# welltower

# SUPPLEMENTAL INFORMATION 4020

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In-Place Portfolio<sup>(3)</sup>

Facility Revenue Mix

(dollars in thousands, at Welltower pro rata ownership)

#### **Portfolio Composition**

	Average Age	Properties	Total	Independent Living	Assisted Living	Memory Care	Long-Term/ Post-Acute Care
Seniors Housing Operating	16	646	74,908	35,266	27,431	11,685	526
Seniors Housing Triple-net	15	330	26,702	4,880	15,478	6,040	304
Outpatient Medical	15	368	22,018,577 (1)	n/a	n/a	n/a	n/a
Health System	31	215	25,943	201	663	3,089	21,990
Long-Term/Post-Acute Care	18	135	15,893	40	873	_	14,980
Total	17	1,694					

Beds/Unit Mix

## **NOI Performance**

-	Properties	 4Q19 NOI		4Q20 NOI	% Change	Properties	Annualized In-Place NOI		% of Total
Seniors Housing Operating	514	\$ 214,705	\$	142,218	(33.8)%	598	\$	662,852	37.4 %
Seniors Housing Triple-net <sup>(4)</sup>	290	88,245		85,849	(2.7)%	315		380,212	21.5 %
Outpatient Medical	303	83,184		84,927	2.1 %	356		401,996	22.7 %
Health System	215	35,800		36,784	2.7 %	215		147,136	8.3 %
Long-Term/Post-Acute Care <sup>(4)</sup>	127	 44,322		45,206	2.0 %	 135		180,140	10.1 %
Total	1,449	\$ 466,256	\$	394,984	(15.3)%	1,619	\$	1,772,336	100.0 %

Same Store<sup>(2)</sup>

## **Portfolio Performance**

Stable Portfolio <sup>(5)</sup>	Occupancy	EBITDAR Coverage <sup>(6)</sup>	EBITDARM Coverage <sup>(6)</sup>	Private Pay	Medicaid	Medicare	Other Government <sup>(7)</sup>
Seniors Housing Operating	78.2%	n/a	n/a	97.2 %	0.7 %	0.4 %	1.7 %
Seniors Housing Triple-net	79.1%	1.01	1.18	91.1 %	3.5 %	0.7 %	4.7 %
Outpatient Medical	93.8%	n/a	n/a	100.0 %	_	_	—
Health System <sup>(8)</sup>	68.5%	2.27	2.90	33.6 %	48.2 %	18.2 %	—
Long-Term/Post-Acute Care	72.1%	1.00	1.29	29.0 %	43.2 %	27.8 %	
Total		1.30	1.60	91.7 %	4.5 %	2.2 %	1.6 %

Notes:

(1) Indicates the total square footage of Outpatient Medical.

(2) See pages 22 and 23 for reconciliation.

(3) Excludes land parcels, loans, developments and investments held for sale. See page 22 for reconciliation.

 $\left(4\right)$  Same store NOI for these property types represents cash rent excluding the impact of expansions.

(5) Data as of December 31, 2020 for Seniors Housing Operating and Outpatient Medical and September 30, 2020 for remaining asset types.

(6) Represents trailing twelve month coverage metrics.

(7) Represents various federal and local reimbursement programs in the United Kingdom and Canada.

(8) EBITDAR and EBITDARM coverage as reported by ProMedica inclusive of the three properties disposed of during the quarter ended March 31, 2020.

# In-Place NOI Diversification<sup>(1)</sup>

By Partner:	Total Properties	Seniors Housing Operating	Seniors Housing Triple-net	C	Outpatient Medical	Health System	Lo P	ong-Term/ ost-Acute Care		Total	% of Total
Sunrise Senior Living North America	128	\$ 163,640	\$ _	\$	_	\$ _	\$	_	\$	163,640	9.2 %
Sunrise Senior Living United Kingdom	45	73,330	_		_	_		_		73,330	4.1 %
ProMedica	215	_	_		_	147,136		_		147,136	8.3 %
Genesis Healthcare	79	_	1,481		_	_		86,086		87,567	4.9 %
Avery Healthcare	55	5,691	66,010		_	_		_		71,701	4.0 %
Sagora Senior Living	31	38,275	26,729		_	_		_		65,004	3.7 %
Brookdale Senior Living	86	(1,210)	59,706		_	_		_		58,496	3.3 %
Revera	94	57,080	_		_	—		_		57,080	3.2 %
Brandywine Living	28	48,300	_		_	—		_		48,300	2.7 %
Legend Senior Living	33	_	47,163		_	_		1,066		48,229	2.7 %
Belmont Village	21	41,192	_		_	_		_		41,192	2.3 %
Remaining	804	 236,554	 179,123		401,996	 _		92,988		910,661	51.6 %
Total	1,619	\$ 662,852	\$ 380,212	\$	401,996	\$ 147,136	\$	180,140	\$ :	1,772,336	100.0 %
By Country:											
United States	1,356	\$ 458,462	\$ 307,281	\$	401,996	\$ 147,136	\$	173,461	\$ :	1,488,336	84.0 %
United Kingdom	114	94,864	69,516		_	_		_		164,380	9.3 %
Canada	149	109,526	3,415		_	_		6,679		119,620	6.7 %
Total	1,619	\$ 662,852	\$ 380,212	\$	401,996	\$ 147,136	\$	180,140	\$ :	1,772,336	100.0 %
By MSA:											
New York	79	\$ 51,975	\$ 14,720	\$	30,484	\$ 3,609	\$	12,046	\$	112,834	6.4 %
Los Angeles	68	54,472	18,645		30,789	434		_		104,340	5.9 %
Greater London	47	66,961	16,039		_	_		_		83,000	4.7 %
Dallas	57	26,461	14,611		30,967	760		3,927		76,726	4.3 %
Philadelphia	51	10,467	5,126		22,515	12,468		23,397		73,973	4.2 %
Washington D.C.	38	32,558	5,634		6,397	10,000		2,653		57,242	3.2 %
Houston	33	10,374	3,272		32,879	_		_		46,525	2.6 %
San Francisco	20	24,961	9,995		_	4,385		_		39,341	2.2 %
San Diego	17	16,243	6,438		5,363	_		2,741		30,785	1.7 %
Minneapolis	20	1,309	15,164		13,499	_		_		29,972	1.7 %
Chicago	41	5,565	9,098		5,266	9,801		_		29,730	1.7 %
Montréal	20	27,664	_		_	_		_		27,664	1.6 %
Seattle	28	7,791	3,130		14,289	1,630		_		26,840	1.5 %
Toronto	25	26,123	_		_	_		_		26,123	1.5 %
Raleigh	12	6,064	17,208		954	_		_		24,226	1.4 %
Boston	17	16,776	_		3,973	_		2,131		22,880	1.3 %
Charlotte	22	—	8,755		13,066	_		_		21,821	1.2 %
Miami	36	1,298	—		15,306	5,217		—		21,821	1.2 %
Indianapolis	14	_	11,442		557	711		8,451		21,161	1.2 %
Baltimore	19	4,133	_		11,343	2,562		1,712		19,750	1.1 %
Remaining	955	 271,657	 220,935		164,349	 95,559		123,082		875,582	49.4 %
Total	1,619	\$ 662,852	\$ 380,212	\$	401,996	\$ 147,136	\$	180,140	\$	1,772,336	100.0 %

Notes:

(1) Represents current quarter annualized In-Place NOI. See page 22 for reconciliation.



## **Seniors Housing Operating**

Total Portfolio Performance <sup>(1)</sup>	 4Q19	1Q20	 2Q20	 3Q20	 4Q20
Properties	578	586	578	563	607
Units	70,144	71,710	69,434	67,154	71,017
Total occupancy	86.1 %	85.3 %	81.4 %	78.9 %	76.3 %
Total revenues	\$ 804,403	\$ 821,990	\$ 752,586	\$ 726,133	\$ 703,039
Operating expenses	 564,895	 582,533	 573,042	 550,755	 539,465
NOI	\$ 239,508	\$ 239,457	\$ 179,544	\$ 175,378	\$ 163,574
NOI margin	29.8 %	29.1 %	23.9 %	24.2 %	23.3 %
Recurring cap-ex	\$ 38,756	\$ 15,414	\$ 11,042	\$ 11,851	\$ 14,356
Other cap-ex	\$ 55,536	\$ 36,751	\$ 26,445	\$ 27,577	\$ 27,728

Same Store Performance <sup>(2)</sup>	4Q19		1Q20	 2Q20		3Q20	4Q20	
Properties		514	514	 514		514		514
Occupancy		86.5 %	86.0 %	82.1 %	,	79.2 %		77.6 %
Same store revenues	\$	719,925	\$ 723,868	\$ 671,237	\$	652,533	\$	636,922
Compensation		311,749	312,467	305,009		300,000		291,461
Utilities		27,309	28,506	24,505		27,184		27,082
Food		27,233	26,703	24,977		23,994		24,508
Repairs and maintenance		18,028	16,605	13,135		16,066		16,650
Property taxes		23,635	25,159	25,077		25,350		23,844
All other		97,266	 99,944	 116,326		99,574		111,159
Same store operating expenses		505,220	 509,384	 509,029		492,168		494,704
Same store NOI	\$	214,705	\$ 214,484	\$ 162,208	\$	160,365	\$	142,218
Year over year growth rate								(33.8)%

Partners	Properties <sup>(3)</sup>	Units <sup>(3)</sup>	Welltower Ownership % <sup>(4)</sup>	Core Markets	4	Q20 NOI	% of Total
Sunrise Senior Living	173	14,711	96.7 %	Southern California	\$	19,405	11.9 %
Revera	94	11,823	75.0 %	Greater London		13,595	8.3 %
Brandywine Living	28	2,677	99.5 %	Northern California		12,962	7.9 %
Belmont Village	21	2,952	95.0 %	New York / New Jersey		11,755	7.2 %
Sagora Senior Living	14	2,697	100.0 %	Washington D.C.		9,095	5.6 %
Chartwell Retirement Residences	40	8,071	51.1 %	Montréal		6,894	4.2 %
Senior Resource Group	24	4,658	64.5 %	Toronto		6,480	4.0 %
Pegasus Senior Living	36	3,911	98.0 %	Boston		3,936	2.4 %
Cogir	18	3,268	91.1 %	Birmingham, UK		2,250	1.4 %
Clover Management	33	4,020	89.8 %	Ottawa		2,046	1.3 %
Oakmont Senior Living	8	623	100.0 %	Vancouver		1,917	1.2 %
Balfour Senior Living	7	711	95.0 %	Seattle		1,641	1.0 %
Frontier Management	52	3,083	96.3 %	Manchester, UK		1,619	1.0 %
EPOCH Senior Living	3	230	95.0 %	Core Markets		93,595	57.4 %
Remaining	47	6,694		All Other		69,979	42.6 %
Total	598	70,129		Total	\$	163,574	100.0 %

Notes:

(1) Properties, units and occupancy exclude land parcels and properties under development.(2) See pages 22 and 23 for reconciliation.

(3) Represents In-Place Portfolio.

(4) Welltower ownership percentage weighted based on In-Place NOI. See page 22 for reconciliation.



#### New Supply in Our US Seniors Housing Operating Portfolio

We have strategically acquired and developed properties in major US metro markets that benefit from population growth and density, affluence, job growth, and higher barriers to entry. New supply in a 3-mile ring around our properties potentially impacts just 2.0% of our total annualized In-Place NOI (IPNOI).

- - - . (1)

					3-N	lile Ring	z <sup>(1)</sup>						
	v	Velltower			Welltow	ver	_						
MSA	Prop. / Units	Annualized IPNOI <sup>(2)</sup>	% of US SHO Portfolio	Prop. / Units Under Construction <sup>(3)</sup>	Prop. / Units Potentially Impacted	IPNOI Potentially Impacted <sup>(4)</sup>	5 Year Total Pop. Growth <sup>(5)</sup>	5 Year 75+ Pop. Growth <sup>(5)</sup>	Avg. Pop. Density <sup>(6)</sup>	Household Income <sup>(7)</sup>	Housing Value <sup>(7)</sup>	Est. Net Annual Inventory Growth <sup>(8)</sup>	Est. Annual Job Growth <sup>(9)</sup>
Los Angeles	31 / 3,678	\$ 54,472	11.9%	5 / 831	5/434 \$	5 7,360	2.6 %	12.4 %	6,868	\$ 99,131	\$ 1,037,762	0.8 %	(8.1)%
New York	32 / 2,757	51,975	11.3%	3 / 508	4 / 370	2,442	0.4 %	5.8 %	4,037	113,384	537,262	1.8 %	(9.9)%
Washington D.C.	12 / 1,358	32,558	7.1%	4 / 468	5 / 682	6,287	3.7 %	13.9 %	5,554	129,072	681,968	4.6 %	(6.3)%
Dallas	21 / 2,784	26,461	5.8%	_	_	_	7.5 %	29.0 %	3,418	82,771	308,293	0.5 %	(2.5)%
San Francisco	13 / 1,623	24,961	5.4%	_	_	_	4.0 %	13.0 %	9,068	128,027	1,141,506	0.4 %	(9.3)%
Boston	11/751	16,776	3.7%	_	_	_	3.3 %	8.4 %	2,613	138,573	778,935	0.9 %	(9.1)%
San Diego	7 / 922	16,243	3.5%	_	_	_	3.1 %	17.0 %	4,596	107,763	958,785	(1.0)%	(6.4)%
San Antonio	4 / 1,075	12,267	2.7%	1/112	1 / 162	1,250	8.8 %	30.5 %	2,370	72,423	256,088	1.0 %	(3.9)%
Philadelphia	11/885	10,467	2.3%	1/250	1/76	494	0.9 %	5.0 %	2,143	109,044	373,223	0.6 %	(6.8)%
Houston	10 / 953	10,374	2.3%	2 / 230	2 / 241	2,038	7.3 %	27.4 %	3,637	81,638	332,385	8.6 %	(4.6)%
Denver	5 / 735	10,363	2.3%	3 / 498	1/163	1,635	7.0 %	26.1 %	5,065	77,364	552,865	(0.7)%	(3.3)%
Sacramento	7 / 598	10,021	2.2%	_	_	_	4.1 %	14.4 %	3,697	89,983	513,020	1.6 %	(6.5)%
Boulder, CO	6/518	9,511	2.1%	_	_	_	6.0 %	31.4 %	2,029	103,523	675,817	N/A	(7.2)%
Charlottesville, VA	1/302	8,229	1.8%	_	_	_	3.7 %	10.6 %	2,123	57,071	350,000	N/A	(2.5)%
San Jose	4 / 480	7,811	1.7%	_	_	_	3.9 %	13.0 %	6,841	138,316	1,417,379	(1.6)%	(5.9)%
Seattle	14 / 1,415	7,663	1.7%	3 / 307	3 / 339	1,917	6.5 %	21.7 %	5,093	97,656	590,710	1.6 %	(6.7)%
Buffalo	10 / 1,254	7,413	1.6%	_	_	—	0.4 %	3.5 %	2,799	70,675	183,691	(0.6)%	(7.1)%
Salisbury, MD	2 / 214	6,272	1.4%	_	_	—	8.6 %	10.7 %	643	74,531	427,556	N/A	(5.3)%
Trenton, NJ	2 / 207	6,064	1.3%	1/120	1/112	3,036	2.2 %	9.9 %	819	136,688	495,366	N/A	(5.9)%
Raleigh	2 / 250	5,565	1.2%	1/138	1/176	2,251	6.5 %	26.1 %	3,148	91,403	310,412	3.1	(5.4)%
Chicago	17 / 1,886	5,161	1.1%	1/201	1/131	292	-0.1 %	10.3 %	3,416	77,310	296,207	0.7 %	(7.1)%
Pittsburgh	4 / 434	5,005	1.1%	1/179	1/101	1,742	0.2 %	6.6 %	1,899	88,677	236,216	(1.9)%	(7.1)%
Santa Rosa, CA	4 / 511	4,386	1.0%	_	_	—	2.1 %	8.1 %	2,060	88,595	771,240	N/A	(9.0)%
Phoenix	7 / 767	4,384	1.0%	2 / 309	2 / 167	1,215	6.7 %	13.6 %	3,659	74,620	338,928	1.4	(2.6)%
Las Vegas	4 / 700	4,354	0.9%	_	_	_	5.7 %	16.7 %	6,138	51,081	247,233	2.8 %	(10.1)%
Total - Top 25	241 / 27,057	\$ 358,756	78.3%	28 / 4,151	28 / 3,154 \$	31,959	3.4 %	14.0 %	4,421	\$ 102,935	\$ 657,968	1.4 %	(6.9)%
All Other US SHO Markets	153 / 16,556	99,706	21.7%	11 / 1,310	11/1,144	4,282	3.5 %	13.2 %	2,371	78,628	341,023		
Total US SHO	394 / 43,613	\$ 458,462	100.0%	39 / 5,461	39 / 4,298 \$	36,241	3.4 %	13.7 %	3,682	\$ 97,685	\$ 589,509		
% of Total IPNOI						2.0 %	6						
US National Average	e						3.3 %	11.7 %	94	\$ 66,010	\$ 245,219	1.7 % (10)	(6.1)%

Notes:

(1) Based on historical drawing patterns in our portfolio, a 3-mile ring is appropriate for most urban markets, which accounts for the vast majority of our portfolio. A 5-mile ring is appropriate for most suburban markets. A larger ring is appropriate for rural markets. Each market is unique due to population density, town lines, geographic barriers, and roads/infrastructure. In the interest of simplicity, we have applied a 3-mile competitive ring to all of our properties given the preponderance of urban locations. We have also included a sensitivity with a 5-mile ring. (2) Represents annualized IPNOI. See pages 2 and 22 for a reconciliation.

(3) Construction data provided by NIC, reflects competitive seniors housing properties within 3 miles of Welltower SHO properties for US markets.

(4) Reflects annualized IPNOI for Welltower SHO properties within 3 miles of new construction for the component of our project that potentially competes with the project under construction.

(5) Total population and 75+ population growth data represents simple averages of Claritas estimates for 2020-2025.

(6) Average population density data represents average population per square mile within a 3-mile ring based on 2020 Claritas estimates.

 $\left(7\right)$  Household income and household value data are medians weighted by IPNOI.

(8) NIC MAP Data and Analysis Service, 4020. Net inventory growth is calculated at the MSA level based on historical deletions from inventory and a 5-6 quarter construction period to reflect our urban locations. Total - Top 25 Net Inventory Growth weighted by IPNOI.

(9) Annual job growth data represents MSA level growth from November 2019 - November 2020 per Bureau of Labor Statistics. Total - Top 25 Estimated Annual Job Growth weighted by IPNOI.

(10) Reflects net inventory growth for NIC Top 99 Markets.



#### New Supply in Our US Seniors Housing Operating Portfolio

We have strategically acquired and developed properties in major US metro markets that benefit from population growth and density, affluence, job growth, and higher barriers to entry. New supply in a 5-mile ring around our properties potentially impacts just 4.1% of our total annualized In-Place NOI (IPNOI).

					5-M	ile Ring <sup>(1</sup>	1)						
	V	Welltower		-	Welltow	/er	-						
MSA	Prop. / Units	Annualized IPNOI <sup>(2)</sup>	% of US SHO Portfolio	Prop. / Units Under Construction <sup>(3)</sup>	Prop. / Units Potentially Impacted	IPNOI Potentially Impacted <sup>(4)</sup>	5 Year Total Pop. Growth <sup>(5)</sup>	5 Year 75+ Pop. Growth <sup>(5)</sup>	Avg. Pop. Density <sup>(6)</sup>	Household Income <sup>(7)</sup>	Housing Value <sup>(7)</sup>	Est. Net Annual Inventory Growth <sup>(8)</sup>	Est. Annual Job Growth <sup>(9)</sup>
Los Angeles	31 / 3,678	\$ 54,472	11.9%	8 / 1,132	14 / 1,560 3	\$ 14,110	2.6 %	13.0 %	6,666	\$ 92,596	\$ 953,680	0.8 %	(8.1)%
New York	32 / 2,757	51,975	11.3%	7 / 932	8 / 755	7,515	0.5 %	5.7 %	3,956	109,633	510,114	1.8 %	(9.9)%
Washington D.C.	12 / 1,358	32,558	7.1%	7 / 1,021	10 / 1,139	8,141	4.1 %	14.6 %	5,489	125,618	674,913	4.6 %	(6.3)%
Dallas	21/2,784	26,461	5.8%	4 / 547	4 / 414	3,224	7.4 %	28.5 %	3,250	77,588	297,985	0.5 %	(2.5)%
San Francisco	13 / 1,623	24,961	5.4%	_	—	—	4.0 %	13.2 %	7,723	125,659	1,110,571	0.4 %	(9.3)%
Boston	11 / 751	16,776	3.7%	_	—	—	3.3 %	8.4 %	2,551	123,300	683,023	0.9 %	(9.1)%
San Diego	7 / 922	16,243	3.5%	_	—	—	3.5 %	16.0 %	4,480	106,482	853,762	(1.0)%	(6.4)%
San Antonio	4/1,075	12,267	2.7%	2 / 146	1 / 162	1,971	8.6 %	29.4 %	2,254	69,130	240,322	1.0 %	(3.9)%
Philadelphia	11 / 885	10,467	2.3%	2 / 344	3 / 238	1,353	1.0 %	5.4 %	2,330	99,840	332,585	0.6 %	(6.8)%
Houston	10 / 953	10,374	2.3%	5 / 733	4 / 641	5,129	7.5 %	30.5 %	3,689	78,738	274,164	8.6 %	(4.6)%
Denver	5 / 735	10,363	2.3%	3 / 498	3 / 440	6,646	6.8 %	24.9 %	4,744	72,964	486,457	(0.7)%	(3.3)%
Sacramento	7 / 598	10,021	2.2%	3 / 270	2 / 195	732	4.0 %	15.0 %	3,464	87,041	483,504	1.6 %	(6.5)%
Boulder, CO	6 / 518	9,511	2.1%	_	—	—	6.4 %	28.7 %	1,406	111,084	664,150	N/A	(7.2)%
Charlottesville, VA	1/302	8,229	1.8%	_	—	—	4.9 %	13.9 %	1,500	73,864	354,630	N/A	(2.5)%
San Jose	4 / 480	7,811	1.7%	—	—	_	3.9 %	13.1 %	5,832	136,600	1,406,014	(1.6)%	(5.9)%
Seattle	14 / 1,415	7,663	1.7%	4 / 443	3 / 339	1,917	6.5 %	23.4 %	4,565	101,145	608,418	1.6 %	(6.7)%
Buffalo	10 / 1,254	7,413	1.6%	—	—	_	0.2 %	3.5 %	2,522	67,123	174,709	(0.6)%	(7.1)%
Salisbury, MD	2 / 214	6,272	1.4%	—	—	_	8.1 %	10.2 %	556	77,561	408,684	N/A	(5.3)%
Trenton, NJ	2 / 207	6,064	1.3%	2 / 218	1 / 112	3,036	1.4 %	9.8 %	1,079	126,434	459,691	N/A	(5.9)%
Raleigh	2 / 250	5,565	1.2%	1/138	1/176	2,251	7.6 %	32.7 %	2,640	98,673	363,401	3.1	(5.4)%
Chicago	17 / 1,886	5,161	1.1%	5 / 703	5 / 575	2,366	-0.2 %	11.0 %	3,283	86,301	310,760	0.7 %	(7.1)%
Pittsburgh	4 / 434	5,005	1.1%	2 / 306	2/174	3,239	0.6 %	5.7 %	1,730	83,643	220,991	(1.9)%	(7.1)%
Santa Rosa, CA	4 / 511	4,386	1.0%	—	—	_	2.3 %	9.2 %	1,144	92,803	796,078	N/A	(9.0)%
Phoenix	7 / 767	4,384	1.0%	4 / 625	3 / 286	1,547	7.1 %	15.1 %	3,463	68,242	295,578	1.4	(2.6)%
Las Vegas	4 / 700	4,354	0.9%		_	_	6.0 %	18.9 %	5,786	50,770	246,700	2.8 %	(10.1)%
Total - Top 25	241/27,057	\$ 358,756	78.3%	59 / 8,056	64 / 7,206 \$	\$ 63,177	3.5 %	14.4 %	4,165	\$ 99,724	\$ 621,821	1.4 %	(6.9)%
All Other US SHO Markets	153 / 16,556	99,706	21.7%	24 / 3,124	23 / 2,480	8,817	3.4 %	13.5 %	2,048	73,308	331,469		
Total US SHO	394 / 43,613	\$ 458,462	100.0%	83 / 11,180	87 / 9,686 3	\$ 71,994	3.5 %	14.1 %	3,402	\$ 94,018	\$ 559,106		
% of Total IPNOI						4.1 %							
US National Average	e						3.3 %	11.7 %	94	\$ 66,010	\$ 245,219	1.7 % (10)	(6.1)%

Notes:

(1) Based on historical drawing patterns in our portfolio, a 3-mile ring is appropriate for most urban markets, which accounts for the vast majority of our portfolio. A 5-mile ring is appropriate for most suburban markets. A larger ring is appropriate for rural markets. Each market is unique due to population density, town lines, geographic barriers, and roads/infrastructure. In the interest of simplicity, we have applied a 3-mile competitive ring to all of our properties given the preponderance of urban locations. We have also included a sensitivity with a 5-mile ring. (2) Represents annualized IPNOI. See pages 2 and 22 for a reconciliation.

(3) Construction data provided by NIC, reflects competitive seniors housing properties within 5 miles of Welltower SHO properties for US markets.

(4) Reflects annualized IPNOI for Welltower SHO properties within 5 miles of new construction for the component of our project that potentially competes with the project under construction.

(5) Total population and 75+ population growth data represents simple averages of Claritas estimates for 2020-2025.

(6) Average population density data represents average population per square mile within a 5-mile ring based on 2020 Claritas estimates.

(7) Household income and household value data are medians weighted by IPNOI.

(8) NIC MAP Data and Analysis Service, 4Q20. Net inventory growth is calculated at the MSA level based on historical deletions from inventory and a 5-6 quarter construction period to reflect our urban locations. Total - Top 25 Net Inventory Growth weighted by IPNOI.

(9) Annual job growth data represents MSA level growth from November 2019 - November 2020 per Bureau of Labor Statistics. Total -Top 25 Estimated Annual Job Growth weighted by IPNOI.

(10) Reflects net inventory growth for NIC Top 99 Markets.



(Currency amounts in thousands, except per unit and REVPOR. Company amounts at Welltower pro rata ownership. DNA = data not available.)

## **Seniors Housing Operating Quality Indicators**

		US Portfolio <sup>(1,3,4)</sup>	Industry Benchmarks <sup>(2)</sup>		
Property age		16		21	
5 year total population growth		3.4 %		3.3 %	
5 year 75+ population growth		13.7 %		11.7 %	
Housing value	\$	589,509	\$	245,219	
Household income	\$	97,685	\$	66,010	
REVPOR	\$	6,186	\$	5,116	
SS REVPOR growth		(1.3)%		1.4 %	
SSNOI per unit	\$	14,979	\$	18,307	
SSNOI growth		(35.2)%		DNA	
		UK Portfolio <sup>(1,3,4)</sup>		Industry Benchmarks <sup>(5)</sup>	
Property age		10		21	
Units per property		82		41	
5 year total population growth		3.0 %		2.7 %	
5 year 75+ population growth		17.0 %		18.4 %	
Housing value	£	395,219	£	229,352	
REVPOR	£	6,615	£	3,720	
SS REVPOR growth		3.6 %		3.3 %	
SSNOI per unit	£	14,518	£	9,544	
SSNOI growth		(12.6)%		DNA	
		Canadian Portfolio <sup>(1,3,4)</sup>		Industry Benchmarks <sup>(6)</sup>	
5 year total population growth		5.6 %		5.5 %	
5 year 75+ population growth		19.0 %		22.2 %	
Housing value	\$	544,726	\$	456,053	
Household income	\$	108,581	\$	102,231	
REVPOR	\$	3,693	\$	2,469	
SS REVPOR growth		0.9 %		3.4 %	
SSNOI per unit	\$	11,461		DNA	
SSNOI growth		(37.6)%		DNA	

#### Notes:

(1) Property age, housing value and household income are NOI weighted as of December 31, 2020. The median housing value and household income is used for the US, and the average housing value and household income is used for the UK and Canada. Housing value, household income and population growth are based on a 3-mile radius. Growth figures represent performance of Welltower's same store portfolio for current quarter. See page 24 for reconciliations.

(2) Property age, REVPOR and REVPOR growth per 4Q20 NIC MAP for Majority AL Properties in the primary and secondary markets; AMR is used as a proxy for REVPOR; population growth reflects 2020-2025 Claritas projections; housing value and household income are the US median per Claritas 2020; NOI per unit per The State of Seniors Housing 2019 and represents 2018 results.

(3) REVPOR is based on total 4Q20 results. See page 24 for reconciliation.

(4) SSNOI per unit represents the SSNOI per unit available based on trailing four quarters for those properties in the portfolio for 15 months preceding the end of the current portfolio performance period. SSNOI per unit for UK portfolio in GBP calculated by taking SSNOI per unit in USD divided by a standardized GBP/USD rate of 1.30. SSNOI per unit for Canadian portfolio in CAD calculated by taking SSNOI per unit in USD divided by a standardized USD/CAD rate of 1.3160. See page 24 for reconciliation.

(5) Property age, units per property, REVPOR, REVPOR growth and NOI per Unit derived from LaingBuisson, Care of Older People UK Market Report 29<sup>th</sup> Edition; population growth reflects 2018-2023 Experian projections; housing value represents UK average per Experian 2019.

(6) Population growth reflects 2019-2024 Environics projection; housing value and household income represents Canadian average per Environics WealthScapes 2019; REVPOR and REVPOR growth are calculated weighted averages from 2019 CMHC Seniors Housing reports from each province.



#### **Payment Coverage Stratification**

		EBIT	DARM Covera	ge <sup>(1)</sup>		EBITDAR Coverage <sup>(1)</sup>							
% of In-Place NOI	Seniors Housing Triple-net	Long-Term/ Post- Acute Care	Total	Weighted Average Maturity	Number of Leases	Seniors Housing Triple-net	Long-Term/ Post- Acute Care	Total	Weighted Average Maturity	Number of Leases			
<0.85x	0.6 %	0.2 %	0.8 %	6	5	3.8 %	5.5 %	9.3 %	11	12			
0.85x - 0.95x	1.5 %	— %	1.5 %	9	3	4.1 %	— %	4.1 %	9	3			
0.95x - 1.05x	4.2 %	4.8 %	9.0 %	13	5	5.3 %	0.6 %	5.9 %	8	4			
1.05x - 1.15x	1.9 %	— %	1.9 %	8	2	0.3 %	1.3 %	1.6 %	9	3			
1.15x - 1.25x	5.0 %	1.1 %	6.1 %	7	4	3.7 %	— %	3.7 %	13	1			
1.25x - 1.35x	0.3 %	1.3 %	1.6 %	9	3	0.7 %	— %	0.7 %	7	1			
>1.35x	5.1 %	2.0 %	7.1 %	11	7	0.7 %	2.0 %	2.7 %	11	5			
Total	18.6 %	9.4 %	28.0 %	10	29	18.6 %	9.4 %	28.0 %	10	29			

## Revenue and Lease Maturity<sup>(2)</sup>

			Rental	Inco	ome				
Year	Seniors Housing Triple-net	(	Outpatient Medical		Health System	ong-Term / Post-Acute Care	 Interest Income	 Total Revenues	% of Total
2021	\$ _	\$	44,871	\$	_	\$ 8,968	\$ 31,308	\$ 85,147	7.2 %
2022	655		46,711		_	5,847	21,043	74,256	6.3 %
2023	—		50,760		_	840	2,688	54,288	4.6 %
2024	11,431		57,747		_	_	1,011	70,189	5.9 %
2025	4,774		30,300		_	_	191	35,265	3.0 %
2026	68,753		30,432		_	17,177	598	116,960	9.9 %
2027	31,924		25,571		_	1,066	204	58,765	5.0 %
2028	7,065		22,306		_	20,049	168	49,588	4.2 %
2029	31,309		20,821		_	_	218	52,348	4.4 %
2030	17,980		34,743		_	26,617	138	79,478	6.7 %
Thereafter	 174,193		84,602		147,136	 100,511	 2,163	 508,605	42.8 %
	\$ 348,084	\$	448,864	\$	147,136	\$ 181,075	\$ 59,730	\$ 1,184,889	100.0 %
Weighted Avg Maturity Years	9		6		12	11	2	8	

#### Notes:

 Represents trailing twelve month coverage metrics as of September 30, 2020 for stable portfolio only. Agreements included represent 88% of total Seniors Housing Triplenet and Long-Term/Post-Acute Care In-Place NOI. See page 22 for a reconciliation. Agreements with mixed units use the predominant type based on investment balance.
 Excludes all land parcels, developments and investments held for sale. Rental income represents annualized cash base rent for effective lease agreements. The amounts are derived from the current contracted monthly cash base rent, net of collectability reserves, if applicable. Rental income does not include common area maintenance charges, the amortization of above/below market lease intangibles or other non cash income. Interest income represents contractual rate of interest for loans, net of collectability reserves if applicable.



# Outpatient Medical

Total Portfolio Performance <sup>(1)</sup>		4Q19		1Q20		2Q20		3Q20		4Q20
Properties		378		388		373		359		357
Square feet	2	3,044,140	2	23,186,273	2	22,468,357	2	21,740,520	2	1,555,867
Occupancy		94.0 %		94.3 %		93.8 %		93.6 %		93.7 %
Total revenues	\$	180,101	\$	193,959	\$	178,695	\$	170,733	\$	166,679
Operating expenses		55,915		58,533		50,855		52,312		50,231
NOI	\$	124,186	\$	135,426	\$	127,840	\$	118,421	\$	116,448
NOI margin		69.0 %		69.8 %		71.5 %		69.4 %		69.9 %
Revenues per square foot	\$	32.49	\$	36.86	\$	35.96	\$	35.66	\$	38.50
NOI per square foot	\$	22.41	\$	25.74	\$	25.72	\$	24.73	\$	26.90
Recurring cap-ex	\$	7,794	\$	7,202	\$	6,537	\$	7,592	\$	7,278
Other cap-ex	\$	8,618	\$	5,893	\$	9,644	\$	8,946	\$	6,169

Same Store Performance <sup>(2)</sup>	 4Q19		1Q20		2Q20		3Q20	 4Q20
Properties	303		303		303		303	303
Occupancy	94.2 %	)	94.2 %	, D	93.9 %	Ď	93.8 %	93.7 %
Same store revenues	\$ 123,220	\$	123,462	\$	120,612	\$	123,418	\$ 124,783
Same store operating expenses	 40,036		40,847		37,698		41,196	 39,856
Same store NOI	\$ 83,184	\$	82,615	\$	82,914	\$	82,222	\$ 84,927
Year over year growth rate								2.1 %

## Portfolio Diversification

by Tenant <sup>(3)</sup>	Rer	ntal Income	% of Total
Kelsey-Seybold	\$	23,580	5.3 %
CommonSpirit Health		15,484	3.4 %
Novant Health		15,173	3.4 %
Virtua		14,854	3.3 %
Baylor Scott & White		13,406	3.0 %
Remaining portfolio		366,367	81.6 %
Total	\$	448,864	100.0 %

#### **Quality Indicators**

Health system affiliated properties as % of $\ensuremath{NOI^{(3)}}$	92.6 %
Health system affiliated tenants as % of rental income $^{(3)}$	65.1 %
Retention (trailing twelve months) <sup>(3)</sup>	87.3 %
In-house managed properties as % of square feet $^{(3,4)}$	84.0 %
Average remaining lease term (years) <sup>(3)</sup>	6.1
Average building size (square feet) <sup>(3)</sup>	60,391
Average age (years)	15

Expirations <sup>(3)</sup>	2021	2022	2023	2024	2025	Thereafter
Occupied square feet	2,058,524	2,067,702	2,235,476	2,416,933	1,466,414	9,954,465
% of occupied square feet	10.2 %	10.2 %	11.1 %	12.0 %	7.3 %	49.2 %

Notes:

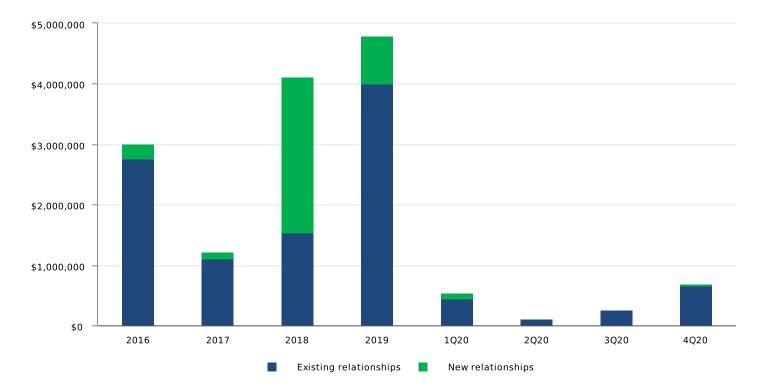
(1) Property count, occupancy, square feet and per square foot metrics exclude properties under development and all land parcels. Per square foot amounts are annualized. (2) Includes 303 same store properties representing 18,934,933 square feet. See pages 22 and 23 for reconciliation.

(3) Excludes all land parcels, developments and investments held for sale. Rental income represents annualized cash base rent for effective lease agreements. The amounts are derived from the current contracted monthly cash base rent, net of collectability reserves, if applicable. Rental income does not include common area maintenance charges, the amortization of above/below market lease intangibles or other non cash income. Retention includes month-to-month tenants retained.

(4) Excludes tenant managed properties.



## **Relationship Investment History**



## Detail of Acquisitions/JVs<sup>(1)</sup>

	 2016	 2017	 2018	 2019	 1Q20	 2Q20	 3Q20	 4Q20	16-20 Total
Count	22	18	15	27	4	1	—	7	94
Total	\$ 2,287,973	\$ 742,020	\$ 3,788,261	\$ 4,073,554	\$ 397,911	\$ 6,201	\$ _	\$ 506,105	\$ 11,295,920
Low	10,618	7,310	4,950	7,550	28,420	6,201	—	11,129	4,950
Median	27,402	24,025	73,727	38,800	67,052	6,201	—	48,875	35,954
High	1,150,000	149,400	2,481,723	1,250,000	235,387	6,201	—	164,300	2,481,723

## **Investment Timing**

	Acqu V	iisitions/Joint ′entures <sup>(2)</sup>	Yield	Loa	n Advances	Yield	Cor Con	nstruction iversions <sup>(2)</sup>	Yield	Dis	positions	Yield
October	\$	137,783	3.4%	\$	_	—%	\$	_	—%	\$	212,854	4.8%
November		169,893	0.4%		20,867	6.5%		—	—%		167,632	6.0%
December		198,429	6.5%		_	—%		65,472	9.1%		293,711	5.0%
Total	\$	506,105	3.6%	\$	20,867	6.5%	\$	65,472	9.1%	\$	674,197	5.2%

Notes: (1) Includes non-yielding asset acquisitions.

(2) Includes expansion conversions.

(dollars in thousands at Welltower pro rata ownership, except per bed / unit / square foot)

#### **Gross Investment Activity**

			Fourth Qu	uarter 2	2020		
	Properties	Beds / Units / Sq	uare Feet		Pro Rata Amount	Investment Per Bed / Unit / SqFt	Yield
Acquisitions / Joint Ventures <sup>(1)</sup>							
Seniors Housing Operating	20	1,999	units	\$	406,068	224,493	2.9 %
Seniors Housing Triple-net	11	495	units		88,908	179,612	6.5 %
Outpatient Medical	1	28,038	sf		11,129	397	6.0 %
Total acquisitions	32				506,105		3.6 %
Development <sup>(2)</sup>							
Development projects:							
Seniors Housing Operating	30	4,116	units		144,597		
Seniors Housing Triple-net	7	630	units		15,234		
Outpatient Medical	4	462,710	sf		16,616		
Total development	41	_			176,447		7.6 %
Loan advances <sup>(3)</sup>					20,867		6.5 %
Total gross investments					703,419	-	4.7 %
Dispositions <sup>(4)</sup>							
Seniors Housing Operating	6	506	units		182,854	395,257	3.6 %
Seniors Housing Triple-net	1	178	units		30,000	168,539	11.8 %
Outpatient Medical	26	1,585,949	sf		460,343	348	5.4 %
Long-Term/Post-Acute Care	1	68	beds		1,000	14,706	— %
Real property dispositions	34				674,197		5.2 %
Net investments (dispositions)				\$	29,222	-	

Notes:

(1) Amounts represent purchase price excluding accounting adjustments pursuant to U.S. GAAP for all consolidated and unconsolidated property acquisitions. Yield represents annualized contractual or projected cash rent/NOI to be generated divided by investment amount, excluding land parcels. Pro rata amounts include joint venture real estate loans receivable.

(2) Amounts represent cash funded and capitalized interest for all developments/expansions including construction in progress, loans and in-substance real estate. Yield represents projected annualized cash rent/NOI to be generated upon conversion/stabilization divided by commitment amount.

(3) Amounts represent cash funded to operators for real estate and non-real estate loans, excluding development loans. Yield represents annualized contractual interest divided by investment amount.

(4) Amounts represent proceeds received for loan payoffs and consolidated and unconsolidated property sales. Yield represents annualized cash rent/interest/NOI that was being generated pre-disposition divided by proceeds. Pro rata amounts include joint venture real estate loans receivable.



(dollars in thousands, except per bed / unit / square foot, at Welltower pro rata ownership)

### **Gross Investment Activity**

			Year-To-Da	ate 20	020		
	Properties	Beds / Units / Sq	uare Feet		Pro Rata Amount	vestment Per 3ed / Unit / SqFt	Yield
Acquisitions / Joint Ventures <sup>(1)</sup>							
Seniors Housing Operating	26	3,263	units	\$	574,793	\$ 212,568	3.5%
Seniors Housing Triple-net	11	495	units		88,908	179,612	6.5%
Outpatient Medical	17	533,050	sf		246,516	462	6.1%
Total acquisitions	54				910,217		4.5%
Development <sup>(2)</sup>							
Development projects:							
Seniors Housing Operating	34	4,507	units		355,056		
Seniors Housing Triple-net	10	1,046	units		60,659		
Outpatient Medical	7	604,927	sf		88,456		
Total development projects	51				504,171		
Expansion projects:							
Seniors Housing Operating	4	212	units		23,952		
Total development	55				528,123		7.6%
Loan advances <sup>(3)</sup>					199,863		7.3%
Total gross investments					1,638,203	-	5.8%
Dispositions <sup>(4)</sup>							
Seniors Housing Operating	31	5,244	units		1,282,439	332,179	4.8%
Seniors Housing Triple-net	2	247	units		38,125	154,352	11.3%
Outpatient Medical	108	6,362,302	sf		2,324,062	403	5.6%
Health System	3	426	units		53,168	156,009	3.8%
Long-Term/Post-Acute Care	3		beds		18,146	58,347	12.8%
Real property dispositions	147				3,715,940		5.4%
Loan payoffs					9,012	-	7.0%
Total dispositions	147				3,724,952		5.4%
Net investments (dispositions)				\$	(2,086,749)		

Notes:

(1) Amounts represent purchase price excluding accounting adjustments pursuant to U.S. GAAP for all consolidated and unconsolidated property acquisitions. Yield represents annualized contractual or projected cash rent/NOI to be generated divided by investment amount, excluding land parcels.

(2) Amounts represent cash funded and capitalized interest for all developments/expansions including construction in progress, loans and in-substance real estate. Yield represents projected annualized cash rent/NOI to be generated upon conversion/stabilization divided by commitment amount.

(3) Amounts represent cash funded to operators for real estate and non-real estate loans, excluding development loans. Yield represents annualized contractual interest divided by investment amount.

(4) Amounts represent proceeds received for loan payoffs and consolidated and unconsolidated property sales. Yield represents annualized cash rent/interest/NOI that was being generated pre-disposition divided by proceeds.

# Investment

## **Property Acquisitions/Joint Ventures Detail**

Operator	Units	Loca		MSA		
Seniors Housing Operating						
Balfour Senior Living	74	2979 Uinta Street	Denver	со	US	Denver
Clover Management	128	2000 Carlton Hollow Way	Ballston Spa	NY	US	Albany
Frontier Management	58	848 W Orchard Dr	Bellingham	WA	US	Bellingham, WA
Frontier Management	93	966 Oyster Bay Ct	Bremerton	WA	US	Bremerton, WA
Frontier Management	58	192 Norman Ave.	Coos Bay	OR	US	Coos Bay, OR
Frontier Management	81	1855 Ocean Blvd SE	Coos Bay	OR	US	Coos Bay, OR
Frontier Management	83	180 2nd Ave S	Edmonds	WA	US	Seattle
Frontier Management	40	524 75th St SE	Everett	WA	US	Seattle
Frontier Management	88	615 Washburn Way	Klamath Falls	OR	US	Klamath Falls, OR
Frontier Management	48	320 Lake Havasu Ave. N,	Lake Havasu	AZ	US	Lake Havasu City-Kingman, A
Frontier Management	52	835 E Main St	Molalla	OR	US	Portland, OR
Frontier Management	69	4452 Lancaster Dr NE	Salem	OR	US	Salem, OR
Frontier Management	80	4050 12th Street Cutoff SE	Salem	OR	US	Salem, OR
Frontier Management	81	201 NW 78th St	Vancouver	WA	US	Portland, OR
Sparrow Partners	144	1240 East Pleasant Run	Cedar Hill	ΤХ	US	Dallas
Sparrow Partners	126	4205-4209 Dalrock Rd	Rowlett	ΤХ	US	Dallas
StoryPoint Senior Living	162	700 Dickinson Rd	Chesterton	IN	US	Chicago
StoryPoint Senior Living	162	3715 Union Chapel Rd	Fort Wayne	IN	US	Fort Wayne, IN
StoryPoint Senior Living	204	7129 Gilmore Rd	West Chester	ОН	US	Cincinnati
StoryPoint Senior Living	168	1470 Pray Blvd	Waterville	OH	US	Toledo
Total	1,999					
Seniors Housing Triple-Net						
StoryPoint Senior Living	41	1320 Pine Ave	Alma	MI	US	Alma, MI
StoryPoint Senior Living	50	150 Meadow Lane	Bad Axe	MI	US	No MSA
StoryPoint Senior Living	20	29601 Amerihost Dr	Dowagiac	MI	US	South Bend, IN
StoryPoint Senior Living	34	1515 Meijer Dr	Greenville	MI	US	Grand Rapids
StoryPoint Senior Living	40	1821 N. East St	Hastings	MI	US	Grand Rapids
StoryPoint Senior Living	64	101 Devonshire Dr	Lapeer	MI	US	Detroit
StoryPoint Senior Living	45	2378 S. Lincoln Rd	Mt. Pleasant	MI	US	Mount Pleasant, MI
StoryPoint Senior Living	46	677 Hazen	Paw Paw	MI	US	Kalamazoo-Portage, MI
StoryPoint Senior Living	64	6070 Northland Dr	Rockford	MI	US	Grand Rapids
StoryPoint Senior Living	45	70 W. Argyle Ave	Sandusky	MI	US	No MSA
StoryPoint Senior Living	46	6827 Whitehall Rd	Whitehall	MI	US	Muskegon, MI
						5

University of Texas

28,038 11476 Space Center Blvd

Houston

TX US Houston

(1) Please refer to the 4Q20 Welltower Facility Address List in the Investors section of our website for further details.



# (dollars in thousands at Welltower pro rata ownership) **Development Summary**<sup>(1)</sup>

-		Unit I						
Facility	Total	Independent Living	Assisted Living	Memory Care	Commitment Amount	Balance at 12/31/20	Estimated Conversior	
eniors Housing Oper	ating							
New York, NY	151	_	69	82	\$ 98,125	\$ 95,653	2Q2	
Potomac, MD	120	_	90	30	55,798	47,861	2Q2	
Scarborough, ON	172	141	_	31	34,426	19,470	2Q2	
Alexandria, VA	93	_	66	27	20,624	17,848	2Q2	
Newton, MA	85	_	43	42	15,393	13,325	2Q2	
Beckenham, UK	100	_	76	24	48,261	34,292	3Q2	
Staten Island, NY	95	_	45	50	21,590	15,670	3Q2	
Franklin Lakes, NY	88	_	51	37	16,921	11,219	3Q2	
Fairfax, VA	84	_	51	33	16,658	9,261	3Q2	
Mountain Lakes, NJ	90	_	57	33	15,063	8,343	3Q2	
Barnet, UK	100	_	76	24	53,077	30,912	4Q2	
Redwood City, CA	90	_	56	34	19,465	11,989	4Q2	
San Francisco, CA	214	11	170	33	110,905	103,893	1Q2	
White Plains, NY	132	132	_	_	59,913	29,739	1Q2	
Hendon, UK	102	_	78	24	56,868	38,113	1Q2	
Bellevue, WA	110	_	82	25	9,518	3,303	1Q2	
New York, NY	528	400	92	36	146,096	81,839	2Q2	
Princeton, NJ	80	_	68	12	29,592	19,021	3Q2	
Montreal, ON	247	247	_	_	16,124	2,406	3Q2	
Montreal, ON	223	223	_	_	13,711	2,550	3Q2	
Orange, CA	91	_	49	42	18,578	3,445	4Q2	
Coral Gables, FL	91	_	55	36	18,225	4,128	4Q2	
Livingston, NJ	103	_	77	26	17,375	2,480	4Q2	
Berea, OH	120	120	_	_	13,441	1,384	4Q2	
Painesville, OH	119	119	_	_	13,016	1,358	4Q2	
Beaver, PA	116	116	_	_	12,766	1,037	4Q2	
New York, NY	160	—	76	84	79,400	32,418	2Q2	
Subtotal	3,704	1,509	1,427	765	1,030,929	642,957		
eniors Housing Triple	e-net							
Thousand Oaks, CA	82	_	_	82	25,391	21,408	1Q2	
Redhill, UK	76	_	46	30	21,723	11,869	2Q2	
Edenbridge, UK	85	_	51	34	20,464	19,979	2Q:	
Leicester, UK	60	_	36	24	15,301	5,566	1Q:	
Wombourne, UK	66	_	41	25	16,394	5,537	2Q:	
Raleigh, NC	191	151	40	_	141,853	7,170	2Q:	
Subtotal	560	151	214	195	241,126	71,529		
utpatient Medical								

#### Health Estimated Conversion Rentable System Commitment Balance at 12/31/20 Affiliation Square Ft Preleased % Amount Charlotte, NC 176,640 100 % Yes 95,703 75,201 1Q21 Charlotte, NC 104,508 100 % 52,255 41,018 1Q21 Yes Brooklyn, NY 140,955 100 % Yes 105,306 104,148 2Q21 Kalamazoo, MI 40,607 100 % 14,267 2,654 3Q21 Yes Subtotal 462,710 267,531 223,021 **Total Development Projects** \$ 1,539,586 937,507 \$

#### Note:

(1) Includes development projects (construction in progress, development loans and in-substance real estate) and excludes redevelopments and expansion projects. Commitment amount represents current balances plus capitalized interest and unfunded commitments to complete development.

(dollars in thousands at Welltower pro rata ownership)

## **Development Funding Projections**<sup>(1)</sup>

					Pro							
	Projects	Beds / Units / Square Feet	/ Projected reet Yields <sup>(2)</sup>		2021 Funding		2021 Funding		Funding hereafter	Total Unfunded Commitments		Committed Balances
Seniors Housing Operating	27	3,704	7.7 %	\$	283,844	\$	104,128	\$	387,972	\$ 1,030,929		
Seniors Housing Triple-net	6	560	7.5 %		66,985		102,612		169,597	241,126		
Outpatient Medical	4	462,710	6.4 %		44,510				44,510	 267,531		
Total	37		7.4 %	\$	395,339	\$	206,740	\$	602,079	\$ 1,539,586		

#### **Development Project Conversion Estimates**<sup>(1)</sup> -artarly Ca

	Quarterly Co	onversions		Annual Conversions								
		Amount	Projected Yields <sup>(2)</sup>			Amount	Projected Yields <sup>(2)</sup>					
1Q20 actual	\$	93,877	8.6 %	2020 actual	\$	284,503	8.5 %					
2Q20 actual		99,580	8.1 %	2021 estimate		750,510	7.8 %					
3Q20 actual		25,574	8.5 %	2022 estimate		567,823	6.9 %					
4Q20 actual		65,472	9.1 %	2023 estimate		221,253	7.8 %					
1Q21 estimate		173,349	5.9 %	Total	\$	1,824,089	7.6 %					
2Q21 estimate		371,859	7.9 %									
3Q21 estimate		132,760	9.5 %									
4Q21 estimate		72,542	9.0 %									
1Q22 estimate		252,505	7.2 %									
2Q22 estimate		162,490	5.5 %									
3Q22 estimate		59,427	7.7 %									
4Q22 estimate		93,401	8.0 %									
2Q23 estimate		221,253	7.8 %									
Total	\$	1,824,089	7.6 %									

## **Unstabilized Properties**

	9/30/2020 Properties	Stabilizations	Construction Conversions <sup>(3)</sup>	Acquisitions/ Dispositions	12/31/2020 Properties	Beds / Units
Seniors Housing Operating	23	(1)	3	8	33	4,819
Seniors Housing Triple-net	8	_	1		9	841
Long-Term/Post-Acute Care	1	_	_		1	120
Total	32	(1)	4	8	43	5,780
Occupancy	9/30/2020 Properties	Stabilizations	Construction Conversions <sup>(3)</sup>	Acquisitions/ Dispositions	Progressions	12/31/2020 Properties
Occupancy 0% - 50%		Stabilizations			Progressions	
	Properties	Stabilizations —	Conversions <sup>(3)</sup>		Progressions — (1)	Properties
0% - 50%	Properties 14	Stabilizations — — (1)	Conversions <sup>(3)</sup>			Properties 25

Occupancy	12/31/2020 Properties	Months In Operation	F	Revenues	% of Total Revenues <sup>(4)</sup>	 Gross Investment Balance	% of Total Gross Investment
0% - 50%	25	6	\$	48,040	1.1 %	\$ 731,268	2.1 %
50% - 70%	11	21		45,418	1.0 %	360,884	1.0 %
70% +	7	22		39,540	0.9 %	 295,984	0.8 %
Total	43	12	\$	132,998	3.0 %	\$ 1,388,136	3.9 %

Notes:

(1) Includes development projects (construction in progress, development loans and in-substance real estate) and excludes expansion projects.

(2) Actual yields may vary.

(3) Includes expansion and development loan conversions.

(4) Percent of total revenues based on current quarter annualized pro rata total revenues on page 16.

#### **Components of NAV**

Stabilized NOI		Pro rata beds	<u>/units/square feet</u>
Seniors Housing Operating <sup>(1)</sup>	\$ 662,852	57,920	units
Seniors Housing Triple-net	380,212	23,853	units
Outpatient Medical	401,996	16,736,274	square feet
Health System	147,136	20,754	units/beds
Long-Term/Post-Acute Care	180,140	13,596	beds
Total In-Place NOI <sup>(2)</sup>	 1,772,336	-	
Incremental stabilized NOI <sup>(3)</sup>	77,552		
Total stabilized NOI	\$ 1,849,888	-	
Obligations			
Lines of credit and commercial paper <sup>(4)</sup>	\$ _		
Senior unsecured notes <sup>(4)</sup>	11,509,533		
Secured debt <sup>(4)</sup>	2,999,502		
Financing lease liabilities	 107,102	_	
Total debt	 14,616,137	-	
Add (Subtract):			
Other liabilities (assets), net <sup>(5)</sup>	348,167		
Cash and cash equivalents and restricted cash	 (2,021,043)	-	
Net obligations	\$ 12,943,261		
Other Assets			
Land parcels	\$ 190,818		Effective Interest Rate <sup>(8)</sup>
Real estate loans receivable <sup>(6)</sup>	394,412		7.7%
Non-real estate loans receivable <sup>(7)</sup>	240,269		11.4%
Joint venture real estate loans receivables <sup>(9)</sup>	226,315		5.5%
Other investments <sup>(10)</sup>	4,636		
Investments held for sale <sup>(11)</sup>	254,520		
Development properties: <sup>(12)</sup>			
Current balance	937,507		
Unfunded commitments	 602,079	-	
Committed balances	\$ 1,539,586		
Projected yield	7.4 %		
Projected NOI	\$ 113,929		
Common Shares Outstanding <sup>(13)</sup>	418,797		

Notes:

(1) Includes \$12,967,000 attributable to our proportional share of income from unconsolidated management company investments.

(2) See page 22 for reconciliation.

(3) Represents incremental NOI from Seniors Housing Operating unstabilized properties.

(4) Represents principal amounts due and do not include unamortized premiums/discounts, deferred loan expenses or other fair value adjustments as reflected on the balance sheet. Includes \$1,131,786,000 of foreign secured debt.

(5) Includes liabilities / (assets) that impact cash or NOI and excludes non real estate loans and non-cash items such as the following (in thousands):

Unearned revenues	\$ 115,411
Below market tenant lease intangibles, net	36,980
Deferred taxes, net	(31,578)
In place lease intangibles, net	(38,157)
Other non-cash liabilities / (assets), net	 6,650
Total non-cash liabilities/(assets), net	\$ 89,306

(6) Represents \$402,718,000 of real estate loans excluding development loans and net of \$8,306,000 of credit allowances.

(7) Represents \$455,508,000 of non-real estate loans, net of \$215,239,000 of credit allowances.

(8) Average cash-pay interest rates are 7.7% and 6.1% for real estate and non-real estate loans, respectively. Rates exclude non-accrual/interest-free loans.

(9) Represents partners' share of Welltower loans made to our partners in select joint ventures, secured by their interest in the joint venture properties.

(10) Represents the fair value of Genesis Healthcare, Inc. stock investment based on closing stock price at December 31, 2020.
 (11) Represents expected proceeds from assets held for sale.

(12) See pages 13-14. Also includes expansion projects.

(13) Includes redeemable OP units.



## Net Operating Income<sup>(1)</sup>

		4Q19		1Q20		2Q20		3Q20		4Q20
Revenues:										
Seniors Housing Operating	•	000 450	<b>.</b>		•	740 500	•	705 0 40	•	704 500
Resident fees and services	\$	802,452	\$	820,828	\$	748,520	\$	725,043	\$	701,590
Interest income		36		104		88		113		313
Other income		1,915		1,058		3,978		977		1,136
Total revenues		804,403		821,990		752,586		726,133		703,039
Seniors Housing Triple-net										
Rental income		115,717		85,409		111,749		92,572		115,604
Interest income		6,303		5,810		5,960		6,552		6,763
Other income		1,403		1,159		937		930		1,503
Total revenues		123,423		92,378		118,646		100,054		123,870
Outpatient Medical										
Rental income		177,840		193,084		176,555		169,007		160,981
Interest income		426		466		461		760		4,226
Other income		1,835		409		1,679		966		1,472
Total revenues		180,101		193,959		178,695		170,733		166,679
Health System										
Rental income		43,036		42,818		42,446		42,445		42,445
Total revenues		43,036		42,818		42,446		42,445		42,445
Long-Term/Post-Acute Care										
Rental income		53,422		53,388		53,696		(46,789)		54,272
Interest income		8,953		8,861		9,560		9,325		9,794
Other income		473		514		(329)		190		9
Total revenues		62,848		62,763		62,927		(37,274)		64,075
Corporate										
Other income		385		294		253		2,966		3,095
Total revenues		385		294		253		2,966		3,095
Total										
Rental income		390,015		374,699		384,446		257,235		373,302
Resident fees and services		802,452		820,828		748,520		725,043		701,590
Interest income		15,718		15,241		16,069		16,750		21,096
Other income		6,011		3,434		6,518		6,029		7,215
Total revenues	\$	1,214,196	\$	1,214,202	\$	1,155,553	\$	1,005,057	\$	1,103,203
Property operating expenses:										
Seniors Housing Operating	\$	564,895	\$	582,533	\$	573,042	\$	550,755	\$	539,465
Seniors Housing Triple-net		7,473		8,363		8,285		7,353		9,110
Outpatient Medical		55,915		58,533		50,855		52,312		50,231
Health System		20		20		20		20		20
Long-Term/Post-Acute Care		4,595		4,799		5,138		5,107		5,728
Corporate		_		_		_		1,718		1,663
Total property operating expenses	\$	632,898	\$	654,248	\$	637,340	\$	617,265	\$	606,217
Net operating income:										
Seniors Housing Operating	\$	239,508	\$	239,457	\$	179,544	\$	175,378	\$	163,574
Seniors Housing Triple-net		115,950		84,015		110,361		92,701		114,760
Outpatient Medical		124,186		135,426		127,840		118,421		116,448
Health System		43,016		42,798		42,426		42,425		42,425
Long-Term/Post-Acute Care		58,253		57,964		57,789		(42,381)		58,347
Corporate		385		294		253		1,248		1,432
Net operating income	\$	581,298	\$	559,954	\$	518,213	\$	387,792	\$	496,986

Note:

(1) Please see discussion of Supplemental Reporting Measures on page 21. Includes amounts from investments sold or held for sale. NOI related to DownREIT's included at 100%.



#### (dollars in thousands)

## Leverage and EBITDA Reconciliations<sup>(1)</sup>

Leverage and LDITDA Reconciliations					
	ve Months Ended	Three Months Ended			
	 ember 31, 2020		cember 31, 2020		
Net income (loss)	\$ 1,038,852	\$	155,278		
Interest expense	514,388		121,173		
Income tax expense (benefit)	9,968		290		
Depreciation and amortization	 1,038,437		242,733		
EBITDA	2,601,645		519,474		
Loss (income) from unconsolidated entities	8,083		(258)		
Stock-based compensation <sup>(2)</sup>	28,318		7,380		
Loss (gain) on extinguishment of debt, net	47,049		13,796		
Loss (gain) on real estate dispositions, net	(1,088,455)		(185,464)		
Impairment of assets	135,608		9,317		
Provision for loan losses	94,436		83,085		
Loss (gain) on derivatives and financial instruments, net	11,049		569		
Other expenses <sup>(2)</sup>	64,171		27,583		
Other impairment <sup>(3)</sup>	 146,508				
Total adjustments	 (553,233)		(43,992)		
Adjusted EBITDA	\$ 2,048,412	\$	475,482		
Interest Coverage Ratios					
Interest expense	\$ 514,388	\$	121,173		
Capitalized interest	17,472		4,238		
Non-cash interest expense	(15,751)		(1,739)		
Total interest	\$ 516,109	\$	123,672		
EBITDA	\$ 2,601,645	\$	519,474		
Interest coverage ratio	5.04 x		4.20 x		
Adjusted EBITDA	\$ 2,048,412	\$	475,482		
Adjusted Interest coverage ratio	3.97 x		3.84 x		
Fixed Charge Coverage Ratios					
Total interest	\$ 516,109	\$	123,672		
Secured debt principal amortization	62,707		16,122		
Total fixed charges	\$ 578,816	\$	139,794		
EBITDA	\$ 2,601,645	\$	519,474		
Fixed charge coverage ratio	4.49 x		3.72 x		
Adjusted EBITDA	\$ 2,048,412	\$	475,482		
Adjusted Fixed charge coverage ratio	3.54 x		3.40 x		
Net Debt to EBITDA Ratios					
Total debt <sup>(4)</sup>		\$	13,905,822		
Less: cash and cash equivalents <sup>(5)</sup>			(1,968,765)		
Net debt		\$	11,937,057		
EBITDA Annualized		\$	2,077,896		
Net debt to EBITDA ratio			5.74 x		
Adjusted EBITDA Annualized		\$	1,901,928		
Net debt to Adjusted EBITDA ratio			6.28 x		
•			*		

Notes:

(1) Please see discussion of Supplemental Reporting Measures on page 21.

(2) Certain severance-related costs are included in stock-based compensation and excluded from other expenses.

(3) Amounts relate to impairments of straight-line rent receivable deemed uncollectible.

(4) Includes unamortized premiums/discounts, other fair value adjustments and financing lease liabilities of \$107,102,000. Excludes operating lease liabilities of (1) Indiades analysics of pointains/ discounds,
\$311,164,000 related to ASC 842 adoption.
(5) Inclusive of IRC Section 1031 deposits, if any.



(in thousands except share price)

## Leverage and Current Capitalization<sup>(1)</sup>

Leverage and ourient oupstanzation			% of Total
Book Capitalization		-	
Lines of credit and commercial paper <sup>(2)</sup>	\$	_	0.00 %
Long-term debt obligations <sup>(2)(3)</sup>		13,905,822	47.68 %
Cash and cash equivalents <sup>(4)</sup>		(1,968,765)	(6.75)%
Net debt to consolidated book capitalization	\$	11,937,057	40.93 %
Total equity <sup>(5)</sup>		17,225,062	59.07 %
Consolidated book capitalization	\$	29,162,119	100.00 %
Joint venture debt, net <sup>(6)</sup>		621,429	
Total book capitalization	\$	29,783,548	
Undepreciated Book Capitalization			
Lines of credit and commercial paper <sup>(2)</sup>	\$	—	0.00 %
Long-term debt obligations <sup>(2)(3)</sup>		13,905,822	39.43 %
Cash and cash equivalents <sup>(4)</sup>		(1,968,765)	(5.58)%
Net debt to consolidated undepreciated book	<u>^</u>	44 007 057	
capitalization	\$	11,937,057	33.85 %
Accumulated depreciation and amortization		6,104,297	17.31 %
Total equity <sup>(5)</sup>	-	17,225,062	48.84 %
Consolidated undepreciated book capitalization Joint venture debt, net <sup>(6)</sup>	\$	35,266,416	100.00 %
Total undepreciated book capitalization	\$	621,429	
lotal undepreciated book capitalization	\$	35,887,845	
Enterprise Value			
Lines of credit and commercial paper <sup>(2)</sup>	\$	—	0.00 %
Long-term debt obligations <sup>(2)(3)</sup>		13,905,822	34.62 %
Cash and cash equivalents <sup>(4)</sup>		(1,968,765)	(4.90)%
Net debt to consolidated enterprise value	\$	11,937,057	29.72 %
Common shares outstanding		417,401	
Period end share price		64.62	
Common equity market capitalization	\$	26,972,453	<b>67.16</b> %
Noncontrolling interests <sup>(5)</sup>		1,252,343	3.12 %
Consolidated enterprise value	\$	40,161,853	100.00 %
Joint venture debt, net <sup>(6)</sup>		621,429	
Total enterprise value	\$	40,783,282	
Secured Debt as % of Total Assets			
Secured debt <sup>(2)</sup>	\$	2,377,930	7.32 %
Total assets	\$	32,483,642	
Total Debt as % of Total Assets			
Total debt <sup>(2)(3)</sup>	\$	13,905,822	42.81 %
Total assets	\$	32,483,642	
Unsecured Debt as % of Unencumbered Assets			
Unsecured Debt as % of Unencumbered Assets			
Unsecured debt <sup>(2)</sup>	\$	11,420,790	37.62 %

Notes:

(1) Please see discussion of Supplemental Reporting Measures on page 21.
(2) Amounts include unamortized premiums/discounts and other fair value adjustments as reflected on the balance sheet.

(3) Includes financing lease liabilities of \$107,102,000 and excludes operating lease liabilities of \$311,164,000 related to ASC 842 adoption.

(4) Inclusive of IRC Section 1031 deposits, if any.

(5) Includes all noncontrolling interests (redeemable and permanent) as reflected on our balance sheet.

(6) Net of Welltower's share of unconsolidated debt and minority partners' share of Welltower consolidated debt.

# **Financial**

#### (dollars in thousands) Debt Maturities and Principal Payments<sup>(1)</sup>

Year	and (	es of Credit Commercial Paper <sup>(2)</sup>	Senior Unsecured Notes <sup>(3,4,5,6,7)</sup>	Consolidated Secured Debt	Unc	Share of consolidated cured Debt	lnt of	oncontrolling erests' Share Consolidated ecured Debt	Combined Debt <sup>(8)</sup>	% of Total	Wtd. Avg. Interest Rate
2021	\$	_	\$ —	\$ 451,038	\$	54,073	\$	(138,054)	\$ 367,057	2.53 %	3.21 %
2022		_	870,000	460,892		88,505		(69,585)	1,349,812	9.30 %	2.04 %
2023		_	1,369,784	372,541		118,419		(54,332)	1,806,412	12.45 %	2.82 %
2024		_	1,350,000	183,345		65,630		(24,635)	1,574,340	10.85 %	3.86 %
2025		—	1,250,000	214,440		491,878		(36,894)	1,919,424	13.23 %	3.88 %
2026		_	700,000	67,712		19,081		(19,884)	766,909	5.29 %	4.15 %
2027		_	735,239	163,788		63,838		(45,532)	917,333	6.32 %	2.95 %
2028		_	1,501,410	81,498		24,962		(14,531)	1,593,339	10.98 %	4.48 %
2029		—	550,000	249,703		30,983		(2,539)	828,147	5.71 %	3.66 %
2030		_	750,000	5,918		30,138		(1,135)	784,921	5.41 %	3.07 %
Thereafter			2,433,100	 127,198		77,442		(36,399)	2,601,341	17.93 %	4.49 %
Totals	\$	_	\$ 11,509,533	\$ 2,378,073	\$ :	1,064,949	\$	(443,520)	\$ 14,509,035	100.00 %	
Weighted Avg Interest Rate <sup>(9)</sup>			3.67 %	3.27 %		3.37 %		3.05 %	3.60 %		
Weighted Avg Maturity Years		_	7.7	4.3		6.8		3.8	7.2		
% Floating Rate Debt		100.00 %	13.61 %	28.42 %		28.87 %		35.53 %	16.48 %		

## Debt by Local Currency<sup>(1)</sup>

	and Cor	of Credit nmercial per <sup>(2)</sup>	Ν	Senior Unsecured lotes <sup>(3,4,5,6,7)</sup>	-	Consolidated Secured Debt		Share of consolidated ecured Debt	Noncontrolling Interests' Share of Consolidated Secured Debt			mbined Debt <sup>(8)</sup>	Investment Hedges <sup>(10)</sup>
United States	\$	_	\$	9,643,752	\$	1,242,428	\$	812,303	\$	(187,015)	\$	11,511,468	\$ _
United Kingdom		_		1,434,510		—		—		—		1,434,510	1,831,675
Canada				431,271		1,135,645	_	252,646		(256,505)		1,563,057	 490,081
Totals	\$	_	\$	11,509,533	\$	2,378,073	\$	1,064,949	\$	(443,520)	\$	14,509,035	\$ 2,321,756

#### Notes:

(1) Represents principal amounts due excluding unamortized premiums/discounts or other fair value adjustments as reflected on the balance sheet.

(2) Our unsecured commercial paper program and our unsecured revolving credit facility had a zero balance as of December 31, 2020. The unsecured revolving credit facility matures on July 19, 2022 (with an option to extend for two successive terms of six months each at our discretion). Available borrowing capacity of our unsecured revolving credit facility was \$3,000,000,000 as of December 31, 2020.

(3) 2022 includes a \$860,000,000 unsecured term loan. The loan matures on April 1, 2022 and bears interest at LIBOR plus 1.20%.

(4) 2023 includes a \$500,000,000 unsecured term loan and a CAD \$250,000,000 unsecured term loan (approximately \$196,032,000 USD at December 31, 2020). The loans mature on July 19, 2023. The interest rates on the loans are LIBOR + 0.9% for USD and CDOR + 0.9% for CAD.

(5) 2027 includes CAD \$300,000,000 of 2.95% senior unsecured notes (approximately \$235,239,000 USD at December 31, 2020) that matures on January 15, 2027.

(6) 2028 includes £550,000,000 of 4.80% senior unsecured notes (approximately \$751,410,000 USD at December 31, 2020). The notes mature on November 20, 2028.

(7) Thereafter includes £500,000,000 of 4.50% senior unsecured notes (approximately \$683,100,000 USD at December 31, 2020). The notes mature on December 1, 2034. (8) Excludes operating lease liabilities of \$311,164,000 and finance lease liabilities of \$107,102,000 related to ASC 842 adoption.

(9) The interest rate on the unsecured revolving credit facility is 1-month LIBOR + 0.825%. Commercial paper, senior notes and secured debt average interest rate represents the face value note rate.

(10) Represents notional value of foreign currency derivative contracts at end of period spot FX rates. The fair market value of the gains (losses) of these contracts is currently USD \$(61,851,000), as represented in other assets (liabilities) on the balance sheet. We supplement our local currency debt with foreign currency derivative contracts to offset the translation and economic exposures related to our international investments. Currently, our foreign currency derivatives are comprised of forward contracts and cross-currency swaps.



Age: Current year, less the year built, adjusted for major renovations. Average age is weighted by pro rata NOI.

**Cap-ex, Tenant Improvements, Leasing Commissions:** Represents amounts incurred for: 1) recurring and non-recurring capital expenditures required to maintain and re-tenant our properties; 2) second generation tenant improvements; and 3) leasing commissions paid to third party leasing agents to secure new tenants.

Construction Conversion: Represents completed construction projects that were placed into service and began generating NOI.

**EBITDAR:** Earnings before interest, taxes, depreciation, amortization and rent. The company uses unaudited, periodic financial information provided solely by tenants/borrowers to calculate EBITDAR and has not independently verified the information.

**EBITDAR Coverage:** Represents the ratio of EBITDAR to contractual rent for leases or interest and principal payments for loans. EBITDAR coverage is a measure of a property's ability to generate sufficient cash flows for the operator/borrower to pay rent and meet other obligations. The coverage shown excludes properties that are unstabilized, closed or for which data is not available or meaningful.

**EBITDARM:** Earnings before interest, taxes, depreciation, amortization, rent and management fees. The company uses unaudited, periodic financial information provided solely by tenants/borrowers to calculate EBITDARM and has not independently verified the information.

**EBITDARM Coverage:** Represents the ratio of EBITDARM to contractual rent for leases or interest and principal payments for loans. EBITDARM coverage is a measure of a property's ability to generate sufficient cash flows for the operator/borrower to pay rent and meet other obligations, assuming that management fees are not paid. The coverage shown excludes properties that are unstabilized, closed or for which data is not available or meaningful.

Health System: Includes independent, assisted living, dementia care and long-term post-acute care properties subject to triple-net operating leases to or guaranteed by investment-grade health systems.

**Health System - Affiliated:** Outpatient medical properties are considered affiliated with a health system if one or more of the following conditions are met: 1) the land parcel is contained within the physical boundaries of a hospital campus; 2) the land parcel is located adjacent to the campus; 3) the building is physically connected to the hospital regardless of the land ownership structure; 4) a ground lease is maintained with a health system entity; 5) a master lease is maintained with a health system entity; 6) significant square footage is leased to a health system entity; 7) the property includes an ambulatory surgery center with a hospital partnership interest; or (8) a significant square footage is leased to a physician group that is either employed, directly or indirectly by a health system, or has a significant clinical and financial affiliation with the health system.

**Long-Term/Post-Acute Care:** Includes all skilled nursing, rehabilitation and long-term acute-care facilities where the majority of individuals require 24-hour nursing or medical care. Generally, these properties are licensed for Medicaid and/or Medicare reimbursement and are subject to triple-net operating leases. Most of these facilities focus on higher acuity patients and offer rehabilitation units specializing in cardiac, orthopedic, dialysis, neurological or pulmonary rehabilitation.

**MSA:** For the United States and Canada, we use the Metropolitan Statistical Area as defined by the U.S. Census Bureau and the Census Metropolitan Areas as defined by Statistics Canada, respectively. For the United Kingdom, we generally use the Metro Region as defined by EuroStat with Greater London defined as a 55-mile radius around the city's center.

**Occupancy:** Outpatient Medical occupancy represents the percentage of total rentable square feet leased and occupied, including month-to-month leases, as of the date reported. Occupancy for all other property types represents average quarterly operating occupancy based on the most recent quarter of available data and excludes properties that are unstabilized, closed or for which data is not available or meaningful. The company uses unaudited, periodic financial information provided solely by tenants/borrowers to calculate occupancy and has not independently verified the information.

**Outpatient Medical:** Outpatient medical buildings include properties offering ambulatory medical services such as primary and secondary care, outpatient surgery, diagnostic procedures and rehabilitation. These properties are typically affiliated with a health system and may be located on a hospital campus. They are specifically designed and constructed for use by health care professionals to provide services to patients. They also include medical office buildings that typically contain sole and group physician practices and may provide laboratory and other specialty services.

Seniors Housing Operating (SHO): Includes independent, assisted living and dementia care properties in the U.S. and Canada and all care homes in the U.K. structured to take advantage of the REIT Investment Diversification and Empowerment Act of 2007.

Seniors Housing Triple-net (SH-NNN): Includes independent, assisted living, and dementia care properties in the U.S. and Canada and all care homes in the U.K. subject to triple-net operating leases and loans receivable.

Square Feet: Net rentable square feet calculated utilizing Building Owners and Managers Association measurement standards.

**Stable:** Generally, a triple-net rental property is considered stable (versus unstabilized or under development) when it has achieved EBITDAR coverage of 1.00x or greater for three consecutive months or, if targeted performance has not been achieved, 12 months following the budgeted stabilization date. Triple-net properties for which income is recognized on a cash basis and for which substantially all contractual rent during the period has not been collected are excluded from the stable portfolio. A Seniors Housing Operating facility is considered stable upon the earliest of 90% occupancy, NOI at or above the underwritten target or 12 months past the underwritten stabilization date. Excludes assets held for sale and assets disposed of during the current quarter.

**Unstabilized:** An acquisition that does not meet the stable criteria upon closing or a construction property that has opened but not yet reached stabilization.

We believe that revenues and net income, as defined by U.S. generally accepted accounting principles ("U.S. GAAP"), are the most appropriate earnings measurements. However, we consider EBITDA, Adjusted EBITDA, REVPOR, SS REVPOR, NOI, In-Place NOI ("IPNOI") and SSNOI to be useful supplemental measures of our operating performance. Excluding EBITDA and Adjusted EBITDA, these supplemental measures are disclosed on our pro rata ownership basis. Pro rata amounts are derived by reducing consolidated amounts for minority partners' noncontrolling ownership interests and adding our minority ownership share of unconsolidated amounts. We do not control unconsolidated investments. While we consider pro rata disclosures useful, they may not accurately depict the legal and economic implications of our joint venture arrangements and should be used with caution.

We define NOI as total revenues, including tenant reimbursements, less property operating expenses. Property operating expenses represent costs associated with managing, maintaining and servicing tenants for our properties. These expenses include, but are not limited to, propertyrelated payroll and benefits, property management fees paid to operators, marketing, housekeeping, food service, maintenance, utilities, property taxes and insurance. General and administrative expenses represent costs unrelated to property operations or transaction costs. These expenses include, but are not limited to, payroll and benefits, professional services, office expenses and depreciation of corporate fixed assets. IPNOI represents NOI excluding interest income, other income and non-IPNOI and adjusted for timing of current quarter portfolio changes such as acquisitions, development conversions, segment transitions, dispositions and investments held for sale, SSNOI is used to evaluate the operating performance of our properties using a consistent population which controls for changes in the composition of our portfolio. As used herein, same store is generally defined as those revenue-generating properties in the portfolio for the relevant year-over-year reporting periods. Acquisitions and development conversions are included in the same store amounts five full quarters after acquisition or being placed into service. Land parcels, loans and sub-leases, as well as any properties sold or classified as held for sale during the period, are excluded from the same store amounts. Redeveloped properties (including major refurbishments of a Seniors Housing Operating property where 20% or more of units are simultaneously taken out of commission for 30 days or more or Outpatient Medical properties undergoing a change in intended use) are excluded from the same store amounts until five full quarters post completion of the redevelopment. Properties undergoing operator transitions and/or segment transitions are also excluded from the same store amounts until five full quarters post completion of the operator transition or segment transition. In addition, properties significantly impacted by force majeure, acts of God or other extraordinary adverse events are excluded from same store amounts until five full quarters after the properties are placed back into service. SSNOI excludes non-cash NOI and includes adjustments to present consistent property ownership percentages and to translate Canadian properties and UK properties using a consistent exchange rate. Normalizers include adjustments that in management's opinion are appropriate in considering SSNOI, a supplemental, non-GAAP performance measure. None of these adjustments, which may increase or decrease SSNOI, are reflected in our financial statements prepared in accordance with U.S. GAAP. Significant normalizers (defined as any that individually exceed 0.50% of SSNOI growth per property type) are separately disclosed and explained. We believe NOI. IPNOI and SSNOI provide investors relevant and useful information because they measure the operating performance of our properties at the property level on an unleveraged basis. We use NOI, IPNOI and SSNOI to make decisions about resource allocations and to assess the property level performance of our properties.

REVPOR represents the average revenues generated per occupied room per month at our Seniors Housing Operating properties. It is calculated as our pro rata version of total resident fees and services revenues from the income statement divided by average monthly occupied room days. SS REVPOR is used to evaluate the REVPOR performance of our properties under a consistent population which eliminates changes in the composition of our portfolio. It is based on the same pool of properties used for SSNOI and includes any revenue normalizations used for SSNOI. We use REVPOR and SS REVPOR to evaluate the revenue-generating capacity and profit potential of our Seniors Housing Operating portfolio independent of fluctuating occupancy rates. They are also used in comparison against industry and competitor statistics, if known, to evaluate the quality of our Seniors Housing Operating portfolio.

We measure our credit strength both in terms of leverage ratios and coverage ratios. The leverage ratios indicate how much of our balance sheet capitalization is related to long-term debt, net of cash and Internal Revenue Code ("IRC") Section 1031 deposits. We expect to maintain capitalization ratios and coverage ratios sufficient to maintain a capital structure consistent with our current profile. The ratios are based on EBITDA and Adjusted EBITDA. EBITDA is defined as earnings (net income per income statement) before interest expense, income taxes, depreciation and amortization. Adjusted EBITDA is defined as EBITDA excluding unconsolidated entities and including adjustments for stockbased compensation expense, provision for loan losses, gains/losses on extinguishment of debt, gains/losses/impairments on properties, gains/losses on derivatives and financial instruments, other expenses, additional other income and other impairment charges. We believe that EBITDA and Adjusted EBITDA, along with net income, are important supplemental measures because they provide additional information to assess and evaluate the performance of our operations. We primarily use these measures to determine our interest coverage ratio, which represents EBITDA and Adjusted EBITDA divided by total interest, and our fixed charge coverage ratio, which represents EBITDA and Adjusted EBITDA divided by fixed charges. Fixed charges include total interest and secured debt principal amortization. Our leverage ratios include net debt to Adjusted EBITDA, book capitalization, undepreciated book capitalization and market capitalization. Book capitalization represents the sum of net debt (defined as total long-term debt, excluding operating lease liabilities, less cash and cash equivalents and any IRC Section 1031 deposits), total equity and redeemable noncontrolling interests. Undepreciated book capitalization represents book capitalization adjusted for accumulated depreciation and amortization. Market capitalization represents book capitalization adjusted for the fair market value of our common stock. Our leverage ratios are defined as the proportion of net debt to total capitalization.

Our supplemental reporting measures and similarly entitled financial measures are widely used by investors, equity and debt analysts and rating agencies in the valuation, comparison, rating and investment recommendations of companies. Our management uses these financial measures to facilitate internal and external comparisons to historical operating results and in making operating decisions. Additionally, these measures are utilized by the Board of Directors to evaluate management. None of the supplemental reporting measures represent net income or cash flow provided from operating activities as determined in accordance with U.S. GAAP and should not be considered as alternative measures of profitability or liquidity. Finally, the supplemental reporting measures, as defined by us, may not be comparable to similarly entitled items reported by other real estate investment trusts or other companies. Multi-period amounts may not equal the sum of the individual quarterly amounts due to rounding.

#### (dollars in thousands) **Non-GAAP Reconciliations**

NOI Reconciliation	4Q19	1Q20	2Q20	3Q20	4Q20
Net income (loss)	\$ 240,136	\$ 329,380	\$ 159,216	\$ 394,978	\$ 155,278
Loss (gain) on real estate dispositions, net	(12,064)	(262,824)	(155,863)	(484,304)	(185,464)
Loss (income) from unconsolidated entities	(57,420)	3,692	(1,332)	5,981	(258)
Income tax expense (benefit)	(4,832)	5,442	2,233	2,003	290
Other expenses	16,042	6,292	19,411	11,544	33,088
Impairment of assets	98	27,827	75,151	23,313	9,317
Provision for loan losses	_	7,072	1,422	2,857	83,085
Loss (gain) on extinguishment of debt, net	2,612	_	249	33,004	13,796
Loss (gain) on derivatives and financial instruments, net	(5,069)	7,651	1,434	1,395	569
General and administrative expenses	26,507	35,481	34,062	31,003	27,848
Depreciation and amortization	262,644	274,801	265,371	255,532	242,733
Interest expense	 131,648	 142,007	 126,357	 124,851	 121,173
Consolidated net operating income	600,302	576,821	527,711	 402,157	501,455
NOI attributable to unconsolidated investments <sup>(1)</sup>	22,031	21,150	20,871	13,659	21,481
NOI attributable to noncontrolling interests <sup>(2)</sup>	(41,035)	 (38,017)	 (30,369)	 (28,024)	(25,950)
Pro rata net operating income (NOI) <sup>(3)</sup>	\$ 581,298	\$ 559,954	\$ 518,213	\$ 387,792	\$ 496,986

## **In-Place NOI Reconciliation**

At Welltower pro rata ownership	Seniors Housing Operating		Seniors Housing Triple-net		Outpatient Medical		Health System		Long-Term /Post-Acute Care		Corporate		 Total
Revenues	\$	703,039	\$	123,870	\$	166,679	\$	42,445	\$	64,075	\$	3,095	\$ 1,103,203
Property operating expenses		(539,465)		(9,110)		(50,231)		(20)		(5,728)		(1,663)	 (606,217)
NOI <sup>(3)</sup>	163,574		114,760			116,448		42,425		58,347		1,432	496,986
Adjust:													
Interest income		(313)		(6,763)		(4,226)		—		(9,794)		_	(21,096)
Other income		(1,136)		(1,503)		(1,472)		—		(9)		(3,095)	(7,215)
Sold / held for sale		(485)		(201)		(7,368)		—		76		_	(7,978)
Developments / land		952		—		150		—		—		_	1,102
Non In-Place NOI <sup>(4)</sup>		(2,614)		(4,107)		(3,129)		(5,641)		(3,585)		1,663	(17,413)
Timing adjustments <sup>(5)</sup>		5,735		(7,133)		96		_		_		_	(1,302)
Total adjustments		2,139		(19,707)		(15,949)		(5,641)		(13,312)		(1,432)	(53,902)
In-Place NOI		165,713		95,053		100,499		36,784		45,035		_	443,084
Annualized In-Place NOI	\$	662,852	\$	380,212	\$	401,996	\$	147,136	\$	180,140	\$		\$ 1,772,336

### **Same Store Property Reconciliation**

	Seniors Housing Operating	Seniors Housing Triple-net	Outpatient Medical	Health System	Long-Term /Post-Acute Care	Total
Total properties	646	330	368	215	135	1,694
Recent acquisitions/ development conversions <sup>(6)</sup>	(46)	(18)	(51)	—	—	(115)
Under development	(27)	(4)	(2)	—	—	(33)
Under redevelopment <sup>(7)</sup>	(10)	—	(2)	—	(1)	(13)
Current held for sale	(10)	(1)	(2)	—	—	(13)
Land parcels, loans and sub-leases	(11)	(11)	(8)	—	(7)	(37)
Transitions <sup>(8)</sup>	(27)	(6)	—	—	—	(33)
Other <sup>(9)</sup>	(1)					(1)
Same store properties	514	290	303	215	127	1,449

Notes:

(1) Represents Welltower's interests in joint ventures where Welltower is the minority partner.(2) Represents minority partners' interests in joint ventures where Welltower is the majority partner.

(3) Represents Welltower's pro rata share of NOI. See page 16 for more information.

(4) Primarily represents non-cash NOI.

(5) Represents timing adjustments for current quarter acquisitions, construction conversions and segment or operator transitions.

(6) Acquisitions and development conversions will enter the same store pool 5 full quarters after acquisition or certificate of occupancy, respectively.

(7) Redevelopment properties will enter the same store pool after 5 full quarters of operations post redevelopment completion.

(8) Transitioned properties will enter the same store pool after 5 full quarters of operations with the new operator in place or under the new structure.

(9) Includes 1 closed property.

(dollars in thousands at Welltower pro rata ownership)

Same Store NOI Reconciliation		4019	019 1020			2020		3020		4Q20	Y/o/Y
Seniors Housing Operating				1420		2420		0420			., ., .
NOI	\$	239,508	\$	239,457	\$	179,544	\$	175,378	\$	163,574	
Non-cash NOI on same store properties		(842)		(879)		(959)		(1,017)		(349)	
NOI attributable to non-same store properties		(23,254)		(25,746)		(16,799)		(13,378)		(8,291)	
Currency and ownership adjustments <sup>(1)</sup>		754		1,183		2,026		374		(561)	
Normalizing adjustment for government grants <sup>(2)</sup>		_		, <u> </u>		, 				(11,797)	
Other normalizing adjustments <sup>(3)</sup>		(1,461)		469		(1,604)		(992)		(358)	
SSNOI <sup>(4)</sup>		214,705		214,484		162,208		160,365		142,218	(33.8)%
Seniors Housing Triple-net		,		,		,		,		,	()
NOI		115,950		84,015		110,361		92,701		114,760	
Non-cash NOI on same store properties		(4,876)		1,871		(2,913)		17,626		(3,081)	
NOI attributable to non-same store properties		(21,827)		4,517		(21,230)		(23,393)		(24,703)	
Currency and ownership adjustments <sup>(1)</sup>		132		247		771		107		(269)	
Other normalizing adjustments <sup>(3)</sup>		(1,134)		(1,767)		713		(54)		(858)	
SSNOI		88,245		88,883		87,702		86,987		85,849	(2.7)%
Outpatient Medical											
NOI		124,186		135,426		127,840		118,421		116,448	
Non-cash NOI on same store properties		(2,915)		(2,291)		(1,752)		(2,029)		(1,542)	
NOI attributable to non-same store properties		(19,674)		(33,092)		(31,430)		(23,887)		(24,050)	
Currency and ownership adjustments <sup>(1)</sup>		(17,453)		(17,396)		(10,818)		(10,225)		(5,871)	
Normalizing adjustment for lease termination fees <sup>(5)</sup>		(845)		_						(14)	
Other normalizing adjustments <sup>(3)</sup>		(115)		(32)		(926)		(58)		(44)	
SSNOI		83,184		82,615		82,914		82,222		84,927	2.1 %
Health System		00,101		02,010		02,011		02,222		01,021	2.1 /0
NOI		43,016		42,798		42,426		42,425		42,425	
Non-cash NOI on same store properties		(6,694)		(6,670)		(6,626)		(5,969)		(5,641)	
NOI attributable to non-same store properties		(0,094)		(108)		(0,020)		(3,303)		(3,041)	
Other normalizing adjustments <sup>(3)</sup>		(556)		(220)							
SSNOI		35,800		35,800		35,800		36,456		36,784	2.7 %
		35,800		35,800		35,800		30,430		30,784	2.1 /0
Long-Term/Post-Acute Care				F7 064		E7 700		(40.201)		E0 247	
NOI		58,253		57,964 (2,202)		57,789 (2,552)		(42,381)		58,347 (2,501)	
Non-cash NOI on same store properties NOI attributable to non-same store properties		(3,654) (9,723)		(3,393) (9,163)		(3,553) (9,197)		97,641 (10,129)		(3,591) (9,533)	
Currency and ownership adjustments <sup>(1)</sup>		(3,723)		(3,103)		(3,137) 84		(10,123)		(3,333)	
Normalizing adjustments for lease restructuring <sup>(6)</sup>		(565)		(565)						(17)	
Other normalizing adjustments <sup>(3)</sup>		(000)		(000)		_		_		_	
SSNOI		44,322		44,875		45,123		45,152		45,206	2.0 %
Corporate		,		,				,		,	
NOI		385		294		253		1,248		1,432	
NOI attributable to non-same store properties		(385)		(294)		(253)		(1,248)		(1,432)	
SSNOI											
Total											
NOI		581,298		559,954		518,213		387,792		496,986	
Non-cash NOI on same store properties		(18,981)		(11,362)		(15,803)		106,252		(14,204)	
NOI attributable to non-same store properties		(75,393)		(63,886)		(78,909)		(72,035)		(68,009)	
Currency and ownership adjustments <sup>(1)</sup>		(16,562)		(15,934)		(7,937)		(9,723)		(6,718)	
Normalizing adjustments, net		(4,106)		(2,115)		(1,817)		(1,104)		(13,071)	
SSNOI	\$	466,256	\$	466,657	\$	413,747	\$	411,182	\$	394,984	(15.3)%
					_		-	· · · · ·	_	÷	

Notes:

(1) Includes adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.3160 and to translate UK properties at a GBP/USD rate of 1.30.

(2) Represents normalizing adjustment related to amounts recognized related to the Health and Human Services Provider Relief Fund in the United States and similar programs in the United Kingdom and Canada.

(3) Represents aggregate normalizing adjustments which are individually less than 0.50% of SSNOI growth per property type.
 (4) SHO SSNOI includes expenses that are directly attributable to the COVID-19 pandemic net of any reimbursements exclusive of those included in (2) above.

(5) Represents normalizing adjustment related to lease termination fees associated with Outpatient Medical tenants.

(6) Represents normalizing adjustment related to lease restructuring associated with one Long-Term/Post-Acute Care Triple-net lease.

(dollars in thousands, except REVPOR, SS REVPOR and SSNOI/unit)

## SHO REVPOR Reconciliation

SHO REVPOR Reconciliation		United States		United Kingdom	Canada	Total
Consolidated SHO revenues	\$	525,649	\$	83,204	\$ 106,167	\$ 715,020
Unconsolidated SHO revenues attributable to Welltower $^{(1)}$		22,110		_	21,065	43,175
SHO revenues attributable to noncontrolling interests <sup>(2)</sup>		(23,589)		(8,085)	 (23,482)	 (55,156)
Pro rata SHO revenues <sup>(3)</sup>		524,170		75,119	103,750	703,039
SHO interest and other income		(1,419)		—	(30)	(1,449)
SHO revenues attributable to sold and held for sale properties		(3,209)		—	—	(3,209)
Currency and ownership adjustments <sup>(4)</sup>		_		(1,177)	 (1,013)	(2,190)
SHO local revenues		519,542		73,942	102,707	696,191
Average occupied units/month		27,766		2,843	 12,103	42,712
REVPOR/month in USD	\$	6,186	\$	8,599	\$ 2,806	\$ 5,389
REVPOR/month in local currency <sup>(4)</sup>			£	6,615	\$ 3,693	

## **Reconciliations of SHO SS REVPOR Growth, SSNOI Growth and SSNOI/Unit**

	United	States	United	Kingdom	Ca	nada	Total			
	4Q19	4Q20	4Q19	4Q20	4Q19	4Q20	4Q19	4Q20		
SHO SS REVPOR Growth										
Consolidated SHO revenues	\$ 635,783	\$ 525,649	\$ 85,203	\$ 83,204	\$ 112,472	\$ 106,167	\$ 833,458	\$ 715,020		
Unconsolidated SHO revenues attributable to $WELL^{(1)}$	22,511	22,110	_	—	21,607	21,065	44,118	43,175		
SHO revenues attributable to noncontrolling interests $^{\!\!\!\!\!\!^{(2)}}$	(40,528)	(23,589)	(7,622)	(8,085)	(25,023)	(23,482)	(73,173)	(55,156)		
SHO pro rata revenues <sup>(3)</sup>	617,766	524,170	77,581	75,119	109,056	103,750	804,403	703,039		
Non-cash revenues on same store properties	(990)	(852)	_	_	_	—	(990)	(852)		
Revenues attributable to non-same store properties	(68,569)	(47,345)	(11,614)	(12,398)	(2,266)	(2,788)	(82,449)	(62,531)		
Currency and ownership adjustments <sup>(4)</sup>	227	—	244	(1,217)	323	(986)	794	(2,203)		
Other normalizing adjustments <sup>(5)</sup>	(1,837)	(531)	4				(1,833)	(531)		
SHO SS revenues <sup>(6)</sup>	546,597	475,442	66,215	61,504	107,113	99,976	719,925	636,922		
Avg. occupied units/month <sup>(7)</sup>	28,126	24,781	2,592	2,324	12,823	11,863	43,541	38,968		
SHO SS REVPOR <sup>(8)</sup>	\$ 6,425	\$ 6,343	\$ 8,446	\$ 8,750	\$ 2,762	\$ 2,786	\$ 5,467	\$ 5,404		
SS REVPOR YOY growth		(1.3)%		3.6 %		0.9 %		(1.2)%		
SHO SSNOI Growth										
Consolidated SHO NOI	\$ 179,947	\$ 112,784	\$ 21,286	\$ 23,476	\$ 41,220	\$ 23,537	\$ 242,453	\$ 159,797		
Unconsolidated SHO NOI attributable to WELL <sup>(1)</sup>	7,529	4,351	_	_	8,962	8,831	16,491	13,182		
SHO NOI attributable to noncontrolling interests <sup>(2)</sup>	(9,103)	(2,710)	(1,080)	(1,768)	(9,253)	(4,927)	(19,436)	(9,405)		
SHO pro rata NOI <sup>(3)</sup>	178,373	114,425	20,206	21,708	40,929	27,441	239,508	163,574		
Non-cash NOI on same store properties	(861)	(331)	18	(18)	1	_	(842)	(349)		
NOI attributable to non-same store properties	(20,501)	(4,715)	(2,490)	(3,161)	(263)	(415)	(23,254)	(8,291)		
Currency and ownership adjustments <sup>(4)</sup>	540	—	87	(318)	127	(243)	754	(561)		
Normalizing adjustment for government grants <sup>(9)</sup>	_	(7,849)	_	(2,631)	_	(1,317)	—	(11,797)		
Other normalizing adjustments <sup>(5)</sup>	(1,465)	(358)	4	_	_	_	(1,461)	(358)		
SHO pro rata SSNOI <sup>(6)</sup>	\$ 156,086	\$ 101,172	\$ 17,825	\$ 15,580	\$ 40,794	\$ 25,466	\$ 214,705	\$ 142,218		
SHO SSNOI growth		(35.2)%		(12.6)%		(37.6)%		(33.8)%		
SHO SSNOI/Unit Trailing four quarters' SSNOI <sup>(6)</sup> Average units in service <sup>(10)</sup> SSNOI/unit in USD SSNOI/unit in local currency <sup>(4)</sup>		\$ 494,832 33,035 \$ 14,979		\$ 59,319 3,143 \$ 18,873 £ 14,518		\$ 125,124 14,365 \$ 8,710 \$ 11,461		\$ 679,275 50,543 \$ 13,440		

Notes:

(1) Represents Welltower's interests in joint ventures where Welltower is the minority partner.

(2) Represents minority partners' interests in joint ventures where Welltower is the majority partner.

(3) Represents SHO revenues/NOI at Welltower pro rata ownership. See pages 16 & 23 for more information.

(4) Includes where appropriate adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.3160 and to translate UK properties at a GBP/USD rate of 1.30.

(5) Represents aggregate normalizing adjustments which are individually less than .50% of SSNOI growth.

(6) Represents SS SHO revenues/SSNOI at Welltower pro rata ownership. See page 23 for more information.

(7) Represents average occupied units for SS properties related solely to referenced country on a pro rata basis.

(8) Represents pro rata SS average revenues generated per occupied room per month.

(10) Represents average units in service for SS properties related solely to referenced country on a pro rata basis.

<sup>(9)</sup> Represents normalizing adjustment related to amounts recognized related to the Health and Human Services Provider Relief Fund in the United States and similar programs in the United Kingdom and Canada.

## Forward-Looking Statement and Risk Factors

## **Forward-Looking Statements and Risk Factors**

This document contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. When Welltower uses words such as "may," "will," "intend," "should," "believe," "expect," "anticipate," "project," "pro forma," "estimate" or similar expressions that do not relate solely to historical matters, Welltower is making forward-looking statements. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that may cause Welltower's actual results to differ materially from Welltower's expectations discussed in the forward-looking statements. This may be a result of various factors, including, but not limited to: the duration and scope of the COVID-19 pandemic; the impact of the COVID-19 pandemic on occupancy rates and on the operations of Welltower and its operators/tenants; actions governments take in response to the COVID-19 pandemic, including the introduction of public health measures and other regulations affecting Welltower's properties and the operations of Welltower and its operators/tenants; the receipt of relief funds under the CARES Act and other future stimulus legislation; the effects of health and safety measures adopted by Welltower and its operators/tenants related to the COVID-19 pandemic; increased operational costs as a result of health and safety measures related to COVID-19; the impact of the COVID-19 pandemic on the business and financial condition of operators/tenants and their ability to make payments to Welltower; disruptions to Welltower's property acquisition and disposition activity due to economic uncertainty caused by COVID-19; general economic uncertainty in key markets as a result of the COVID-19 pandemic and a worsening of global economic conditions or low levels of economic growth; the status of capital markets, including availability and cost of capital; issues facing the health care industry, including compliance with, and changes to, regulations and payment policies, responding to government investigations and punitive settlements and operators'/tenants' difficulty in cost effectively obtaining and maintaining adequate liability and other insurance; changes in financing terms; competition within the health care and seniors housing industries; negative developments in the operating results or financial condition of operators/tenants, including, but not limited to, their ability to pay rent and repay loans; Welltower's ability to transition or sell properties with profitable results; the failure to make new investments or acquisitions as and when anticipated; natural disasters and other acts of God affecting Welltower's properties; Welltower's ability to re-lease space at similar rates as vacancies occur; Welltower's ability to timely reinvest sale proceeds at similar rates to assets sold; operator/tenant or joint venture partner bankruptcies or insolvencies; the cooperation of joint venture partners; government regulations affecting Medicare and Medicaid reimbursement rates and operational requirements; liability or contract claims by or against operators/tenants; unanticipated difficulties and/or expenditures relating to future investments or acquisitions; environmental laws affecting Welltower's properties; changes in rules or practices governing Welltower's financial reporting; the movement of U.S. and foreign currency exchange rates; Welltower's ability to maintain Welltower's qualification as a REIT; key management personnel recruitment and retention; and other risks described in Welltower's reports filed from time to time with the SEC. Finally, Welltower undertakes no obligation to update or revise publicly any forward-looking statements, whether because of new information, future events or otherwise, or to update the reasons why actual results could differ from those projected in any forwardlooking statements.

## **Additional Information**

The information in this supplemental information package should be read in conjunction with our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, our earnings press release dated February 9, 2021 and other information filed with, or furnished to, the SEC. The Supplemental Reporting Measures and reconciliations of Non-GAAP measures are an integral part of the information presented herein.

You can access our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act at www.welltower.com as soon as reasonably practicable after they are filed with, or furnished to, the SEC. You can also review these SEC filings and other information by accessing the SEC's website at http://www.sec.gov. We routinely post important information on our website at www.welltower.com in the "Investors" section, including corporate and investor presentations and financial information. We intend to use our website as a means of disclosing material, non-public information and for complying with our disclosure obligations under Regulation FD. Such disclosures will be included on our website under the heading "Investors." Accordingly, investors should monitor such portion of our website in addition to following our press releases, public conference calls and filings with the SEC. The information on or connected to our website is not, and shall not be deemed to be, a part of, or incorporated into this supplemental information package.

## **About Welltower**

Welltower Inc. (NYSE:WELL), an S&P 500 company headquartered in Toledo, Ohio, is driving the transformation of health care infrastructure. The Company invests with leading seniors housing operators, post-acute providers and health systems to fund the real estate and infrastructure needed to scale innovative care delivery models and improve people's wellness and overall health care experience. Welltower™, a REIT, owns interests in properties concentrated in major, high-growth markets in the United States, Canada and the United Kingdom, consisting of seniors housing and post-acute communities and outpatient medical properties. More information is available at www.welltower.com.



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