Rue Levis
Longview, TX	—	610	5,520	446	5,966	2,187	2006	2007	311 E Hawkins Pkwy
Lorain, OH	—	1,397	13,005	—	13,005	1,190	2019	2018	5401 North Pointe Pkwy
Los Angeles, CA	55,314	—	114,438	9,535	—	123,973	2011	2009	10475 Wilshire Boulevard
Los Angeles, CA	—	3,540	19,007	4,337	23,344	7,657	2012	2001	2051 N. Highland Avenue
Los Angeles, CA	—	—	28,050	6,125	34,104	6,837	2016	2006	4061 Grand View Boulevard
Louisville, KY	—	1,588	8,552	702	9,254	271	2021	2000	620 Valley College Drive
Louisville, KY	—	2,274	9,766	1,002	10,768	322	2021	1998	8021 Christian Court
Louisville, KY	—	2,420	20,816	3,432	24,248	7,719	2012	1999	4600 Bowling Boulevard

(Dollars in thousands)

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	Encumbrances	Land & Land Improvements		Building & Improvements		Cost Capitalized Subsequent to Acquisition	Land & Land Improvements	Building & Improvements				Accumulated Depreciation (%)
		Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements							
<b>Seniors Housing Operating:</b>												
Louisville, KY	13,650	1,600	20,326	1,331	1,600	21,657	6,796	2013	2010	6700 Overlook Drive		
Louisville, CO	—	2,266	13,002	21,470	1,939	34,799	4,254	2019	2008	1336 E Hecla Drive		
Louisville, CO	—	1,042	8,396	18,912	1,156	27,194	2,011	2019	2019	1800 Plaza Drive		
Louisville, CO	—	1,432	6,684	53,555	2,584	59,087	10,262	2019	1999	1855 Plaza Drive		
Louisville, CO	—	1,323	7,547	9,270	1,391	16,749	1,969	2019	1999	282 McCaslin Blvd		
Louisville, CO	—	1,630	12,001	36,522	2,332	47,821	5,970	2019	2004	1331 E Hecla Drive		
Lynnfield, MA	—	3,165	45,200	2,944	3,774	47,535	14,223	2013	2006	55 Salem Street		
Madison, TN	—	2,093	7,764	542	2,093	8,306	266	2021	1986	200 East Webster		
Mahwah, NJ	—	1,605	27,249	1,187	1,608	28,433	4,835	2012	2015	15 Edison Road		
Malvern, PA	—	1,651	17,194	2,975	1,804	20,016	7,370	2013	1998	324 Lancaster Avenue		
Manassas, VA	—	2,946	15,196	1,413	2,946	16,609	542	2021	1994	9852 Fairmont Avenue		
Mansfield, TX	—	660	5,251	362	660	5,613	2,105	2006	2007	2281 Country Club Dr		
Manteca, CA	—	1,300	12,125	5,149	1,312	17,262	7,092	2005	1986	430 N. Union Rd.		
Maple Ridge, BC	9,431	2,875	11,922	3,241	3,325	14,713	2,479	2015	2009	12241 224th Street		
Marieville, QC	5,805	1,278	12,113	1,470	1,412	13,449	3,022	2015	2002	425 rue Claude de Ramezay		
Markham, ON	48,212	3,727	48,939	5,741	4,003	54,404	18,826	2013	1981	7700 Bayview Avenue		
Marlboro, NJ	—	2,222	14,888	1,778	2,268	16,620	5,362	2013	2002	3A South Main Street		
Marlow, UK	—	9,068	39,720	3,511	9,599	42,700	6,664	2013	2014	210 Little Marlow Road		
Marysville, WA	—	620	4,780	2,873	620	7,653	3,085	2003	1998	9802 48th Dr. N.E.		
Marysville, OH	—	408	764	94	408	858	136	2021	1990	715 South Walnut Street		
Mattoon, IL	—	791	1,702	203	791	1,905	246	2021	1999	2008 South 9th Street		
Mattoon, IL	—	505	2,054	204	505	2,258	237	2021	2001	1920 Brookstone Lane		
McKinney, TX	—	1,570	7,389	281	1,570	7,670	2,546	2009	2010	2701 Alina Rd.		
Medicine Hat, AB	9,834	1,432	14,141	1,228	1,559	15,242	4,367	2015	1999	223 Park Meadows Drive SE		
Medina, OH	—	1,309	10,540	2,413	1,731	12,531	1,580	2019	2017	699 North Huntington St		
Melbourne, FL	—	7,070	48,257	45,093	7,070	93,350	31,049	2007	2009	7300 Watersong Lane		
Melville, NY	—	4,280	73,283	8,032	4,332	81,263	23,012	2010	2001	70 Pinelawn Rd		
Memphis, TN	—	1,800	17,744	3,383	1,800	21,127	7,718	2012	1999	6605 Quail Hollow Road		
Memphis, TN	—	2,794	3,093	881	2,794	3,974	419	2021	1981	1645 Massey Road		
Memphis, TN	—	1,578	9,368	565	1,578	9,933	436	2021	2018	8722 Winchester Rd		
Menomonee Falls, WI	—	1,020	6,984	2,579	1,020	9,563	3,217	2006	2007	W128 N6900 Northfield Drive		
Merced, CA	—	2,806	12,444	848	2,806	13,292	347	2021	1905	3460 R Street		
Mesa, AZ	—	950	9,087	4,647	950	13,734	6,613	1999	2000	7231 E. Broadway		
Metairie, LA	14,200	725	27,708	1,873	759	29,547	7,955	2013	2009	3732 West Esplanade Ave. S		
Mill Creek, WA	—	10,150	60,274	4,529	10,179	64,774	23,660	2010	1998	14905 Bothell-Everett Hwy		
Millbrook, NY	—	12,708	7,671	4,777	12,708	12,448	251	2021	1985	79 Flint Road		
Milton, ON	18,806	4,542	25,321	7,974	4,957	32,880	5,599	2015	2012	611 Farnstead Drive		
Milwaukie, OR	—	2,391	17,777	2,485	2,391	20,262	654	2021	1996	4017 SE Vineyard Road		
Minnnetonka, MN	—	920	29,344	1,533	964	30,833	8,530	2013	2006	18605 Old Excelsior Blvd.		
Mission Viejo, CA	12,977	6,600	52,118	8,717	6,600	60,835	12,471	2016	1998	27783 Center Drive		
Mississauga, ON	7,971	1,602	17,996	2,278	1,739	20,137	5,918	2013	1984	1130 Bough Beeches Boulevard		
Mississauga, ON	25,740	3,649	35,137	5,020	3,997	39,809	11,575	2015	1988	1490 Rathburn Road East		
Mississauga, ON	5,814	2,548	15,158	4,452	2,762	19,396	4,893	2015	1989	85 King Street East		

(Dollars in thousands)

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	Encumbrances	Land & Land Improvements	Building & Improvements	Cost Capitalized Subsequent to Acquisition	Land & Land Improvements	Building & Improvements				Accumulated Depreciation <sup>(1)</sup>
<b>Seniors Housing Operating:</b>										
Missoula, MT	—	550	7,490	1,267	553	8,754	3,529	1998	3620 American Way	
Moberley, UK	—	5,146	26,665	4,043	5,660	30,194	10,516	2013	Barclay Park, Hall Lane	
Mobile, AL	—	737	9,072	1,133	737	10,205	400	2021	650 University Boulevard South	
Modesto, CA	—	—	293	—	—	293	8	2021	3420 Shawnee Drive	
Molalla, OR	—	1,210	3,903	436	1,210	4,339	674	2020	835 E Main St	
Monterey, CA	—	6,440	29,101	3,319	6,443	32,417	9,580	2013	1110 Cass St.	
Montgomery, AL	—	524	9,760	1,163	524	10,923	422	2021	5801 Eastdale Drive	
Montgomery, MD	—	6,482	83,642	14,743	6,709	98,158	19,891	2018	3701 International Dr	
Montgomery Village, MD	—	3,530	18,246	7,432	4,291	24,917	12,188	2013	19310 Club House Road	
Montreal-Nord, QC	10,733	4,407	23,719	10,585	4,704	34,007	6,448	2018	6700, boulevard Gouin Est	
Moorestown, NJ	—	2,060	51,628	7,644	2,095	59,237	15,647	2000	1205 N. Church St	
Moose Jaw, SK	1,556	582	12,973	2,229	630	15,154	4,257	2013	425 4th Avenue NW	
Morton Grove, IL	—	1,900	15,724	—	1,900	15,724	5,374	2010	5520 N. Lincoln Ave.	
Murphy, TX	—	1,950	19,182	818	1,950	20,000	3,490	2015	304 West FM 544	
Myrtle Beach, SC	—	—	69	—	—	69	3	2021	3736 Robert M. Grissom Pkwy	
Nacogdoches, TX	—	390	5,754	291	390	6,045	2,279	2006	5902 North St	
Naperville, IL	—	1,550	12,237	2,388	1,550	14,625	4,625	2012	1936 Brookdale Road	
Naperville, IL	—	1,540	28,204	1,975	1,593	30,126	9,007	2013	535 West Ogden Avenue	
Nashville, TN	—	3,900	35,788	4,850	3,900	40,638	14,081	2012	4206 Stammer Place	
New Braunfels, TX	—	1,200	19,800	10,508	2,729	28,779	7,250	2011	2294 East Common Street	
New Palestine, IN	—	2,259	20,626	1,384	2,259	22,010	124	2021	4400 Terrace Drive	
Newberg, OR	—	2,806	14,781	479	2,806	15,260	404	2021	3801 Hayes St.	
Newbury, UK	—	2,850	12,796	1,963	3,119	14,490	2,135	2015	370 London Road	
Newmarket, UK	—	4,071	11,902	2,966	4,476	14,463	3,871	2014	Jeddah Way	
Newtown Square, PA	—	1,930	14,420	1,933	1,962	16,321	5,984	2013	333 S. Newtown Street Rd.	
North Tonawanda, NY	—	1,249	7,360	600	1,249	7,960	1,286	2019	705 Sandra Lane	
North Tustin, CA	—	2,880	18,059	1,195	3,044	19,090	5,188	2013	12291 Newport Avenue	
North Wales, PA	—	1,968	17,439	917	1,968	18,356	1,004	2021	1419 Horsham Rd	
Oak Harbor, WA	—	739	7,698	448	739	8,146	1,242	2019	171 SW 6th Ave	
Oak Park, IL	—	1,250	40,383	3,812	1,250	44,195	13,444	2012	1035 Madison Street	
Oakdale, PA	—	1,917	11,954	880	1,917	12,834	2,017	2019	7420 Steubenville Pike	
Oakland, CA	—	3,877	47,508	3,897	4,117	51,165	15,459	2013	11889 Skyline Boulevard	
Oakton, VA	—	2,250	37,576	3,951	2,393	41,384	11,982	2013	2863 Hunter Mill Road	
Oakville, ON	5,339	1,252	7,382	1,239	1,412	8,461	2,640	2013	289 and 299 Randall Street	
Oakville, ON	8,365	2,134	29,963	4,805	2,320	34,582	10,270	2013	25 Lakeshore Road West	
Oakville, ON	4,388	1,271	13,754	2,433	1,388	16,070	4,306	2013	345 Church Street	
Odessa, TX	—	346	3,406	100	346	3,506	126	2021	311 W 4th St	
Ogden, UT	—	360	6,700	1,376	360	8,076	3,392	2004	1340 N. Washington Blv.	
Oklahoma City, OK	—	5,962	22,911	6,708	5,962	29,619	379	2021	1404 North West 122nd Street	
Okotoks, AB	19,097	714	20,943	2,522	791	23,388	5,575	2015	51 Riverside Gate	
Olney, IL	—	897	4,543	262	897	4,805	400	2021	1110 North East Street	
Olney, IL	—	534	2,053	181	534	2,234	266	2021	1301 North East Street	
Omaha, NE	—	370	10,230	139	379	10,360	3,198	2010	11909 Miracle Hills Dr.	

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	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements		Land & Land Improvements	Building & Improvements			
<b>Seniors Housing Operating:</b>										
Omaha, NE	—	—	380	8,769	236	384	9,001	2010	1999	5728 South 108th St.
Orange, CA	35,157	64,689	8,021	64,689	3,238	8,021	67,927	2019	2018	630 The City Drive South
Orem, UT	—	7,983	1,395	7,983	792	1,395	8,775	2021	1987	325 W Center
Ormond Beach, FL	—	15,702	3,428	15,702	1,239	3,428	16,941	2021	1984	101 Clyde Morris Blvd
Ottawa, ON	13,109	15,425	1,341	15,425	4,399	1,484	19,681	2015	2001	110 Berrigan Drive
Ottawa, ON	17,163	23,309	3,454	23,309	4,423	3,799	27,387	2015	1966	2370 Carling Avenue
Ottawa, ON	19,571	39,141	4,256	39,141	3,518	4,552	42,363	2015	2005	751 Peter Morand Crescent
Ottawa, ON	6,812	7,817	2,327	7,817	—	2,327	7,817	2015	1989	1 Eaton Street
Ottawa, ON	12,969	26,424	2,963	26,424	4,585	3,257	30,715	2015	2008	691 Valin Street
Ottawa, ON	9,789	18,170	1,561	18,170	3,959	1,766	21,924	2015	2009	22 Barnstone Drive
Ottawa, ON	12,754	31,090	3,403	31,090	5,033	3,723	35,803	2015	2006	990 Hunt Club Road
Ottawa, ON	16,129	28,335	3,411	28,335	7,446	3,760	35,432	2015	2009	2 Valley Stream Drive
Ottawa, ON	8,637	27,299	2,809	27,299	4,570	3,024	31,654	2013	1998	43 Aylmer Avenue
Ottawa, ON	4,248	9,758	1,156	9,758	1,383	1,281	11,016	2013	1998	1351 Hunt Club Road
Ottawa, ON	5,534	7,800	746	7,800	1,629	847	9,328	2013	1999	140 Darlington Private
Ottawa, ON	8,413	12,764	1,176	12,764	1,827	1,313	14,454	2015	1987	10 Vaughan Street
Ouremont, QC	16,862	45,981	6,746	45,981	13,725	7,200	59,252	2018	1976	1000, avenue Rockland
Overland Park, KS	—	16,269	1,540	16,269	2,834	1,670	18,973	2012	1998	9201 Foster
Oviedo, FL	—	28,252	3,350	28,252	2,895	3,350	31,147	2021	2002	7015 Red Bug Lake Rd.
Painesville, OH	3,314	—	—	—	—	—	—	2020	1900	1504 Jackson Street
Palestine, TX	—	4,320	180	4,320	1,723	180	6,043	2006	2005	1625 W. Spring St.
Palm Desert, CA	—	52,153	13,674	52,153	6,490	13,674	58,643	2021	1985	41-505 Carlotta Drive
Palo Alto, CA	25,050	39,639	—	39,639	3,719	24	43,334	2013	2007	2701 El Camino Real
Paramus, NJ	—	35,728	2,840	35,728	2,061	2,986	37,643	2013	1998	567 Paramus Road
Paris, IL	—	5,948	688	5,948	255	688	6,203	2021	2001	146 Brookstone Lane
Paris, TX	—	490	490	5,452	360	490	5,812	2005	2006	750 N Collegiate Dr
Parma, OH	—	9,221	1,533	9,221	701	1,533	9,922	2019	2016	11500 Hurlman Road
Paso Robles, CA	—	8,630	1,770	8,630	4,096	1,770	12,726	2002	1998	1919 Creston Rd.
Peabody, MA	5,634	16,071	2,250	16,071	1,408	2,380	17,349	2013	1994	73 Margin Street
Pella, IA	—	6,716	870	6,716	417	938	7,065	2012	2002	2602 Fifield Road
Pembroke, ON	—	9,427	1,931	9,427	1,445	2,029	10,774	2012	1999	1111 Pembroke Street West
Pennington, NJ	—	27,620	1,380	27,620	2,061	1,507	29,554	2011	2000	143 West Franklin Avenue
Peoria, AZ	—	21,796	766	21,796	1,572	766	23,368	2018	2014	13391 N 94th Drive
Peoria, AZ	—	10,959	2,006	10,959	1,132	2,006	12,091	2021	1997	13619 N 94th Drive
Pineole, CA	—	62	—	62	—	—	62	2021	1989	2621 Applan Way
Pittsburgh, PA	—	18,017	1,580	18,017	11,193	1,610	29,180	2013	2009	900 Lincoln Club Dr.
Placencia, CA	—	17,076	8,480	17,076	6,245	8,519	23,282	2016	1987	1180 N Bradford Avenue
Plainview, NY	—	19,901	3,066	19,901	1,595	3,182	21,380	2013	2001	1231 Old Country Road
Piano, TX	28,960	59,950	3,120	59,950	4,846	3,231	64,685	2013	2006	4800 West Parker Road
Piano, TX	—	15,390	1,750	15,390	1,649	1,750	17,039	2016	2014	3690 Mapleshade Lane
Platsmouth, NE	—	5,650	250	5,650	91	250	5,741	2010	1999	1913 E. Highway 34
Playa Vista, CA	—	40,531	1,580	40,531	3,871	1,708	44,274	2013	2006	5555 Playa Vista Drive
Pleasanton, CA	—	—	—	—	52,086	3,676	48,410	2016	2017	5700 Pleasant Hill Road

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	Encumbrances	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation (%)			
<b>Seniors Housing Operating:</b>									
Port Perry, ON	11,261	3,685	26,788	4,753	31,218	5,743	2015	2009	15987 Simcoe Street
Port St Lucie, FL	—	8,700	47,230	21,390	68,620	22,796	2008	2010	10685 SW Stony Creek Way
Portage, MI	41,415	2,880	59,764	2,569	62,333	7,718	2019	2017	3951 W. Millham Ave.
Porterville, CA	—	1,739	14,248	942	15,190	543	2021	1999	2500 W Henderson Avenue
Potomac, MD	—	6,500	53,379	—	6,500	53,379	2018	2021	10800 Potomac Tennis Lane
Princeton, NJ	—	1,730	30,888	2,424	1,814	33,228	2011	2001	155 Raymond Road
Purley, UK	—	7,365	35,161	5,554	8,121	39,959	2012	2005	21 Russell Hill Road
Puyallup, WA	—	1,150	20,776	4,277	1,156	25,047	2010	1985	123 Fourth Ave. NW
Quebec City, QC	7,084	2,420	21,977	4,902	2,583	26,716	2018	2000	795, rue Alain
Quebec City, QC	11,614	3,300	28,325	6,797	3,522	34,900	2018	1987	650 and 700, avenue Murray
Queensbury, NY	—	1,260	21,744	1,842	1,273	23,573	2015	1999	27 Woodvale Road
Quincy, IL	—	2,328	15,242	1,012	2,328	16,254	2021	2005	823 S 36th St.
Rancho Cucamonga, CA	—	1,480	10,055	2,413	2,084	11,864	2013	2001	9519 Baseline Road
Rancho Palos Verdes, CA	—	5,450	60,034	7,220	5,450	67,254	2012	2004	5701 Crestridge Road
Randolph, NJ	29,300	1,540	46,934	2,635	1,718	49,391	2013	2006	648 Route 10 West
Rantoul, IL	—	579	4,310	266	579	4,576	2021	2002	300 Twin Lakes Drive
Red Deer, AB	11,913	1,247	19,283	3,188	1,366	22,352	2015	2004	3100 - 22 Street
Red Deer, AB	14,013	1,199	22,339	3,981	1,278	26,241	2015	2004	10 Inglewood Drive
Redding, CA	25,984	4,474	36,557	2,161	4,474	4,583	2019	2017	2150 Bechelli Lane
Redding, CA	—	2,639	9,188	1,102	2,639	10,290	2021	1985	451 Hilltop Drive
Redlands, CA	—	1,966	38,192	2,233	1,966	40,425	2021	1988	10 Terracina Blvd
Regina, SK	5,611	1,485	21,148	2,851	1,728	23,756	2013	1999	3651 Albert Street
Regina, SK	5,608	1,244	21,036	2,652	1,362	23,570	2013	2004	3105 Hilldale Street
Regina, SK	14,657	1,539	24,053	5,468	1,697	29,363	2015	1992	1801 McIntyre Street
Rehoboth Beach, DE	—	960	24,248	9,441	993	33,656	2010	1999	36101 Seaside Blvd
Reno, NV	—	1,060	11,440	2,796	1,060	14,236	2004	1998	5165 Summit Ridge Court
Richmond, VA	—	6,501	21,623	2,074	6,501	23,697	2021	2007	10300 Three Chopt Rd.
Ridgeland, MS	—	520	7,675	2,496	520	10,171	2003	1997	410 Orchard Park
Riviere-du-Loup, QC	2,540	592	7,601	1,780	693	9,280	2015	1956	35 des Cedres
Riviere-du-Loup, QC	11,618	1,454	16,848	6,096	1,857	22,541	2015	1993	230-235 rue Des Chenes
Robinson, IL	—	660	3,385	282	660	3,667	2021	1999	1101 North Monroe Street
Rockford, IL	—	1,006	4,728	391	1,006	5,119	2003	2003	3495 McFarland Road
Rocky Hill, CT	—	1,090	6,710	5,638	42	13,396	2003	1996	60 Cold Spring Rd.
Rogers, AR	—	—	39	—	—	39	2021	2012	2501 N 22nd St.
Rohmert Park, CA	—	6,500	18,700	5,057	6,546	23,711	2005	1986	4855 Snyder Lane
Romeoville, IL	—	854	12,646	62,306	6,197	69,609	2006	2010	605 S Edward Dr.
Roseburg, OR	—	979	12,388	2,065	979	14,453	2021	1984	1800 Hughwood
Roseville, MN	—	1,540	35,877	1,628	1,648	37,397	2013	2002	2555 Snelling Avenue, North
Roseville, CA	—	16	23	—	16	23	2021	2003	1275 Pleasant Grove Blvd.
Roseville, CA	—	3,300	41,652	7,069	3,300	48,721	2016	2000	5161 Foothills Boulevard
Roswell, GA	—	1,107	9,627	3,764	1,114	13,384	1997	1999	655 Mansell Rd.
Roswell, GA	—	2,080	6,486	3,773	2,380	9,959	2012	1997	75 Magnolia Street
Round Rock, TX	—	2,358	14,856	621	2,358	15,477	2021	2007	310 Chisholm Trail

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Cost Capitalized Subsequent to Acquisition

Accumulated Depreciation<sup>(1)</sup>

Description	Encumbrances		Initial Cost to Company		Cost Capitalized Subsequent to Acquisition		Gross Amount at Which Carried at Close of Period		Year Acquired	Year Built	Address
			Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements			
<b>Seniors Housing Operating:</b>											
Rowlett, TX	—	—	1,612	21,319	223	21,542	1,612	21,542	2020	2019	4205-4209 Dalrock Rd
Sabre Springs, CA	—	—	—	—	46,970	43,244	3,726	43,244	2016	2017	12515 Springhurst Drive
Sacramento, CA	—	—	940	14,781	2,273	17,042	952	17,042	2010	1978	6350 Riverside Blvd
Sacramento, CA	—	—	1,300	23,394	2,395	25,720	1,369	25,720	2013	2004	345 Munroe Street
Saginaw, MI	—	—	1,483	16,182	1,733	17,915	1,483	17,915	2021	1997	4141 McCarty Road
Saint-Lambert, QC	32,254	—	10,259	61,903	11,500	72,354	11,308	72,354	2015	1989	1705 Avenue Victoria
Salem, OR	—	—	918	9,659	878	10,537	918	10,537	2020	1999	4452 Lancaster Dr NE
Salem, OR	—	—	1,227	8,632	800	9,432	1,227	9,432	2020	1997	4050 12th Street Cutoff SE
Salem, OR	—	—	2,876	18,100	1,724	19,824	2,876	19,824	2021	1980	707 Maadrona Avenue SE
Salinas, CA	—	—	5,110	41,424	11,316	52,700	5,150	52,700	2016	1990	1320 Padre Drive
Salisbury, UK	—	—	2,720	15,269	2,228	17,240	2,977	17,240	2014	2013	Shapland Close
Salt Lake City, UT	—	—	1,360	19,691	1,145	20,800	1,396	20,800	2011	1986	1430 E. 4500 S.
San Antonio, TX	—	—	6,120	28,169	2,694	30,863	6,120	30,863	2010	2011	2702 Cembalo Blvd
San Antonio, TX	—	—	5,045	58,048	3,286	61,334	5,045	61,334	2017	2015	11300 Wild Pine
San Antonio, TX	—	—	11,686	69,930	3,634	73,564	11,686	73,564	2019	2016	6870 Heuermann Road
San Diego, CA	—	—	5,810	63,078	7,420	70,498	5,810	70,498	2012	2001	13075 Evening Creek Drive S
San Diego, CA	—	—	3,000	27,164	2,213	29,361	3,016	29,361	2013	2003	810 Turquoise Street
San Diego, CA	28,852	—	4,179	40,328	1,920	42,248	4,179	42,248	2019	2017	955 Grand Ave
San Diego, CA	—	—	5,920	91,639	13,980	105,619	5,920	105,619	2016	1998	1550 Sutter Street
San Francisco, CA	—	—	11,800	77,214	10,905	88,119	11,800	88,119	2016	1923	1601 19th Avenue
San Francisco, CA	—	—	3,120	15,566	1,519	17,035	3,170	17,035	2013	2005	8332 Huntington Drive
San Gabriel, CA	—	—	3,280	46,823	5,656	52,479	3,280	52,479	2012	2002	500 S Winchester Boulevard
San Jose, CA	—	—	11,900	27,647	5,559	33,140	11,966	33,140	2016	2002	4855 San Felipe Road
San Jose, CA	—	—	1,620	27,392	4,284	31,676	1,620	31,676	2016	2001	111 Merrydale Road
San Rafael, CA	—	—	8,700	72,223	10,336	82,480	8,779	82,480	2016	1992	9199 Fircrest Lane
San Ramon, CA	—	—	2,214	8,360	1,595	9,949	2,220	9,949	2012	1997	5455 Glenridge Drive NE
Sandy Springs, GA	—	—	2,077	2,690	455	3,145	2,077	3,145	2021	1992	3730 South Greenville Street
Santa Ana, CA	15,820	—	5,250	28,340	1,412	29,736	5,266	29,736	2013	2004	1312 15th Street
Santa Monica, CA	—	—	2,250	26,273	3,930	30,161	2,292	30,161	2016	2001	4225 Wayvern Drive
Santa Rosa, CA	—	—	19,660	93,373	3,416	96,789	19,660	96,789	2021	1985	3260 Lake Pointe Boulevard
Sarasota, FL	—	—	981	13,905	2,049	15,873	1,062	15,873	2013	1999	220 24th Street East
Saskatoon, SK	3,462	—	1,382	17,609	2,690	20,045	1,636	20,045	2013	2004	1622 Acadia Drive
Saskatoon, SK	12,645	—	1,733	15,089	1,129	16,218	1,733	16,218	2021	1905	6206 Waters Avenue
Savannah, GA	—	—	2,460	22,863	1,628	24,454	2,497	24,454	2013	2001	790 North Plum Grove Road
Schaumburg, IL	—	—	2,500	3,890	1,591	5,481	2,500	5,481	2008	1998	9410 East Thunderbird Road
Scottsdale, AZ	—	—	896	10,591	695	11,286	896	11,286	2019	2014	1651 Dickson Avenue
Scranton, PA	—	—	6,204	72,954	3,417	76,304	6,271	76,304	2013	2004	3850 Lampson Avenue
Seal Beach, CA	—	—	5,190	9,350	2,410	11,751	5,199	11,751	2010	1962	11501 15th Ave NE
Seattle, WA	—	—	10,670	37,291	2,043	39,304	10,700	39,304	2010	2005	805 4th Ave N
Seattle, WA	27,180	—	1,150	19,887	2,855	22,742	1,150	22,742	2015	1995	11039 17th Avenue
Seattle, WA	—	—	750	25,912	1,118	27,011	769	27,011	2010	2008	21111 Arrington Dr
Selbyville, DE	—	—	6,181	40,240	7,500	47,158	6,763	47,158	2012	2009	64 - 70 Westerham Road
Sevenshaws, UK	—	—	—	67,623	6,273	73,852	44	73,852	2016	1997	43 W McKinsey Road
Severna Park, MD	13,180	—	1,040	26,344	1,520	27,794	1,110	27,794	2013	2006	46471 Hayes Road
Shelby Township, MI	—	—	700	5,221	293	5,514	700	5,514	2005	2006	1011 E. Pecan Grove Rd.
Sherman, TX	—	—	1,712	20,304	2,263	22,567	1,712	22,567	2021	1986	3701 N Loy Lake Rd

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	Encumbrances	Land & Land Improvements		Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation (%)	Year Acquired		
		Land & Land Improvements	Building & Improvements							
<b>Seniors Housing Operating:</b>										
Shrewsbury, NJ	—	2,120	38,116	3,292	2,160	41,368	11,780	2010	2000	5 Meridian Way
Sidcup, UK	—	7,446	56,570	10,866	8,181	66,701	21,397	2012	2000	Frognal Avenue
Silver Spring, MD	—	—	—	64,547	3,436	61,111	4,841	2016	2018	2201 Colston Drive
Simi Valley, CA	—	3,200	16,664	2,481	3,340	19,005	6,573	2013	2009	190 Tierra Rejada Road
Simi Valley, CA	—	5,510	51,406	8,663	5,510	60,069	14,220	2016	2003	5300 E Los Angeles Avenue
Solihull, UK	—	5,070	43,297	8,755	5,549	51,573	16,606	2012	2009	1270 Warwick Road
Solihull, UK	—	3,571	26,053	3,738	3,962	29,400	9,045	2013	2007	1 Worcester Way
Solihull, UK	—	1,851	10,585	1,885	2,025	12,296	1,900	2015	2016	Warwick Road
Somming, UK	—	5,644	42,155	5,849	6,206	47,442	13,924	2013	2009	Old Bath Rd.
Sonoma, CA	—	1,100	18,400	5,509	1,109	23,900	9,583	2005	1988	800 Oregon St.
Sonoma, CA	—	2,820	21,890	3,808	2,819	25,699	5,465	2016	2005	91 Napa Road
South Jordan, UT	—	4,646	42,705	4,011	4,646	46,716	5,973	2020	2015	11289 Oakmond Rd
Southlake, TX	—	6,207	56,805	7,624	6,207	64,429	12,416	2019	2008	101 Watermere Drive
Spokane, WA	—	3,200	25,064	3,156	3,200	28,220	9,240	2013	2001	3117 E. Chaser Lane
Spokane, WA	—	2,580	25,342	3,701	2,580	29,043	8,273	2013	1999	1110 E. Westview Ct.
Spokane, WA	—	1,334	11,155	842	1,334	11,997	374	2021	1985	1616 E. 30th Avenue
Springdale, AR	—	2,950	24,851	3,386	2,950	28,237	861	2021	1996	5000 Arkansas Circle
Springfield, IL	—	1,166	17,675	1,092	1,166	18,767	513	2021	1990	2601 Montvale Drive
Springfield, MO	—	1,667	17,030	942	1,667	17,972	477	2021	1987	2900 S Jefferson
St. Albert, AB	8,248	1,145	17,863	2,361	1,282	20,087	6,723	2014	2005	78C McKenney Avenue
St. John's, NL	4,893	706	11,765	909	759	12,621	2,437	2015	2005	64 Portugal Cove Road
St. Petersburg, FL	—	9,261	25,205	14,862	9,261	40,067	534	2021	1973	1255 Pasadena Ave South
Stephenville, TX	—	1,072	3,234	230	1,072	3,464	251	2021	1990	2305 Lingleville Highway
Stittsville, ON	3,814	1,175	17,397	2,295	1,344	19,523	5,366	2013	1996	1340 - 1354 Main Street
Stockport, UK	—	4,369	25,018	3,677	4,802	28,262	9,195	2013	2008	1 Dairyground Road
Stockton, CA	—	2,280	5,983	2,442	2,372	8,333	2,868	2010	1988	6725 Inglewood
Strongsville, OH	—	1,128	10,940	656	1,128	11,596	1,914	2019	2017	15100 Howe Road
Strongsville, OH	—	2,577	12,180	1,283	2,577	13,463	497	2021	2002	19205 Pearl Rd.
Stuart, FL	—	5,276	24,182	730	5,276	24,912	2,746	2019	2019	2625 SE Cove Road
Studio City, CA	—	4,006	25,307	1,800	4,124	26,989	8,577	2013	2004	4610 Coldwater Canyon Avenue
Suffield, CT	—	4,439	31,660	2,392	4,439	34,052	4,866	2019	1998	7 Canal Road
Sugar Land, TX	—	960	31,423	1,298	960	32,721	10,642	2011	1996	1221 Seventh St
Sugar Land, TX	—	4,272	60,493	6,575	4,272	67,068	13,303	2017	2015	744 Brooks Street
Summersville, SC	—	2,175	17,273	744	2,175	18,017	228	2021	2017	4015 2nd Ave
Summit, NJ	—	3,080	14,152	182	3,080	14,334	4,232	2011	2001	41 Springfield Avenue
Sun City West, AZ	—	1,250	21,778	2,999	1,250	24,777	6,565	2012	1998	13810 West Sandridge Drive
Sunninghill, UK	—	11,632	42,233	3,532	12,312	45,085	5,582	2014	2017	Bagshot Road
Sunnyvale, CA	—	5,420	41,682	3,652	5,420	45,334	14,120	2012	2000	1039 East El Camino Real
Surrey, BC	5,700	3,605	18,818	3,255	3,899	21,779	7,749	2013	2002	16028 83rd Avenue
Surrey, BC	14,459	4,552	22,338	4,431	4,943	26,378	9,715	2013	1987	15501 16th Avenue
Sutton, UK	—	4,096	14,532	3,016	4,485	17,159	2,435	2015	2016	123 Westmead Road
Sutton Coldfield, UK	—	2,807	11,313	2,057	3,071	13,106	1,858	2015	2016	134 Jockey Road
Suwanee, GA	—	1,560	11,538	1,754	1,560	13,292	4,702	2012	2000	4315 Johns Creek Parkway
Sway, UK	—	4,145	15,508	3,148	4,595	18,206	5,004	2014	2008	Sway Place
Swift Current, SK	—	492	10,119	1,444	539	11,516	3,495	2013	2001	301 Maccoun Drive
Sycamore, IL	—	1,033	10,666	735	1,033	11,401	599	2021	2003	1440 Somonauk Street

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	Encumbrances	Land & Land Improvements		Cost Capitalized Subsequent to Acquisition	Land & Land Improvements	Building & Improvements	Accumulated Depreciation (%)	Year Acquired		
		Land & Land Improvements	Building & Improvements							
<b>Seniors Housing Operating:</b>										
Sylvania, OH	—	1,205	11,991	—	1,205	11,991	1,189	2019	2019	4120 King Road
Syracuse, NY	—	1,440	11,675	863	1,440	12,538	1,947	2019	2019	6715 Buckley Road
Tacoma, WA	—	4,170	73,377	18,249	4,170	91,626	23,675	2016	1987	8201 6th Avenue
Tarboro, NC	—	1,651	3,151	8,024	1,651	11,175	284	2021	1983	200 Trade Street
Taylor, PA	—	1,942	12,011	—	1,942	12,011	910	2019	2020	512 Oak St
Texasarkana, TX	—	1,403	7,111	401	1,403	7,512	256	2021	1999	5415 Cowhorn Creek Road
The Woodlands, TX	—	480	12,379	956	480	13,335	4,182	2011	1999	7950 Bay Branch Dr
Toms River, NJ	—	1,610	34,627	1,636	1,695	36,178	10,593	2010	2005	1587 Old Freshhold Rd
Tonawanda, NY	—	1,554	13,332	1,252	1,554	14,584	2,416	2019	2011	300 Fries Road
Tonawanda, NY	—	2,460	12,564	1,428	2,460	13,992	2,520	2019	2009	285 Crestmount Avenue
Toronto, ON	18,236	2,927	20,713	5,064	3,203	25,501	5,045	2015	1900	54 Foxbar Road
Toronto, ON	6,790	5,082	25,493	4,239	5,562	29,252	7,893	2015	1988	645 Castlefield Avenue
Toronto, ON	12,122	2,008	19,620	4,312	2,119	23,821	4,935	2015	1999	4251 Dundas Street West
Toronto, ON	34,959	5,132	41,657	7,465	5,581	48,673	14,584	2015	1964	10 William Morgan Drive
Toronto, ON	7,360	2,480	7,571	2,553	2,688	9,916	2,598	2015	1971	123 Spadina Road
Toronto, ON	4,489	1,079	5,364	955	1,133	6,265	1,887	2013	1982	25 Centennial Park Road
Toronto, ON	6,853	2,513	19,695	2,687	2,757	22,138	5,712	2013	2002	305 Balliol Street
Toronto, ON	16,761	3,400	32,757	4,532	3,820	36,869	11,157	2013	1973	1055 and 1057 Don Mills Road
Toronto, ON	5,521	1,447	3,918	950	1,595	4,720	1,701	2013	1987	1340 York Mills Road
Toronto, ON	29,541	5,504	53,488	6,699	5,785	59,706	20,655	2013	1988	8 The Donway East
Torrance, CA	—	3,497	73,138	373	3,504	73,504	10,171	2016	2016	25535 Hawthorne Boulevard
Traverse City, MI	—	1,042	24,393	1,934	1,042	26,327	785	2021	2001	3950 Sumate Dr.
Troy, NY	—	1,787	13,682	441	1,787	14,123	362	2021	1997	59 Harris Road
Tuckaheoe, NY	—	9,341	28,084	2,994	9,341	31,078	201	2021	1999	1 Rivervue Place
Tucson, AZ	—	830	6,179	6,685	830	12,864	3,083	2012	1997	5660 N. Kolb Road
Tucson, AZ	—	7,010	61,480	17,814	7,010	79,294	681	2021	1987	2001 West Ruidasil Road
Tulsa, OK	—	1,330	21,285	2,261	1,408	23,468	10,094	2010	1986	8887 South Lewis Ave
Tulsa, OK	—	1,500	20,861	14	1,614	20,761	9,723	2010	1984	9524 East 71st St
Tulsa, OK	—	3,161	12,886	1,333	3,161	14,219	507	2021	2005	7401 Riverside Drive
Turlock, CA	—	2,266	13,002	1,122	2,266	14,124	2,302	2019	2001	3791 Crowell Road
Tuscola, IL	—	477	5,305	277	477	5,582	357	2021	2004	1106 East Northline Road
Twinsburg, OH	—	1,042	8,396	543	1,042	8,939	1,536	2019	2016	3092 Kendal Lane
Tyler, TX	—	650	5,268	328	650	5,596	2,097	2006	2007	5550 Old Jacksonville Hwy.
Tyler, TX	—	1,306	9,934	581	1,306	10,515	436	2021	1998	506 Rice Road
Upland, CA	—	3,160	42,596	217	3,160	42,813	8,631	2015	2014	2419 North Euclid Avenue
Upper Providence, PA	—	1,900	28,195	584	1,908	28,771	5,040	2013	2015	1133 Black Rock Road
Upper St. Clair, PA	—	1,102	13,455	1,828	1,153	15,232	5,232	2013	2005	500 Village Drive
Urbandale, IA	—	1,758	4,764	750	1,758	5,514	448	2021	2012	8525 Urbandale Ave
Vacaville, CA	—	900	17,100	4,956	900	22,056	8,984	2005	1987	799 Yellowstone Dr.
Vailjejo, CA	—	4,000	18,000	5,875	4,030	23,845	9,773	2005	1989	350 Locust Dr.
Vailjejo, CA	—	2,330	15,407	2,362	2,330	17,769	5,907	2010	1990	2261 Tuolumne
Vancouver, WA	—	1,820	19,042	1,474	1,821	20,515	6,956	2010	2006	10011 NE 118th Ave
Vancouver, WA	—	1,406	14,328	991	1,406	15,319	1,401	2020	2001	201 NW 78th St
Vancouver, BC	—	7,282	6,572	2,501	7,772	8,583	6,074	2015	1974	2803 West 41st Avenue
Vancouver, WA	—	—	98	—	—	98	4	2021	1997	13303 SE McGillivray Blvd.
Vancouver, WA	—	—	48	—	—	48	3	2021	1968	1000 NE 82nd Ave.

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		Land & Land Improvements	Building & Improvements								
<b>Seniors Housing Operating:</b>											
Vandalia, IL	—	800	4,959	375	800	5,334	417	201	2013	1607 West Fillmore Street	
Vankleek Hill, ON	—	389	2,960	691	425	3,615	1,201	2013	1987	48 Wall Street	
Vandreuil, QC	7,614	1,852	14,214	2,529	1,952	16,643	3,973	2015	1975	333 rue Querbes	
Venice, FL	—	13,646	96,673	5,553	13,646	102,226	1,765	2021	2019	19600 Floridian Club Drive	
Vero Beach, FL	—	2,930	40,070	26,757	2,930	66,827	29,929	2007	2003	7955 16th Manor	
Vero Beach, FL	—	—	722	—	—	722	15	2021	1989	1700 Waterford Drive	
Victoria, BC	6,210	2,856	18,038	2,324	3,115	20,103	6,547	2013	1974	3000 Shelbourne Street	
Victoria, BC	18,295	3,681	15,774	2,194	3,990	17,659	5,961	2013	1988	3051 Shelbourne Street	
Victoria, BC	17,001	2,476	15,379	2,715	2,713	17,857	3,714	2015	1990	3965 Shelbourne Street	
Virginia Water, UK	—	7,106	29,937	8,715	5,958	39,800	15,258	2012	2002	Christ Church Road	
Visalia, CA	—	868	15,643	1,212	868	16,855	521	2021	1987	4119 W Walnut Avenue	
Voorhees, NJ	—	3,700	24,312	2,902	3,862	27,052	6,621	2012	2013	311 Route 73	
Voorhees, NJ	—	6	69	—	6	69	5	2021	1905	209 Laurel Rd.	
Waco, TX	—	1,383	10,519	501	1,383	11,020	410	2021	1997	3209 Village Green Drive	
Wall, NJ	—	1,650	25,350	3,804	1,694	29,110	7,859	2011	2003	2021 Highway 35	
Walla Walla, WA	—	1,414	2,309	90	1,414	2,399	105	2021	1987	1400 Dalles Military Road	
Walnut Creek, CA	—	3,700	12,467	3,785	3,826	16,126	5,818	2013	1998	2175 Ygnacio Valley Road	
Walnut Creek, CA	—	10,320	100,890	18,671	10,320	119,561	28,158	2016	1988	1580 Geary Road	
Washington, DC	—	4,000	69,154	3,549	4,021	72,682	20,498	2013	2004	5111 Connecticut Avenue NW	
Washington Court House, OH	—	228	2,301	107	228	2,408	152	2021	1995	500 Glenn Avenue	
Watchung, NJ	—	1,920	24,880	2,394	2,080	27,114	7,583	2011	2000	680 Mountain Boulevard	
Waterford, MI	—	988	12,384	822	988	13,206	385	2021	1999	900 N. Cass Lake Road	
Waterville, OH	—	2,574	44,647	1,050	2,574	45,697	2,619	2020	2018	1470 Pray Blvd	
Waukegan, IA	—	1,870	31,878	1,323	1,900	33,171	7,878	2012	2007	1650 SE Holiday Crest Circle	
Waxahachie, TX	—	650	5,763	356	650	6,119	2,168	2007	2008	1329 Brown St.	
Wayland, MA	—	1,207	27,462	2,549	1,364	29,854	9,351	2013	1997	285 Commonwealth Road	
Weatherford, TX	—	660	5,261	402	660	5,663	2,110	2006	2007	1818 Marlin Drive	
Webster Groves, MO	—	1,790	15,425	2,894	1,812	18,297	6,092	2011	2012	45 E Lockwood Avenue	
Wellesley, MA	—	4,690	77,462	916	4,690	78,378	17,602	2015	2012	23 & 27 Washington Street	
West Babylon, NY	—	3,960	47,085	2,822	4,062	49,805	14,009	2013	2003	580 Montauk Highway	
West Bloomfield, MI	—	1,040	12,300	1,035	1,100	13,275	4,119	2013	2000	7005 Pontiac Trail	
West Chester Township, OH	—	2,319	47,857	1,288	2,319	49,145	2,954	2020	2019	7129 Gilmore Rd	
West Covina, CA	—	111	277	—	111	277	3	2021	1985	3601 Holt Avenue	
West Hills, CA	—	2,600	7,521	1,990	2,658	9,453	3,732	2013	2002	9012 Topanga Canyon Road	
West Seneca, NY	—	1,432	6,684	634	1,432	7,318	1,348	2019	2000	1187 Orchard Park Drive	
West Seneca, NY	—	1,323	7,547	604	1,323	8,151	1,297	2019	2007	2341 Union Road	
West Vancouver, BC	16,805	7,059	28,155	7,637	7,703	35,148	10,353	2013	1987	2095 Marine Drive	
Westbourne, UK	—	5,441	41,420	10,339	5,956	51,244	14,279	2013	2006	16-18 Poole Road	
Westford, MA	—	1,440	32,607	562	1,468	33,141	6,852	2015	2013	108 Littleton Road	
Weston, MA	—	1,160	3,018	—	1,160	3,018	1,398	2013	1998	135 North Avenue	
Westworth Village, TX	—	2,060	31,296	103	2,060	31,399	5,821	2014	2014	25 Leonard Trail	
Weybridge, UK	—	7,899	48,240	6,189	8,680	53,648	17,135	2013	2008	Ellesmere Road	
Weymouth, UK	—	2,591	16,551	2,357	2,873	18,626	3,954	2014	2013	Cross Road	
White Oak, MD	—	2,304	24,768	3,224	2,463	27,833	8,036	2013	2002	11621 New Hampshire Avenue	
Whitesboro, NY	—	1,630	12,001	789	1,630	12,790	1,905	2019	2015	4770 Clinton Road	
Willoughby, OH	—	1,309	10,540	662	1,309	11,202	1,637	2019	2016	35100 Chardon Road	
Wilmington, DE	—	1,040	23,338	2,540	1,244	25,674	7,606	2013	2004	2215 Shipley Street	
Wilmington, NC	—	1,538	26,208	1,994	1,538	28,202	831	2021	1991	1402 Hospital Plaza Drive	
Winchester, UK	—	6,009	29,405	4,135	6,595	32,954	10,155	2012	2010	Stockbridge Road	

(Dollars in thousands)

Description	Initial Cost to Company			Gross Amount at Which Carried at Close of Period			Year Acquired	Year Built	Address
	Encumbrances	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation(1)			
		Cost Capitalized Subsequent to Acquisition							
<b>Seniors Housing Operating:</b>									
Winnipeg, MB	10,577	1,960	38,612	7,230	2,242	45,560	2013	1999	857 Wilkes Avenue
Winnipeg, MB	24,100	1,276	21,732	3,534	1,661	24,881	2013	1988	3161 Grant Avenue
Winnipeg, MB	11,605	1,317	15,609	3,955	1,448	19,433	2015	1999	125 Portsmouth Boulevard
Woking, UK	—	2,990	12,523	1,444	3,172	13,785	2016	2017	12 Streets Heath, West End
Wolverhampton, UK	—	2,941	8,922	1,709	3,225	10,347	2013	2008	73 Wergs Road
Woodland Hills, CA	—	3,400	20,478	1,551	3,456	21,973	2013	2005	20461 Ventura Boulevard
Wyoming, MI	—	3,373	23,195	2,124	3,373	25,319	2021	1999	2380 Aurora Pond Dr. SW
Yakima, WA	—	1,104	10,030	677	1,104	10,707	2021	1905	620 North 34th Avenue
Yonkers, NY	—	3,962	50,107	2,705	4,074	52,700	2013	2005	65 Crisfield Street
Yorkton, SK	2,808	463	8,760	1,096	503	9,816	2013	2001	94 Russell Drive
<b>Seniors Housing Operating Total</b>	<b>\$ 1,599,522</b>	<b>\$ 1,958,208</b>	<b>\$ 15,959,072</b>	<b>\$ 2,969,135</b>	<b>\$ 2,110,813</b>	<b>\$ 18,775,602</b>			
									<b>\$ 4,123,782</b>

**Welltower Inc.**  
**Schedule III**  
**Real Estate and Accumulated Depreciation**  
**December 31, 2021**

Description	Initial Cost to Company			Gross Amount at Which Carried at Close of Period					Year Acquired	Year Built	Address
	Encumbrances	Land & Land Improvements	Building & Improvements	Cost Capitalized Subsequent to Acquisition	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>				
		\$	\$		\$	\$		\$			
<b>Triple-net:</b>											
Abilene, TX	\$ —	\$ 950	\$ 20,987	\$ 11,660	\$ 950	\$ 32,647	\$ 5,156	2014	1998	6565 Central Park Boulevard	
Abilene, TX	—	990	8,187	1,089	990	9,276	1,784	2014	1985	1250 East N 10th Street	
Agavam, MA	—	880	13,130	—	880	13,130	9,152	2002	1993	1200 Suffolk St.	
Akron, OH	—	633	3,002	—	633	3,002	291	2018	1999	171 North Cleveland Massillon Road	
Alexandria, VA	—	2,452	6,826	—	2,452	6,826	639	2018	1964	1510 Collingwood Road	
Alhambra, CA	—	600	6,305	8,847	600	15,152	3,181	2011	1923	1118 N. Stoneman Ave.	
Allen Park, MI	—	1,767	5,025	—	1,767	5,025	476	2018	1960	9150 Allen Road	
Allentown, PA	—	494	11,845	—	494	11,845	1,094	2018	1995	5151 Hamilton Boulevard	
Allentown, PA	—	1,491	4,822	—	1,491	4,822	467	2018	1988	1265 Cedar Crest Boulevard	
Alma, MI	—	1,267	6,543	—	1,267	6,543	326	2020	2009	1320 Pine Ave	
Ames, IA	—	330	8,870	758	330	9,628	2,799	2010	1999	1325 Coconino Rd.	
Ann Arbor, MI	—	2,172	11,123	—	2,172	11,123	1,109	2018	1997	4701 East Huron River Drive	
Amandale, VA	—	1,687	18,974	—	1,687	18,974	1,714	2018	2002	7104 Braddock Road	
Arlington, VA	—	4,016	8,801	—	4,016	8,801	811	2018	1976	550 South Carlin Southsprings Road	
Asheboro, NC	—	290	5,032	312	290	5,344	2,511	2003	1998	514 Vision Dr.	
Asheville, NC	—	204	3,489	—	204	3,489	2,099	1999	1999	4 Walden Ridge Dr.	
Asheville, NC	—	280	1,955	671	280	2,626	1,188	2003	1992	308 Overlook Rd.	
Atchison, KS	—	140	5,610	23	140	5,633	951	2015	2001	1301 N 4th St.	
Austin, TX	—	1,691	5,005	—	1,691	5,005	616	2018	2000	11630 Four Iron Drive	
Avon, IN	—	1,830	14,470	1,201	1,830	15,671	4,763	2010	2004	182 S Country RD. 550E	
Avon, IN	—	900	19,444	—	900	19,444	4,031	2014	2013	10307 E. CR 100 N	
Avon, CT	—	2,132	7,624	—	2,132	7,624	861	2018	2000	100 Fisher Drive	
Azusa, CA	—	570	3,141	7,430	570	10,571	4,041	1998	1953	125 W. Sierra Madre Ave.	
Bad Axe, MI	—	1,317	5,972	—	1,317	5,972	333	2020	2010	150 Meadow Lane	
Baldwin City, KS	—	190	4,810	55	190	4,865	842	2015	2000	321 Crimson Ave	
Baltimore, MD	—	4,306	4,303	—	4,306	4,303	434	2018	1978	6600 Ridge Road	
Baltimore, MD	—	3,069	3,148	—	3,069	3,148	338	2018	1996	4669 Falls Road	
Barberton, OH	—	1,307	9,310	—	1,307	9,310	853	2018	1979	85 Third Street	
Bartlesville, OK	—	100	1,380	—	100	1,380	924	1996	1995	5420 S.E. Adams Blvd.	
Bay City, MI	—	633	2,619	—	633	2,619	274	2018	1968	800 Mulholland Street	
Bedford, PA	—	637	4,432	—	637	4,432	481	2018	1965	136 Donahoe Manor Road	
Belmont, CA	—	3,000	23,526	1,728	3,000	25,254	8,439	2011	1971	1301 Ralston Avenue	
Belvidere, NJ	—	2,001	26,191	—	2,001	26,191	2,457	2019	2009	1 Brookfield Ct	
Benbrook, TX	—	1,550	13,553	2,747	1,550	16,300	4,093	2011	1984	4242 Bryant Irvin Road	
Berkeley, CA	11,421	3,050	32,677	5,008	3,050	37,685	8,017	2016	1966	2235 Sacramento Street	
Bethel Park, PA	—	1,700	16,007	—	1,700	16,007	5,546	2007	2009	5785 Baptist Road	
Bethel Park, PA	—	1,008	6,740	—	1,008	6,740	662	2018	1986	60 Highland Road	
Bethesda, MD	—	2,218	6,869	—	2,218	6,869	621	2018	1974	6530 Democracy Boulevard	
Bethlehem, PA	—	1,191	16,887	—	1,191	16,887	1,485	2018	1979	2021 Westgate Drive	
Bethlehem, PA	—	1,143	13,588	—	1,143	13,588	1,202	2018	1982	2029 Westgate Drive	

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Description	Encumbrances		Initial Cost to Company		Gross Amount at Which Carried at Close of Period				Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>				
<b>Triple-net:</b>											
Beverly, MA	—	—	5,879	10,378	—	5,879	10,378	—	2021	1874	3 Essex Street
Beverly Hills, CA	—	—	6,000	13,385	203	6,000	13,588	2,442	2014	2000	220 N Clark Drive
Bexleyheath, UK	—	—	3,750	10,807	1,373	4,104	11,826	2,222	2014	1996	35 West Street
Bingham Farms, MI	—	—	781	15,671	—	781	15,671	1,429	2018	1999	24005 West 13 Mile Road
Birmingham, UK	—	—	1,647	14,853	1,555	1,802	16,253	2,839	2015	2010	Clinton Street, Winslow Green
Birmingham, UK	—	—	1,591	19,092	1,951	1,742	20,892	3,596	2015	2010	Braymoor Road, Tile Cross
Birmingham, UK	—	—	1,462	9,056	992	1,600	9,910	1,757	2015	2010	Clinton Street, Winslow Green
Birmingham, UK	—	—	1,184	10,085	1,063	1,296	11,036	1,914	2015	1997	122 Tile Cross Road, Garretts Green
Bloomington, IN	—	—	670	17,423	—	670	17,423	3,136	2015	2015	363 S. Fieldstone Boulevard
Boca Raton, FL	—	—	2,200	4,974	—	2,200	4,974	591	2018	1994	7225 Boca Del Mar Drive
Boca Raton, FL	—	—	2,826	4,061	—	2,826	4,061	431	2018	1984	375 Northwest 51st Street
Bossier City, LA	—	—	2,009	31,198	—	2,009	31,198	—	2021	2018	2000 Blake Blvd
Boulder, CO	—	—	3,601	21,364	—	3,601	21,364	2,084	2018	1990	2800 Palo Parkway
Bournemouth, UK	—	—	2,636	18,273	—	2,636	18,273	1,198	2019	2017	Poole Lane
Boynton Beach, FL	—	—	2,138	10,201	—	2,138	10,201	1,018	2018	1991	3600 Old Boynton Road
Boynton Beach, FL	—	—	2,804	14,222	—	2,804	14,222	1,296	2018	1984	3001 South Congress Avenue
Braeknell, UK	—	—	4,081	11,470	491	4,320	11,722	1,347	2014	2017	Crowthorne Road North
Bradenton, FL	—	—	252	3,298	—	252	3,298	2,221	1996	1995	6101 Pointe W. Blvd.
Bradenton, FL	—	—	480	9,953	157	480	10,110	2,511	2012	2000	2800 60th Avenue West
Braintree, UK	—	—	—	13,296	1,254	—	14,550	2,812	2014	2009	Meadow Park Tortoiseshell Way
Braintree, MA	—	—	170	7,157	1,290	170	8,447	8,447	1997	1968	1102 Washington St.
Brecksville, OH	—	—	990	19,353	451	990	19,804	3,977	2014	2011	8757 Brecksville Road
Brick, NJ	—	—	1,290	25,247	1,330	1,290	26,577	7,402	2011	2000	458 Jack Martin Blvd.
Bridgewater, NJ	—	—	1,800	31,810	1,678	1,800	33,488	9,305	2011	2001	680 US-202/206 North
Bristol, UK	—	—	—	—	22,605	4,330	18,275	2,414	2015	2017	339 Badminton Road
Bristol, UK	—	—	—	—	15,566	2,309	13,257	1,077	2017	2019	Avon Valley Care Home, Tennis court Road
Brooks, AB	—	—	376	4,951	453	407	5,373	1,079	2014	2000	951 Cassils Road West
Broomfield, CO	—	—	—	—	28,980	2,566	26,414	—	2016	2018	12600 Lowell Boulevard
Bucyrus, OH	—	—	1,119	2,611	—	1,119	2,611	293	2018	1976	1170 West Mansfield Street
Burleson, TX	—	—	670	13,985	2,457	670	16,442	4,365	2011	1988	300 Huguley Boulevard
Burlington, NC	—	—	280	4,297	849	280	5,146	2,397	2003	2000	3619 S. Mebane St.
Burlington, NC	—	—	460	5,467	110	460	5,577	2,659	2003	1997	3615 S. Mebane St.
Burnaby, BC	—	—	7,623	13,844	1,796	8,257	15,006	3,054	2014	2006	7195 Canada Way
Calgary, AB	—	—	2,341	42,768	3,820	2,536	46,393	8,976	2014	1971	1729-90th Avenue SW
Calgary, AB	—	—	4,569	70,199	6,224	4,948	76,044	14,586	2014	2001	500 Midpark Way SE
Camp Hill, PA	—	—	517	3,596	—	517	3,596	339	2018	1970	1700 Market Street
Canonsburg, PA	—	—	911	4,828	—	911	4,828	497	2018	1986	113 West McMurray Road
Canton, OH	—	—	300	2,098	—	300	2,098	1,264	1998	1998	1119 Perry Dr., N.W.
Canton, MI	—	—	1,399	16,966	—	1,399	16,966	1,542	2018	2005	7025 Lilley Road
Cape Coral, FL	—	—	530	3,281	—	530	3,281	1,707	2002	2000	911 Santa Barbara Blvd.
Cape Coral, FL	7,706	—	760	18,868	400	760	19,268	4,808	2012	2009	831 Santa Barbara Boulevard
Carlisle, PA	—	—	978	8,204	—	978	8,204	793	2018	1987	940 Walnut Bottom Road
Carmel, IN	—	—	2,222	31,004	—	2,222	31,004	647	2021	2018	13390 N. Illinois St.
Carmel, IN	—	—	1,700	19,491	1	1,700	19,492	3,620	2015	2015	12315 Pennsylvania Street
Carrollton, TX	—	—	2,010	19,549	—	2,010	19,549	2,784	2014	2016	2645 East Trinity Mills Road



(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Description	Encumbrances		Initial Cost to Company		Gross Amount at Which Carried at Close of Period				Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>				
<b>Triple-net:</b>											
Delray Beach, FL	—	—	1,158	13,572	—	—	1,286	13,572	2018	1998	16150 Jog Road
Delray Beach, FL	—	—	2,125	11,840	—	—	1,154	11,840	2018	1998	16200 Jog Road
Denton, TX	—	—	1,760	8,305	412	—	2,584	8,717	2010	2011	2125 Brinker Rd
Denver, CO	—	—	3,222	24,804	—	—	2,183	24,804	2018	1988	290 South Monaco Parkway
Derby, UK	—	—	2,359	8,539	638	—	1,431	9,038	2014	2015	Rykneild Road
Dowagiac, MI	—	—	825	1,778	—	—	149	1,778	2020	2006	29601 Amerihost Dr
Droitwich, UK	—	—	—	—	16,185	—	372	12,337	2018	2020	Former Spring Meadows PH, Mulberry Tree Hill
Dublin, OH	—	—	1,393	2,911	—	—	334	2,911	2018	2014	4075 W. Dublin-Granville Road
Dubuque, IA	—	—	568	8,902	—	—	796	8,902	2018	1971	901 West Third Street
Dunedin, FL	—	—	1,883	13,325	—	—	1,199	13,325	2018	1983	870 Patricia Avenue
Durham, NC	—	—	1,476	10,659	3,168	—	12,675	13,827	1997	1999	4434 Ben Franklin Blvd.
Eagan, MN	15,580	—	2,260	31,643	300	—	2,222	31,943	2015	2004	3810 Alder Avenue
East Brunswick, NJ	—	—	1,380	34,229	1,093	—	9,607	35,322	2011	1998	606 Cranbury Rd.
Eastbourne, UK	—	—	4,071	24,438	2,688	—	5,100	26,742	2014	1999	Carew Road
Easton, PA	—	—	1,109	7,500	—	—	919	7,500	2018	2015	4100 Freemansburg Avenue
Easton, PA	—	—	1,430	13,396	—	—	1,268	13,396	2018	1981	2600 Northampton Street
Easton, PA	—	—	1,620	10,049	—	—	1,123	10,049	2018	2000	4100 Freemansburg Avenue
Eden, NC	—	—	390	4,877	141	—	2,392	5,018	2003	1998	314 W. Kings Hwy.
Edmond, OK	—	—	1,810	14,849	3,260	—	3,437	18,109	2014	1985	1225 Lakeshore Drive
Edmond, OK	—	—	1,650	25,167	1,700	—	3,545	26,867	2014	2017	2709 East Danforth Road
Edmond, OK	—	—	410	8,388	226	—	8,614	8,614	2012	2001	15401 North Pennsylvania Avenue
Elizabeth City, NC	—	—	200	2,760	2,837	—	2,599	5,597	1998	1999	400 Hastings Lane
Elk Grove Village, IL	—	—	1,344	7,073	—	—	700	7,073	2018	1995	1940 Nerge Road Elk
Elk Grove Village, IL	—	—	3,733	18,745	—	—	1,642	18,745	2018	1988	1920 Nerge Road
Encinitas, CA	—	—	1,460	9,708	1,987	—	5,117	9,708	2000	1988	335 Saxony Rd.
Escondido, CA	—	—	1,520	24,024	785	—	8,286	24,809	2011	1987	1500 Borden Rd
Eureka, KS	—	—	50	3,950	71	—	682	4,021	2015	1994	1820 E River St
Everett, WA	—	—	1,400	5,476	—	—	3,210	5,476	1999	1999	2015 Lake Heights Dr.
Exton, PA	—	—	3,600	27,267	342	—	3,009	27,609	2017	2018	501 Thomas Jones Way
Fairfax, VA	—	—	1,827	17,304	—	—	1,652	17,304	2018	1997	12469 Lee Jackson Mem Highway
Fairfax, VA	—	—	4,099	17,614	—	—	1,645	17,614	2018	1990	12475 Lee Jackson Memorial Highway
Fairhope, AL	—	—	570	9,119	112	—	2,418	9,231	2012	1987	50 Spring Run Road
Fall River, MA	—	—	620	5,829	4,856	—	6,218	10,685	1996	1973	1748 Highland Ave.
Fanwood, NJ	—	—	2,850	55,175	1,467	—	15,165	56,642	2011	1982	295 South Ave.
Fairbault, MN	—	—	780	11,539	300	—	1,887	11,839	2015	2003	828 1st Street NE
Farmington, CT	—	—	1,693	10,455	—	—	1,018	10,455	2018	1997	45 South Road
Farmborough, UK	—	—	2,036	5,737	733	—	6,278	6,278	2014	1980	Bruntile Close, Reading Road
Fayetteville, NY	—	—	410	3,962	500	—	2,293	4,462	2001	1997	5125 Highbidge St.
Fayetteville, PA	—	—	2,150	20,221	—	—	5,122	20,221	2015	1991	6375 Chambersburg Road
Findlay, OH	—	—	200	1,800	—	—	1,147	1,800	1997	1997	725 Fox Run Rd.
Fishers, IN	—	—	1,500	14,500	1,001	—	4,766	15,501	2010	2000	9745 Olympia Dr.
Fishers, IN	—	—	2,314	33,731	—	—	705	33,731	2021	2018	12950 Tablick St
Fishersville, VA	—	—	788	2,101	3	—	1,143	2,104	2018	1998	83 Crossroad Lane
Flint, MI	—	—	1,271	18,050	—	—	1,601	18,050	2018	1969	3011 North Center Road
Florence, NJ	—	—	300	2,978	—	—	1,545	2,978	2002	1999	901 Broad St.

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Description	Encumbrances		Initial Cost to Company		Gross Amount at Which Carried at Close of Period		Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements			
<b>Triple-net:</b>									
Flower Mound, TX	1,800	8,414	375	8,789	2,331	2011	2012	4141 Long Prairie Road	
Floyd, VA	680	3,618	4	3,622	894	2018	1979	237 Franklin Pike Rd SE	
Forest City, NC	320	4,497	226	4,723	2,218	2003	1999	493 Piney Ridge Rd.	
Fort Collins, CO	3,680	58,608	—	58,608	9,511	2015	2007	4750 Pleasant Oak Drive	
Fort Wayne, IN	1,770	19,930	1,652	17,700	6,308	2010	2008	611 W County Line Rd South	
Fort Worth, TX	450	13,615	5,086	18,701	6,010	2010	2011	425 Alabama Ave.	
Fort Worth, TX	2,781	23,053	—	23,053	—	2021	2015	8600 N Riverside Dr	
Fredericksburg, VA	1,000	20,000	2,161	22,161	8,991	2005	1999	3500 Meekins Dr.	
Fredericksburg, VA	1,130	23,202	182	23,384	4,681	2014	2010	140 Brimley Drive	
Ft. Myers, FL	1,110	10,559	—	10,559	1,011	2018	1999	15950 McGregor Boulevard	
Ft. Myers, FL	2,139	18,235	—	18,235	1,708	2018	1990	1600 Matthew Drive	
Ft. Myers, FL	2,502	9,741	—	9,741	1,104	2018	2000	13881 Eagle Ridge Drive	
Gahanna, OH	2,432	34,645	—	34,645	375	2021	2017	5435 Morse Road	
Gainesville, FL	972	8,809	—	8,809	299	2021	2000	1415 Fort Clarke Blvd	
Gainesville, FL	—	—	31,503	29,129	1,853	2016	2018	3605 NW 83rd Street	
Galesburg, IL	1,708	3,839	—	3,839	364	2018	1964	280 East Losley Street	
Gardner, KS	200	2,800	93	2,893	520	2015	2000	869 Juniper Terrace	
Gastonia, NC	470	6,129	77	6,206	2,971	2003	1998	1680 S. New Hope Rd.	
Gastonia, NC	310	3,096	113	3,209	1,568	2003	1994	1717 Union Rd.	
Gastonia, NC	400	5,029	807	5,836	2,506	2003	1996	1750 Robinwood Rd.	
Geneva, IL	1,502	16,193	—	16,193	1,511	2018	2000	2388 Bricher Road	
Georgetown, TX	200	2,100	—	2,100	1,328	1997	2000	2600 University Dr., E.	
Glen Ellyn, IL	1,496	6,634	—	6,634	689	2018	2001	2S706 Park Boulevard	
Granbury, TX	2,550	2,940	777	3,717	1,155	2012	1996	916 East Highway 377	
Granger, IN	1,670	21,280	2,455	23,735	6,867	2010	2009	6330 North Fir Rd	
Grapevine, TX	2,220	17,648	261	17,909	2,902	2013	2014	4545 Merlot Drive	
Greeley, CO	1,077	18,051	310	18,361	2,413	2017	2009	5300 West 29th Street	
Greensboro, NC	330	2,970	662	3,632	1,750	2003	1996	5809 Old Oak Ridge Rd.	
Greensboro, NC	560	5,507	1,813	7,320	3,224	2003	1997	4400 Lawndale Dr.	
Greenville, NC	290	4,393	353	4,746	2,205	2003	1998	2715 Dickinson Ave.	
Greenville, SC	310	4,750	394	5,144	2,253	2004	1997	23 Southpointe Dr.	
Greenville, MI	1,490	4,341	—	4,341	285	2020	2016	1515 Meijer Dr	
Greenville, SC	1,751	8,771	—	8,771	840	2018	1966	600 Sulphur Springs Road	
Greenville, SC	947	1,445	—	1,445	232	2018	1976	601 Sulphur Springs Road	
Greewood, IN	1,550	22,770	166	22,936	6,726	2010	2007	2339 South SR 135	
Grosse Pointe, MI	867	2,385	—	2,385	240	2018	1964	21401 Mack Avenue	
Hamilton, NJ	440	4,469	—	4,469	2,313	2001	1998	1645 Whitehorse-Mercerville Rd.	
Hanford, UK	1,382	9,829	1,056	10,755	2,390	2013	2012	Bankhouse Road	
Harahan, LA	2,628	38,864	—	38,864	—	2021	2020	7904 Jefferson Hwy	
Harrisburg, PA	569	12,822	—	12,822	1,191	2018	2000	2625 Ailanthus Lane	
Harrow, UK	7,402	8,266	1,477	9,045	1,769	2014	2001	177 Preston Hill	
Hastings, MI	1,603	6,519	—	6,519	358	2020	2002	1821 N. East St	
Hatboro, PA	—	28,112	1,771	29,883	8,489	2011	1996	3485 Davisville Road	
Hatboro, PA	1,192	7,608	—	7,608	964	2018	2000	779 West County Line Road	
Hatfield, UK	2,924	7,527	985	8,236	1,844	2013	2012	St Albans Road East	

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Description	Initial Cost to Company		Encumbrances	Gross Amount at Which Carried at Close of Period		Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements		Land & Land Improvements	Building & Improvements			

Description	Initial Cost to Company		Encumbrances	Cost Capitalized Subsequent to Acquisition	Gross Amount at Which Carried at Close of Period		Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements			Land & Land Improvements	Building & Improvements			
<b>Triple-net:</b>									
Hattiesburg, MS	450	13,469	—	—	450	13,469	2010	2009	217 Methodist Hospital Blvd
Haverhill, MA	5,519	19,554	—	—	5,519	19,554	2021	2018	10 Residences Way
Hemitage, TN	1,500	9,943	540	540	1,500	10,483	2011	2006	4131 Andrew Jackson Parkway
Herne Bay, UK	1,900	24,353	3,231	3,231	2,079	27,405	2013	2011	165 Reculver Road
Hiawatha, KS	40	4,210	29	29	40	4,239	2015	1996	400 Kansas Ave
Hickory, NC	290	987	392	392	290	1,379	2003	1994	2530 16th St. N.E.
High Point, NC	560	4,443	1,406	1,406	560	5,849	2003	2000	1568 Skeet Club Rd.
High Point, NC	370	2,185	994	994	370	3,179	2003	1999	1564 Skeet Club Rd.
High Point, NC	330	3,395	142	142	330	3,537	2003	1994	201 Hartley Dr.
High Point, NC	430	4,143	1,001	1,001	430	5,144	2003	1998	1560 Skeet Club Rd.
Highlands Ranch, CO	940	3,721	4,983	4,983	940	8,704	2002	1999	9160 S. University Blvd.
Hillsboro, OH	1,792	6,339	830	830	1,792	6,339	2018	1983	1141 Northview Drive
Hinckley, UK	2,159	4,194	599	599	2,363	4,589	2013	2013	Tudor Road
Hinsdale, IL	4,033	24,280	—	—	4,033	24,280	2018	1971	600 W Ogden Avenue
Holton, KS	40	7,460	13	13	40	7,473	2015	1996	410 Juniper Dr
Homewood, IL	2,395	7,649	—	—	2,395	7,649	2018	1989	940 Maple Avenue
Howard, WI	579	32,122	5,943	5,943	684	37,960	2017	2016	2790 Elm Tree Hill
Huntingdon Valley, PA	1,150	3,728	—	—	1,150	3,728	2018	1993	3430 Huntingdon Pike
Huntsville, AL	1,382	14,286	—	—	1,382	14,286	2021	2001	4801 Whitesport Cir SW
Hutchinson, KS	600	10,590	774	774	600	11,364	2004	1997	2416 Brentwood
Independence, VA	1,082	6,767	7	7	1,082	6,774	2018	1998	400 S Independence Ave
Indianapolis, IN	870	14,688	—	—	870	14,688	2014	2014	1635 N Arlington Avenue
Jackson, NJ	6,500	26,405	4,240	4,240	6,500	30,645	2012	2001	2 Kathleen Drive
Jacksonville, FL	2,932	14,269	—	—	2,932	14,269	2021	1999	3455 San Pablo Rd S
Jacksonville, FL	750	25,231	163	163	750	25,394	2013	2014	5939 Roosevelt Boulevard
Jacksonville, FL	—	26,381	1,911	1,911	1,691	26,601	2013	2014	4000 San Pablo Parkway
Jefferson Hills, PA	2,265	13,614	—	—	2,265	13,614	2018	1997	380 Wray Large Road
Jersey Shore, PA	600	8,104	—	—	600	8,104	2018	1973	1008 Thompson Street
Kansas City, KS	700	20,115	—	—	700	20,115	2015	2015	8900 Parallel Parkway
Katy, TX	1,778	22,622	—	—	1,778	22,622	2017	2015	24802 Kingsland Boulevard
Kennington, MD	1,753	18,621	—	—	1,753	18,621	2018	2002	4301 Knowles Avenue
Kenwood, OH	821	11,040	—	—	821	11,040	2018	2000	4580 East Galbraith Road
Kettering, OH	1,229	4,701	—	—	1,229	4,701	2018	1977	3313 Wilmington Pike
King of Prussia, PA	720	14,776	—	—	720	14,776	2018	1995	620 West Valley Forge Road
King of Prussia, PA	1,205	4,725	—	—	1,205	4,725	2018	1990	600 West Valley Forge Road
Kingsford, MI	1,362	10,594	—	—	1,362	10,594	2018	1968	1225 Woodward Avenue
Kingsport, TN	2,123	33,130	—	—	2,123	33,130	2021	2019	915 Holston Hills Dr.
Kirkstall, UK	2,437	9,414	1,117	1,117	2,666	10,302	2013	2009	29 Broad Lane
Knoxville, TN	2,207	12,849	—	—	2,207	12,849	2021	2001	8501 S. Northshore Drive
Kokomo, IN	710	16,044	—	—	710	16,044	2014	2014	2200 S. Dixon Rd
Lacey, WA	2,582	18,175	—	—	2,582	18,175	2018	2012	4524 Intelco Loop SE
Lafayette, IN	670	16,833	1	1	670	16,834	2015	2014	2402 South Street
Lafayette, CO	1,420	20,192	—	—	1,420	20,192	2015	2015	329 Exempla Circle
Lakeway, TX	5,142	23,203	—	—	5,142	23,203	2007	2011	2000 Medical Dr
Lakewood, CO	2,160	28,091	62	62	2,160	28,153	2014	2010	7395 West Eastman Place

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Description	Encumbrances		Initial Cost to Company		Cost Capitalized Subsequent to Acquisition	Gross Amount at Which Carried at Close of Period			Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements		Accumulated Depreciation <sup>(1)</sup>	Land & Land Improvements	Building & Improvements			
<b>Triple-net:</b>											
Lakewood Ranch, FL	—	650	650	6,714	2,010	650	8,724	2,153	2011	2012	8230 Nature's Way
Lakewood Ranch, FL	—	1,000	1,000	22,388	314	1,000	22,702	5,594	2012	2005	8220 Natures Way
Lancaster, PA	—	1,680	1,680	14,039	—	1,680	14,039	1,954	2015	2017	31 Millersville Road
Lancaster, PA	—	1,011	1,011	7,502	—	1,011	7,502	708	2018	1966	100 Abbeyville Road
Lapeer, MI	—	1,827	1,827	8,794	—	1,827	8,794	453	2020	2004	101 Devonshire Dr
Largo, FL	—	1,166	1,166	3,426	—	1,166	3,426	418	2018	1997	300 Highland Avenue Northeast
Laureldale, PA	—	1,171	1,171	14,420	—	1,171	14,420	1,314	2018	1980	2125 Elizabeth Avenue
Lawrence, KS	—	250	250	8,716	64	250	8,780	2,150	2012	1996	3220 Peterson Road
Lebanon, PA	—	728	728	10,367	—	728	10,367	1,035	2018	1998	100 Tuck Court
Lebanon, PA	—	1,214	1,214	5,960	—	1,214	5,960	667	2018	1980	900 Tuck Street
Lee, MA	—	290	290	18,135	926	290	19,061	9,773	2002	1998	600 & 620 Laurel St.
Leeds, UK	—	1,974	1,974	13,239	1,434	2,160	14,487	2,511	2015	2013	100 Grove Lane
Leicester, UK	—	3,060	3,060	24,410	2,589	3,348	26,711	6,276	2012	2010	307 London Road
Lenoir, NC	—	190	190	3,748	920	190	4,668	2,150	2003	1998	1145 Powell Rd., N.E.
Lethbridge, AB	—	1,214	1,214	2,750	340	1,315	2,989	771	2014	2003	785 Columbia Boulevard West
Lexana, KS	—	480	480	1,770	152	480	1,922	375	2015	1994	8710 Caenen Lake Rd
Lexington, NC	—	200	200	3,900	1,153	200	5,053	2,475	2002	1997	161 Young Dr.
Libertyville, IL	—	6,500	6,500	40,024	2,612	6,500	42,636	11,807	2011	2001	901 Florsheim Dr
Libertyville, IL	—	2,993	2,993	11,546	—	2,993	11,546	1,033	2018	1988	1500 South Milwaukee
Lichfield, UK	—	1,382	1,382	30,324	2,989	1,512	33,183	5,751	2015	2012	Wissage Road
Lillington, NC	—	500	500	16,451	184	500	16,635	3,211	2014	1999	2041 NC-210 N
Lillington, NC	—	470	470	17,579	600	470	18,179	3,654	2013	2013	54 Red Mulberry Way
Lititz, PA	—	1,200	1,200	13,836	—	1,200	13,836	1,929	2015	2016	80 West Millport Road
Livermore, CA	—	4,100	4,100	24,996	79	4,100	25,075	4,544	2014	1974	35 Fenton Street
Livonia, MI	—	985	985	13,555	—	985	13,555	1,304	2018	1999	32500 Seven Mile Road
Longwood, FL	—	1,260	1,260	6,445	—	1,260	6,445	1,932	2011	2011	425 South Ronald Reagan Boulevard
Los Angeles, CA	—	—	—	11,430	1,058	—	12,488	4,196	2008	1971	330 North Hayworth Avenue
Louisburg, KS	—	280	280	4,320	44	280	4,364	721	2015	1996	202 Rogers St
Loxley, UK	—	1,369	1,369	15,668	2,404	1,499	17,942	3,965	2013	2008	Loxley Road
Lutherville, MD	—	1,100	1,100	19,786	1,744	1,100	21,530	6,259	2011	1988	515 Brightfield Road
Lynchburg, VA	—	340	340	16,114	66	340	16,180	3,403	2014	2013	189 Monica Blvd
Lynchburg, VA	—	2,904	2,904	3,696	—	2,904	3,696	345	2018	1978	2200 Landover Place
Lynnwood, WA	—	2,302	2,302	5,632	—	2,302	5,632	533	2018	1987	3701 188th Street
Macungie, PA	—	—	—	—	27,041	2,558	24,483	—	2017	2018	6043 Lower Macungie Road
Manalapan, NJ	—	900	900	22,624	760	900	23,384	6,395	2011	2001	445 Route 9 South
Manassas, VA	—	750	750	7,446	1,103	750	8,549	3,691	2003	1996	8341 Barrett Dr.
Mankato, MN	—	1,460	1,460	32,104	300	1,460	32,404	5,119	2015	2006	100 Dublin Road
Mansfield, TX	—	—	—	—	21,163	2,807	18,356	—	2017	2019	2500 N. Walnut Creek
Marietta, PA	—	1,050	1,050	13,633	562	1,050	14,195	2,302	2015	1999	2760 Maytown Road
Marietta, OH	—	1,149	1,149	9,373	—	1,149	9,373	867	2018	1977	5001 State Route 60
Marietta, GA	—	2,406	2,406	12,229	—	2,406	12,229	1,106	2018	1980	4360 Johnson Ferry Place
Marion, IN	—	720	720	9,604	—	720	9,604	2,750	2014	2012	614 W. 14th Street
Marion, IN	—	990	990	9,190	824	990	10,014	3,048	2014	1976	505 N. Bradner Avenue
Marion, OH	—	2,768	2,768	17,415	—	2,768	17,415	2,050	2018	2004	400 Barks Road West
Marlborough, UK	—	2,677	2,677	6,822	897	2,930	7,466	1,426	2014	1999	The Common

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Description	Encumbrances		Initial Cost to Company		Gross Amount at Which Carried at Close of Period		Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements			
<b>Triple-net:</b>									
Martinsville, VA	349	—	349	—	—	—	2003	1900	Rolling Hills Rd. & US Hwy. 58
Mathews, NC	560	4,738	560	4,890	152	2,362	2003	1998	2404 Plantation Center Dr.
McHenry, IL	1,576	—	1,576	—	—	—	2006	1900	5200 Block of Bull Valley Road
McKinney, TX	4,314	23,777	4,314	23,777	—	—	2021	2018	220 S Crutcher Crossing
McMurray, PA	1,440	15,805	1,440	19,699	3,894	5,287	2010	2011	240 Cedar Hill Dr
Medicine Hat, AB	932	5,566	1,010	6,039	551	1,246	2014	1999	65 Valleyview Drive SW
Mentor, OH	1,827	9,938	1,827	9,938	—	931	2018	1985	8200 Mentor Hills Drive
Mequon, WI	2,238	17,761	2,238	17,761	—	159	2021	2015	6751 West Mequon Road
Miamisburg, OH	786	3,232	786	3,232	427	427	2018	1983	450 Oak Ridge Boulevard
Middleburg Heights, OH	960	7,780	960	8,252	472	3,526	2004	1998	15435 Bagley Rd.
Middleton, WI	420	4,006	420	4,606	600	2,254	2001	1991	6701 Stonefield Rd.
Midlothian, VA	2,015	8,602	2,015	8,602	—	268	2021	2015	13800 Bon Secours Drive
Milton Keynes, UK	1,826	18,654	1,998	20,412	1,930	3,643	2015	2007	Tunbridge Grove, Kents Hill
Minnetonka, MN	2,080	24,360	2,080	27,295	2,935	7,688	2012	1999	500 Carlson Parkway
Mishawaka, IN	740	10,698	740	10,698	—	3,337	2014	2013	60257 Bodnar Blvd
Moline, IL	2,946	18,672	2,946	18,672	—	1,634	2018	1964	833 Sixteenth Avenue
Monroe, NC	470	3,681	470	4,520	839	2,150	2003	2001	918 Fitzgerald St.
Monroe, NC	310	4,799	310	5,721	922	2,720	2003	2000	919 Fitzgerald St.
Monroe, NC	450	4,021	450	4,438	417	2,050	2003	1997	1316 Patterson Ave.
Monroe Township, NJ	3,250	27,771	3,250	28,536	765	4,568	2015	1996	319 Forsgate Drive
Monroeville, PA	1,216	12,749	1,216	12,749	—	1,420	2018	1997	120 Wyangate Drive
Monroeville, PA	1,237	3,641	1,237	3,641	—	540	2018	1996	885 MacBeth Drive
Montgomeryville, PA	1,176	9,824	1,176	9,824	—	967	2018	1989	640 Bethlehem Pike
Montville, NJ	3,500	31,002	3,500	32,701	1,699	9,078	2011	1988	165 Changebridge Rd.
Moorestown, NJ	4,143	23,902	4,143	23,902	—	5,363	2012	2014	250 Marter Avenue
Morehead City, NC	200	3,104	200	5,143	2,039	2,594	1999	1999	107 Bryan St.
Moulton, UK	1,695	12,510	1,691	14,400	1,886	1,726	2017	1995	Northampton Lane North
Mountainside, NJ	3,097	7,807	3,097	7,807	—	741	2018	1988	1180 Route 22
Mt. Pleasant, MI	1,863	6,467	1,863	6,467	—	399	2020	2013	2378 S. Lincoln Rd
Naperville, IL	3,470	29,547	3,470	33,004	3,457	8,883	2011	2001	504 North River Road
Naples, FL	1,222	10,639	1,222	10,639	—	1,057	2018	1998	6125 Rattlesnake Hammock Road
Naples, FL	1,672	23,119	1,672	23,119	—	2,558	2018	1993	1000 Lely Palms Drive
Naples, FL	1,854	12,398	1,854	12,398	—	1,109	2018	1987	3601 Lakewood Boulevard
Nashville, TN	4,910	29,590	4,910	29,590	—	10,698	2008	2007	15 Burton Hills Boulevard
Needham, MA	1,610	12,667	1,610	12,667	—	6,277	2002	1994	100 West St.
Needham, MA	3,957	71,163	3,957	71,163	—	—	2021	2013	235 Gould St.
New Lenox, IL	1,225	21,575	1,225	21,575	—	1,706	2019	2007	1023 South Cedar Rd
New Moston, UK	1,480	4,378	1,620	4,791	553	1,111	2013	2010	90a Broadway
Newark, DE	560	21,220	560	23,662	2,442	9,771	2004	1998	200 E. Village Rd.
Newcastle Under Lyme, UK	1,110	5,655	1,215	6,188	638	1,371	2013	2010	Hempstalls Lane
Newcastle-under-Lyme, UK	1,125	5,337	1,231	6,059	628	1,158	2014	1999	Silverdale Road
Newport News, VA	839	6,077	839	6,083	6	1,402	2018	1998	12997 Nettles Dr
Norman, OK	55	1,484	55	1,484	—	1,031	1995	1995	1701 Alameda Dr.
Norman, OK	1,480	33,330	1,480	33,934	604	8,152	2012	1985	800 Canadian Trails Drive
North Augusta, SC	332	2,558	332	2,558	—	1,527	1999	1998	105 North Hills Dr.

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

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	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements			
<b>Triple-net:</b>									
Northampton, UK	—	17,348	5,182	17,348	2,124	18,984	2013	2011	Cliftonville Road
Northampton, UK	—	6,257	2,013	6,257	780	6,847	2014	2014	Cliftonville Road
Northbrook, IL	—	13,337	1,298	13,337	—	13,337	2018	1999	3240 Milwaukee Avenue
Nottingham, UK	—	6,263	1,628	6,263	744	6,853	2014	2014	172A Nottingham Road
Nuneaton, UK	—	8,983	3,325	8,983	1,159	9,829	2013	2011	132 Coventry Road
Nuthall, UK	—	10,436	2,498	10,436	1,220	11,420	2013	2011	172 Nottingham Road
Oak Lawn, IL	—	5,426	2,418	5,426	—	5,426	2018	1977	9401 South Kosnier Avenue
Oak Lawn, IL	—	7,985	3,876	7,985	—	7,985	2018	1960	6300 W 95th Street
Oakland, CA	—	16,143	4,760	16,143	282	16,425	2014	2002	468 Perkins Street
Ocala, FL	—	10,564	1,340	10,564	206	10,770	2008	2009	2650 SE 18TH Avenue
Oklahoma City, OK	—	7,513	590	7,513	39	7,552	2007	2008	13200 S. May Ave
Oklahoma City, OK	—	7,017	760	7,017	98	7,115	2007	2009	11320 N. Council Road
Oklahoma City, OK	—	—	—	—	18,198	16,608	2014	2016	2800 SW 131st Street
Olathe, KS	—	19,765	1,930	19,765	553	20,318	2016	2015	21250 W 151 Street
Ona, WV	—	7,558	950	7,558	—	7,558	2015	2007	100 Weatherholt Drive
Oneonta, NY	—	5,020	80	5,020	—	5,020	2015	1996	1846 County Highway 48
Orem, UT	—	24,107	2,150	24,107	—	24,107	2017	2014	250 East Center Street
Osage City, KS	—	1,700	50	1,842	142	1,842	2015	1996	1403 Laing St
Osawatomie, KS	—	2,970	130	3,106	136	3,106	2015	2003	1520 Parker Ave
Ottawa, KS	—	6,590	160	6,634	44	6,634	2015	2007	2250 S Elm St
Overland Park, KS	—	—	4,500	—	31,146	27,416	2008	2009	12000 Lamar Avenue
Overland Park, KS	—	29,105	7,295	29,105	7,295	36,400	2010	1988	6101 W 119th St
Overland Park, KS	—	2,840	410	2,932	92	2,932	2015	2004	14430 Metcalf Ave
Overland Park, KS	—	25,311	1,300	25,988	677	25,988	2016	2015	7600 Antioch Road
Owasso, OK	—	1,380	215	1,380	—	898	1996	1996	12807 E. 86th Place N.
Palm Beach Gardens, FL	—	6,622	2,082	6,622	—	6,622	2018	1991	11375 Prosperity Farms Road
Palm Coast, FL	—	10,957	870	11,190	233	11,190	2008	2010	50 Town Ct.
Palm Harbor, FL	—	23,901	2,490	23,901	—	23,901	2021	1996	2960 Tampa Rd
Palm Harbor, FL	—	13,807	1,306	13,807	—	13,807	2018	1997	2895 Tampa Road
Palm Harbor, FL	—	22,450	3,281	22,450	—	22,450	2018	1990	2851 Tampa Road
Palos Heights, IL	—	12,453	1,225	12,453	—	12,453	2018	1999	7880 West College Drive
Palos Heights, IL	—	28,803	3,431	28,803	—	28,803	2018	1987	7850 West College Drive
Palos Heights, IL	—	7,644	2,590	7,644	—	7,644	2018	1996	11860 Southwest Hwy
Panama City Beach, FL	—	6,402	900	6,402	734	7,136	2011	2005	6012 Magnolia Beach Road
Paola, KS	—	5,610	190	5,669	59	5,669	2015	2000	601 N. East Street
Parma, OH	—	12,718	960	12,718	—	12,718	2018	1998	9205 Sprague Road
Parma, OH	—	10,314	1,833	10,314	—	10,314	2018	2006	9055 West Sprague Road
Paulsboro, NJ	—	8,023	3,264	8,023	—	8,023	2018	1987	550 Jessup Road
Paw Paw, MI	—	5,602	1,687	5,602	—	5,602	2020	2012	677 Hazen
Perrysburg, OH	—	5,431	1,456	5,431	—	5,431	2018	1973	10540 Fremont Pike
Perrysburg, OH	—	7,108	1,213	7,108	—	7,108	2018	1978	10542 Fremont Pike
Philadelphia, PA	—	10,433	2,930	13,969	3,536	13,969	2011	1952	1526 Lombard Street
Pickerington, OH	—	27,651	2,072	27,651	—	27,651	2021	2017	611 Windmill Drive
Pikesville, MD	—	2,487	—	2,487	—	2,487	2018	1998	8911 Reisterstown Road
Pikesville, MD	—	8,379	4,247	8,379	—	8,379	2018	1996	8909 Reisterstown Road

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Year Built

Year Acquired

Address

Description	Encumbrances		Initial Cost to Company		Gross Amount at Which Carried at Close of Period		Accumulated Depreciation <sup>(1)</sup>	Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements				
<b>Triple-net:</b>										
Pinchurst, NC	—	2,690	290	3,408	718	1,607	2003	1998	17 Regional Dr.	
Piqua, OH	—	1,885	204	1,885	—	1,158	1997	1997	1744 W. High St.	
Piscataway, NJ	—	33,351	3,100	33,351	—	4,257	2013	2017	10 Sterling Drive	
Pittsburgh, PA	—	8,572	1,750	14,892	6,320	4,421	2005	1998	100 Knoedler Rd.	
Pittsburgh, PA	—	11,354	603	11,354	—	1,089	2018	1998	1125 Perry Highway	
Pittsburgh, PA	—	15,160	1,005	15,160	—	1,400	2018	1997	505 Weyman Road	
Pittsburgh, PA	—	3,164	1,140	3,164	—	295	2018	1962	550 South Negley Avenue	
Pittsburgh, PA	—	4,213	761	4,213	—	376	2018	1965	5609 Fifth Avenue	
Pittsburgh, PA	—	9,712	1,480	9,712	—	1,013	2018	1986	1105 Perry Highway	
Pittsburgh, PA	—	5,844	1,139	5,844	—	597	2018	1986	1848 Greentree Road	
Plainview, NY	—	11,969	3,990	13,682	1,713	4,203	2011	1963	150 Sunnyside Blvd	
Plano, TX	—	20,152	1,840	20,712	560	3,413	2016	2016	3325 W Plano Parkway	
Poole, UK	—	17,481	3,478	17,481	—	1,238	2019	2019	Kingsmill Road	
Potomac, MD	—	14,622	1,448	14,622	—	1,325	2018	1994	10718 Potomac Tennis Lane	
Pottstown, PA	—	14,916	4,119	14,916	—	1,396	2018	1988	10714 Potomac Tennis Lane	
Powell, OH	—	18,008	984	4,563	—	458	2018	1907	724 North Charlotte Street	
Powell, OH	—	26,198	2,300	26,198	—	281	2021	2018	3872 Atucks Drive	
Prior Lake, MN	13,058	29,849	1,870	30,149	300	4,759	2015	2003	10351 Sawmill Parkway	
Prospect, KY	—	9,963	2,533	9,963	—	359	2021	2017	4685 Park Nicolllet Avenue	
Raleigh, NC	—	88,870	7,598	89,770	900	11,050	2008	2017	6901 Carlaw Ct.	
Raleigh, NC	—	59,589	3,530	59,589	—	14,540	2012	2002	4030 Cardinal at North Hills St	
Raleigh, NC	—	16,837	2,580	16,837	—	4,370	2012	1988	5301 Creedmoor Road	
Red Bank, NJ	—	21,275	1,050	22,433	1,158	6,077	2011	1997	7900 Creedmoor Road	
Redondo Beach, CA	—	9,557	—	10,266	709	8,658	2011	1957	One Hartford Dr.	
Reidsville, NC	—	3,830	170	5,303	1,473	2,375	2002	1998	514 North Prospect Ave	
Richardson, TX	—	12,975	1,468	12,975	—	1,223	2018	1999	2931 Vance St.	
Richmond, IN	—	14,222	700	14,615	393	2,585	2016	2015	410 Buckingham Road	
Richmond, VA	—	17,974	3,261	17,974	—	1,610	2018	1990	400 Industries Road	
Richmond, VA	—	8,233	1,046	8,233	—	789	2018	1966	1719 Bellevue Avenue	
Roanoke, VA	—	4,483	748	4,488	5	1,277	2018	1997	2125 Hilliard Road	
Rock Hill, SC	—	7,676	1,825	7,676	—	327	2021	1995	4355 Pheasant Ridge Rd	
Rockford, MI	—	13,546	2,386	13,546	—	594	2020	2014	1611 Constitution Blvd	
Rockville Centre, NY	—	20,310	4,290	21,689	1,379	6,215	2011	2002	6070 Northland Dr	
Rockwall, TX	—	17,650	2,220	17,880	230	2,969	2012	2014	260 Maple Ave	
Romeoville, IL	—	24,679	1,895	—	—	—	2006	1900	720 E Ralph Hall Parkway	
Roseville, MN	—	10,262	2,140	24,779	100	3,960	2015	1989	Grand Haven Circle	
Rugeley, UK	—	9,790	2,079	11,229	1,146	2,636	2013	2010	2750 North Victoria Street	
Ruston, LA	—	8,907	710	9,790	—	3,006	2011	1988	Horse Fair	
S Holland, IL	—	8,907	1,423	8,907	—	859	2018	1997	1401 Ezelle St	
Salem, OR	—	5,171	449	5,172	1	3,071	1999	1998	2045 East 170th Street	
Salisbury, NC	—	5,697	370	6,087	390	2,838	2003	1997	1355 Boone Rd. S.E.	
San Angelo, TX	—	8,800	260	9,225	425	4,022	2004	1997	2201 Statesville Blvd.	
San Angelo, TX	—	24,689	1,050	26,050	1,361	5,066	2014	1999	2695 Valleyview Blvd.	
San Antonio, TX	—	12,658	1,499	12,658	—	1,180	2018	2000	6101 Grand Court Road	
									15290 Huebner Road	

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Description	Encumbrances		Initial Cost to Company		Gross Amount at Which Carried at Close of Period				Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>				
<b>Triple-net:</b>											
San Diego, CA	—	22,003	1,845	—	23,848	7,856	2008	1992	555 Washington St.		
San Juan Capistrano, CA	—	6,942	1,506	1,390	8,448	4,256	2000	2001	30311 Camino Capistrano		
Sand Springs, OK	—	19,654	238	910	19,892	4,895	2012	2002	4402 South 129th Avenue West		
Sandusky, MI	—	6,738	—	967	6,738	314	2020	2008	70 W. Argyle Ave		
Sarasota, FL	—	3,175	—	475	3,175	2,138	1996	1995	8450 McIntosh Rd.		
Sarasota, FL	—	11,204	—	4,101	11,204	1,679	2018	1993	5401 Sawyer Road		
Sarasota, FL	—	4,082	—	1,370	4,082	392	2018	1968	3250 12th Street		
Sarasota, FL	—	11,173	—	2,792	11,173	1,040	2018	1993	5511 Swift Road		
Sarasota, FL	—	8,892	—	443	8,892	915	2018	1998	5509 Swift Road		
Scranton, PA	—	12,144	3	320	12,147	2,422	2014	2013	2751 Boulevard Ave		
Scranton, PA	—	17,609	375	440	17,984	3,527	2014	2005	2741 Blvd. Ave		
Seminole, FL	—	8,975	—	1,165	8,975	894	2018	1998	9300 Antilles Drive		
Seven Fields, PA	—	4,663	59	484	4,722	2,805	1999	1999	500 Seven Fields Blvd.		
Sewell, NJ	—	14,090	—	3,127	14,090	1,494	2018	2010	378 Fries Mill Road		
Shawnee, OK	—	1,400	—	80	1,400	936	1996	1995	3947 Kickapoo		
Silver Spring, MD	—	10,392	—	1,469	10,392	969	2018	1995	2505 Musgrove Road		
Silver Spring, MD	—	11,679	—	4,678	11,679	1,161	2018	1990	2501 Musgrove Road		
Silvis, IL	—	16,420	139	880	16,559	5,024	2010	2005	1900 10th St.		
Sinking Spring, PA	—	19,842	—	1,393	19,842	1,829	2018	1982	3000 Windmill Road		
Sittingbourne, UK	—	6,539	744	1,485	7,155	1,313	2014	1997	200 London Road		
Smithfield, NC	—	5,680	844	290	6,524	2,767	2003	1998	830 Berkshire Rd.		
Smithfield, NC	—	8,216	179	360	8,395	1,640	2014	1999	250 Highway 210 West		
South Bend, IN	—	17,770	—	670	17,770	3,700	2014	2014	52565 State Road 933		
South Point, OH	—	9,387	—	1,135	9,387	867	2018	1984	7743 County Road 1		
Southampton, UK	—	16,041	1,027	1,608	16,979	1,946	2017	2013	Boley Road, Park Gate		
Southbury, CT	—	23,613	1,088	1,860	24,701	6,859	2011	2001	655 Main St		
Spokane, WA	—	11,699	—	2,649	11,699	1,092	2018	1985	6025 North Assembly Street		
Springfield, IL	—	13,378	1,085	990	14,463	2,951	2014	2013	3089 Old Jacksonville Road		
St Paul, MN	—	33,019	100	2,100	33,119	5,245	2015	1996	750 Mississippi River		
Stafford, UK	—	8,238	599	2,126	8,720	1,232	2014	2016	Stone Road		
Stamford, UK	—	3,238	477	1,991	3,544	694	2014	1998	Priority Road		
Statesville, NC	—	1,447	377	150	1,824	866	2003	1990	2441 E. Broad St.		
Statesville, NC	—	6,183	693	310	6,876	2,960	2003	1996	2806 Peachtree Place		
Statesville, NC	—	3,627	53	140	3,680	1,763	2003	1999	2814 Peachtree Rd.		
Staunton, VA	—	6,391	6	899	6,397	1,513	2018	1999	1410 N Augusta St.		
Sterling Heights, MI	—	10,784	—	790	10,784	1,013	2018	1996	11095 East Fourteen Mile Road		
Sterling Heights, MI	—	15,634	—	1,583	15,634	1,491	2018	2013	38200 Schoenherr Road		
Stillwater, OK	—	1,400	—	80	1,400	937	1995	1995	1616 McElroy Rd.		
Stratford-upon-Avon, UK	—	14,508	1,442	864	15,876	2,749	2015	2012	Scholars Lane		
Stroudsburg, PA	—	16,313	56	340	16,369	3,666	2014	2011	370 Whitestone Corner Road		
Sunbury, PA	—	7,244	—	695	7,244	653	2018	1981	800 Court Street Circle		
Sunnyvale, CA	—	22,123	—	4,946	22,123	1,986	2018	1990	1150 Tilton Drive		
Superior, WI	—	13,735	6,159	1,020	19,894	4,553	2009	2010	1915 North 34th Street		
Tacoma, WA	—	8,573	—	2,522	8,573	787	2018	1984	5601 South Orchard Southstreet		
Tallahassee, FL	—	9,652	—	1,264	9,652	337	2021	1999	100 John Knox Rd		

(Dollars in thousands)

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

Year Built

Year Acquired

Address

Triple-net:

Description	Encumbrances		Initial Cost to Company		Cost Capitalized Subsequent to Acquisition	Gross Amount at Which Carried at Close of Period		Year Acquired	Year Built	Address
			Land & Land Improvements	Building & Improvements		Land & Land Improvements	Building & Improvements			
Tampa, FL	—	—	1,315	6,911	—	1,315	6,911	2018	1999	14950 Casey Road
Telford, UK	—	—	1,048	11,250	—	1,048	11,250	2021	2021	Shifnal Road
Terre Haute, IN	—	—	1,370	18,016	—	1,370	18,016	2015	2015	395 8th Avenue
Texarkana, TX	—	—	192	1,403	—	192	1,403	1996	1996	4204 Moores Lane
The Villages, FL	—	—	1,035	7,446	—	1,035	7,446	2013	2014	2450 Parr Drive
Thomasville, GA	—	—	530	12,520	1,347	530	13,867	2011	2006	423 Covington Avenue
Thousand Oaks, CA	—	—	3,425	19,573	—	3,425	19,573	2019	2021	980 Warwick Avenue
Three Rivers, MI	—	—	1,255	2,760	—	1,255	2,760	2018	1976	517 South Eric Southfreet
Tomball, TX	—	—	1,050	13,300	840	1,050	14,140	2011	2001	1221 Graham Dr
Toms River, NJ	—	—	3,466	23,311	—	3,466	23,311	2019	2006	1657 Silverton Rd
Tonganoxie, KS	—	—	310	3,690	76	310	3,766	2015	2009	120 W 8th St
Topeka, KS	—	—	260	12,712	101	260	12,813	2012	2011	1931 Southwest Arvonnia Place
Towson, MD	—	—	1,715	13,111	—	1,715	13,111	2018	2000	8101 Bellona Avenue
Towson, MD	—	—	3,100	6,465	—	3,100	6,465	2018	1960	509 East Joppa Road
Towson, MD	—	—	4,527	3,126	—	4,527	3,126	2018	1970	7001 North Charles Street
Troy, OH	—	—	200	2,000	4,254	200	6,254	1997	1997	81 S. Stanfield Rd.
Troy, MI	—	—	1,381	24,445	—	1,381	24,445	2018	2006	925 West South Boulevard
Trumbull, CT	—	—	4,440	43,384	570	4,440	43,954	2011	2001	6949 Main Street
Tulsa, OK	—	—	1,100	27,007	2,233	1,100	29,240	2015	2017	18001 East 51st Street
Tulsa, OK	—	—	890	9,410	—	890	9,410	2017	1965	7210 South Yale Avenue
Tulsa, OK	—	—	1,390	7,110	1,102	1,390	8,212	2010	1998	7220 S. Yale Ave.
Tulsa, OK	—	—	1,320	10,087	70	1,320	10,157	2011	2012	7902 South Mingo Road East
Tulsa, OK	12,733	—	1,752	28,421	94	1,752	28,515	2017	2014	701 W 71st Street South
Tustin, CA	—	—	840	15,299	537	840	15,836	2011	1965	240 East 3rd St
Twinsburg, OH	—	—	1,446	5,919	—	1,446	5,919	2018	2014	8551 Darrow Road
Union, KY	—	—	—	—	33,927	2,242	31,685	2018	2020	9255 US-42
Union, SC	—	—	1,932	2,372	—	1,932	2,372	2018	1981	709 Rice Avenue
Valparaiso, IN	—	—	112	2,558	—	112	2,558	2001	1998	2601 Valparaiso St.
Valparaiso, IN	—	—	108	2,962	—	108	2,962	2001	1999	2501 Valparaiso St.
Vancouver, WA	—	—	2,503	28,393	—	2,503	28,393	2018	2011	2811 N.E. 139th Street
Venice, FL	—	—	1,150	10,674	215	1,150	10,889	2008	2009	1600 Center Rd.
Venice, FL	—	—	2,246	10,094	—	2,246	10,094	2018	1997	1450 East Venice Avenue
Vero Beach, FL	—	—	263	3,187	—	263	3,187	2001	1999	420 4th Ct.
Vero Beach, FL	—	—	297	3,263	—	297	3,263	2001	1996	410 4th Ct.
Vero Beach, FL	—	—	3,580	31,735	—	3,580	31,735	2021	2005	910 Regency Square
Vero Beach, FL	—	—	1,256	11,204	—	1,256	11,204	2021	2007	4150 Indian River Blvd
Virginia Beach, VA	—	—	1,540	22,593	204	1,540	22,797	2014	1993	5520 Indian River Rd
Virginia Beach, VA	—	—	2,004	19,634	—	2,004	19,634	2021	2008	1853 Old Donation Parkway
Voorhees, NJ	—	—	3,100	25,950	26	3,100	25,976	2011	2013	113 South Route 73
Voorhees, NJ	—	—	2,193	6,990	—	2,193	6,990	2018	2006	1086 Dumont Circle
W Palm Beach, FL	—	—	1,175	8,294	—	1,175	8,294	2018	1996	2330 Village Boulevard
W Palm Beach, FL	—	—	1,921	5,731	—	1,921	5,731	2018	1996	2300 Village Boulevard
Wabash, IN	—	—	670	14,588	1	670	14,589	2014	2013	20 John Kissinger Drive
Waconia, MN	—	—	890	14,726	4,495	890	19,221	2011	2005	500 Cherry Street
Wake Forest, NC	—	—	200	3,003	2,621	200	5,624	1998	1999	611 S. Brooks St.

Gross Amount at Which Carried at Close of Period

Initial Cost to Company

(Dollars in thousands)

Description	Encumbrances		Initial Cost to Company		Gross Amount at Which Carried at Close of Period		Year Acquired	Year Built	Address
	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements	Land & Land Improvements	Building & Improvements			
<b>Triple-net:</b>									
Wallingford, PA	1,356	6,487	1,356	6,487	682	6,487	2018	1930	115 South Providence Road
Walnut Creek, CA	4,358	18,407	4,358	18,407	1,696	18,407	2018	1997	1975 Tee Valley Boulevard
Walnut Creek, CA	5,394	39,084	5,394	39,084	3,423	39,084	2018	1990	1226 Rossmoor Parkway
Walsall, UK	1,184	8,562	919	8,562	1,718	9,369	2015	2015	Little Aston Road
Wamego, KS	40	2,510	57	2,510	447	2,567	2015	1996	1607 4th St
Wareham, MA	875	7,906	—	7,906	6,281	7,906	2002	1989	50 Indian Neck Rd.
Warren, NJ	2,000	30,810	1,337	30,810	8,691	32,147	2011	1999	274 King George Rd
Waterloo, IA	605	3,030	—	3,030	308	3,030	2018	1964	201 West Ridgeway Avenue
Wayne, NJ	1,427	15,674	—	15,674	1,835	15,674	2018	1998	800 Hamburg Turnpike
Wellingborough, UK	1,480	5,724	679	5,724	6,263	6,263	2015	2015	159 Northampton
West Bend, WI	620	17,790	38	17,790	4,729	17,828	2010	2011	2130 Continental Dr
West Des Moines, IA	828	5,103	—	5,103	525	5,103	2018	2006	5010 Grand Ridge Drive
West Milford, NJ	1,960	24,614	—	24,614	2,140	24,614	2019	2000	197 Cahill Cross Road
West Orange, NJ	1,347	19,389	—	19,389	2,126	19,389	2018	1998	510 Prospect Avenue
West Reading, PA	890	12,118	—	12,118	1,057	12,118	2018	1975	425 Buttonwood Street
Westerville, OH	740	8,287	4,146	8,287	11,082	12,433	1998	2001	690 Cooper Rd.
Westerville, OH	—	—	26,086	—	980	23,520	2017	2020	702 Polaris Parkway
Westerville, OH	1,420	5,371	—	5,371	521	5,371	2018	1982	1060 Eastwind Drive
Westerville, OH	1,582	10,279	—	10,279	1,014	10,279	2018	1980	215 Huber Village Boulevard
Westfield, IN	890	15,964	1	15,964	3,424	15,965	2014	2013	937 E. 186th Street
Westlake, OH	855	11,963	—	11,963	1,136	11,963	2018	1997	28400 Center Ridge Road
Weston Super Mare, UK	2,517	7,054	902	7,054	1,721	7,719	2013	2011	141b Milton Road
Wheaton, MD	3,864	3,788	—	3,788	382	3,788	2018	1961	11901 Georgia Avenue
Whippany, NJ	1,571	14,977	—	14,977	1,430	14,977	2018	2000	18 Eden Lane
Whitehall, MI	1,645	6,789	—	6,789	375	6,789	2020	2012	6827 Whitehall Rd
Wichita, KS	260	2,240	129	2,240	416	2,369	2015	1992	900 N Bayshore Dr
Wichita, KS	1,400	11,000	456	11,456	6,185	11,456	2006	1997	505 North Maize Road
Wichita, KS	630	19,747	315	19,747	4,867	20,062	2012	2009	2050 North Webb Road
Wichita, KS	900	10,134	123	10,134	2,791	10,257	2011	2012	10600 E 13th Street North
Wichita, KS	860	8,873	—	8,873	2,589	8,873	2011	2012	10604 E 13th Street North
Williamsburg, VA	1,187	5,728	6	5,728	1,416	5,734	2018	2000	1811 Jamestown Rd
Willoughby, OH	1,774	8,653	—	8,653	835	8,653	2018	1974	37603 Euclid Avenue
Wilmington, NC	210	2,991	—	2,991	1,771	2,991	1999	1999	3501 Converse Dr.
Wilmington, NC	400	15,355	207	15,355	3,212	15,562	2014	2012	3828 Independence Blvd
Wilmington, DE	1,376	13,450	—	13,450	1,259	13,450	2018	1998	700 1/2 Foulk Road
Wilmington, DE	2,843	36,948	—	36,948	3,324	36,948	2018	1988	5651 Limestone Road
Wilmington, DE	2,266	9,500	—	9,500	913	9,500	2018	1984	700 Foulk Road
Windsor, VA	1,148	6,514	7	6,514	1,599	6,521	2018	1999	23352 Courthouse Hwy
Winston-Salem, NC	360	2,514	595	2,514	1,475	3,109	2003	1996	2980 Reynolda Rd.
Winter Garden, FL	1,110	7,937	—	7,937	2,091	7,937	2012	2013	720 Roper Road
Winter Springs, FL	1,152	14,822	—	14,822	1,372	14,822	2018	1999	1057 Willa Springs Drive
Witherwaek, UK	944	6,915	741	6,915	1,688	7,567	2013	2009	Whitchurch Road
Wolverhampton, UK	1,573	6,678	778	6,678	1,645	7,308	2013	2011	378 Prestonwood Road
Woodbury, MN	1,317	20,935	298	20,935	2,886	21,337	2017	2015	2195 Century Avenue South
Woodstock, VA	594	5,108	5	5,108	1,105	5,113	2018	2001	803 S Main St

Description	Initial Cost to Company		Gross Amount at Which Carried at Close of Period				Year Acquired	Year Built	Address
	Encumbrances	Land & Land Improvements	Building & Improvements	Cost Capitalized Subsequent to Acquisition	Land & Land Improvements	Building & Improvements			
<b>Triple-net:</b>									
Worcester, MA	—	3,500	54,099	4	3,500	54,103	17,379	2007	101 Barry Road
Yardley, PA	—	773	14,914	—	773	14,914	1,460	2018	493 Stony Hill Road
Yardley, PA	—	1,561	9,439	—	1,561	9,439	1,099	2018	1480 Oxford Valley Road
York, UK	—	2,961	8,266	1,058	3,240	9,045	1,736	2014	Rosetta Way, Boroughbridge Road
York, PA	—	976	9,354	—	976	9,354	890	2018	200 Pauline Drive
York, PA	—	1,050	4,210	—	1,050	4,210	474	2018	2400 Kingston Court
York, PA	—	1,121	7,584	—	1,121	7,584	771	2018	1770 Bartley Road
Youngsville, NC	—	380	10,689	115	380	10,804	2,177	2014	100 Sunset Drive
Zephyrhills, FL	—	2,131	6,669	—	2,131	6,669	712	2018	38220 Henry Drive
Zionsville, IN	—	1,610	22,400	1,790	1,610	24,190	7,039	2010	11755 N Michigan Rd
Zionsville, IN	—	2,162	33,238	—	2,162	33,238	721	2021	6800 Central Blvd
<b>Triple-net Total</b>	<b>\$ 72,536</b>	<b>\$ 911,678</b>	<b>\$ 7,485,316</b>	<b>\$ 592,881</b>	<b>\$ 955,620</b>	<b>\$ 8,034,255</b>	<b>\$ 1,459,518</b>		

**Welltower Inc.**  
**Schedule III**  
**Real Estate and Accumulated Depreciation**  
**December 31, 2021**

(Dollars in thousands)

Description	Initial Cost to Company				Gross Amount at Which Carried at Close of Period				Year Built	Address
	Encumbrances	Land & Land Improvements	Building & Improvements	Cost Capitalized Subsequent to Acquisition	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>	Year Acquired		
<b>Outpatient Medical:</b>										
Addison, IL	\$ 5,130	\$ 102	\$ 19,060	\$ —	\$ 102	\$ 19,060	\$ 1,749	2018	2012	303 West Lake Street
Agawam, MA	—	1,072	4,544	624	1,072	5,168	591	2019	2005	230-232 Main Street
Allen, TX	—	726	14,196	1,661	726	15,857	6,466	2012	2006	1105 N Central Expressway
Alpharetta, GA	—	—	—	20,406	773	19,633	8,562	2011	1993	3400-A Old Milton Parkway
Alpharetta, GA	—	—	—	38,575	1,769	36,806	17,816	2011	1999	3400-C Old Milton Parkway
Alpharetta, GA	—	476	13,378	—	476	13,378	4,593	2011	2003	11975 Morris Road
Alpharetta, GA	—	548	17,103	1,112	548	18,215	7,735	2011	2007	3300 Old Milton Parkway
Alpharetta, GA	—	1,862	—	—	1,862	—	—	2011	1900	940 North Point Parkway
Ann Arbor, MI	—	4,234	27,623	2,462	4,234	30,085	—	2021	2016	4350 Jackson Road
Ann Arbor, MI	—	4,044	14,610	1,305	4,044	15,915	—	2021	2014	4200 Whitehall Dr.
Appleton, WI	6,728	1,881	7,540	1,333	1,881	8,873	797	2019	2004	5330 W Michael Drive
Appleton, WI	11,848	3,782	18,003	2,452	3,782	20,455	1,777	2019	2005	2323 N Casaloma Drive
Arcadia, CA	—	—	—	34,254	5,618	28,636	13,948	2006	1984	301 W. Huntington Drive
Arlington, TX	—	82	18,243	743	82	18,986	5,827	2012	2012	902 W. Randol Mill Road
Arlington Heights, IL	—	1,233	2,826	623	1,233	3,449	508	2020	1997	1632 W. Central Road
Atlanta, GA	—	—	—	28,778	2,172	26,606	10,728	2012	1984	975 Johnson Ferry Road
Atlanta, GA	—	—	—	45,361	—	45,361	16,567	2012	2006	5670 Peachtree-Dunwoody Road
Atlanta, GA	—	4,931	18,720	7,972	5,387	26,236	14,420	2006	1991	755 Mt. Vernon Hwy.
Austin, TX	—	1,066	10,112	—	1,066	10,112	1,781	2017	2015	5301-B Davis Lane
Austin, TX	—	1,688	5,865	919	1,688	6,784	946	2019	2015	5301-A Davis Lane
Baltimore, MD	—	4,490	28,667	2,577	4,490	31,244	2,338	2019	2014	1420 Key Highway
Bellevue, NE	—	—	—	16,691	—	16,691	6,861	2010	2010	2510 Bellevue Medical Center Drive
Bend, OR	—	16,516	28,429	1,912	16,516	30,341	3,666	2019	2001	1501 Northeast Medical Center Drive
Berkeley Heights, NJ	—	49,555	79,091	13,760	49,555	92,851	7,797	2019	1978	1 Diamond Hill Road
Beverly Hills, CA	—	20,766	40,730	3,712	20,766	44,442	10,489	2015	1946	9675 Brighton Way
Beverly Hills, CA	—	18,863	1,192	492	18,885	1,662	922	2015	1955	415 North Bedford
Beverly Hills, CA	—	19,863	31,690	2,338	19,863	34,028	7,624	2015	1946	416 North Bedford
Beverly Hills, CA	33,729	32,603	28,639	1,617	32,603	30,256	7,967	2015	1950	435 North Bedford
Beverly Hills, CA	78,271	52,772	87,366	2,567	52,772	89,933	18,817	2015	1989	436 North Bedford
Boca Raton, FL	—	109	34,002	4,754	214	38,651	17,356	2006	1995	9970 S. Central Park Blvd.
Boca Raton, FL	—	31	12,312	703	251	12,795	4,907	2012	1993	9960 S. Central Park Boulevard
Bridgeton, MO	—	—	—	22,840	450	22,390	9,415	2010	2006	12266 DePaul Dr
Bridgeton, MO	—	1,701	6,228	302	1,501	6,730	1,736	2017	2008	3440 De Paul Ln.
Brooklyn, NY	—	—	101,887	—	—	101,887	1,664	2015	2021	NE Corner of 9th & 49th Street
Burlington, TX	—	—	—	14,078	10	14,068	5,581	2011	2007	12001 South Freeway
Burnsville, MN	—	—	—	33,992	—	33,992	11,387	2013	2014	14101 Fairview Dr
Canton, MI	—	1,168	13,399	1,162	1,168	14,561	—	2021	2004	49650 Cherry Hill Road

(Dollars in thousands)

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	Encumbrances	Land	Building & Improvements	Land	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>			
		Cost Capitalized Subsequent to Acquisition							
<b>Outpatient Medical:</b>									
Cape Coral, FL	—	2,273	10,727	1,442	2,273	12,169	2021	1995	2721 Del Prado Blvd
Cary, NC	—	2,816	10,645	1,239	2,816	11,884	2019	2007	540 Waverly Place
Cedar Park, TX	—	—	—	29,938	132	29,806	2017	2014	1401 Medical Parkway, Building 2
Chapel Hill, NC	—	488	2,242	149	488	2,391	2019	2010	100 Perkins Drive
Chapel Hill, NC	4,936	1,970	8,874	84	1,970	8,958	2018	2007	6011 Farrington Road
Chapel Hill, NC	4,936	1,970	8,925	5	1,970	8,930	2018	2007	6013 Farrington Road
Chapel Hill, NC	14,030	5,681	25,035	17	5,681	25,052	2018	2006	2226 North Carolina Highway 54
Charlotte, NC	—	10	23,265	1,939	10	25,204	2019	1971	1900 Randolph Road
Charlotte, NC	—	30	59,039	6,321	30	65,360	2019	1994	1918 Randolph Road
Charlotte, NC	—	40	40,533	3,297	40	43,830	2019	1989	1718 East Fourth Street
Charlotte, NC	—	1,746	8,378	1,278	1,746	9,656	2019	1998	309 South Sharon Amity Road
Charlotte, NC	—	15,678	74,500	3,334	15,678	77,834	2018	2021	1237 Harding Place
Charlotte, NC	—	—	22,949	—	—	22,949	2021	2021	830 Kerniworth Avenue
Charlotte, NC	—	11,783	44,717	1,523	11,783	46,240	2018	2021	1225 Harding Place
Chicopee, MA	—	6,078	13,793	2,151	6,078	15,944	2019	2005	444 Montgomery Street
Chula Vista, CA	—	1,045	21,387	1,798	1,045	23,185	2019	1973	480 4th Avenue
Chula Vista, CA	—	826	6,106	709	826	6,815	2019	1985	450 4th Avenue
Chula Vista, CA	—	1,114	14,902	558	1,114	15,460	2019	2008	971 Lane Ave
Chula Vista, CA	—	1,075	6,828	338	1,075	7,166	2019	2006	959 Lane Ave
Cincinnati, OH	—	537	9,719	590	537	10,309	2019	2001	4850 Red Bank Expressway
Cincinnati, OH	—	—	17,880	287	2	18,165	2012	2013	3301 Mercy Health Boulevard
Clarkson Valley, MO	—	—	—	35,592	—	35,592	2009	2010	15945 Clayton Rd
Clear Lake, TX	—	—	13,882	20	2,319	11,583	2013	2014	1010 South Ponds Drive
Clinton, MI	—	1,138	616	208	1,138	824	2021	1987	11775 Tecumseh-Clinton Hwy.
Clyde, NC	—	1,433	21,099	967	1,433	22,066	2019	2012	581 Leroy George Drive
College Station, TX	—	1,111	7,456	—	1,111	7,456	2021	2021	1204 Copperfield Pkwy
Columbia, MO	—	438	12,426	733	438	13,159	2019	1994	1601 E. Broadway
Columbia, MO	—	488	15,702	1,218	488	16,920	2019	1999	1605 E. Broadway
Columbia, MO	—	199	22,289	1,366	199	23,655	2019	2007	1705 E. Broadway
Columbia, MD	—	23	33,885	4,142	9,353	28,697	2015	1982	5450 & 5500 Knoll N Dr.
Columbia, MD	—	2,333	19,232	1,878	2,333	21,110	2012	2002	10700 Charter Drive
Columbia, MD	—	12,159	72,636	782	12,159	73,418	2018	2009	10710 Charter Drive
Coon Rapids, MN	—	—	26,679	1,853	—	28,532	2013	2014	11850 Blackfoot Street NW
Costa Mesa, CA	19,523	22,033	24,332	1,367	22,033	25,699	2017	2007	1640 Newport Boulevard
Dade City, FL	—	1,211	5,511	—	1,211	5,511	2011	1998	13413 US Hwy 301
Dallas, TX	—	122	15,418	10	122	15,428	2013	2014	8196 Walnut Hill Lane
Dallas, TX	—	6,086	18,007	4,480	6,542	22,031	2018	2010	10740 North Central Expressway
Danbury, CT	—	2,382	23,204	2,199	2,382	25,403	2021	2019	40 Old Ridgebury Rd
Danbury, CT	—	914	9,612	1,232	914	10,844	2021	2010	226 White St
Danbury, CT	—	4,209	20,102	2,638	4,209	22,740	2021	2017	2 Riverview Dr
Deerfield Beach, FL	—	—	—	11,097	2,540	8,557	2011	2001	1192 East Newport Center Drive
Delray Beach, FL	—	1,882	34,767	2,757	2,449	36,957	2006	1985	5130-5150 Linton Blvd.
Dunkirk, MD	—	259	2,263	291	259	2,554	2019	1987	10845 Town Center Blvd

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	Encumbrances	Land	Building & Improvements	Land	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>			
		Cost Capitalized Subsequent to Acquisition							
<b>Outpatient Medical:</b>									
Durham, NC	—	1,403	23,788	1,377	1,403	25,165	2019	2000	120 William Penn Plaza
Durham, NC	—	1,751	42,391	2,037	1,751	44,428	2019	2004	3916 Ben Franklin Boulevard
El Paso, TX	—	—	—	19,435	677	18,758	2006	1997	2400 Trawood Dr.
Elgin, IL	—	1,634	9,443	1,423	1,634	10,866	2020	2004	745 Fletcher Drive
Elmhurst, IL	—	41	39,562	374	41	39,936	2018	2011	133 E Brush Hill Road
Elyria, OH	—	3,263	27,163	1,056	3,263	28,219	2019	2008	303 Chestnut Commons Drive
Escondido, CA	—	2,278	19,724	1,245	2,278	20,969	2019	1994	225 East 2nd Avenue
Everett, WA	—	—	—	31,004	4,842	26,162	2010	2011	13020 Meridian Ave. S.
Fenton, MO	—	958	27,485	387	958	27,872	2013	2009	1011 Bowles Avenue
Fenton, MO	—	—	—	14,478	369	14,109	2013	2009	1055 Bowles Avenue
Florham Park, NJ	—	8,578	61,779	—	8,578	61,779	2017	2017	150 Park Avenue
Flower Mound, TX	—	737	9,276	552	737	9,828	2015	2014	2560 Central Park Avenue
Flower Mound, TX	—	4,164	27,027	1,988	4,164	29,015	2014	2012	4370 Medical Arts Drive
Flower Mound, TX	—	4,620	—	—	4,620	—	2014	1900	Medical Arts Drive
Fort Washington, PA	—	2,015	16,104	2,435	2,015	18,539	2020	1980	467 Pennsylvania Avenue
Fort Worth, TX	—	401	6,099	2,278	2,805	5,973	2014	2007	7200 Oakmont Boulevard
Fort Worth, TX	—	462	26,020	702	462	26,722	2012	2012	10840 Texas Health Trail
Fort Worth, TX	—	1,790	4,522	560	1,790	5,082	2021	1983	2001 West Rosedale Street
Frederick, MD	—	1,065	6,817	613	1,065	7,430	2019	1979	194 Thomas Johnson Drive
Frederick, MD	—	1,930	18,311	1,400	1,930	19,711	2019	2006	45 Thomas Johnson Drive
Fresno, CA	—	1,497	11,896	902	1,497	12,798	2019	2004	1105 E Spruce Ave
Gardendale, AL	—	1,150	8,162	335	1,150	8,497	2018	2005	2217 Decatur Highway
Garland, TX	—	4,952	30,151	2,567	4,952	32,718	2019	2018	7217 Telecom Parkway
Gastonia, NC	—	569	1,638	55	569	1,693	2019	2000	934 Cox Road
Gig Harbor, WA	—	80	30,810	1,314	80	32,124	2010	2009	11511 Canterwood Blvd. NW
Glendale, CA	—	70	41,837	2,683	70	44,520	2019	2008	1500 E Chevy Chase Drive
Gloucester, VA	—	2,128	9,169	62	2,128	9,231	2018	2008	5659 Parkway Drive
Grand Prairie, TX	—	981	6,086	318	981	6,404	2012	2009	2740 N State Hwy 360
Grapevine, TX	—	—	—	10,721	2,081	8,640	2014	2002	2040 W State Hwy 114
Grapevine, TX	—	—	—	22,877	3,365	19,512	2014	2002	2020 W State Hwy 114
Greenville, SC	—	1,790	4,421	1,446	1,790	5,867	2019	1987	10 Enterprise Boulevard
Harrisburg, NC	—	1,347	2,652	511	1,347	3,163	2019	2012	9550 Rocky River Road
Hattiesburg, MS	17,231	3,155	31,155	3,581	3,155	34,736	2019	2012	3688 Veterans Memorial Drive
Haymarket, VA	—	1,250	26,621	2,772	1,250	29,393	2019	2008	15195 Heathcote Blvd
Henderson, NV	1	2,587	5,376	279	2,587	5,655	2019	2002	2825 Sierra Heights Drive
Henderson, NV	—	7,372	22,172	1,908	7,372	24,080	2019	2005	2845 Sierra Heights Drive
Henderson, NV	—	5,492	18,448	1,131	5,492	19,579	2019	2005	2865 Sierra Heights Drive
Highland, IL	—	—	8,834	50	—	8,884	2012	2013	12860 Troxler Avenue
Hopewell Junction, NY	—	2,164	4,659	692	2,164	5,351	2019	1999	10 Cranberry Drive
Hopewell Junction, NY	—	2,316	4,525	812	2,316	5,337	2019	2015	1955 NY-52
Houston, TX	—	—	—	21,373	2,988	18,385	2016	2019	13105 Wortham Center Drive
Houston, TX	—	5,837	33,128	1,518	5,837	34,646	2012	2005	15655 Cypress Woods Medical Dr.
Houston, TX	—	—	—	17,133	3,688	13,445	2012	2007	10701 Vintage Preserve Parkway

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		Cost Capitalized Subsequent to Acquisition	Land & Land Improvements		Building & Improvements	Accumulated Depreciation <sup>(1)</sup>			
<b>Outpatient Medical:</b>									
Houston, TX	—	—	—	84,300	71,485	22,476	2012	1998	2727 W Holcombe Boulevard
Houston, TX	—	377	13,726	680	14,406	2,106	2018	2011	20207 Chasewood Park Drive
Houston, TX	—	2,351	7,980	900	8,880	510	2020	2013	11476 Space Center Blvd
Houston, TX	—	9,943	—	—	—	11	2011	1900	F.M. 1960 & Northgate Forest Dr.
Howell, MI	—	2,000	13,928	588	14,516	2,653	2016	2017	1225 South Latsion Road
Howell, MI	—	579	4,109	319	4,428	—	2021	2019	202 W. Highland Rd.
Humble, TX	—	—	9,941	—	8,239	1,476	2013	2014	8233 N. Sam Houston Parkway E.
Huntersville, NC	—	—	41,055	2,916	43,971	4,817	2019	2004	10030 Gilead Road
Independence, MO	—	762	3,480	380	3,860	330	2020	2007	19401 East 37th Terrace Court South
Jackson, MI	—	—	—	17,990	17,322	5,964	2013	2009	1201 E Michigan Avenue
Jacksonville, FL	—	3,562	24,379	3,141	27,520	3,559	2019	2006	10475 Centurion Parkway North
Jacksonville, FL	—	1,113	10,970	1,051	12,021	1,130	2020	2000	5742 Booth Road
Jefferson City, TN	—	109	16,035	851	16,886	1,975	2019	2001	120 Hospital Drive
Jonesboro, GA	—	567	15,146	1,267	16,413	2,133	2019	2009	7813 Spivey Station Boulevard
Jonesboro, GA	—	627	15,844	805	16,649	2,006	2019	2007	7823 Spivey Station Boulevard
Jupiter, FL	—	—	—	18,721	16,082	7,778	2006	2001	550 Heritage Dr.
Jupiter, FL	—	—	—	10,050	7,014	3,836	2007	2004	600 Heritage Dr.
Kalamazoo, MI	—	—	14,746	—	14,746	190	2020	2021	2520 Robert Jones Way
Katy, TX	—	—	11,219	—	11,219	421	2019	2020	0 Grand Parkway & Morton Ranch Road
Katy, TX	—	2,025	7,557	1,255	8,812	680	2020	2016	21502 Merchants Way
Knoxville, TN	—	3,699	12,701	2,305	15,006	1,880	2020	2006	1331 West Grand Parkway North
La Jolla, CA	—	199	43,771	2,221	45,992	4,423	2019	2012	1926 Alcoa Highway
La Jolla, CA	—	12,855	32,658	2,022	34,666	9,804	2015	1989	4150 Regents Park Row
La Jolla, CA	—	9,425	26,525	1,027	27,537	7,044	2015	1988	4120 & 4130 La Jolla Village Drive
Lacey, WA	6,207	1,751	10,345	—	10,345	1,591	2018	1971	2555 Marvin Road Northeast
Lake St Louis, MO	—	—	—	14,826	14,586	6,243	2010	2008	400 Medical Dr
Lakeway, TX	—	—	—	2,801	—	—	2007	1900	Lohmans Crossing Road
Las Vegas, NV	—	—	—	5,547	5,114	2,360	2007	1997	1776 E. Warm Springs Rd.
Las Vegas, NV	—	—	—	9,643	7,324	3,372	2006	1991	2870 S. Maryland Pkwy.
Las Vegas, NV	—	4,180	20,064	2,913	22,977	1,722	2020	2017	9880 West Flamingo Road
Las Vegas, NV	—	5,864	22,502	3,070	25,572	1,796	2020	2017	4980 West Sahara Ave
Little Rock, AR	—	3,021	20,095	1,907	22,002	2,503	2019	2014	6119 Midtown Avenue
Los Alamitos, CA	—	—	—	19,276	19,237	8,072	2007	2003	3771 Katella Ave.
Lowell, MA	—	3,016	9,663	510	10,173	991	2011	2020	839 Merrimack Street
Loxahatchee, FL	—	—	—	7,964	6,245	3,271	2006	1997	12977 Southern Blvd.
Loxahatchee, FL	—	—	—	9,437	7,997	4,097	2006	1993	12989 Southern Blvd.
Loxahatchee, FL	—	—	—	8,284	6,634	3,401	2006	1994	12983 Southern Blvd.
Lubbock, TX	41,449	2,286	66,022	6,917	72,939	4,914	2019	2006	4515 Marsha Sharp Freeway
Lynbrook, NY	25,936	10,028	37,319	1,657	38,976	4,827	2018	1962	444 Merrick Road
Madison, WI	—	3,670	24,615	3,816	28,431	2,745	2019	2012	1102 South Park Street
Marietta, FL	—	219	8,743	555	9,298	1,365	2019	2004	2960 N. State Rd 7
Marietta, GA	—	2,682	20,053	1,738	21,770	6,001	2016	2006	4800 Olde Towne Parkway
Mars, PA	—	1,925	8,307	1,412	9,719	998	2020	2006	6998 Crider Road

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	Encumbrances	Land & Land Improvements		Land & Land Improvements	Building & Improvements					Accumulated Depreciation <sup>(1)</sup>
		Building & Improvements	Cost Capitalized Subsequent to Acquisition		Building & Improvements	Accumulated Depreciation <sup>(1)</sup>				
<b>Outpatient Medical:</b>										
Mathews, NC	—	10	32,108	1,611	10	33,719	3,918	1994	1450 Matthews Township Parkway	
Menasha, WI	—	—	—	18,500	1,345	17,155	4,355	1994	1550 Midway Place	
Merced, CA	—	—	—	14,904	—	14,904	6,326	2009	315 Mercy Ave.	
Meridian, ID	—	3,206	23,619	3,506	3,206	27,125	3,175	2009	3277 E Louise Drive	
Mesa, AZ	—	3,158	5,588	1,122	3,158	6,710	457	2020	1910 S. Gilbert Road	
Mesa, AZ	—	3,889	5,816	1,257	3,889	7,073	518	2020	1833 N. Power Road	
Milan, MI	—	1,216	6,082	405	1,216	6,487	—	2021	870 E. Arkona Rd	
Mission Hills, CA	22,245	—	42,276	7,119	4,791	44,604	13,679	2014	11550 Indian Hills Road	
Missouri City, TX	—	1,360	7,143	—	1,360	7,143	953	2015	7010 Highway 6	
Mobile, AL	15,123	2,759	25,180	14	2,759	25,194	2,971	2018	6144 Airport Boulevard	
Monroeville, PA	—	1,544	10,012	1,087	1,544	11,099	1,457	2020	2550 Mosside Blvd	
Moorestown, NJ	—	6	50,896	1,030	362	51,570	19,095	2011	401 Young Avenue	
Mount Juliet, TN	—	—	—	15,131	1,601	13,530	6,846	2007	5002 Crossings Circle	
Mount Kisco, NY	—	12,632	46,294	5,124	12,627	51,423	3,756	2019	90 - 110 South Bedford Road	
Mount Vernon, IL	—	—	24,892	144	—	25,036	9,398	2011	2 Good Samaritan Way	
Murrieta, CA	—	—	47,190	1,164	—	48,354	24,004	2010	28078 Baxter Rd.	
Murrieta, CA	—	3,800	—	—	3,800	—	—	2014	28078 Baxter Rd.	
Myrtle Beach, SC	—	1,357	3,131	612	1,357	3,743	1,027	2019	8170 Rourke Street	
Nampa, ID	15,500	3,439	18,648	2,933	3,439	21,581	1,665	2019	1510 12th Avenue	
New Milford, CT	—	1,006	3,031	510	1,006	3,541	82	2021	131 Kent Rd	
New Milford, CT	—	2,033	5,924	895	2,033	6,819	162	2021	131 Kent Rd	
Newburgh, NY	—	9,213	28,300	4,079	9,213	32,379	2,082	2019	1200 NY-300	
Newburyport, MA	—	3,104	18,492	999	3,104	19,491	2,312	2019	One Wallace Bashaw Jr. Way	
Newtown, CT	—	2,176	7,355	1,785	2,176	9,140	174	2021	164 Mount Pleasant	
Newtown, CT	—	3,039	7,375	1,989	3,039	9,364	219	2021	170 Mt Pleasant Rd	
Niagara Falls, NY	—	—	—	12,805	1,721	11,084	6,921	2007	6932 - 6934 Williams Rd	
Niagara Falls, NY	—	—	—	8,959	454	8,505	4,072	2007	6930 Williams Rd	
Norfolk, VA	—	1,138	23,416	3,667	1,138	27,083	3,678	2019	155 Kingsley Lane	
North Canton, OH	12,699	2,518	21,523	2,946	2,518	24,469	1,739	2019	7442 Frank Avenue	
North Easton, MA	—	2,336	17,936	2,035	2,336	19,971	1,880	2019	15 Roche Brothers Way	
North Easton, MA	—	2,882	14,463	1,573	2,882	16,036	1,503	2019	31 Roche Brothers Way	
Norwood, OH	—	1,017	5,642	1,025	1,017	6,667	897	2019	4685 Forest Avenue	
Novi, MI	—	895	34,573	2,367	895	36,940	4,288	2019	26750 Providence Parkway	
Oklahoma City, OK	—	216	18,949	—	216	18,949	6,537	2013	535 NW 9th Street	
Oxford, NC	—	478	4,724	247	478	4,971	552	2019	107 East McClanahan Street	
Pasadena, TX	—	1,700	8,009	5,862	1,700	13,871	1,736	2012	5001 E Sam Houston Parkway S	
Pearland, TX	—	—	—	12,759	1,500	11,259	2,303	2012	2515 Business Center Drive	
Pearland, TX	—	—	—	42,538	9,807	32,731	8,729	2014	11511 Shadow Creek Parkway	
Phoenix, AZ	—	199	3,967	257	199	4,224	521	2019	9225 N 3rd Street	
Phoenix, AZ	—	109	2,134	133	109	2,267	290	2019	9327 North 3rd Street	
Phoenix, AZ	—	229	5,442	451	229	5,893	1,026	2019	9100 N 2nd Street	
Phoenix, AZ	—	—	—	63,386	1,149	62,237	31,376	2006	2222 E. Highland Ave.	
Pinckney, MI	—	1,708	3,397	419	1,708	3,816	—	2021	10200 Dexter-Pinckney Rd.	

(Dollars in thousands)

Description	Initial Cost to Company			Gross Amount at Which Carried at Close of Period			Year Acquired	Year Built	Address
	Encumbrances	Building & Improvements		Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>			
		Land & Land Improvements	Cost Capitalized Subsequent to Acquisition						
<b>Outpatient Medical:</b>									
Plano, TX	—	793	83,209	5,657	793	88,866	2012	2005	6020 West Parker Road
Plantation, FL	—	—	—	25,483	8,575	16,908	2006	1997	851-865 SW 78th Ave.
Port Orchard, WA	9,553	2,810	22,716	483	2,810	23,199	2018	1995	450 South Kilsap Boulevard
Porter, TX	—	3,746	15,119	—	3,746	15,119	2018	2019	25553 US Highway 59
Poughkeepsie, NY	—	2,144	32,820	4,312	2,144	37,132	2019	2008	2507 South Road
Poughkeepsie, NY	—	4,035	26,001	4,479	4,035	30,480	2019	2010	30 Columbia Street
Poughkeepsie, NY	—	6,513	23,787	4,097	6,513	27,884	2019	2006	600 Westage Drive
Poughkeepsie, NY	18,433	5,128	18,080	2,704	5,128	20,784	2019	2012	1910 South Road
Prince Frederick, MD	—	229	25,905	1,212	229	27,117	2019	2009	130 Hospital Road
Prince Frederick, MD	—	179	12,243	834	179	13,077	2019	1991	110 Hospital Road
Rancho Mirage, CA	—	7,292	13,214	1,941	7,292	15,155	2019	2005	72780 Country Club Drive
Redmond, WA	—	—	—	32,841	5,015	27,826	2010	2011	18100 NE Union Hill Rd.
Richmond, TX	—	2,000	9,118	4	2,000	9,122	2015	2016	22121 FM 1093 Road
Richmond, VA	—	2,969	26,697	1,973	3,090	28,549	2012	2008	7001 Forest Avenue
Rockwall, TX	—	132	17,197	392	132	17,589	2012	2008	3142 Horizon Road
Rolla, MO	—	1,931	47,639	1	1,931	47,640	2011	2009	1605 Martin Spring Drive
Rome, GA	—	99	29,846	2,107	99	31,953	2019	2005	330 Turner McCall Boulevard
Roseville, MN	—	2,963	18,785	2,234	2,963	21,019	2019	1994	1835 W County Road C
Roxboro, NC	—	368	2,327	150	368	2,477	2019	2000	799 Doctors Court
San Antonio, TX	—	3,050	12,073	97	3,050	12,170	2016	2017	5206 Research Drive
San Antonio, TX	—	2,915	11,473	1,313	2,915	12,786	2019	2006	150 E Sonterra Blvd
Santa Clarita, CA	—	—	2,338	20,619	5,304	17,653	2014	1976	23861 McBean Parkway
Santa Clarita, CA	—	—	28,384	2,924	5,277	26,031	2014	1998	23929 McBean Parkway
Santa Clarita, CA	—	278	185	11,594	11,872	185	2014	1996	23871 McBean Parkway
Santa Clarita, CA	25,000	295	39,359	—	295	39,359	2014	2013	23803 McBean Parkway
Santa Clarita, CA	—	—	20,618	1,413	4,407	17,624	2014	1989	24355 Lyons Avenue
Seattle, WA	—	4,410	38,428	869	4,410	39,297	2010	2010	5350 Tallman Ave
Sewell, NJ	—	1,242	11,616	6	1,242	11,622	2018	2007	556 Egg Harbor Road
Shakopee, MN	4,821	508	11,398	1	509	11,398	2010	1996	1515 St Francis Ave
Shakopee, MN	8,113	707	18,089	125	773	18,148	2010	2007	1601 St Francis Ave
Shenandoah, TX	—	—	21,135	62	4,574	16,623	2013	2014	106 Vision Park Boulevard
Sherman Oaks, CA	—	—	32,186	4,143	3,121	33,208	2014	1969	4955 Van Nuys Boulevard
Silverdale, WA	12,564	3,451	21,176	12	3,451	21,188	2018	2004	2200 NW Myhre Road
Southlake, TX	—	2,875	14,126	1,345	2,875	15,471	2019	2017	925 E. Southlake Boulevard
Southlake, TX	—	—	—	18,641	592	18,049	2012	2004	1545 East Southlake Boulevard
Southlake, TX	—	—	—	31,295	698	30,597	2012	2004	1545 East Southlake Boulevard
Springfield, MA	—	3,000	—	—	3,000	—	2014	1900	Central Avenue
St Paul, MN	—	2,721	5,698	923	2,721	6,621	2019	2012	305 Bicentennial Highway
St. Louis, MO	—	336	17,247	3,186	49	38,128	2014	2006	225 Smith Avenue N.
St. Paul, MN	—	2,706	39,507	489	2,701	20,433	2007	2001	2325 Dougherty Ferry Rd.
Stockton, CA	11,205	4,966	14,412	2,445	4,966	16,857	2019	2009	435 Phalen Boulevard
Suffern, NY	—	653	37,255	211	696	37,423	2011	2007	2388 - 2488 N California Street
									257 Lafayette Avenue

(Dollars in thousands)

Description	Initial Cost to Company		Gross Amount at Which Carried at Close of Period		Year Acquired	Year Built	Address
	Encumbrances	Land & Land Improvements	Building & Improvements	Accumulated Depreciation <sup>(1)</sup>			
<b>Outpatient Medical:</b>							
Suffolk, VA	—	1,566	11,511	173	2010	2007	5838 Harbour View Blvd.
Sugar Land, TX	—	—	—	19,075	2012	2005	11555 University Boulevard
Sycamore, IL	—	1,113	12,910	2,473	2020	2002	1630 Gateway Drive
Tacoma, WA	—	—	—	64,307	2011	2013	1608 South J Street
Tampa, FL	—	4,319	12,234	—	2011	2003	14547 Bruce B Downs Blvd
Tarzana, CA	—	6,115	15,510	2,065	2020	1986	5620 Wilbur Ave
Timonium, MD	—	—	—	21,644	2015	2017	2118 Greenspring Drive
Tustin, CA	—	3,345	541	297	2015	1976	14591 Newport Ave
Tustin, CA	—	3,361	12,039	3,633	2015	1985	14642 Newport Ave
Tyler, TX	58,863	2,903	104,300	10,625	2019	2013	1814 Roseland Boulevard
Van Nuys, CA	—	—	—	36,187	2009	1991	6815 Noble Ave.
Voorhees, NJ	—	—	—	32,517	2006	1997	900 Centennial Blvd.
Voorhees, NJ	—	6	96,075	2,347	2010	2012	200 Bowman Drive
Waco, TX	—	—	—	289	2018	1962	6612 Fish Pond Road
Waco, TX	—	—	—	148	2018	1961	6620 Fish Pond Rd
Waco, TX	13,577	2,250	28,632	352	2018	1981	601 Highway 6 West
Waco, TX	—	601	2,594	1,125	2018	2000	6600 Fish Pond Rd
Washington, PA	18,243	3,981	31,706	17	2018	2010	100 Trich Drive
Wausau, WI	—	—	—	14,225	2015	2017	1901 Westwood Center Boulevard
Waxahachie, TX	—	—	18,068	303	2016	2014	2460 N I-35 East
Wellington, FL	—	—	—	19,718	2006	2000	10115 Forest Hill Blvd.
Wellington, FL	—	—	—	11,661	2007	2003	1395 State Rd. 7
Westlake Village, CA	8,000	2,553	15,851	246	2018	1975	1250 La Venta Drive
Westlake Village, CA	6,360	2,487	9,776	169	2018	1989	1220 La Venta Drive
Winston-Salem, NC	—	2,006	6,542	1,226	2019	1998	2025 Frontis Plaza
Woodbridge, VA	—	346	16,629	15	2018	2012	12825 Minnieville Road
Wyandotte, MI	—	581	8,023	773	2020	2002	1700 Biddle Ave
Ypsilanti, MI	—	3,615	12,117	579	2021	1989	4918, 4936, 4940, 4972, and 4990 W. Clark Road
Yuma, AZ	—	1,592	9,589	837	2019	2004	2270 South Ridgeview Drive
Zephyrhills, FL	—	3,875	27,269	—	2011	1974	38135 Market Square Dr
<b>Outpatient Medical Total</b>	<b>\$ 530,254</b>	<b>\$ 728,837</b>	<b>\$ 4,612,615</b>	<b>\$ 1,602,519</b>	<b>\$ 901,997</b>	<b>\$ 6,041,974</b>	<b>\$ 1,326,814</b>

**Welltower Inc.**  
**Schedule III**  
**Real Estate and Accumulated Depreciation**  
**December 31, 2021**

(Dollars in thousands)

Description	Initial Cost to Company			Gross Amount at Which Carried at Close of Period			Year Acquired	Year Built	Address
	Encumbrances	Land & Land Improvements	Buildings & Improvements	Cost Capitalized Subsequent to Acquisition	Land & Land Improvements	Buildings & Improvements			
<b>Assets Held For Sale:</b>									
Brookline, MA	\$ —	\$ —	\$ 3,799	\$ —	\$ —	\$ 3,799	2019	1900	125 Holland Road
Concord, NH	—	720	3,041	—	—	2,974	2011	1926	227 Pleasant Street
Concord, NH	—	1,760	43,179	—	—	21,811	2011	1994	239 Pleasant Street
Fort Collins, CO	—	890	4,532	—	—	4,478	2018	1965	1005 East Elizabeth
Fountain Valley, CA	—	5,259	9,379	—	—	13,952	2018	1988	11680 Warner Avenue
Franconia, NH	—	360	8,609	—	—	8,609	2011	1971	93 Main Street
Gig Harbor, WA	—	3,000	4,463	—	—	7,062	2018	1990	3309 45th Street Court Northwest
Hemet, CA	—	6,224	8,414	—	—	14,001	2018	1989	1717 West Stetson Avenue
Irving, TX	—	1,030	6,823	—	—	2,785	2007	1999	8855 West Valley Ranch Parkway
Las Vegas, NV	—	—	—	2,945	—	2,945	2007	1900	SW corner of Deer Springs Way and Riley Street
Louisville, KY	—	490	10,010	—	—	7,780	2005	1978	4604 Lowe Rd
Morrison, CO	—	2,720	16,261	—	—	13,433	2018	1974	150 Spring Street
Owensboro, KY	—	225	13,275	—	—	7,687	2005	1964	1205 Leitchfield Rd.
Owenton, KY	—	100	2,400	—	—	1,282	2005	1979	905 Hwy. 127 N.
Palm Desert, CA	—	6,195	8,922	—	—	14,451	2018	1989	74350 Country Club Drive
Rexburg, ID	—	1,267	3,213	—	—	67	2018	1988	660 South 2nd West
Shelbyville, KY	—	630	3,870	—	—	3,315	2005	1965	1871 Midland Trail
Williamstown, KY	—	70	6,430	—	—	3,666	2005	1987	201 Kimberly Lane
<b>Assets Held For Sale Total</b>	<b>\$ —</b>	<b>\$ 30,940</b>	<b>\$ 156,620</b>	<b>\$ 2,945</b>	<b>\$ —</b>	<b>\$ 134,097</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>

	Initial Cost to Company				Gross Amount at Which Carried at Close of Period		
	Encumbrances	Land & Land Improvements	Buildings & Improvements	Cost Capitalized Subsequent to Acquisition	Land & Land Improvements	Buildings & Improvements	Accumulated Depreciation
<b>Summary:</b>							
Seniors Housing Operating	\$ 1,599,522	\$ 1,958,208	\$ 15,959,072	\$ 2,969,135	\$ 2,110,813	\$ 18,775,602	\$ 4,123,782
Triple-net	72,536	911,678	7,485,316	592,881	955,620	8,034,255	1,459,518
Outpatient Medical	530,254	728,837	4,612,615	1,602,519	901,997	6,041,974	1,326,814
Construction in progress	—	—	651,389	—	—	651,389	—
<b>Total continuing operating properties</b>	<b>2,202,312</b>	<b>3,598,723</b>	<b>28,708,392</b>	<b>5,164,535</b>	<b>3,968,430</b>	<b>33,503,220</b>	<b>6,910,114</b>
Assets held for sale	—	30,940	156,620	2,945	—	134,097	—
<b>Total investments in real property owned</b>	<b>\$ 2,202,312</b>	<b>\$ 3,629,663</b>	<b>\$ 28,865,012</b>	<b>\$ 5,167,480</b>	<b>\$ 3,968,430</b>	<b>\$ 33,637,317</b>	<b>\$ 6,910,114</b>

(1) Please see Note 2 to our consolidated financial statements for information regarding lives used for depreciation and amortization.

	Year Ended December 31,		
	2021	2020	2019
	(in thousands)		
Investment in real estate:			
Beginning balance	\$ 33,670,006	\$ 36,027,915	\$ 33,590,388
Acquisitions and development	4,805,086	1,174,148	4,807,418
Improvements	282,834	242,147	328,824
Impairment of assets	(51,107)	(135,608)	(28,074)
Dispositions <sup>(1)</sup>	(1,063,990)	(3,782,120)	(2,673,203)
Foreign currency translation	(37,082)	143,524	187,853
Other <sup>(2)</sup>	—	—	(185,291)
Ending balance <sup>(3)</sup>	<u>\$ 37,605,747</u>	<u>\$ 33,670,006</u>	<u>\$ 36,027,915</u>
Accumulated depreciation:			
Beginning balance	\$ 6,104,297	\$ 5,715,459	\$ 5,499,958
Depreciation and amortization expenses	1,037,566	1,038,437	1,027,073
Amortization of above market leases	4,036	5,217	5,752
Disposition and other <sup>(1)</sup>	(234,397)	(684,395)	(772,273)
Foreign currency translation	(1,388)	29,579	(45,051)
Ending balance	<u>\$ 6,910,114</u>	<u>\$ 6,104,297</u>	<u>\$ 5,715,459</u>

(1) Includes property dispositions and dispositions of leasehold improvements which are generally fully depreciated.

(2) Primarily relates to the adoption of ASC 842.

(3) The unaudited aggregate cost for tax purposes for real property equals \$31,381,486,000 at December 31, 2021.

**Welltower Inc.**  
**Schedule IV - Mortgage Loans on Real Estate**  
**December 31, 2021**

(in thousands)

Location	Segment	Interest Rate	Final Maturity Date	Monthly Payment Terms	Prior Liens	Face Amount of Mortgages	Carrying Amount of Mortgages	Principal Amount of Loans Subject to Delinquent Principal or Interest
<b>First mortgages relating to 1 property located in:</b>								
North Carolina	Triple-net	8.00%	12/18/2023	\$ 220	\$ —	\$ 32,783	\$ 32,171	\$ —
					—	32,783	32,171	—
<b>First mortgages relating to multiple properties located in:</b>								
United Kingdom	Triple-net	12.00%	4/20/2026	3,848	—	769,500	708,242	—
					—	769,500	708,242	—
<b>First mortgages less than three percent of total:</b>								
United Kingdom - 2	Triple-net	9.00%	2022 - 2024	N/A	N/A	N/A	39,862	—
United States - 10	Various	4% - 8%	2020 - 2026	N/A	N/A	N/A	96,827	19,865
					—	—	136,689	19,865
Totals					\$ —	\$ 802,283	\$ 877,102	\$ 19,865

	Year Ended December 31,		
	2021	2020	2019
Reconciliation of mortgage loans:	(in thousands)		
Balance at beginning of year	\$ 293,752	\$ 145,686	\$ 249,071
Additions:			
New mortgage loans	842,912	193,505	—
Draws on existing loans	337	20,844	45,961
Interest added	11,815	—	—
Total additions	855,064	214,349	45,961
Deductions:			
Collections of principal	(214,132)	(17,019)	(87,249)
Loan balance transferred to non-real estate loans receivable	(9,142)	(53,071)	(64,040)
Change in allowance for credit losses and charge-offs	(6,984)	(5,645)	—
Other	(29,619)	(329)	—
Total deductions	(259,877)	(76,064)	(151,289)
Change in balance due to foreign currency translation	(11,837)	9,781	1,944
Balance at end of year	\$ 877,102	\$ 293,752	\$ 145,686

<b>Subsidiary Name</b>	<b>Jurisdiction of Organization</b>
0722548 B.C. Ltd.	British Columbia
100 Knoedler Road, LLC	Delaware
100 Trich Drive LLC	Delaware
1000 Aston Gardens Drive, LLC	Delaware
101 E 87th Ave LLC	Delaware
101052983 Saskatchewan Ltd.	Saskatchewan
10475 Wilshire Boulevard Borrower, LLC	Delaware
10475 Wilshire Boulevard, LLC	Delaware
10600 East 13th Street North, LLC	Delaware
10700 Charter Drive LLC	Delaware
10710 Charter Drive LLC	Delaware
10800 Potomac Tennis Lane Holdco LLC	Delaware
10800 Potomac Tennis Lane LLC	Delaware
11320 North Council Road, LLC	Delaware
1133 Black Rock Road, LLC	Delaware
1137915 B.C. Ltd.	British Columbia
1220 La Venta Drive Westlake Medical LLC	Delaware
1231356 Ontario Limited	Ontario
1250 La Venta Drive Community Medical LLC	Delaware
12951 W. Linebaugh Avenue, LLC	Delaware
1301489 Ontario Limited	Ontario
13075 Evening Creek Drive South, LLC	Delaware
1311 Aston Gardens Court, LLC	Delaware
1312417 Ontario Limited	Ontario
13200 South May Avenue, LLC	Delaware
139 East 56th Street Landlord LLC	Delaware
1405 Limekiln Pike, LLC	Delaware
1512 12th Avenue LLC	Delaware
1528670 Ontario Limited	Ontario
15401 North Pennsylvania Avenue, LLC	Delaware
1574 Creekside Drive Folsom, LLC	California
1600 Center Road, LLC	Delaware
1640 Newport Blvd. LP	Delaware
1814 Roseland Boulevard LLC	Delaware
1931 Southwest Arvon Place, LLC	Delaware
200 Pond Road LLC	Delaware
2000 Emerald Court LLC	Delaware
20207 Chasewood Park Drive LLC	Delaware
2035244 Ontario Inc.	Ontario
2050 North Webb Road, LLC	Delaware
2101 New Hope Street, LLC	Delaware
220 North Clark Drive, LLC	Delaware
2200 NW Myhre Road LLC	Delaware
2217 Decatur Highway LLC	Delaware
231 Courtyard Boulevard, LLC	Delaware
2323 N Casaloma Drive LLC	Delaware
2325 Dougherty Rd LLC	Delaware
2340829 Ontario Inc.	Ontario
2340830 Ontario Inc.	Ontario
2356 Meadows Blvd LLC	Delaware
239 Cross Road LLC	Delaware
2419 North Euclid Avenue Upland, LLC	California

2488 N California Street LLC	Delaware
2721 Willow Street LP	Delaware
27783 Center Drive LP	Delaware
2800 60th Avenue West, LLC	Delaware
2929 West Holcombe Boulevard, LLC	Delaware
300 St. Albans Drive, LP	Delaware
303 West Lake Street LLC	Delaware
320 St. Albans Drive, LP	Delaware
3220 Peterson Road, LLC	Delaware
3485 Independence Drive LLC	Delaware
35 Fenton Street, LLC	Delaware
3535 Manchester Avenue Borrower, LLC	Delaware
3535 Manchester Avenue, LLC	Delaware
3535 N. Hall Street, LLC	Delaware
3650 Southeast 18th Avenue, LLC	Delaware
3688 Veterans Memorial Drive LLC	Delaware
4 Forge Hill Road Franklin LLC	Delaware
4 Wallace Bashaw Junior Way LLC	Delaware
4000 San Pablo Parkway, LLC	Kansas
405 Bedford LP	Delaware
415 Bedford LP	Delaware
416 Bedford LP	Delaware
4206 Stammer Place, LLC	Delaware
4310 Bee Cave Road, LLC	Delaware
4315 Johns Creek Parkway, LLC	Delaware
435 Bedford LLC	Delaware
4402 South 129th Avenue West, LLC	Delaware
444 Merrick Road LLC	Delaware
450 South Kitsap Boulevard LLC	Delaware
4500 Dorr Street Holdings, LLC	Delaware
4515 Marsha Sharp Freeway LLC	Delaware
4800 Aston Gardens Way, LLC	Delaware
4865 MacArthur Landlord LLC	Delaware
50 Greenleaf Way LLC	Delaware
50 Town Court, LLC	Delaware
500 Seven Fields Boulevard, LLC	Delaware
504 North River Road, LLC	Delaware
505 North Maize Road, LLC	Delaware
5300 West 29th Street, LLC	Delaware
5301 Creedmoor Road, LP	Delaware
5330 W Michael Drive LLC	Delaware
5455 Glenridge Drive, NE, LLC	Delaware
5521 Village Creek Drive, LLC	Delaware
557140 B.C. Ltd.	British Columbia
5939 Roosevelt Boulevard, LLC	Kansas
5999 N. University Drive, LLC	Delaware
60 Stafford Street LLC	Delaware
601 West Highway 6 LLC	Delaware
6011 Farrington Road LLC	Delaware
6144 Airport Boulevard LLC	Delaware
6605 Quail Hollow Road, LLC	Delaware
700 Smith Street Providence LLC	Delaware
7001 Forest Avenue, LLC	Delaware
701 W. 71st Street South, LLC	Delaware
731 Old Buck Lane, LLC	Delaware

7442 Frank Avenue LLC	Delaware
75 Minnesota Avenue Warwick LLC	Delaware
7900 Creedmoor Road, LP	Delaware
7902 South Mingo Road East, LLC	Delaware
800 Canadian Trails Drive, LLC	Delaware
800 Oregon Street LLC	Delaware
8220 Natures Way, LLC	Delaware
831 Santa Barbara Boulevard, LLC	Delaware
880 Greendale Avenue LLC	Delaware
90 Avenue S.W. Property Inc.	British Columbia
90 West Avenue, LLC	Delaware
9108-9458 Quebec Inc.	Quebec
9128-6757 Quebec Inc.	Quebec
9168-0215 Quebec Inc.	Quebec
9188-4502 Quebec Inc.	Quebec
9189-2042 Quebec Inc.	Quebec
9198-9541 Quebec Inc.	Quebec
9208-0837 Quebec Inc.	Quebec
9307-0985 Quebec Inc.	Quebec
9307-1306 Quebec Inc.	Quebec
9307-1348 Quebec Inc.	Quebec
9314-3410 Quebec Inc.	Quebec
AH-WT Holdings LLC	Delaware
AL Santa Monica Senior Housing, LP	Delaware
Alberta Acres Facility Inc.	Ontario
Allentown PCH, LLC	Pennsylvania
Amherst View (Bath Road) Facility Inc.	Ontario
Arnprior Villa Facility Inc.	Ontario
Aspen Tower Investments Ltd	Jersey
Aspen Tower Partner 1 Inc.	Delaware
Aspen Tower Partner 10 Inc.	Delaware
Aspen Tower Partner 11 Inc.	Delaware
Aspen Tower Partner 2 Inc.	Delaware
Aspen Tower Partner 3 Inc.	Delaware
Aspen Tower Partner 4 Inc.	Delaware
Aspen Tower Partner 5 Inc.	Delaware
Aspen Tower Partner 6 Inc.	Delaware
Aspen Tower Partner 7 Inc.	Delaware
Aspen Tower Partner 8 Inc.	Delaware
Aspen Tower Partner 9 Inc.	Delaware
Aspen Tower Propco 1 Ltd	United Kingdom
Aspen Tower Propco 2 Limited	United Kingdom
Aspen Tower Propco 4 Ltd	United Kingdom
Aspen Tower Propco 5 Ltd	United Kingdom
Aspen Tower Propco 7 Limited	United Kingdom
Aspen Tower Propco 8 Limited	United Kingdom
Aspen Tower Properties (Adderbury) Ltd	Jersey
Aspen Tower Properties (Bath) Ltd	Jersey
Aspen Tower Properties (Bournville) Ltd	Jersey
Aspen Tower Properties (Lane End) Ltd	Jersey
Aspen Tower Properties (Little Bookham) Ltd	Jersey
Aspen Tower Properties (Newbury) Ltd	Jersey
Aspen Tower Properties (Solihull) Ltd	Jersey
Aspen Tower Properties (Sutton Coldfield) Ltd	Jersey
Aspen Tower Properties (Sutton) Ltd	Jersey

Aspen Tower Properties (Woking) Ltd	Jersey
Aspen Tower Properties Holdco Ltd	Jersey
Aurora Guardian Holdco I, LLC	Delaware
Aurora Guardian Holdco IV, LLC	Delaware
Aurora Guardian Holdco V, LLC	Delaware
BAL Holdings II, LLC	Delaware
BAL Holdings VII, LLC	Delaware
BAL Howell LLC	Delaware
BAL Longwood LLC	Pennsylvania
Ballard Healthcare Investors, LLC	Delaware
Bayfield Court Operations Limited	United Kingdom
Bear Creek CTR Realty LLC	Delaware
Bel Air Healthcare Investors, LLC	Delaware
Belmont Village Buckhead Tenant, LLC	Delaware
Belmont Village Buffalo Grove Tenant, LLC	Delaware
Belmont Village Buffalo Grove, L.L.C.	Delaware
Belmont Village Burbank Tenant, LLC	Delaware
Belmont Village Burbank, LLC	Delaware
Belmont Village Cardiff Tenant, LLC	Delaware
Belmont Village Carol Stream, L.L.C.	Delaware
Belmont Village Encino Tenant, LLC	Delaware
Belmont Village Encino, LLC	Delaware
Belmont Village Geneva Road Tenant, LLC	Delaware
Belmont Village Glenview Tenant, LLC	Delaware
Belmont Village Glenview, L.L.C.	Delaware
Belmont Village Green Hills Tenant, LLC	Delaware
Belmont Village Hollywood Tenant, LLC	Delaware
Belmont Village Hollywood, LLC	Delaware
Belmont Village Johns Creek Tenant, LLC	Delaware
Belmont Village Landlord 3, LLC	Delaware
Belmont Village Landlord 4, LP	Delaware
Belmont Village Landlord, LLC	Delaware
Belmont Village Memphis Tenant, LLC	Delaware
Belmont Village Oak Park Tenant, LLC	Delaware
Belmont Village Oak Park, L.L.C.	Delaware
Belmont Village Rancho Palos Verdes Tenant, LLC	Delaware
Belmont Village RPV, LLC	Delaware
Belmont Village Sabre Springs Tenant, LLC	Delaware
Belmont Village San Jose Tenant, LLC	Delaware
Belmont Village San Jose, LLC	Delaware
Belmont Village St. Matthews Tenant, LLC	Delaware
Belmont Village St. Matthews, L.L.C.	Delaware
Belmont Village Sunnyvale Tenant, LLC	Delaware
Belmont Village Sunnyvale, LLC	Delaware
Belmont Village Tenant 2, LLC	Delaware
Belmont Village Tenant 3, LLC	Delaware
Belmont Village Tenant, LLC	Delaware
Belmont Village Turtle Creek Tenant, LLC	Delaware
Belmont Village West Lake Hills Tenant, LLC	Delaware
Belmont Village West University Tenant, LLC	Delaware
Belmont Village Westwood Tenant, LLC	Delaware
Benchmark Investments X LP	Delaware
Benchmark Investments XI LP	Delaware
Benchmark Investments XII LP	Delaware
Benchmark Investments XIV LLC	Delaware

Berkshire Subtenant LP	Delaware
BKD-HCN Landlord, LLC	Delaware
BKD-HCN Tenant, LLC	Delaware
Broadway 85th Tenant LLC	Delaware
Brockport Tenant, LLC	Delaware
Brockville Facility Inc.	Ontario
Brooklyn Healthcare Investors, LLC	Delaware
Broomfield CO Senior Living Owner, LLC	Delaware
BSL Sparti TRS LLC	Delaware
Burbank Subtenant LP	Delaware
Bushey Property Holdings Limited	Jersey
B-X Middletown RI LLC	Delaware
B-X Operations Holding Company LLC	Delaware
B-X Providence LLC	Delaware
B-X Shelburne LLC	Delaware
B-X Warwick LLC	Delaware
B-XI Operations Holding Company LLC	Delaware
B-XII Operations Holding Company LLC	Delaware
B-XIV Operations Holding Company LLC	Delaware
Canvas Fulshear Owner, LLC	Delaware
Canvas McKinney I Owner, LLC	Delaware
Canvas Midlothian I Owner, LLC	Delaware
Canvas PC Owner, LLC	Delaware
Cassils Road West Property Inc.	British Columbia
Castle Rock Healthcare Investors, LLC	Delaware
Cerritos Subtenant LP	Delaware
Chapel Hill II JV Sub, LLC	Delaware
Chapel Hill II JV, LLC	Delaware
Churchill Belleair Towers LLC	Delaware
Churchill Eastdale Estates LLC	Delaware
Churchill Facility Inc.	Ontario
Churchill Hawaii Kai Owner LLC	Delaware
Churchill NEC Owner LLC	Delaware
Churchill Park Plaza LLC	Delaware
Churchill Portfolio Holdings Inc.	Delaware
Churchill Property Member LLC	Delaware
Churchill Property Portfolio Holdco LP	Delaware
Churchill Property Portfolio Owner LP	Delaware
Churchill REIT Holdco LLC	Delaware
Churchill REIT LLC	Delaware
Churchill RIDelawareA Holdco LLC	Delaware
Churchill University Oaks LLC	Delaware
Churchill Windlands East LLC	Delaware
Cincinnati Physicians, LLC	Delaware
Claremont Facility Inc.	Ontario
Clover Communities Beaver creek LLC	Ohio
Clover Communities Bethel Park LLC	Delaware
Clover Communities Brighton LLC	Delaware
Clover Communities Camillus LLC	New York
Clover Communities Fries, LLC	New York
Clover Communities Hamilton LLC	Ohio
Clover Communities Harborcreek, L.P.	Pennsylvania
Clover Communities Independence LLC	Delaware
Clover Communities Johnson City, LLC	New York
Clover Communities Lancaster, LLC	New York

Clover Communities Lorain LLC	Ohio
Clover Communities Miami LLC	Delaware
Clover Communities New Hartford, LLC	New York
Clover Communities North Fayette, LLC	Delaware
Clover Communities Painesville LLC	Delaware
Clover Communities Scranton, LLC	Delaware
Clover Communities Southwestern LLC	New York
Clover Communities Sweethome, LLC	New York
Clover Communities Sylvania LLC	Ohio
Clover Communities Taylor LLC	Delaware
Columbia Boulevard West Property Inc.	British Columbia
Coon Rapids Healthcare Investors, LLC	Delaware
Coopers Corner Inc.	Virginia
Coopers Corner Tenant LLC	Delaware
Coppell ALF, LLC	Kansas
Coventry Subtenant LP	Delaware
CPF Landlord, LLC	Delaware
CSH-HCN Lessee (Alexander) LP	Ontario
CSH-HCN Lessee (Archer) LP	Ontario
CSH-HCN Lessee (Avondale) LP	Ontario
CSH-HCN Lessee (Belcourt) LP	Ontario
CSH-HCN Lessee (Boulogne) LP	Ontario
CSH-HCN Lessee (Chicoutimi) LP	Ontario
CSH-HCN Lessee (Christopher) LP	Ontario
CSH-HCN Lessee (Ecores) LP	Ontario
CSH-HCN Lessee (Fountains) LP	Ontario
CSH-HCN Lessee (Giffard) LP	Ontario
CSH-HCN Lessee (Gordon) LP	Ontario
CSH-HCN Lessee (Harmonie) LP	Ontario
CSH-HCN Lessee (Heritage) LP	Ontario
CSH-HCN Lessee (Imperial) LP	Ontario
CSH-HCN Lessee (Jonquiere) LP	Ontario
CSH-HCN Lessee (Kingsville) LP	Ontario
CSH-HCN Lessee (Lachine) LP	Ontario
CSH-HCN Lessee (Lansing) LP	Ontario
CSH-HCN Lessee (l'Atrium) LP	Ontario
CSH-HCN Lessee (Lavolette) LP	Ontario
CSH-HCN Lessee (Leamington) LP	Ontario
CSH-HCN Lessee (l'Ermitage) LP	Ontario
CSH-HCN Lessee (L'Estrie) LP	Ontario
CSH-HCN Lessee (Livingston) LP	Ontario
CSH-HCN Lessee (Marquis) LP	Ontario
CSH-HCN Lessee (McConnell) LP	Ontario
CSH-HCN Lessee (Notre-Dame) LP	Ontario
CSH-HCN Lessee (Pines) LP	Ontario
CSH-HCN Lessee (Pointe-Aux-Trembles) LP	Ontario
CSH-HCN Lessee (Renaissance) LP	Ontario
CSH-HCN Lessee (Rideau) LP	Ontario
CSH-HCN Lessee (Rive-Sud) LP	Ontario
CSH-HCN Lessee (Royalcliffe) LP	Ontario
CSH-HCN Lessee (Saguenay) LP	Ontario
CSH-HCN Lessee (Saint-Jerome) LP	Ontario
CSH-HCN Lessee (Scarlett) LP	Ontario
CSH-HCN Lessee (Tranquility) LP	Ontario
CSH-HCN Lessee (Trembles) LP	Ontario

CSH-HCN Lessee (Wellesley) LP	Ontario
CW Property Inc.	British Columbia
Dawn Opco Limited	United Kingdom
DelawareLM Nursing, LLC	Pennsylvania
Denton ALF, LLC	Kansas
Denver Tenant, LLC	Delaware
Dresden Village Owner LLC	Delaware
Dresden Village Tag Member LLC	Delaware
DRF Durango LLC	Minnesota
DRF Fenton LLC	Minnesota
DRF Gig Harbor LLC	Minnesota
DRF Monticello Medical Building LLC	Minnesota
DRF South Valley LLC	Minnesota
DRF Westminster LLC	Minnesota
DSG-2010 Loans I, Inc.	Delaware
DSL Landlord II, LLC	Delaware
DSL Landlord, LLC	Delaware
DSL Tenant II, LLC	Delaware
DSL Tenant, LLC	Delaware
Dublin Senior Community WPP, LLC	Oklahoma
Edgemont Facility Inc.	Ontario
Element Acquisition Sub. 3, LLC	Delaware
EPC Hammes LLC	Delaware
EPC IRA Holdco LLC	Delaware
EPC Sparti LLC	Delaware
EPOCH at Hingham Subtenant, LLC	Delaware
EPOCH at Wellesley Subtenant, LLC	Delaware
EPOCH at Westford Subtenant, LLC	Delaware
EPOCH Landlord, LLC	Delaware
EPOCH Tenant, LLC	Delaware
Erwin NNN Landlord Group LLC	Delaware
Evergreen Place at Brockport Inc.	Virginia
Faribault Assisted Living, LLC	Minnesota
FC Trident Investment, LLC	Delaware
FCalifornia Finance B Secured Party, LLC	Delaware
FC-GEN Acquisition, Inc.	Delaware
FC-GEN Real Estate, LLC	Delaware
FHC Mount Vernon LLC	Minnesota
Finco TRS Limited	United Kingdom
First Tower Holdco, LLC	Delaware
First Tower Insurance, LLC	Tennessee
First Tower Partners LLC	Vermont
FloridaA-PennsylvaniaLM COURT Limited Partnership	Florida
Fleetwood Villa Facility Inc.	Ontario
Flower Mound ALF, LLC	Kansas
Frontier Exchange Landlord Group LLC	Delaware
G & L Tustin III, LP	Delaware
G&L 4150 Regents LP	Delaware
G&L 436 Bedford LLC	Delaware
Gemini Las Colinas, L.L.C.	Oklahoma
Gen Three Lakeshore Place Corporation	British Columbia
Genesis Eldercare LLC	Delaware
Genesis Eldercare National Centers, LLC	Florida
Genesis HC LLC	Pennsylvania
Genesis Healthcare Holding Company I, LLC	Delaware

Genesis Meridian 7 Leasing Properties Limited Partnership, L.L.P.	Virginia
Genesis Meridian 7 Partnership Holding Company L.L.C.	Delaware
Genoa Healthcare Investors, LLC	Delaware
Georgetown Mays Street Owner LLC	Delaware
Geriatric and Medical Services, Inc.	New Jersey
GHC Sub LLC	Delaware
GHC Sub New Jersey LLC	New Jersey
GHC TRS LLC	Delaware
Gig Harbor Physicians, LLC	Delaware
Golden Gate Subtenant LP	Delaware
Golden Peaks CTR Realty LLC	Delaware
Grace Lodge Care Limited	Jersey
Grace Lodge Care Operating S.a.r.l.	Luxembourg
Gracewell Healthcare 1 Limited	United Kingdom
Gracewell Healthcare 4 Limited	United Kingdom
Gracewell Investments No. 2 Limited	Jersey
Gracewell Investments No. 3 Limited	Jersey
Gracewell Investments No. 4 Limited	Jersey
Gracewell Operations Holding Limited	United Kingdom
Gracewell Properties (Abercorn) Limited	Jersey
Gracewell Properties (Birmingham) Limited	Jersey
Gracewell Properties (Church Crookham) Limited	Jersey
Gracewell Properties (Fareham) Limited	Jersey
Gracewell Properties (Frome) Limited	Jersey
Gracewell Properties (Hamilton) Limited	Jersey
Gracewell Properties (Horley) Limited	Jersey
Gracewell Properties (Kentford) Limited	Jersey
Gracewell Properties (Salisbury) Limited	Jersey
Gracewell Properties (Shelbourne) Limited	Jersey
Gracewell Properties (Weymouth) Limited	Jersey
Gracewell Properties Holdings Limited	Jersey
Grove City Care 2015, LLC	Michigan
GWC-Broadway 85th Inc.	Virginia
GWC-Crestwood, Inc.	Virginia
GWC-Dix Hills, Inc.	Virginia
GWC-East 56th Street Inc.	Virginia
GWC-East Meadow, Inc.	Virginia
GWC-East Setauket, Inc.	Virginia
GWC-Glen Cove, Inc.	Virginia
GWC-Holbrook, Inc.	Virginia
GWC-Huntington Terrace Inc.	Virginia
GWC-New Dorp Inc.	Virginia
GWC-Plainview, Inc.	Virginia
GWC-Savoy Inc.	Virginia
GWC-West Babylon, Inc.	Virginia
Hammonds Lane Meridian Limited Partnership	Maryland
Harnett Health Investors, LP	Virginia
HCN (Pembroke) Property Inc.	British Columbia
HCN (ROSEHILL) PROPERTY IndianaC.	Ontario
HCN (Stonehaven) Property Inc.	British Columbia
HCN Canadian Holdings GP-1 Ltd.	Ontario
HCN Canadian Holdings LP-1 Ltd.	Ontario
HCN Canadian Holdings-1 LP	Ontario
HCN Canadian Holdings-1 Subco Ltd.	Ontario
HCN Canadian Investment (Newman) LP	Ontario

HCN Canadian Investment (Regency) LP	Ontario
HCN Canadian Investment (Regent Park) LP	Ontario
HCN Canadian Investment (Teasdale) LP	Ontario
HCN Canadian Investment-4 LP	Ontario
HCN Canadian Investment-5 LP	Ontario
HCN Canadian Leasing (British Columbia) Ltd.	British Columbia
HCN Canadian Leasing Ltd.	Ontario
HCN Canadian Leasing-4 Ltd.	British Columbia
HCN Canadian Management Services Ltd.	Ontario
HCN Development Services Group, Inc.	Indiana
HCN DownREIT Member GP, LLC	Delaware
HCN DownREIT Member JV, LP	Delaware
HCN DownREIT Member, LLC	Delaware
HCN DSL Member GP, LLC	Delaware
HCN DSL Member JV, LP	Delaware
HCN DSL Member TRS, LLC	Delaware
HCN Emerald Holdings, LLC	Delaware
HCN Finco TRS Limited	United Kingdom
HCN G&L DownREIT II GP, LLC	Delaware
HCN G&L DownREIT II, LLC	Delaware
HCN G&L DownREIT LLC	Delaware
HCN G&L Holy Cross Sub, LLC	Delaware
HCN G&L Roxbury Sub, LLC	Delaware
HCN G&L Santa Clarita Sub, LLC	Delaware
HCN G&L Valencia Sub, LLC	Delaware
HCN Interra Lake Travis LTACH, LLC	Delaware
HCN Investment (Newman) GP Ltd.	Ontario
HCN Investment (Regency) GP Ltd.	Ontario
HCN Investment (Regent Park) GP Ltd.	Ontario
HCN Investment (Teasdale) GP Ltd.	Ontario
HCN Investment GP-1 Ltd.	Ontario
HCN Investment GP-4 Ltd.	Ontario
HCN Investment GP-5 Ltd.	Ontario
HCN Kensington Victoria Leasing Ltd.	British Columbia
HCN Lake Travis Holdings, LLC	Delaware
HCN Lake Travis Property Two, LLC	Delaware
HCN Lessee (Pembroke) GP Inc.	British Columbia
HCN Lessee (Pembroke) LP	Ontario
HCN Lessee (Stonehaven) GP Inc.	British Columbia
HCN Lessee (Stonehaven) LP	Ontario
HCN Ross Leasing Ltd.	Ontario
HCN Share Holdings JV GP, LLC	Delaware
HCN Sunwood Leasing Ltd.	British Columbia
HCN UK Holdco Limited	Jersey
HCN UK Investments Limited	Jersey
HCN UK Management Services Limited	United Kingdom
HCN-Cogir Lessee GP Inc.	Ontario
HCN-Cogir Lessee LP	Ontario
HCN-Revera (Annex) Inc.	Ontario
HCN-Revera (Appleby Place) Inc.	Ontario
HCN-Revera (Aspen Ridge) Inc.	Ontario
HCN-Revera (Beechwood) Inc.	Ontario
HCN-Revera (Bough Beeches Place) Inc.	Ontario
HCN-Revera (Centennial Park Place) Inc.	Ontario
HCN-Revera (Churchill Place) Inc.	Ontario

HCN-Revera (Colonel By) Inc.	Ontario
HCN-Revera (Constitution Place) Inc.	Ontario
HCN-Revera (Don Mills/Donway Place) Inc.	Ontario
HCN-Revera (Edinburgh) Inc.	Ontario
HCN-Revera (Evergreen) Inc.	Ontario
HCN-Revera (Fergus Place) Inc.	Ontario
HCN-Revera (Forest Hill Place) Inc.	Ontario
HCN-Revera (Glynnwood) Inc.	Ontario
HCN-Revera (Hollyburn House) Inc.	Ontario
HCN-Revera (Inglewood) Inc.	Ontario
HCN-Revera (Kensington Victoria) Inc.	Ontario
HCN-Revera (Kensington) Inc.	Ontario
HCN-Revera (Leaside) Inc.	Ontario
HCN-Revera (Parkwood Court) Inc.	Ontario
HCN-Revera (Parkwood Manor) Inc.	Ontario
HCN-Revera (Parkwood Place) Inc.	Ontario
HCN-Revera (Rayoak Place) Inc.	Ontario
HCN-Revera (Regal) Limited Partnership	Ontario
HCN-Revera (River Ridge) Inc.	Ontario
HCN-Revera (Valley Stream) Inc.	Ontario
HCN-Revera (Victoria Place) Inc.	Ontario
HCN-Revera (Weber) Inc.	Ontario
HCN-Revera (Wellington) Inc.	Ontario
HCN-Revera (Westwood) Inc.	Ontario
HCN-Revera (Whitecliff) Inc.	Ontario
HCN-Revera (Windermere on the Mount) Inc.	Ontario
HCN-Revera Joint Venture GP Inc.	Ontario
HCN-Revera Joint Venture Limited Partnership	Ontario
HCN-Revera Joint Venture ULC	British Columbia
HCN-Revera Lessee (Alta Vista) GP Inc.	Ontario
HCN-Revera Lessee (Alta Vista) LP	Ontario
HCN-Revera Lessee (Annex) GP Inc.	Ontario
HCN-Revera Lessee (Annex) LP	Ontario
HCN-Revera Lessee (Appleby Place) GP Inc.	Ontario
HCN-Revera Lessee (Appleby Place) LP	Ontario
HCN-Revera Lessee (Armprior Villa) GP Inc.	Ontario
HCN-Revera Lessee (Armprior Villa) LP	Ontario
HCN-Revera Lessee (Aspen Ridge) GP Inc.	Ontario
HCN-Revera Lessee (Aspen Ridge) LP	Ontario
HCN-Revera Lessee (Barrhaven) GP Inc.	Ontario
HCN-Revera Lessee (Barrhaven) LP	Ontario
HCN-Revera Lessee (Beechwood) GP Inc.	Ontario
HCN-Revera Lessee (Beechwood) LP	Ontario
HCN-Revera Lessee (Bentley Moose Jaw) GP Inc.	Ontario
HCN-Revera Lessee (Bentley Moose Jaw) LP	Ontario
HCN-Revera Lessee (Bentley Regina) GP Inc.	Ontario
HCN-Revera Lessee (Bentley Regina) LP	Ontario
HCN-Revera Lessee (Bentley Saskatoon) GP Inc.	Ontario
HCN-Revera Lessee (Bentley Saskatoon) LP	Ontario
HCN-Revera Lessee (Bentley Swift Current) GP Inc.	Ontario
HCN-Revera Lessee (Bentley Swift Current) LP	Ontario
HCN-Revera Lessee (Bentley Yorkton) GP Inc.	Ontario
HCN-Revera Lessee (Bentley Yorkton) LP	Ontario
HCN-Revera Lessee (Birkdale) GP Inc.	Ontario
HCN-Revera Lessee (Birkdale) LP	Ontario

HCN-Revera Lessee (Bough Beeches Place) GP Inc.	Ontario
HCN-Revera Lessee (Bough Beeches Place) LP	Ontario
HCN-Revera Lessee (Bradgate Arms) GP Inc.	Ontario
HCN-Revera Lessee (Bradgate Arms) LP	Ontario
HCN-Revera Lessee (Briargate) GP Inc.	Ontario
HCN-Revera Lessee (Briargate) LP	Ontario
HCN-Revera Lessee (Bridlewood Manor) GP Inc.	Ontario
HCN-Revera Lessee (Bridlewood Manor) LP	Ontario
HCN-Revera Lessee (Cambridge) GP Inc.	Ontario
HCN-Revera Lessee (Cambridge) LP	Ontario
HCN-Revera Lessee (Cedarcroft Place) GP Inc.	Ontario
HCN-Revera Lessee (Cedarcroft Place) LP	Ontario
HCN-Revera Lessee (Centennial Park Place) GP Inc.	Ontario
HCN-Revera Lessee (Centennial Park Place) LP	Ontario
HCN-Revera Lessee (Chateau Renoir) GP Inc.	Ontario
HCN-Revera Lessee (Chateau Renoir) LP	Ontario
HCN-Revera Lessee (Chatham) GP Inc.	Ontario
HCN-Revera Lessee (Chatham) LP	Ontario
HCN-Revera Lessee (Churchill Place) GP Inc.	Ontario
HCN-Revera Lessee (Churchill Place) LP	Ontario
HCN-Revera Lessee (Clair Matin) GP Inc.	Ontario
HCN-Revera Lessee (Clair Matin) LP	Ontario
HCN-Revera Lessee (Claremont) GP Inc.	Ontario
HCN-Revera Lessee (Claremont) LP	Ontario
HCN-Revera Lessee (Colonel By) GP Inc.	Ontario
HCN-Revera Lessee (Colonel By) LP	Ontario
HCN-Revera Lessee (Constitution Place) GP Inc.	Ontario
HCN-Revera Lessee (Constitution Place) LP	Ontario
HCN-Revera Lessee (Crofton Manor) GP Inc.	Ontario
HCN-Revera Lessee (Crofton Manor) LP	Ontario
HCN-Revera Lessee (Don Mills) GP Inc.	Ontario
HCN-Revera Lessee (Don Mills) LP	Ontario
HCN-Revera Lessee (Donway Place) GP Inc.	Ontario
HCN-Revera Lessee (Donway Place) LP	Ontario
HCN-Revera Lessee (Dorchester) GP Inc.	Ontario
HCN-Revera Lessee (Dorchester) LP	Ontario
HCN-Revera Lessee (Edgemont) GP Inc.	Ontario
HCN-Revera Lessee (Edgemont) LP	Ontario
HCN-Revera Lessee (Edinburgh) GP Inc.	Ontario
HCN-Revera Lessee (Edinburgh) LP	Ontario
HCN-Revera Lessee (Emerite de Brossard) GP Inc.	Ontario
HCN-Revera Lessee (Emerite de Brossard) LP	Ontario
HCN-Revera Lessee (Evergreen) GP Inc.	Ontario
HCN-Revera Lessee (Evergreen) LP	Ontario
HCN-Revera Lessee (Fergus Place) GP Inc.	Ontario
HCN-Revera Lessee (Fergus Place) LP	Ontario
HCN-Revera Lessee (Fleetwood Villa) GP Inc.	Ontario
HCN-Revera Lessee (Fleetwood Villa) LP	Ontario
HCN-Revera Lessee (Forest Hill Place) GP Inc.	Ontario
HCN-Revera Lessee (Forest Hill Place) LP	Ontario
HCN-Revera Lessee (Franklin) GP Inc.	Ontario
HCN-Revera Lessee (Franklin) LP	Ontario
HCN-Revera Lessee (Glynnwood) GP Inc.	Ontario
HCN-Revera Lessee (Glynnwood) LP	Ontario
HCN-Revera Lessee (Grand Wood) GP Inc.	Ontario

HCN-Revera Lessee (Grand Wood) LP	Ontario
HCN-Revera Lessee (Greenway) GP Inc.	Ontario
HCN-Revera Lessee (Greenway) LP	Ontario
HCN-Revera Lessee (Heartland) GP Inc.	Ontario
HCN-Revera Lessee (Heartland) LP	Ontario
HCN-Revera Lessee (Heritage Lodge) GP Inc.	Ontario
HCN-Revera Lessee (Heritage Lodge) LP	Ontario
HCN-Revera Lessee (Highland Place) GP Inc.	Ontario
HCN-Revera Lessee (Highland Place) LP	Ontario
HCN-Revera Lessee (Hollyburn House) GP Inc.	Ontario
HCN-Revera Lessee (Hollyburn House) LP	Ontario
HCN-Revera Lessee (Horizon Place) GP Inc.	Ontario
HCN-Revera Lessee (Horizon Place) LP	Ontario
HCN-Revera Lessee (Hunt Club Manor) GP Inc.	Ontario
HCN-Revera Lessee (Hunt Club Manor) LP	Ontario
HCN-Revera Lessee (Inglewood) GP Inc.	Ontario
HCN-Revera Lessee (Inglewood) LP	Ontario
HCN-Revera Lessee (Jardins du Couvent) GP Inc.	Ontario
HCN-Revera Lessee (Jardins du Couvent) LP	Ontario
HCN-Revera Lessee (Jardins Interieurs) GP Inc.	Ontario
HCN-Revera Lessee (Jardins Interieurs) LP	Ontario
HCN-Revera Lessee (Jardins Vaudreuil) GP Inc.	Ontario
HCN-Revera Lessee (Jardins Vaudreuil) LP	Ontario
HCN-Revera Lessee (Kensington Victoria) GP Inc.	Ontario
HCN-Revera Lessee (Kensington Victoria) LP	Ontario
HCN-Revera Lessee (Kensington) GP Inc.	Ontario
HCN-Revera Lessee (Kensington) LP	Ontario
HCN-Revera Lessee (King Gardens) GP Inc.	Ontario
HCN-Revera Lessee (King Gardens) LP	Ontario
HCN-Revera Lessee (Kingsway) GP Inc.	Ontario
HCN-Revera Lessee (Kingsway) LP	Ontario
HCN-Revera Lessee (Landmark Court) GP Inc.	Ontario
HCN-Revera Lessee (Landmark Court) LP	Ontario
HCN-Revera Lessee (Leaside) GP Inc.	Ontario
HCN-Revera Lessee (Leaside) LP	Ontario
HCN-Revera Lessee (Lundy Manor) GP Inc.	Ontario
HCN-Revera Lessee (Lundy Manor) LP	Ontario
HCN-Revera Lessee (Lynwood) GP Inc.	Ontario
HCN-Revera Lessee (Lynwood) LP	Ontario
HCN-Revera Lessee (Manoir Lafontaine) GP Inc.	Ontario
HCN-Revera Lessee (Manoir Lafontaine) LP	Ontario
HCN-Revera Lessee (Maplecrest) GP Inc.	Ontario
HCN-Revera Lessee (Maplecrest) LP	Ontario
HCN-Revera Lessee (Marian Chateau) GP Inc.	Ontario
HCN-Revera Lessee (Marian Chateau) LP	Ontario
HCN-Revera Lessee (McKenzie Towne) GP Inc.	Ontario
HCN-Revera Lessee (McKenzie Towne) LP	Ontario
HCN-Revera Lessee (Meadowlands) GP Inc.	Ontario
HCN-Revera Lessee (Meadowlands) LP	Ontario
HCN-Revera Lessee (Ogilvie Villa) GP Inc.	Ontario
HCN-Revera Lessee (Ogilvie Villa) LP	Ontario
HCN-Revera Lessee (Parkwood Court) GP Inc.	Ontario
HCN-Revera Lessee (Parkwood Court) LP	Ontario
HCN-Revera Lessee (Parkwood Manor) GP Inc.	Ontario
HCN-Revera Lessee (Parkwood Manor) LP	Ontario

HCN-Revera Lessee (Parkwood Place) GP Inc.	Ontario
HCN-Revera Lessee (Parkwood Place) LP	Ontario
HCN-Revera Lessee (Pavillon des Cedres) GP Inc.	Ontario
HCN-Revera Lessee (Pavillon des Cedres) LP	Ontario
HCN-Revera Lessee (Plymouth) GP Inc.	Ontario
HCN-Revera Lessee (Plymouth) LP	Ontario
HCN-Revera Lessee (Port Perry) GP Inc.	Ontario
HCN-Revera Lessee (Port Perry) LP	Ontario
HCN-Revera Lessee (Portobello) GP Inc.	Ontario
HCN-Revera Lessee (Portobello) LP	Ontario
HCN-Revera Lessee (Portsmouth) GP Inc.	Ontario
HCN-Revera Lessee (Portsmouth) LP	Ontario
HCN-Revera Lessee (Prince of Wales) GP Inc.	Ontario
HCN-Revera Lessee (Prince of Wales) LP	Ontario
HCN-Revera Lessee (Queenswood Villa) GP Inc.	Ontario
HCN-Revera Lessee (Queenswood Villa) LP	Ontario
HCN-Revera Lessee (Rayoak Place) GP Inc.	Ontario
HCN-Revera Lessee (Rayoak Place) LP	Ontario
HCN-Revera Lessee (Renaissance) GP Inc.	Ontario
HCN-Revera Lessee (Renaissance) LP	Ontario
HCN-Revera Lessee (River Ridge) GP Inc.	Ontario
HCN-Revera Lessee (River Ridge) LP	Ontario
HCN-Revera Lessee (Riverbend) GP Inc.	Ontario
HCN-Revera Lessee (Riverbend) LP	Ontario
HCN-Revera Lessee (Robertson House) GP Inc.	Ontario
HCN-Revera Lessee (Robertson House) LP	Ontario
HCN-Revera Lessee (Scenic Acres) GP Inc.	Ontario
HCN-Revera Lessee (Scenic Acres) LP	Ontario
HCN-Revera Lessee (St. Lawrence Place) GP Inc.	Ontario
HCN-Revera Lessee (St. Lawrence Place) LP	Ontario
HCN-Revera Lessee (Stittsville Villa) GP Inc.	Ontario
HCN-Revera Lessee (Stittsville Villa) LP	Ontario
HCN-Revera Lessee (Stone Lodge) GP Inc.	Ontario
HCN-Revera Lessee (Stone Lodge) LP	Ontario
HCN-Revera Lessee (Sunwood) GP Inc.	Ontario
HCN-Revera Lessee (Sunwood) LP	Ontario
HCN-Revera Lessee (Terrace Gardens) GP Inc.	Ontario
HCN-Revera Lessee (Terrace Gardens) LP	Ontario
HCN-Revera Lessee (The Churchill) GP Inc.	Ontario
HCN-Revera Lessee (The Churchill) LP	Ontario
HCN-Revera Lessee (Trafalgar Lodge) GP Inc.	Ontario
HCN-Revera Lessee (Trafalgar Lodge) LP	Ontario
HCN-Revera Lessee (Valley Stream) GP Inc.	Ontario
HCN-Revera Lessee (Valley Stream) LP	Ontario
HCN-Revera Lessee (Victoria Place) GP Inc.	Ontario
HCN-Revera Lessee (Victoria Place) LP	Ontario
HCN-Revera Lessee (Waverley/Rosewood) GP Inc.	Ontario
HCN-Revera Lessee (Waverley/Rosewood) LP	Ontario
HCN-Revera Lessee (Weber) GP Inc.	Ontario
HCN-Revera Lessee (Weber) LP	Ontario
HCN-Revera Lessee (Wellington) GP Inc.	Ontario
HCN-Revera Lessee (Wellington) LP	Ontario
HCN-Revera Lessee (Westwood) GP Inc.	Ontario
HCN-Revera Lessee (Westwood) LP	Ontario
HCN-Revera Lessee (Whitecliff) GP Inc.	Ontario

HCN-Revera Lessee (Whitecliff) LP	Ontario
HCN-Revera Lessee (Windermere on the Mount) GP Inc.	Ontario
HCN-Revera Lessee (Windermere on the Mount) LP	Ontario
HCN-Revera Lessee (Windsor) GP Inc.	Ontario
HCN-Revera Lessee (Windsor) LP	Ontario
HCP Maryland Properties, LLC	Delaware
HCRI 1950 Sunny Crest Drive, LLC	Delaware
HCRI Allen Medical Facility, LLC	Delaware
HCRI Ancillary TRS, Inc.	Delaware
HCRI Connecticut Avenue Subtenant, LLC	Delaware
HCRI Draper Place Properties Trust	Massachusetts
HCRI Emerald Holdings III, LLC	Delaware
HCRI Emerald Holdings, LLC	Delaware
HCRI Fairmont Properties, LLC	Delaware
HCRI Financial Services, LLC	Delaware
HCRI Fore River Medical Facility, LLC	Delaware
HCRI Holdings Trust	Massachusetts
HCRI Illinois Properties, LLC	Delaware
HCRI Indiana Properties, Inc.	Delaware
HCRI Indiana Properties, LLC	Indiana
HCRI Investments, Inc.	Delaware
HCRI Kansas Properties, LLC	Delaware
HCRI Kentucky Properties, LLC	Kentucky
HCRI Logistics, Inc.	Delaware
HCRI Louisiana Properties, L.P.	Delaware
HCRI Marina Place Properties Trust	Massachusetts
HCRI Massachusetts Properties Trust	Massachusetts
HCRI Massachusetts Properties Trust II	Massachusetts
HCRI Massachusetts Properties, Inc.	Delaware
HCRI North Carolina Properties I, Inc.	North Carolina
HCRI North Carolina Properties II, Inc.	North Carolina
HCRI North Carolina Properties III, Limited Partnership	North Carolina
HCRI North Carolina Properties, LLC	Delaware
HCRI New York-New Jersey Properties, LLC	Delaware
HCRI of Folsom Tenant, LLC	California
HCRI of Upland Tenant, LLC	California
HCRI Pennsylvania Properties Holding Company	Delaware
HCRI Pennsylvania Properties, Inc.	Pennsylvania
HCRI Plano Medical Facility, LLC	Delaware
HCRI Purchasing, LLC	Delaware
HCRI Red Fox ManCo, LLC	Delaware
HCRI Roswell I Medical Facility, LLC	Delaware
HCRI Southern Investments I, Inc.	Delaware
HCRI Sun III Minnetonka Senior Living, LLC	Delaware
HCRI Sun III Tenant GP, LLC	Delaware
HCRI Sun III Tenant, LP	Delaware
HCRI Sun Three Lombard IL Senior Living, LLC	Delaware
HCRI Sun Two Baton Rouge LA Senior Living, LLC	Delaware
HCRI Sun Two Gilbert AZ Senior Living, LLC	Delaware
HCRI Sun Two Metairie LA Senior Living, LLC	Delaware
HCRI Tennessee Properties, LLC	Delaware
HCRI Texas Properties, Inc.	Delaware
HCRI Texas Properties, Ltd.	Texas
HCRI TRS Acquirer II, LLC	Delaware
HCRI TRS Acquirer, LLC	Delaware

HCRI TRS Trident Investment, LLC	Delaware
HCRI Tucson Properties, Inc.	Delaware
HCRI Wilburn Gardens Properties, LLC	Delaware
HCRI Wisconsin Properties, LLC	Wisconsin
Health Care REIT, LLC	Delaware
Healthcare Property Consultants LLC	Delaware
Healthcare Property Managers Of America, LLC	Florida
HealthLease U.S., Inc.	Delaware
Heat OP TRS, Inc.	Delaware
Highland Healthcare Investors, LLC	Delaware
Hilltop Health Care Center, LLC	Delaware
Hingham Terry Drive I LLC	Delaware
HL GP, LLC	Indiana
Hunt Club Manor Facility Inc.	Ontario
HUT ALF, LLC	Kansas
I.L.S. Care Communities Inc.	Manitoba
Jupiter Landlord, LLC	Delaware
Kaiser Gemini Burgundy, LLC	Oklahoma
Kaiser Gemini Woodland, LLC	Oklahoma
KB HC Real Estate Fund LLC	Delaware
Kensington Subtenant LP	Delaware
Keystone Communities of Eagan, LLC	Minnesota
Keystone Communities of Highland Park, LLC	Delaware
Keystone Communities of Mankato, LLC	Minnesota
Keystone Communities of Prior Lake, LLC	Minnesota
Keystone Communities of Roseville, LLC	Delaware
King Street Facility Inc.	Ontario
Kingston Facility Inc.	Ontario
KansasL Landlord, LLC	Delaware
Lafayette Center Realty, LLC	Delaware
Laguna Hills Subtenant LP	Delaware
Lakewood Manor Owner LLC	Delaware
Lancaster PCH, LLC	Pennsylvania
Landmark Facility Inc.	Ontario
Las Palmas Subtenant LP	Delaware
Lenexa Investors II, LLC	Delaware
Lenexa Investors, LLC	Delaware
Lenox Hill Owner LLC	Delaware
Leon Dorchester Facility Inc.	Ontario
Lillington AL Health Investors, LP	Virginia
Lititz PCH, LLC	Pennsylvania
LW Broomfield PropCo LLC	Delaware
LW Fort Worth PropCo LLC	Delaware
LW Jupiter PropCo LLC	Delaware
LW Mansfield PropCo LLC	Delaware
LW McKinney PropCo LLC	Delaware
Maids Moreton Operations Limited	United Kingdom
Marietta Physicians LLC	Delaware
Markglen, LLC	West Virginia
Maverick Tenant, LLC	Kansas
McKenzie Towne Facility Inc.	Ontario
Meadowcroft London Facility Inc.	Ontario
Meadowlands Facility Inc.	Ontario
Meadowood ALF, LLC	Kansas
Medical Real Estate Property Managers Of America, LLC	Florida

Meerkat TRS LLC	Delaware
Meridian Healthcare, LLC	Pennsylvania
MG Landlord II, LLC	Delaware
MG Landlord, LLC	Delaware
MG Tenant, LLC	Delaware
MGP 42, LLC	Delaware
MGP 44, LLC	Delaware
MGP 45, LLC	Delaware
MGP 46, LLC	Delaware
MGP 47, LLC	Delaware
MGP 50, LLC	Delaware
MGP 51, LLC	Delaware
MGP 52, LLC	Delaware
MGP X, LLC	Delaware
Middletown (RI) Associates of Rhode Island, L.P.	Delaware
Midpark Way S.E. Property Inc.	British Columbia
Mill Creek Real Estate Partners, LLC	Delaware
Mill Hill Retirement Facility Inc.	Ontario
Mission Viejo Subtenant LP	Delaware
Missionwood Holdings Ltd.	British Columbia
ML Marion, L.P.	Indiana
Monarch Coopers Corner PropCo LLC	Delaware
Montgomery Nursing Homes, LLC	Pennsylvania
Monticello Healthcare Properties, LLC	Delaware
Moorestown Physicians, LLC	Delaware
Mount Vernon Physicians, LLC	Delaware
Mountain View Tenant, LLC	Delaware
MPG Crawfordsville, L.P.	Indiana
MPG Healthcare L.P.	Indiana
MS Arlington, L.P.	Indiana
MS Avon, L.P.	Indiana
MS Bradner, L.P.	Indiana
MS Brecksville, L.P.	Indiana
MS Castleton, L.P.	Indiana
MS Chatham, L.P.	Indiana
MS Chesterfield, L.P.	Indiana
MS Danville, L.P.	Indiana
MS Kokomo, L.P.	Indiana
MS Mishawaka, L.P.	Indiana
MS Springfield, L.P.	Indiana
MS Stafford, L.P.	Indiana
MS Wabash, L.P.	Indiana
MS Westfield, L.P.	Indiana
Murrieta Healthcare Investors, LLC	Delaware
Murrieta Healthcare Properties, LLC	Delaware
Narrows Glen Subtenant LP	Delaware
North Carolina Sparti LLC	Delaware
Northbridge Burlington Subtenant LLC	Delaware
Northbridge Dartmouth Subtenant LLC	Delaware
Northbridge Needham Subtenant LLC	Delaware
Northbridge Newburyport Subtenant LLC	Delaware
Northbridge Plymouth Subtenant LLC	Delaware
Northbridge Tewksbury Subtenant LLC	Delaware
Northwood Retirement Resort Holding Corporation	British Columbia
Ogilvie Facility Inc.	Ontario

Oshawa Facility Inc.	Ontario
Otay Landlord LLC	Delaware
Otay Tenant LLC	Delaware
Ottershaw Property Holdings Limited	Jersey
Overland Park Tenant, LLC	Delaware
Owensboro Kentucky Propco LLC	Delaware
Owenton Kentucky Propco LLC	Delaware
Palmer Healthcare Investors LLC	Delaware
Paramount Real Estate Services, Inc.	Delaware
Parkland Commons Subtenant, LLC	Delaware
Parkwood Retirement Resort Holding Corporation	British Columbia
Pelican Marsh Subtenant, LLC	Delaware
Pelican Point Subtenant, LLC	Delaware
Pflugerville Loop Owner LLC	Delaware
Pleasant View I Realty, LLC	Delaware
Pleasant View II Realty, LLC	Delaware
Portage Care 2015, LLC	Michigan
Portsmouth Facility Inc.	Ontario
Potomac Acquisition LLC	Delaware
Poughkeepsie Hopewell Junction LLC	Delaware
PVL Landlord - BC, LLC	Delaware
PVL Landlord - STL Hills, LLC	Delaware
Queensbury Tenant, LLC	Delaware
Queenswood Facility Inc.	Ontario
RC 101 E 87th Ave LLC	Delaware
Redmond Partners, LLC	Delaware
Redwood Tower Investments GP Limited	Jersey
Redwood Tower Investments Limited	Jersey
Redwood Tower Investments Limited Partnership	Jersey
Redwood Tower Propco 1 Limited	United Kingdom
Redwood Tower Propco 2 Limited	United Kingdom
Redwood Tower Propco 3 Limited	United Kingdom
Regal Lifestyle (Birkdale) Inc.	Ontario
Regal Lifestyle (Chatham) Inc.	Ontario
Regal Lifestyle (Grand Wood) Inc.	Ontario
Regal Lifestyle (Lynwood) Inc.	Ontario
Regal Lifestyle (Port Perry) Inc.	Ontario
Regency Retirement Resorts Ltd.	British Columbia
Regency Subtenant LP	Delaware
Renoir Facility Inc.	Ontario
Riverbend Facility Inc.	Ontario
Rockwall ALF, LLC	Kansas
RRR SAS Facilities Inc.	Ontario
RSF REIT V GP, L.L.C.	Texas
RSF REIT V SP GP, L.L.C.	Texas
RSF REIT V SP, L.L.C.	Delaware
RSF REIT V, LLC	Maryland
RSF SP Franklin V L.P.	Texas
RSF SP Harnett V, L.P.	Texas
RSF SP Liberty Ridge V L.P.	Texas
RSF SP Lillington AL V, L.P.	Texas
RSF SP Meadowview V L.P.	Texas
RSF SP Oakwood V, L.P.	Texas
RSF SP Scranton AL V, L.P.	Texas
RSF SP Scranton V, L.P.	Texas

RSF SP Smithfield V L.P.	Texas
RSF SP Stroudsburg V, L.P.	Texas
RSF SP Wrightsville V L.P.	Texas
Sachse Station Boulevard Owner LLC	Delaware
Sandalwood Yates Land Corporation	British Columbia
Santa Monica GP, LLC	Delaware
Sarasota Floridian TRS LLC	Delaware
Sarasota Floridian, LLC	Florida
Scranton AL Investors, LLC	Virginia
Scranton Health Investors, LLC	Virginia
Senior Living Ankeny, LLC	Delaware
Senior Living Chesterton 2 LLC	Delaware
Senior Living Fairfield, LLC	Michigan
Senior Living Fort Wayne 2 LLC	Delaware
Senior Living Grove City, LLC	Michigan
Senior Living Pella, LLC	Delaware
Senior Living Portage, LLC	Michigan
Senior Living Waterville, LLC	Michigan
Senior Living Waukee, LLC	Delaware
Senior Star Investments Weber, LLC	Delaware
Senior Star Tenant Weber, LLC	Delaware
Seniors Housing Investment III REIT Inc.	Maryland
Shelbourne Senior Living Limited	United Kingdom
Shelbyville Kentucky Propco LLC	Delaware
Sierra Pointe Subtenant LP	Delaware
Signature Devco 2 Property Holdings Limited	Jersey
Signature Devco 3 Property Holdings Limited	Jersey
Signature Devco 4 Property Holdings Limited	Jersey
Signature Devco 5 Property Holdings Limited	Jersey
Signature Devco 6 Property Holdings Limited	Jersey
Signature Holdco 1 Ltd.	Jersey
Signature Holdco 2 Ltd	Jersey
Signature Holdco Limited	Jersey
Signature Midco Limited	Jersey
Signature Senior Landlord, LLC	Delaware
Silverado Senior Living Calabasas, Inc.	California
Simi Hills Subtenant LP	Delaware
SIPL Finco S.a.r.l	Luxembourg
SIPL Finco TRS S.a.r.l.	Luxembourg
SIPL Investments S.a.r.l	Luxembourg
SIPL Partner 1 S.a.r.l	Luxembourg
SIPL Partner 10 S.a.r.l	Luxembourg
SIPL Partner 11 S.a.r.l	Luxembourg
SIPL Partner 2 S.a.r.l	Luxembourg
SIPL Partner 3 S.a.r.l	Luxembourg
SIPL Partner 4 S.a.r.l	Luxembourg
SIPL Partner 5 S.a.r.l	Luxembourg
SIPL Partner 6 S.a.r.l	Luxembourg
SIPL Partner 7 S.a.r.l	Luxembourg
SIPL Partner 8 S.a.r.l	Luxembourg
SIPL Partner 9 S.a.r.l	Luxembourg
SIPL Propco NV Ltd	Jersey
SIPL Quantum Propco Ltd	Jersey
SIPL Saints Bristol Propco Limited	United Kingdom
SIPL Saints Leicester Propco Limited	United Kingdom

SIPL Saints Propco Ltd	Jersey
Sixers Pennsylvania, LLC	Delaware
Sixers Pennsylvania, LLC	Delaware
South Valley Medical Building L.L.C.	Minnesota
Southwood Property Corporation	British Columbia
SP Green Ridge, LLC	Virginia
SP Harnett, LLC	Virginia
SP Lillington, LLC	Virginia
SP Virginia Beach, LLC	Virginia
SP Whitestone, LLC	Virginia
SSL Tenant, LLC	Delaware
SSP TP Tag LLC	Georgia
St. Anthony Physicians, LLC	Delaware
St. Clare Physicians, LLC	Delaware
Stamford Physicians, LLC	Delaware
Sterling Investment Partners Ltd	Jersey
Sterling Midco Limited	United Kingdom
Stittsville Facility Inc.	Ontario
Stroudsburg Health Investors, LLC	Virginia
Subtenant 1118 N. Stoneman Avenue, LLC	Delaware
Subtenant 1301 Ralston Avenue, LLC	Delaware
Subtenant 1936 Brookdale Road, LLC	Delaware
Subtenant 25100 Calabasas Road, LLC	Delaware
Subtenant 330 North Hayworth Avenue, LLC	Delaware
Subtenant 350 W. Bay Street, LLC	Delaware
Subtenant 5521 Village Creek Drive, LLC	Delaware
Subtenant 7001 Bryant Irvin Road, LLC	Delaware
Subtenant 8855 West Valley Ranch Parkway, LLC	Delaware
Summerwood Retirement Resort Holding Corporation	British Columbia
Sun City Center Subtenant, LLC	Delaware
Sunrise at Gardner Park Limited Partnership	Massachusetts
Sunrise Connecticut Avenue Assisted Living Owner, L.L.C.	Virginia
Sunrise Gardner Park GP, Inc.	Massachusetts
Sunrise Louisville Kentucky Senior Living, LLC	Kentucky
Sunrise of Beaconsfield G.P. Inc.	New Brunswick
Sunrise of Beaconsfield, LP	Ontario
Sunrise of Blainville G.P. Inc.	New Brunswick
Sunrise of Blainville, LP	Ontario
Sunrise of Dollard des Ormeaux G.P. Inc.	New Brunswick
Sunrise of Dollard des Ormeaux, LP	Ontario
Sunrise of Vienna Propco, LLC	Delaware
Sunrise Operations Bramhall II Limited	United Kingdom
Sunrise Operations Esher Limited	United Kingdom
Sunrise Operations Weybridge Limited	United Kingdom
Sutton Place Owner LLC	Delaware
SZR Beaconsfield Inc.	New Brunswick
SZR Blainville Inc.	New Brunswick
SZR Dollard des Ormeaux, Inc.	New Brunswick
Tampa Bay Subtenant, LLC	Delaware
The Blake at Bossier City Landlord LLC	Delaware
The Blake at Charlottesville Landlord LLC	Delaware
The Blake at Colonial Club Landlord LLC	Delaware
The Blake at Kingsport Landlord LLC	Delaware
The Courtyards Subtenant, LLC	Delaware
The Landing at Queensbury Inc.	Virginia

Thousand Oaks Property Owner LLC	Delaware
Trafalgar Facility Inc.	Ontario
Urban Senior Living Holdco LLC	Delaware
Urban Senior Living JV LLC	Delaware
Valleyview Drive S.W. Property Inc.	British Columbia
Vankleek Facility Inc.	Ontario
Ventana Canyon Tenant, LLC	Delaware
Virginia Beach Health Investors, LLC	Virginia
Voorhees Healthcare Properties, LLC	Delaware
Voorhees Physicians, LLC	Delaware
W TCG Burleson AL, LLC	Delaware
Warwick Associates Of Rhode Island, L.P.	Delaware
Waterleaf 20 Medical Office Condominiums, Inc.	Texas
WBWT Rayzor Ranch LLC	Delaware
WELL 1031 Holdco 1 LLC	Delaware
WELL 1031 TRS LLC	Delaware
WELL 2010 LLC	Delaware
WELL 2010 REIT LLC	Delaware
WELL 4865 MacArthur Blvd LLC	Delaware
WELL Acquisition Holdco LLC	Delaware
WELL AMP TRS LLC	Delaware
WELL Balfour Brookline Landlord LLC	Delaware
WELL Balfour Brookline Tenant LLC	Delaware
WELL Balfour Landlord LLC	Delaware
WELL Balfour Stapleton Landlord LLC	Delaware
WELL Balfour Tenant LLC	Delaware
WELL BL OpCo LLC	Delaware
WELL BL Portfolio 1 OpCo LLC	Delaware
WELL BL Portfolio 1 PropCo LLC	Delaware
WELL BL Potomac Operator LLC	Delaware
WELL Brandywine Howell LLC	Delaware
WELL BT Portfolio Member LLC	Delaware
WELL BT Project Group 1 LLC	Delaware
WELL California Landlord LLC	Delaware
WELL California WA Landlord LLC	Delaware
WELL California WA Tenant LLC	Delaware
WELL Cardiff Opco Limited	United Kingdom
WELL Churchill Leasehold Owner LLC	Delaware
WELL Churchill Tenant LLC	Delaware
WELL Churchill TRS LLC	Delaware
WELL Columbus JV Member LLC	Delaware
WELL Cottonwood Beaumont MOB LLC	Delaware
WELL Cottonwood Tyler MOB LLC	Delaware
WELL Frontier Landlord LLC	Delaware
WELL Frontier Tenant LLC	Delaware
WELL I-A Properties LLC	Delaware
WELL Ibis Portfolio Member LLC	Delaware
WELL Ivy 6 Tenant LLC	Delaware
WELL KISCO DelawareV RIDelawareA MassachusettsSTER LANDLORD, LLC	Delaware
WELL KISCO DelawareV RIDelawareA MassachusettsSTER TENANT, LLC	Delaware
WELL KISCO THE CaliforniaRNEGIE LANDLORD, LLC	Delaware
WELL KISCO THE CaliforniaRNEGIE TENANT, LLC	Delaware
WELL LC Portfolio LLC	Delaware
WELL LCB Landlord LLC	Delaware
WELL LCB Needham Landlord LLC	Delaware

WELL LCB Portfolio 1 Landlord LLC	Delaware
WELL LCB Portfolio 1 Tenant LLC	Delaware
WELL LCB Tenant LLC	Delaware
WELL Los Gatos LLC	Delaware
WELL M&O Haymarket JV LLC	Delaware
WELL Mezzanine Lender LLC	Delaware
WELL MF & AA Portfolio Holdco LLC	Delaware
WELL Monarch Landlord LLC	Delaware
WELL Monarch Tenant JV Member LLC	Delaware
WELL Monarch Tenant LLC	Delaware
WELL NPSL Landlord, LLC	Delaware
WELL NPSL Tenant, LLC	Delaware
WELL OSL Carmichael LLC	Delaware
WELL OSL DownREIT Holdco LLC	Delaware
WELL OSL DownREIT JV Landlord LLC	Delaware
WELL OSL DownREIT Member LLC	Delaware
WELL OSL EL Dorado LLC	Delaware
WELL OSL North Fresno LLC	Delaware
WELL OSL Orange LLC	Delaware
WELL OSL Pacific Beach LLC	Delaware
WELL OSL Redding LLC	Delaware
WELL Pappas Berkeley Owner LLC	Delaware
WELL Path Landlord LLC	Delaware
WELL Path Tenant LLC	Delaware
WELL PM Properties II LLC	Delaware
WELL PM Properties LLC	Delaware
WELL PM Virginia Beach Owner LLC	Delaware
WELL Properties Intermediate Holdco LLC	Delaware
WELL SCP Portfolio Member LLC	Delaware
WELL Sea Bluffs Condos LLC	Delaware
WELL Silver Waters Owner LLC	Delaware
WELL SP Grove City Landlord LLC	Delaware
WELL SP Landlord 2 LLC	Delaware
WELL SP Landlord LLC	Delaware
WELL SP Lender LLC	Delaware
WELL SP Tenant 2 LLC	Delaware
WELL SP Tenant LLC	Delaware
WELL Sparrow Project Group 1 LLC	Delaware
WELL TBC Columbus JV Holdco LLC	Delaware
WELL TBC Columbus JV LLC	Delaware
WELL TC Portfolio Member LLC	Delaware
WELL TP Crabtree Owner LP	Delaware
WELL TP Dresden Member LLC	Delaware
WELL TP Dresden Village JV LLC	Delaware
WELL Trevi Albemarle SNF LLC	Delaware
WELL Trevi Bronson SNF LLC	Delaware
WELL Trevi Carlotta SNF LLC	Delaware
WELL Trevi CCRC Tenant, LLC	Delaware
WELL Trevi Tenant, LLC	Delaware
WELL Trevi WH SNF LLC	Delaware
WELL UK Investments Ltd	Jersey
WELL Unitranche Member LLC	Delaware
WELL US SubREIT LLC	Delaware
WELL WB Portfolio Member LLC	Delaware
WELL WM Portfolio Member LLC	Delaware

WellClover Holdings LLC	Delaware
WellClover TRS II LLC	Delaware
WellClover TRS LLC	Delaware
WellClover Venture II LLC	Delaware
WellClover Venture LLC	Delaware
Wellesley Washington Street Housing I LLC	Delaware
wellFloridaEX LLC	Delaware
Welltower 1915 North 34th Street, LLC	Wisconsin
Welltower 1950 Sunny Crest Drive GP, LLC	Delaware
Welltower 1950 Sunny Crest Drive, LP	Delaware
Welltower 2130 Continental Drive, LLC	Wisconsin
Welltower 5017 South 110th Street, LLC	Wisconsin
Welltower Arlington TRS LLC	Delaware
Welltower Ballard LLC	Minnesota
Welltower BV Westwood PropCo GP LLC	Delaware
Welltower Canadian Services TRS GP LTD.	Ontario
Welltower Canadian Services TRS LP	Ontario
Welltower Carmichael Tenant LLC	Delaware
Welltower CCRC OpCo LLC	Delaware
Welltower Charitable Foundation	Delaware
Welltower Cogir Landlord, LP	Delaware
Welltower Cogir Tenant, LLC	Delaware
Welltower Colorado Properties LLC	Delaware
Welltower Eclipse Issaquah PropCo LLC	Delaware
Welltower Eclipse Issaquah TRS LLC	Delaware
Welltower GP LLC	Delaware
Welltower HealthCare Properties II LLC	Delaware
Welltower HealthCare Properties LLC	Delaware
Welltower HealthCare Venture Properties LLC	Delaware
Welltower Iowa Holdco LLC	Delaware
Welltower Kisco RIDelawareA Holdco GP LLC	Delaware
Welltower Kisco RIDelawareA Holdco LP	Delaware
Welltower Kisco RIDelawareA Landlord, LLC	Delaware
Welltower Kisco RIDelawareA Tenant, LLC	Delaware
Welltower KansasL Owner LLC	Delaware
Welltower Landlord Group LLC	Delaware
Welltower Limited Partnership	Delaware
Welltower Management Company Holdco LLC	Delaware
Welltower NNN Group LLC	Delaware
Welltower North Fresno Tenant LLC	Delaware
Welltower Northbridge Tenant LLC	Delaware
Welltower OM Group LLC	Delaware
Welltower OM Member JV GP LLC	Delaware
Welltower OM Member JV LP	Delaware
Welltower OM Member REIT LLC	Delaware
Welltower OM PropCo GP LLC	Delaware
Welltower OpCo Group LLC	Delaware
Welltower Orange Tenant LLC	Delaware
Welltower Pacific Beach Tenant LLC	Delaware
Welltower Pappas MOB 1, LLC	Delaware
Welltower Pappas MOB 2, LLC	Delaware
Welltower Pegasus Landlord, LLC	Delaware
Welltower Pegasus Tenant, LLC	Delaware
Welltower Pegasus TRS LLC	Delaware
Welltower Portfolio Tenant LLC	Delaware

Welltower PropCo Group Borrower LLC	Delaware
Welltower PropCo Group LLC	Delaware
Welltower Redding Tenant LLC	Delaware
Welltower REIT Holdings LLC	Delaware
Welltower TCG NNN Landlord, LLC	Delaware
Welltower TCG RIDelawareA Landlord, LLC	Delaware
Welltower TCG RIDelawareA Tenant, LLC	Delaware
Welltower Tenant Group LLC	Delaware
Welltower TRS Holdco LLC	Delaware
Welltower Victory II GP LLC	Delaware
Welltower Victory II JV LP	Delaware
Welltower Victory II Landlord LP	Delaware
Welltower Victory II OpCo LLC	Delaware
Welltower Victory II PropCo LLC	Delaware
Welltower Victory II REIT LLC	Delaware
Welltower Victory II Tenant LP	Delaware
Welltower Victory II TRS LLC	Delaware
Welltower Victory III Landlord LLC	Delaware
Welltower Victory III OpCo LLC	Delaware
Welltower Victory III Tenant LP	Delaware
Welltower Victory III TRS LLC	Delaware
Westford Littleton Road I LLC	Delaware
White Plains Associates LLC	Delaware
Williamstown Kentucky Propco LLC	Delaware
Willow Tower Investments GP Limited	United Kingdom
Willow Tower Investments GP LLP	Jersey
Willow Tower Investments LP	Jersey
Willow Tower Nominee 1 Limited	United Kingdom
Willow Tower Nominee 2 Limited	United Kingdom
Willow Tower Opco 1 Limited	United Kingdom
Wimbledon Opco Limited	United Kingdom
Windrose 310 Properties, L.L.C.	Tennessee
Windrose Congress I Properties, L.P.	Delaware
Windrose Mount Vernon Properties, L.L.C.	Virginia
Windrose Palm Court Properties, L.L.C.	Virginia
Windrose SPE Mount Vernon Properties, Inc.	Georgia
Windrose St. Louis I Properties, LLC	Delaware
Windrose Tulsa Properties, L.L.C.	Delaware
Windrose West Boca Properties, Ltd.	Florida
Windrose West Seneca Properties, LLC	Delaware
WMP West Seneca Management, LLC	Delaware
WMPT Congress I Management, L.L.C.	Delaware
WMPT Congress II Management, L.L.C.	Delaware
WMPT Princeton Management, L.L.C.	Delaware
WMPT Sacramento Properties, L.L.C.	Virginia
WMPT Sacramento, L.P.	Virginia
WMPT St. Louis I Management, LLC	Delaware
WMPT Stone Oak Properties, L.L.C.	Virginia
WMPT Stone Oak, L.P.	Virginia
WMPT Tulsa Management, L.L.C.	Delaware
WMPT West Boca Management, L.L.C.	Delaware
Woodmere Park Owner LLC	Delaware
WR Brentwood Propco Limited	Jersey
WR Coombe Propco Limited	Jersey
WR Epsom Propco Limited	Jersey

WR GP Limited	Jersey
WR Hindhead Propco Limited	Jersey
WR Holdco Limited	Jersey
WR Investment Partners Limited	Jersey
WR Limited Partnership	Jersey
WR Midco Limited	United Kingdom
WR Operations 1 Limited	United Kingdom
WR Operations 2 Limited	United Kingdom
WR Operations 3 Limited	United Kingdom
WR Operations 4 Limited	United Kingdom
WR Operations 5 Limited	United Kingdom
WR Operations 6 Limited	United Kingdom
WR Operations 7 Limited	United Kingdom
WR Signature DP2 Limited	Jersey
WR Signature Operations Limited	United Kingdom
WT 9 Pack Property Owner LLC	Delaware
WT Hampshire Property Owner LLC	Delaware
WT Lessee LLC	Delaware
WT Lessor LLC	Delaware
WT Propco Member Holdco, Inc.	California
WT Stony Hill Tenant LLC	Delaware
WT Tenant Opco LLC	Delaware
WT UK OpCo 1 Limited	United Kingdom
WT UK OpCo 2 Limited	United Kingdom
WT UK OpCo 3 Limited	United Kingdom
WT UK Opco 4 Limited	United Kingdom

**CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

We consent to the incorporation by reference in the following registration statements:

- Registration Statement (Form S-8 No. 333-126195) dated June 28, 2005 pertaining to the Health Care REIT, Inc. 2005 Long-Term Incentive Plan;
- Registration Statement (Form S-8 No. 333-161131) dated August 6, 2009 pertaining to the Health Care REIT, Inc. Amended and Restated 2005 Long-Term Incentive Plan;
- Registration Statement (Form S-8 No. 333-211832) dated June 3, 2016 pertaining to the Welltower Inc. 2016 Long-Term Incentive Plan;
- Registration Statement (Form S-8 No. 333-225006) dated May 17, 2018 pertaining to the Welltower Inc. Employee Stock Purchase Plan
- Registration Statement (Form S-3 No. 333-225004) dated May 4, 2021 pertaining to an indeterminate amount of debt securities, common stock, preferred stock, depositary shares, warrants and units of Welltower Inc.; and
- Registration Statement (Form S-3 No. 333-225005) dated May 4, 2021 pertaining to the Welltower Inc. Sixth Amended and Restated Dividend Reinvestment and Stock Purchase Plan.

of our reports dated February 16, 2022, with respect to the consolidated financial statements and schedules of Welltower Inc. and subsidiaries and the effectiveness of internal control over financial reporting of Welltower Inc. and subsidiaries included in this Annual Report (Form 10-K) of Welltower Inc., for the year ended December 31, 2021.

/s/ ERNST & YOUNG LLP

Toledo, Ohio  
February 16, 2022

## POWER OF ATTORNEY

**KNOW ALL MEN BY THESE PRESENTS**, that each of the undersigned, a director or officer of Welltower Inc. (the “Company”), a Delaware corporation, hereby constitutes and appoints Shankh Mitra and Timothy G. McHugh, and each of them, his or her true and lawful attorneys-in-fact and agents, for him or her and in his or her name, place and stead, in any and all capacities, to sign the Annual Report on Form 10-K for the year ended December 31, 2021 to be filed by the Company with the Securities and Exchange Commission under the provisions of the Securities Exchange Act of 1934, as amended, and any and all amendments to such Form 10-K, and to file such Form 10-K and each such amendment so signed, with all exhibits thereto, and any and all other documents in connection therewith, with the Securities and Exchange Commission, hereby granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform any and all acts and things requisite and necessary to be done in and about the premises, as fully to all intents and purposes as he or she might do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents, or any of them, may lawfully do or cause to be done by virtue hereof.

IN WITNESS WHEREOF, the undersigned have hereunto set their hands as of this 16th day of February 2022.

/s/ Kenneth J. Bacon

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Kenneth J. Bacon, Chairman and Director

/s/ Karen B. DeSalvo

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Karen B. DeSalvo, Director

/s/ Jeffrey H. Donahue

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Jeffrey H. Donahue, Director

/s/ Philip L. Hawkins

\_\_\_\_\_  
Philip L. Hawkins, Director

/s/ Dennis G. Lopez

\_\_\_\_\_  
Dennis G. Lopez, Director

/s/ Ade J. Patton

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Ade J. Patton, Director

/s/ Diana W. Reid

\_\_\_\_\_  
Diana W. Reid, Director

/s/ Sergio D. Rivera

\_\_\_\_\_  
Sergio D. Rivera, Director

/s/ Johnese M. Spisso

\_\_\_\_\_  
Johnese M. Spisso, Director

/s/ Kathryn M. Sullivan

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Kathryn M. Sullivan, Director

/s/ Shankh Mitra

\_\_\_\_\_  
Shankh Mitra, Chief Executive Officer, Chief Investment  
Officer and Director  
(Principal Executive Officer)

/s/ Timothy G. McHugh

\_\_\_\_\_  
Timothy G. McHugh, Executive Vice President -  
Chief Financial Officer (Principal Financial Officer)

/s/ Joshua T. Fieweger

\_\_\_\_\_  
Joshua T. Fieweger, Chief Accounting Officer  
(Principal Accounting Officer)

## CERTIFICATION OF CHIEF EXECUTIVE OFFICER

I, **Shankh Mitra**, certify that:

1. I have reviewed this annual report on Form 10-K of Welltower Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 16, 2022

/s/ SHANKH MITRA

Shankh Mitra,

Chief Executive Officer, Chief Investment  
Officer and Director

## CERTIFICATION OF CHIEF FINANCIAL OFFICER

I, **Timothy G. McHugh**, certify that:

1. I have reviewed this annual report on Form 10-K of Welltower Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 16, 2022

/s/ TIMOTHY G. MCHUGH

Timothy G. McHugh,

Executive Vice President - Chief Financial  
Officer

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350**

I, Shankh Mitra, the Chief Executive Officer of Welltower Inc. (the “Company”), certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350), that (i) the Annual Report on Form 10-K for the Company for the year ended December 31, 2021 (the “Report”), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ SHANKH MITRA

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Shankh Mitra

Chief Executive Officer, Chief Investment Officer  
and Director

Date: February 16, 2022

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350**

I, Timothy G. McHugh, the Chief Financial Officer of Welltower Inc. (the “Company”), certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350), that (i) the Annual Report on Form 10-K for the Company for the year ended December 31, 2021 (the “Report”), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ TIMOTHY G. MCHUGH

Timothy G. McHugh,

Executive Vice President - Chief Financial Officer

Date: February 16, 2022

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.



## BOARD OF DIRECTORS

### **Kenneth J. Bacon**

Age 67

*Chairman of the Board*

*Co-Founder and Managing Partner*

RailField Realty Partners

Bethesda, Maryland

### **Karen B. DeSalvo**

Age 56

*Chief Health Officer*

Google

Austin, Texas

### **Jeffrey H. Donahue**

Age 75

*Former President & Chief Executive Officer*

Enterprise Community Investment, Inc.

Columbia, Maryland

### **Philip L. Hawkins**

Age 66

*Executive Chairman*

Link Logistics Real Estate

New York, New York

### **Dennis G. Lopez**

Age 67

*Chief Executive Officer*

QuadReal Property Group Ltd.

Vancouver, British Columbia, Canada

### **Shankh Mitra**

Age 41

*Chief Executive Officer & Chief*

*Investment Officer*

Welltower Inc.

Toledo, Ohio

### **Ade J. Patton**

Age 43

*Executive Vice President & Chief*

*Financial Officer*

HBO/HBO Max/Global DTC at WarnerMedia, LLC

New York, New York

### **Diana W. Reid**

Age 66

*Former Executive Vice President*

The PNC Financial Services Group, Inc.

Pittsburgh, Pennsylvania

### **Sergio D. Rivera**

Age 59

*Former Chief Executive Officer*

SeaWorld Entertainment, Inc.

Orlando, Florida

### **Johnese M. Spisso**

Age 61

*President*

UCLA Health

*Chief Executive Officer*

UCLA Hospital System

*Associate Vice Chancellor*

UCLA Health Sciences

Los Angeles, California

### **Kathryn M. Sullivan**

Age 66

*Former Chief Executive Officer*

UnitedHealthcare Employer and Individual,

Local Markets, an operating division of

UnitedHealth Group

Minnetonka, Minnesota

## Executive Committee

Bacon (Chair), Donahue, Mitra, Reid, Rivera, Sullivan

## Investment Committee

Rivera (Chair), DeSalvo, Donahue, Hawkins, Lopez

## Nominating/Corporate Governance Committee

Reid (Chair), DeSalvo, Patton, Spisso

## EXECUTIVE OFFICERS

### **Shankh Mitra**

Chief Executive Officer & Chief Investment Officer

### **John F. Burkart**

Executive Vice President - Chief Operating Officer

### **Timothy G. McHugh**

Executive Vice President - Chief Financial Officer

### **Matthew G. McQueen**

Executive Vice President - General Counsel & Corporate Secretary

### **Ayesha Menon**

Senior Vice President - Wellness Housing and Development

### **Joshua T. Fieweger**

Chief Accounting Officer

## CORPORATE OFFICES

### **Welltower Inc.**

4500 Dorr Street

Toledo, Ohio 43615-4040

(877) 670-0070

(419) 247-2800

(419) 247-2826 Fax

[www.welltower.com](http://www.welltower.com)

473 employees as of 1/31/22

3,148 registered shareholders as of 1/31/22

## TRANSFER AGENT, REGISTRAR, DIVIDEND DISBURSING AGENT AND PLAN ADMINISTRATOR

### **Computershare**

P.O. Box 505000

Louisville, KY 40233

(888) 216-7206

[www.computershare.com/investor](http://www.computershare.com/investor)

## SHAREHOLDER SERVICES

Computershare provides shareholder services to registered shareholders via telephone and online. Computershare representatives can assist you in change of name or address, consolidation of accounts, duplicate mailings, dividend reinvestment enrollment, lost share certificates, transfer of shares to another person and additional administrative services. For more information, go to [www.computershare.com/investor](http://www.computershare.com/investor) or call toll-free (888) 216-7206.

## INVESTOR INFORMATION

Current and prospective investors can access the Annual Report, Proxy Statement, SEC filings, earnings announcements and other press releases on our website at [www.welltower.com](http://www.welltower.com), or by email request to [info@welltower.com](mailto:info@welltower.com).

## EXCHANGE LISTING

### **New York Stock Exchange**

Trading Symbol: WELL

## MEMBER

**National Association of Real Estate  
Investment Trusts**

## FORWARD-LOOKING STATEMENTS

This Annual Report and the Letter to Shareholders contain "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. For example, when we use words such as "may," "will," "intend," "should," "believe," "expect," "anticipate," "project," "estimate," or similar expressions that do not relate solely to historical matters, it is making forward-looking statements. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that may cause the company's actual results to differ materially from the company's expectations discussed in the forward-looking statements. Important factors that could cause our actual results to be materially different from the forward-looking statements are discussed in our Form 10-K under the heading "Risk Factors." We assume no obligation to update or revise publicly any forward-looking statements, whether because of new information, future events or otherwise, or to update the reasons why actual results could differ from those projected in any forward-looking statements.

## INDEPENDENT AUDITORS

### **Ernst & Young LLP**

Toledo, Ohio

## WELLTOWER ONLINE

Our website: [www.welltower.com](http://www.welltower.com)

 [www.twitter.com/welltower](https://twitter.com/welltower)

 [www.linkedin.com/company/welltower](https://www.linkedin.com/company/welltower)

To view the Welltower 2021 Annual Report, visit [www.welltower.com](http://www.welltower.com).

## COMMITTEES OF THE BOARD

### **Audit Committee**

Sullivan (Chair), Patton, Reid, Rivera

### **Compensation Committee**

Donahue (Chair), Hawkins, Lopez, Spisso, Sullivan

**WELL**  

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**LISTED**  

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**NYSE**

[www.welltower.com](http://www.welltower.com)

4500 Dorr Street  
Toledo, Ohio 43615-4040  
877.670.0070  
419.247.2800